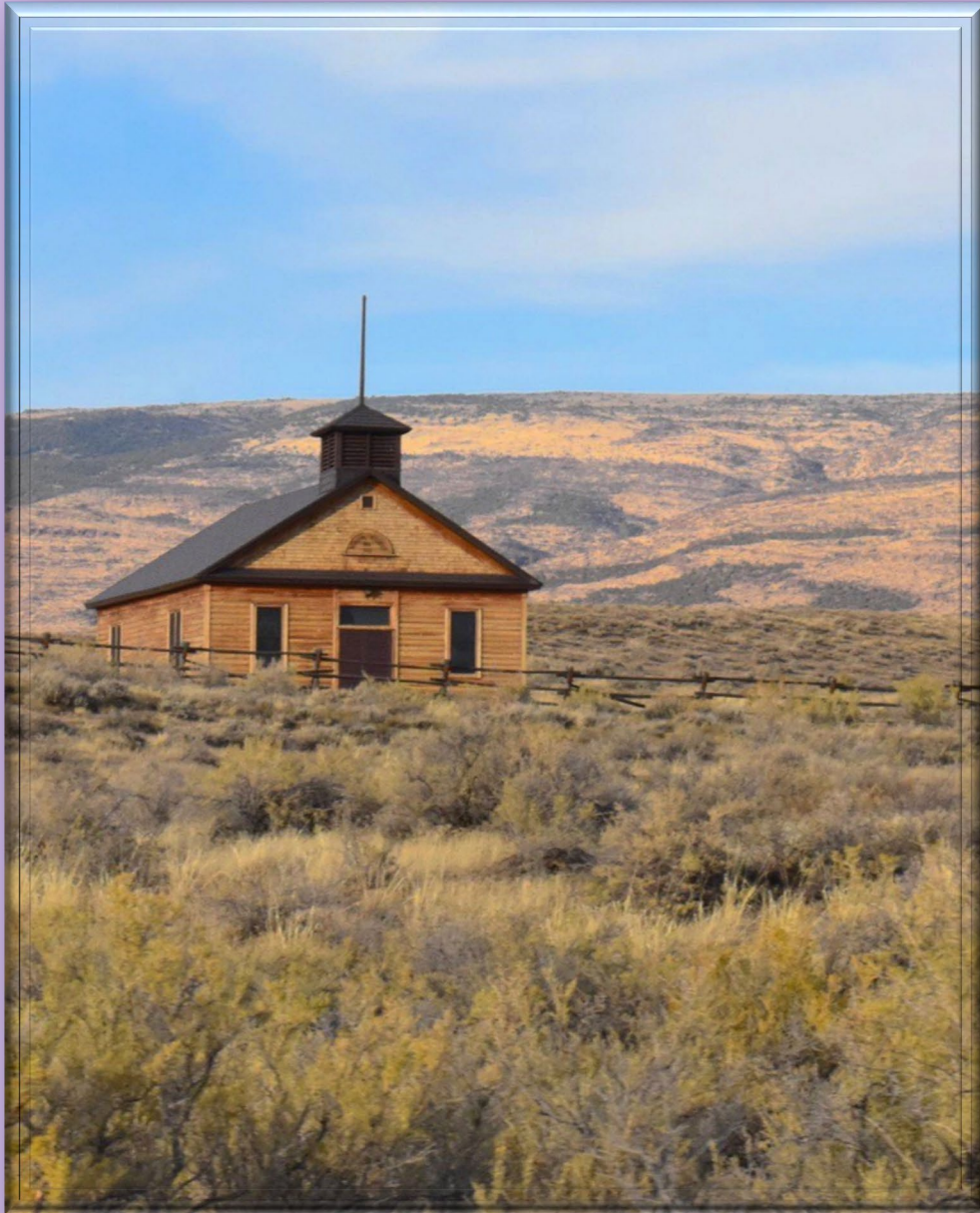


2022



BUDGET



Brown's Park

Moffat County... Colorado's Great Northwest

Adopted December 14, 2021



Acknowledgements

Finance

Mindy Curtis
Heather Brumblow
Sandy Chamberlain
Haley Garey
Mindy Newell
Janet Willshire

Finance Director
Public Health Finance Specialist
Finance Specialist
Human Service Finance Specialist
Finance Specialist
Part-Time Finance Specialist

Human Resource

Lynnette Siedschlaw
Rachel Lewis
Angel Marchbanks

Human Resource Director
Human Resource Specialist
Human Resource Specialist

Thank you to all Department Heads, Elected Officials and employees who provided information for the successful compilation of the 2022 Budget.

MOFFAT COUNTY VISION STATEMENT

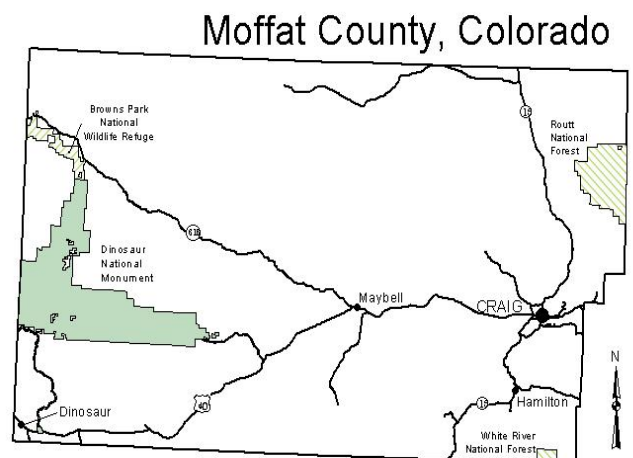
**“Leading the way to excellence
in serving the citizens of Moffat
County”**

MOFFAT COUNTY MISSION STATEMENT

**“To improve the quality of life in
Moffat County by providing
essential services through and
with leadership, teamwork and
integrity”**

**We serve
The people
*Of Moffat County***

Our customers are the
people throughout



Moffat County. This includes the employees that serve beside us.

Our service is our only product. Our responsibility is to deliver this product as courteous, responsive and cost effective as we can.

Moffat County provides each of us an equal opportunity and harassment free environment. This environment insures open communication, the free exchange of ideas, and concepts empowering each of us to contribute to Moffat County to the full extent of our ability.

Moffat County, Colorado

2022 Budget

Elected Officials

Board of County Commissioners	Tony Bohrer Donald Broom Melody Villard
Clerk and Recorder	Tammy Raschke
Treasurer and Public Trustee	Linda Peters
Assessor	Chuck Cobb
Sheriff	KC Hume
District Attorney	Matt Karzen
Coroner	Jesse Arthurs
Surveyor	Peter Epp

Appointed Officials

County Attorney	Rebecca Tyree
Development Services	Roy Tipton
Emergency Management	Todd Wheeler
Fairgrounds/Cemetery	Bill Sixkiller
Finance	Mindy Curtis
Grounds/Parks & Rec/Freeman	Lennie Gillam
Housing Authority	Suzanne Hope
Human Resources	Lynnette Siedschlaw
Human Services	Tia Murry
Information Technology	Mason Siedschlaw
Library	Keisha Bickford
Natural Resources	Jeff Comstock
Pest Management	Jesse Schroeder
Public Health	Kari Ladrow
Road Maintenance	Dan Miller
Veteran's Service Officer	Ed Wilkinson
Youth Services	Tara Wojtkiewicz

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Board of Moffat County Commissioners
Tony Bohrer · Melody Villard · Donald Broom
District 1 District 2 District 3
(970) 824-5517 · FAX (970) 824-9191

2022 BUDGET MESSAGE

Submitted herein is the Moffat County Budget for 2022. The 2022 Budget is created through a compilation of figures submitted by elected officials, department heads and boards. This budget is balanced as required by Colorado law (C.R.S 29-1-103(2)). In addition to the Moffat County Budget are the budgets for the component units, where the Moffat County Board of Commissioners either serves as the Board of Directors or appoints the Board of Directors for the entities.

THE INCLUSION OF THE MEMORIAL HOSPITAL BUDGET WITHIN THE COUNTY BUDGET

The Memorial Hospital is a legally separate organization, not operated by the Board of County Commissioners pursuant to CRS 25-3-304. The County Commissioners appoint the Board for The Memorial Hospital and The Memorial Hospital is a component unit of the county so that The Memorial Hospital's budget is included with the County's budget.

BUDGET SUMMARY

The budget document is submitted as a one year operating plan setting forth the required and discretionary expenditures for public service. In order to balance the budgeted expenditures, the fund balance reserves beyond expected revenues are used from previous years.

The 2022 Moffat County Budget totals \$126,859,998 which is \$24,366,576 or (23.77%) more than the 2021 budget of \$102,493,421. The budget is funded with revenue estimates and anticipated fund balances.

The Memorial Hospital, as an enterprise, is the county's largest component unit budget. The 2021 Memorial Hospital Budget totals \$67,380,431, an increase of 9.72% or \$5,969,431 more than their 2021 budget of \$61,411,000. The remaining Moffat County Budget, without the Memorial Hospital component unit, is \$59,479,567, an increase of 44.78% or \$18,397,146 more than the 2021 budget of \$41,082,421.

HISTORIC SPENDING

Below is the historical spending since 2015 for both the Hospital and County.

	Hospital	County	Total
2021 (estimated)	\$63,518,408	\$50,730,409	\$114,248,817
2020 (actual)	\$70,388,305	\$40,339,665	\$110,727,970
2019 (actual)	\$72,247,734	\$33,033,433	\$105,281,167
2018 (actual)	\$63,271,788	\$34,242,956	\$97,514,744
2017 (actual)	\$53,282,337	\$34,732,581	\$88,014,918
2016 (actual)	\$45,154,145	\$38,178,250	\$83,332,395
2015 (actual)	\$39,359,286	\$43,796,736	\$83,156,022

FACTORS INFLUENCING THE 2022 BUDGET DEVELOPMENT

In order to determine expenditure levels historic trends and projections have been made while incorporating expenditure management to afford services.

Personnel: As of June, 2021, Consumer Price index is at 3.2%. With declining revenue forecasts, budget realignment adjustments have been made to continue the cost of living adjustment to the employees at a pace that can be afforded, or 1% in 2022. Due to budget constraints, this is the 5th cost of living adjustment to the employees since 2013, while the Consumer Price Index (CPI) has increase 23.64%ⁱ as shown in the chart below:

Year	County Employee	CPI
2013	3%	3.69%
2014	-	2.80%
2015	-	1.18%
2016	-	2.80%
2017	2%	3.40%
2018	-	2.70%
2019	-	1.92%
2020	3%	1.95%
2021	1%	3.20%
Totals	9%	23.64%

* Half Year Estimates

Operating: Moffat County's budget consists of limited increases in operating expenses mainly due to utility and fuel costs to those budgets affected.

Capital: Moffat County's Capital Improvement Plan (CIP) is based off of scoring mechanisms to identify the highest replacement need from usage. For example: equipment or older vehicles that may have useful life due to low miles or hours may not be in high need of replacement and will stay on the rotation until the equipment or vehicle is scored for highest replacement need. This method ensures that citizens have best use of tax dollars. In addition, projected road improvements and maintenance has been reduced due to lack of funds for those improvement needs.

REVENUE

The 2022 budget includes the following decrease projections:

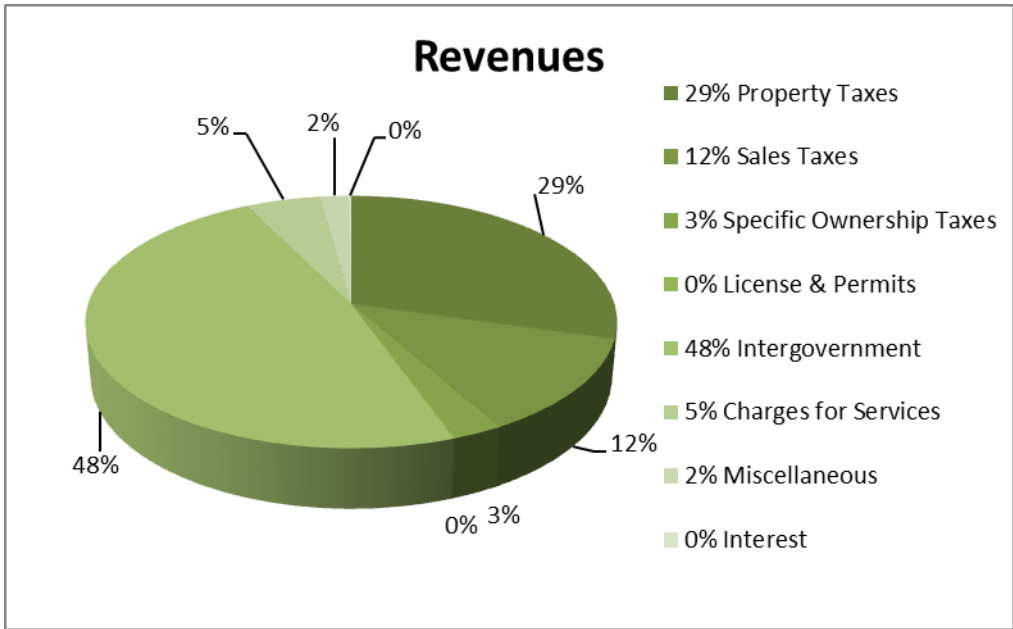
Severance Tax: The State of Colorado was required to refund more Oil and Gas severance taxes than it collected during the state fiscal year. The result was a \$150,000 decrease to Moffat County. This is reflected in the 2022 budget.

Interest rate decline: Due to coronavirus pandemic, the Federal Reserve lowered the interest rate that banks are able to pay towards savings. This has resulted in a projected loss of \$500,000 yearly to the county.

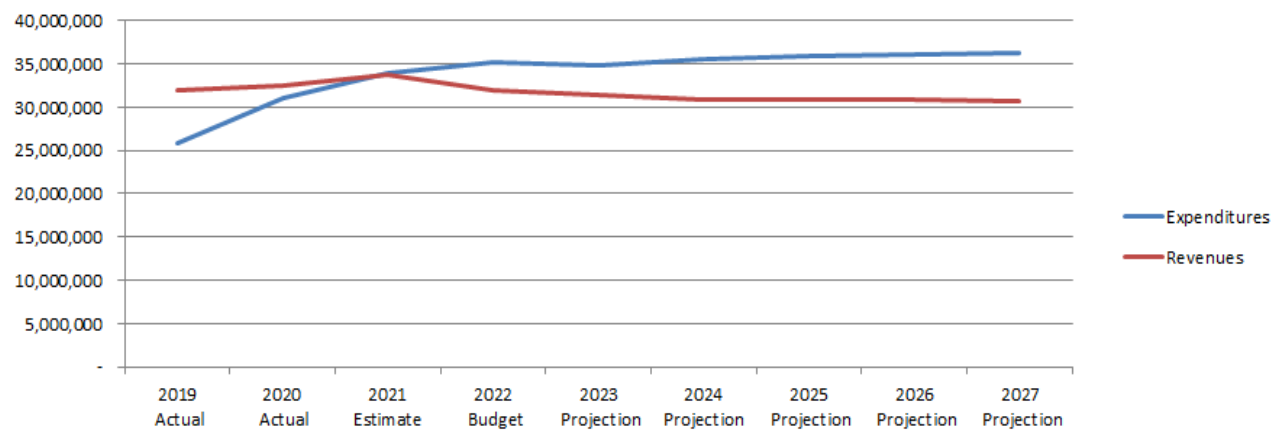
REVENUE TRENDS FOR THE COUNTY (DOES NOT INCLUDE HOSPITAL)

In order to determine the revenues available for the future, **in a natural resource based economy**, 5 year projections for revenues and budgetary costs have been used beyond the 2022 budget.

Due to the 5 year projections, the funds identified of most concern include: General, Road & Bridge, Airport, Library, Senior Citizens, Jail, Human Services and Public Health. These funds are highly dependable on property tax, sales, tax and intergovernmental revenue streams. Due to the uncertainty of a natural resource based economy, these areas may change from one year to the next.



Utilizing 5 year projections, the funds of top concern are realigned through the budget process to keep within the county's policy of 60 days cash on hand to provide services.



The areas of revenue and expense are identified in the chart to follow:

2022 MOFFAT COUNTY FUNDS OF TOP CONCERN

Funds Include: General, Road & Bridge, Airport, Library, Senior Citizens, Jail, Human Services and Public Health.

					Long Term Financial Forecasting				
	2019 Actual	2020 Actual	2021 Estimate	2022 Budget	2023 Projection	2024 Projection	2025 Projection	2026 Projection	2027 Projection
Property Taxes	8,378,962	8,596,127	9,007,341	8,917,247	8,917,247	8,917,247	8,917,247	8,917,247	8,917,247
Sales Taxes	4,099,068	4,700,998	3,651,724	3,768,406	3,768,406	3,768,406	3,768,406	3,768,406	3,768,406
Specific Ownership Taxes	1,008,836	937,736	800,000	800,000	800,000	800,000	800,000	800,000	800,000
License & Permits	81,821	70,739	31,937	30,458	30,458	30,458	30,458	30,458	30,458
Intergovernmental	12,795,050	13,500,513	16,575,598	14,593,929	14,240,111	13,697,012	13,596,925	13,541,104	13,485,498
Charges for Services	1,534,520	1,477,212	1,464,018	1,584,511	1,584,511	1,584,511	1,584,511	1,584,511	1,584,511
Miscellaneous	1,418,639	612,475	375,343	606,227	343,869	343,869	343,869	343,869	343,869
Interest	642,946	234,887	47,987	47,987	47,987	47,987	47,987	47,987	47,987
Transfers In	1,942,196	2,266,105	1,775,920	1,509,140	1,695,404	1,720,946	1,712,169	1,876,686	1,758,671
Fund Balance Used	241,863	1,565,406	2,059,157	3,556,114	3,705,376	4,666,428	5,070,979	5,214,058	5,532,353
Total Revenue	32,143,901	33,962,198	35,789,025	35,414,019	35,133,370	35,576,864	35,872,551	36,124,326	36,269,000
Personnel Expenditures	13,400,875	15,161,943	15,167,730	16,550,568	16,471,493	16,587,578	16,760,271	16,927,873	17,109,847
Operating Expenditures	8,234,847	10,662,285	12,569,826	13,854,699	13,464,319	14,660,030	14,733,084	14,806,723	14,886,947
Capital Expenditures	1,572,344	2,234,134	3,734,998	2,064,138	1,857,183	1,303,978	1,347,538	1,194,798	1,192,634
Transfers Out	2,676,662	2,992,536	2,494,783	2,768,276	2,985,202	3,006,491	3,004,169	3,167,402	3,052,000
Fund Total Expenditures	25,884,728	31,050,898	33,967,337	35,237,681	34,778,198	35,558,077	35,845,061	36,096,796	36,241,428
Beginning Fund Balance	25,944,425	31,961,300	33,309,257	33,071,788	29,692,012	26,014,041	21,366,401	16,322,911	11,136,384
Ending Fund Balance	31,961,301	33,309,257	33,071,788	29,692,012	26,014,041	21,366,401	16,322,911	11,136,384	5,637,768
Restricted Reserves	1,690,666	1,823,647	2,740,520	1,471,307	2,468,433	1,194,577	1,064,637	896,683	722,154
Non-spendable	1,919,050	1,540,931	1,750,000	1,600,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Committed Reserves	4,421,648	5,023,110	5,109,453	5,677,462	5,607,985	6,010,296	6,058,648	6,105,375	2,680,139
Assigned Reserves	12,662,600	11,888,797	10,186,168	8,503,121	7,186,731	5,793,288	4,250,624	2,730,619	985,476
Unassigned Reserves	11,267,338	13,032,772	13,285,647	12,440,122	9,500,893	7,118,240	3,699,002	153,707	0
% Cash on Hand	131%	116%	103%	88%	74%	61%	44%	28%	11%
Days Operating Cash on Hand	478	423	376	320	272	221	162	103	42

BUDGET STRATEGIES

The county continues to take a budget approach of prioritizing available revenues and using them in the most productive way, addressing current or anticipated fiscal constraints and get the best results for the money available within service level demands.

STRATEGIES TO INCREASE REVENUES

Economic and societal challenges effecting Moffat County's future will continue to place increased pressure on the Board of County Commissioners. The following strategies have been developed to address the future for Moffat County:

- ▶ Provide proactive and positive influence for impacts and issues known at both the state and federal level to support Moffat County's natural resources and access to public lands.
- ▶ Cooperation with other governments, districts and entities that have similar needs or vision in order to foster economic development and quality of life in Moffat County.
- ▶ Use restricted revenues, such as Conservation Trust (lottery dollars that must be used on parks and recreation), to enhance recreational opportunities and attract potential residents.
- ▶ Use existing county resources, assets, employees and dollars, to further the economic future of Moffat County while emphasizing and enhancing growth and diversification for our local economy.

POLICIES THAT AFFECT THE BUDGET

The Board of County Commissioners has adopted policies to allow for the cash flow needed to provide services as well as strengthen the county's future through long term forecasting and dedicated reserves. The following policies are included in this budget:

The current budget is adjusted when long term budget forecasting indicates shortfalls.

Align cash flow from reserves to fund services.

- ▶ Reducing most funds to 60 days and realigning the remaining funds for cash reserve, while abiding by statutory requirements and best practice recommendation for the county to keep good bond rating, it allows for more funds available to provide the services to the citizens with declining revenues. The reduction from this adjustment utilizes fund balances and also reduces transfer amounts needed from General Fund that subsidizes the Senior Citizens (bus and meals) and Jail Funds.
- ▶ The remaining reserves have restrictions on use through a budget policy, such as capital reserve and a counter cyclical reserve for those funds that are most affected in an economic downturn for recovery.

The current budget is used to determine future budget needs by applying reasonable expectations of how costs and revenues will change under typical circumstances for long term budget forecasting.

- ▶ Revenues are based off of historical trends.
- ▶ Expenditures are in three categories and are based off of Consumer Price Index and historical trends.
 - Personnel: Wages, longevity, retirement, health, dental, vision, workers compensation and life insurance benefits.

- Operating: Remaining expenses other than personnel and capital.
- Capital: Capital Improvements or Projects to maintain and rotate equipment needs according to the CIP 10 year plan.

One-time revenues cannot be applied to long term expense.

- ▶ *One-time revenues are revenues received beyond the revenues projected in the budget, as such, should not be used for on-going expenses such as personnel and operating.*
- ▶ *One-time revenues are either committed to the future through the reserves or through one-time expense.*
- ▶ *One-time expenses are programs, services, or capital that is only spent in a particular year and are not on-going in nature.*

Counter cyclical reserve to sustain through unexpected revenue shortfall years.

- ▶ Funds that receive major funding sources such as property tax, sales tax and highway user tax fees will have a counter cyclical reserve. For the 2021 budget, the funds with counter cyclical reserves are General, Road & Bridge and Human Services. The reserve may be utilized under the following conditions:
 - If a major revenue source decreases 5% within a given year, after budget is adopted, the funds can be used to offset revenue declines. Budgets must be adjusted to replenish the reserve within 2 years after use.
 - Continued revenue shortfalls will result in budgetary realignment to compensate for the decline in revenue.

Capital Reserves.

In order to maintain assets and assist with the Capital Improvement Plan the following process is utilized:

- ▶ Sale of assets in a prior year is placed in the capital reserve for future use in the fund that the transaction occurred.
- ▶ Budgetary savings from unspent capital are also placed in capital reserve for future use in the fund that the savings occurred.
- ▶ One-time revenues, outside of one-time expenses designated by the Board of Moffat County Commissioners, are for future capital reserve use in the fund that the one-time revenues occurred.

COUNTY FUNDS

Moffat County's Budget contains 24 funds. Summary figures for each fund can be found in the fund summaries throughout the budget. These summaries contain the revenues, expenditures and the available fund balance.

GENERAL FUND

As the name implies, this is the fund that receives undesignated revenues which can be budgeted for any appropriate county purpose. This fund finances the majority of the traditional services associated with county government. Most of the budget deliberations center around this fund since it provides resource allocation flexibility. This fund supports 39 departments. It is necessary to review each department's situation in some detail to determine what is happening in 2022.

The General Fund has an increase from 2021, mainly due to the transfer out to the lease purchase fund for the courthouse bond payment. The yearly payment averages \$1.2 million and is supported through the 1997 voter amended sales tax to utilize .75 of the 2% sales tax collected within Moffat County, the City of Craig and the Town of Dinosaur to pay for the purpose of acquiring, constructing, equipping, furnishing and maintain capital projects.

OTHER COUNTY FUNDS

A great many of the county's programs are financed from sources outside of the General Fund. These funds have combined expenditures as well in excess of the General Fund budget. However, the nature of the revenue sources mandate that these monies can only be used for specific activities. Hence, they are budgeted and accounted for in separate funds.

A. ROAD & BRIDGE

The Road & Bridge Fund is relatively flat from 2021.

B. LANDFILL

The Landfill Fund is in need of new cell construction in 2021, increasing the budget \$416,275.

C. JAIL

The Jail Fund accounts for the operations of the County Jail and maintenance for the Public Safety Center. Expenditures have decreased for 2022. The decrease is mainly from the \$700,000 average bond payment for the Public Safety Center; the building was paid off in 2021 before the courthouse bonds issuance as noted in the General Fund increase.

D. HUMAN SERVICES

The Human Services Fund accounts for services provided to the citizens of Moffat County, which is primarily funded from State and Federal dollars. Expenditures increased \$1,000,000 in food stamp benefits from 2021.

E. PUBLIC HEALTH

The Public Health Fund, created pursuant to Colorado Revised Statutes 25-1-511 (2), provides for preventable health by working in collaboration with the Board of Health and Medical Officer, the intent of the department is the utilization of data to inform best practices to impact Social Determinants of Health and the safety and wellness of the residents of Moffat County. Expenditures have increased \$294,000 from mandated programs funded by federal and state funded programs administered under Moffat County Public Health.

F. CAPITAL PROJECT

The Capital Projects Fund accounts for major capital projects or one-time expenditures, funded by county owned mineral revenue. Expenditures have decreased by \$598,000 for projects completed in 2021.

G. HEALTH AND WELFARE

The Health and Welfare Fund, an internal service fund, accounts for the county's self-funded health plan and employee benefits. Expenditures have been separated out in the 2022 budget between the Employee Health & Wellness Clinic and the benefit plan to better identify areas of savings. In doing so, the budget for 2022 increased \$363,826 overall.

H. LEASE PURCHASE FUND

The Lease Purchase Fund accounts for the payments of the certificate of participation and utility bonds. This fund has a budgetary increase of \$15,706,770 for the bond payments and to account for the bonds utilized towards the construction of the courthouse.

Each fund has greater detail of the budget changes that affect the beginning and ending fund balances and are referenced throughout this document in the each fund's summary pages.

A summary of all budgeted funds are on the following pages.

2021 - 2022 BUDGET COMPARISON

	Expenditures		
	2021 Budget	2022 Budget	Difference
General Fund:	\$ 12,806,900	\$ 14,528,272	\$ 1,721,372
Special Revenue Funds:			
Road & Bridge Fund	\$ 8,092,892	\$ 8,125,363	\$ 32,472
Landfill Fund	633,296	1,078,806	\$ 445,510
Airport Fund	110,951	111,500	\$ 549
Emergency 911 Fund	105,550	105,550	\$ -
Conservation Trust Fund	123,450	84,450	\$ (39,000)
Library Fund	385,871	394,642	\$ 8,771
Senior Citizens Fund	260,973	237,799	\$ (23,174)
Telecommunications Fund	26,650	26,650	\$ -
Moffat County Tourism Association	131,467	144,055	\$ 12,588
Jail Fund	3,711,944	2,883,374	\$ (828,570)
Human Services Fund	7,043,781	8,218,038	\$ 1,174,257
Public Health Fund	444,842	738,693	\$ 293,851
Museum Fund	-	-	\$ -
Moffat County Local Marketing Dist	475,000	516,000	\$ 41,000
All Crimes Enforcement Teams	87,120	87,120	\$ -
Subtotal Special Revenue Funds:	\$ 21,633,787	\$ 22,752,040	\$ 1,118,253
Capital Project Funds:			
Capital Projects Fund	\$ 927,500	\$ 329,500	\$ (598,000)
Subtotal Capital Project Funds:	\$ 927,500	\$ 329,500	\$ (598,000)
Debt Service Funds:			
Lease-Purchase Fund	\$ 721,863	\$ 16,428,633	\$ 15,706,770
Subtotal Debt Service Funds:	\$ 721,863	\$ 16,428,633	\$ 15,706,770
Internal Service Funds:			
Health & Welfare	\$ 4,154,593	\$ 4,518,419	\$ 363,826
Internal Service	12,100	12,100	\$ -
Subtotal Internal Service Funds:	\$ 4,166,693	\$ 4,530,519	\$ 363,826
Enterprise Funds			
Maybell Waste Water Treatment Facility	\$ 56,181	\$ 55,213	\$ (968)
Subtotal Enterprise Funds:	\$ 56,181	\$ 55,213	\$ (968)
Component Units:			
Housing Authority	\$ 741,692	\$ 827,584	\$ 85,892
The Memorial Hospital	61,411,000	67,380,431	\$ 5,969,431
Shadow Mtn Local Improvement Dist	27,806	27,806	\$ -
Subtotal Component Units:	\$ 62,180,498	\$ 68,235,821	\$ 6,055,323
Total All Funds	\$ 102,493,421	\$ 126,859,998	\$ 24,366,576
			23.77%

2022 FUNDS AVAILABILITY PROJECTIONS

	Beginning Fund Balance	Proposed Revenues	Proposed Expenditures	Ending Fund Balance	Fund Balance Designation		
					Nonspendable Restricted	Committed Assigned	Unassigned
General Fund:	\$ 18,107,255	\$ 13,320,587	\$ 14,528,272	\$ 16,899,570	\$ 276,730	\$ 4,182,718	\$ 12,440,122
Special Revenue Funds:							
Road & Bridge Fund	\$ 12,062,021	\$ 6,576,005	\$ 8,125,363	\$ 10,512,663	\$ 1,600,000	\$ 8,912,663	\$ -
Landfill Fund	1,226,875	619,406	1,078,806	767,475	226,000	541,475	-
Airport Fund	216,915	130,284	111,500	235,699	-	235,699	-
Emergency 911 Fund	379,605	106,000	105,550	380,055	380,055	-	-
Conservation Trust Fund	120,330	36,186	84,450	72,066	72,066	-	-
Library Fund	383,448	391,314	394,642	380,120	-	380,120	-
Senior Citizens Fund	52,131	233,227	237,799	47,559	-	47,559	-
Telecommunications Fund	249,506	-	26,650	222,856	222,856	-	-
Moffat County Tourism Association Fund	151,361	144,667	144,055	151,972	151,972	-	-
Jail Fund	871,617	2,433,582	2,883,374	421,825	-	421,825	-
Human Services Fund	853,732	7,876,659	8,218,038	512,353	512,353	-	-
Public Health Fund	524,670	896,247	738,693	682,224	682,224	-	-
Museum Fund	-	-	-	-	-	-	-
Moffat County Local Marketing District	359,983	250,000	516,000	93,983	93,983	-	-
All Crimes Enforcement Team	109,715	83,200	87,120	105,795	105,795	-	-
Subtotal Special Revenue Funds:	\$ 17,561,908	\$ 19,776,777	\$ 22,752,040	\$ 14,586,644	\$ 4,047,303	\$ 10,539,341	\$ -
Capital Project Funds:							
Capital Projects Fund	\$ 1,603,674	\$ 53,280	\$ 329,500	\$ 1,327,454	\$ -	\$ 1,327,455	-
Subtotal Capital Project Funds:	\$ 1,603,674	\$ 53,280	\$ 329,500	\$ 1,327,454	\$ -	\$ 1,327,455	\$ -
Debt Service Funds:							
Lease-Purchase Fund	\$ 16,444,497	\$ 1,284,136	\$ 16,428,633	\$ 1,300,000	1,300,000	-	-
Subtotal Debt Service Funds:	\$ 16,444,497	\$ 1,284,136	\$ 16,428,633	\$ 1,300,000	\$ 1,300,000	\$ -	\$ -
Internal Service Funds:							
Health & Welfare	\$ 2,933,829	\$ 4,047,972	\$ 4,518,419	\$ 2,463,382	-	2,463,382	-
Internal Service	90,623	10,350	12,100	88,873	66,637	22,236	-
Subtotal Internal Service Funds:	\$ 3,024,452	\$ 4,058,322	\$ 4,530,519	\$ 2,552,255	\$ 66,637	\$ 2,485,618	\$ -
Enterprise Funds							
Maybell Waste Water Treatment Facility	\$ 345,073	\$ 37,102	\$ 55,213	\$ 326,962	\$ 222,815	\$ 104,147	\$ -
Subtotal Enterprise Funds:	\$ 345,073	\$ 37,102	\$ 55,213	\$ 326,962	\$ 222,815	\$ 104,147	\$ -
Component Units:							
Housing Authority	\$ 1,667,526	\$ 858,871	\$ 827,584	\$ 1,698,813	20,000	1,678,813	-
The Memorial Hospital	7,677,781	68,360,239	67,380,431	8,657,589	-	8,657,589	-
Shadow Mtn Local Improvement District	170,565	31,000	27,806	173,759	173,759	-	-
Subtotal Component Units:	\$ 9,515,872	\$ 69,250,110	\$ 68,235,821	\$ 10,530,161	\$ 193,759	\$ 10,336,402	\$ -
Total All Funds	\$ 66,602,732	\$ 107,780,314	\$ 126,859,998	\$ 47,523,047	\$ 6,107,244	\$ 28,975,681	\$ 12,440,122

BASIS OF ACCOUNTING & BUDGETING

Basis of accounting refers to the point at which revenues, expenditures, or expenses are recognized in the accounts and reported in the financial statements.

Moffat County uses the modified accrual basis of accounting for all governmental funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measureable and available. "Available" revenue means collectible within the current period or soon enough thereafter (60 days) to be used to pay liabilities of the current period. Expenditures are generally recognized when the related liability is incurred. The exception to this general rule is that principal and interest on general long-term debt and compensated absences are recorded only when payment is due.

Moffat County uses the accrual basis of accounting for all proprietary and fiduciary funds. Under the full accrual basis revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of the related cash flows.

Moffat County adheres to the provisions of the Local Government Budget Law of Colorado as set forth in Colorado Revised Statutes (C.R.S 29-1-101 et seq.) in preparing its budget for the fiscal year which begins January 1 and concludes December 31. The adopted budget is balanced with expenditures not exceeding anticipated revenues and beginning fund balances.

[*/https://www.colorado.gov/pacific/dola/inflation-denver-aurora-lakewood-consumer-price-index](https://www.colorado.gov/pacific/dola/inflation-denver-aurora-lakewood-consumer-price-index)



WELCOME TO *Moffat County* **COLORADO**

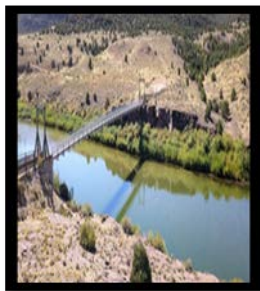
Moffat County, located in the northwest corner of Colorado, is centrally located between:

- Denver, Colorado
- Salt Lake City , Utah
- Rock Springs, Wyoming
- Grand Junction , Colorado

A low cost living, agriculture and natural resource community with homegrown talent that offers an abundance of access to public land within the county's 4,751 square miles appealing to a variety of outdoor interests within its spectacular, untamed scenery for the recreation enthusiast. Recreation, agriculture and open lands create a quality if life combination for those that work, live and play in Moffat County.

Transportation: Moffat County intersects US Highway 40 and Colorado Highway 13. Craig-Moffat County Airport offers 5,606 ft. x 100 ft. of asphalt runway rated for single wheel gear and dual wheel gear aircraft and helipads.

Recreation: Hiking, fishing, 4-wheeling, rafting, camping, birding, hunting and wildlife viewing are some of the recreation activities within the many treasures within Moffat County.



Our Treasures:

- ***Browns Park***
- ***Dinosaur Monument***
- ***Museums***
- ***Ancient Canyons***
- ***Pioneer History***
- ***Wildlife***
- ***Sand Wash Basin Wild Horses***
- ***Public Lands***



Community Strengths: Yampa valley Electric Coop has recently taken on a broadband project within Moffat County. This project offers great benefits not only to the current businesses but to those looking to relocate to the culture that Moffat County has to offer.

Colorado Northwestern Community College offers various associate degrees, job training and hands on learning through automotive, cosmetology and nursing degrees.

Memorial Regional Health offers a hospital, Rapid Care walk-in clinic, multi-specialty medical clinics and rehabilitation center.

Business Investments and Opportunities: Business incentives and opportunities for those interested to invest in Moffat County's rural and vast area are available.

Northwest Colorado welcomes relocating businesses and new industries.

In addition to an agriculture background, Moffat County historically has had coal mining supporting their local power plant as part of the local economy.



One of the world's outstanding collections of Western Americana is housed in the Museum of Northwest Colorado. Cowboy gear dating to the early 1800's has been featured in numerous publications.

Settlers moved into the area in the 1800's. Earlier tribes left records of their existence with petro glyphs in various sites. Events that take place during the summer months continue to pass on old west traditions to community members and visitors to Craig.

Newcomers and visitors to Northwest Colorado enjoy western hospitality and a friendly way of life.

Moffat County is a lifetime experience, a place where people can live, work and play.

MOFFAT COUNTY... COLORADO'S GREAT NORTHWEST.

Financial Policies

PURPOSE

Moffat County takes its responsibility as trustee of public funds very seriously: we believe we must utilize our resources wisely in order to continue to provide quality services to our constituents and to build and maintain infrastructure which will meet present and future needs. This policy is a guide to achieve the financial stability necessary, through short and long range planning, to improve the County's financial condition.

AUDITING AND FINANCIAL REPORTING

Moffat County contracts for an independent audit report that is performed annually in accordance with Colorado Law (C.R.S 29-1-603).

The County utilizes, Munis (Tyler Technologies) for its accounting system, in accordance with Colorado Law (C.R.S. 30-11-121)

The County's financial statements are prepared in accordance with Generally Accepted Accounting Principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing (GAAP) for state and local governments through its pronouncements (Statements and Interpretations).

County financial reports referencing the revenue and expenditures compared to budget are submitted to the Moffat County Board of Commissioners on monthly and quarterly basis as needed. Variances from adopted budgets within departments will require review by the Moffat County Board of Commissioners.

BASIS OF ACCOUNTING & BUDGETING

Basis of accounting refers to the point at which revenues, expenditures, or expenses are recognized in the accounts and reported in the financial statements.

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Moffat County uses the accrual basis of accounting for all proprietary and fiduciary funds. Under the full accrual basis revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of the related cash flows.

Moffat County adheres to the provisions of the Local Government Budget Law of Colorado as set forth in Colorado Revised Statutes (C.R.S 29-1-101 et seq.) in preparing its budget for the fiscal year which begins January 1 and concludes December 31. The adopted budget is balanced with expenditures not exceeding anticipated revenues and beginning fund balances.

FUNDS

The County uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions and activities. A fund is a separate accounting entity with a self-balancing set of accounts. A basic principle of Generally Accepted Accounting Principles (GAAP) is that the actual number of funds used by a governmental entity should be kept at a minimum to avoid the creation of an inefficient financial system. Moffat County's financial transactions are reported in 22 individual funds in order to meet the operational needs and legal restrictions for those funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses.

In accordance with Governmental Accounting Standards Board (GASB), the County's governmental fund types are:

General Fund: The *General Fund* is the County's primary operating fund. It accounts for all financial resources of the County, except those required to be accounted for in another fund.

Special Revenue Funds: Are funds used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The County's Special Revenue Funds are: Airport, Conservation Trust, Emergency 911, Human Services, Jail, Landfill, Library, Moffat County Local Marketing District, Moffat County Tourism Association, Museum, Public Health, Road & Bridge, Senior Citizens and Telecommunications.

Capital Project Fund: The *Capital Project Fund* is used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that are held in trust for individuals, private organizations, or other governments.

Debt Service Funds: The County's *Lease-Purchase Fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Internal Service Funds: Are funds that may be used to account for activities that the governmental entity provides goods or services to other funds or activities of the primary government or its component units on a cost reimbursement basis. The County's Internal Service Funds are: Health & Welfare and Internal Service.

Enterprise Funds: Any funds that may be used to report any activity for which a fee is charged to external users for goods or services. The Maybell Sanitation Waste Water Treatment Fund is accounted for as an Enterprise Fund.

Agency Funds: Are funds used by a governmental entity to report assets that are held in a custodial relationship.

Component Units: Component units are legally separate organizations for which elected officials of the primary government are financially accountable. Financial accountability exists if the primary government appoints a voting majority of a component unit's governing body. The Moffat County Board of County Commissioners either serves as the Board of Directors or appoints the Board of Directors for component units. The County's Component Units are: Housing Authority, The Memorial Hospital and the Shadow Mountain Local Improvement District.

FUND BALANCE DESIGNATION

In accordance with Governmental Accounting Standards Board (GASB) Statement 54, Moffat County has listed each fund balance with the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

- **Non-spendable** fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- **Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- **Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

- **Assigned** fund balance comprises amounts *intended* to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- **Unassigned** fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

RESERVES

Reserves are set within statutory requirements and best practice recommendations for the County to obtain budget stabilization, maintain good bond rating and align cash flow to provide the services to the citizens. Reserves are designated through the budget process.

- **Emergency Reserve:** The County maintains an emergency reserve of not less than 3% of fiscal year spending pursuant to Article X, Section 20 of the Colorado Constitution. Emergency reserves shall only be accessed when the Board of County Commissioners have declared an emergency by resolution and after the General Fund budgeted contingency is exhausted in accordance with Colorado Revised Statutes (C.R.S. 29-1-111 & 29-1-112). The reserves must be replenished within the next budget year to the required level of 3% per fiscal year.
- **Operating Reserves:** The County will set a 60 day operating reserve (16.67%) of the annual on-going expense, at the County's discretion, to allow for cash flow within these funds to ensure that obligations can be met as they become due.
- **Counter-cyclical Reserves:** In order to bridge unforeseen funding gaps, a Counter-cyclical Reserve will be applied to the funds that are affected by the following major revenues: property tax, sales tax and highway user tax fees. The reserve may be utilized under the following conditions:
 - If major revenue source decreases 5% within a given year after budget is adopted, the funds can be used to offset revenue declines. Budgets must be adjusted to replenish the reserve within 2 years after use.
 - Continued revenue shortfalls will result in budgetary realignment to compensate for the decline in revenue.
- **Capital Reserve:** A Capital Reserve is set aside in order to prepare for the life cycles of facilities, equipment and infrastructure in accordance with the replacement schedule of the Capital Improvement Plan. Capital Reserves are designated in the following funds: General, Road & Bridge and Landfill. The reserve is created through the following methods:
 - Sale of assets in a prior year is placed in the capital reserve for future use in the fund that the transaction occurred.
 - Budgetary savings from unspent capital are also placed in capital reserve for future use in the fund that the savings occurred.
 - One-time revenues, outside of one-time expenses designated by the Board of Moffat County Commissioners, are for future capital reserve use in the fund that the one-time revenues occurred.

General Fund: Due to high dependence on property tax, the General Fund, as the County's primary operating fund, maintains a fund balance of at least 30% per year for cash flow purposes. The 30% reserve is a combination of the reserves listed above.

LONG TERM FINANCIAL PLAN (currently being drafted)

The Long Term Financial Plan (LTFP) combines financial forecasting with strategizing, that considers future scenarios and helps governments navigate challenges. The yearly budget process is used to achieve the LTFP.

Forecasting of five year expenditure, revenue and capital needs are used in the LTFP. Strategies are developed to achieve and maintain financial balance within the LTFP. The LTFP will be updated prior to the budget process. Projections are made on such factors as:

- Consumer Price Index
- Population and demographic trends
- Historic financial trends
- On-going and one-time expenses and revenues
- Economic planning

BUDGET

The budget document is a one year financial plan for the County. In order to maintain financial stability, the current budget is based from 5 year projections for revenues and expenditures as described in the LTFP. Expenditures are projected from historical inflationary experience. Revenues are based on historical trends. When these projections indicate shortfalls, the current budget year is adjusted in anticipation of the shortfalls. The resource alignment tool will be the method to approach any necessary service level adjustments. Through the use of resource alignment, county services and their costs are identified. Utilizing resource alignment allocates the County's resources not just for mandated services but also to services identified as the greatest values to the community. The level of services which are mandated may be adjusted through the resource alignment process which may cause a delay in services.

Expenditures are in three categories. Personnel and Operating expenses are "ongoing" expenses, while capital is a "one-time" expense.

- Personnel: Wages, longevity, retirement, workers compensation, health, dental, vision and life insurance benefits.
- Operating: Remaining expenses other than personnel and capital.
- Capital: Capital Improvements or Projects to maintain and rotate equipment needs according to the CIP 10 year plan.

The County's budget process is in alignment with the following Department of Local Affairs Local Budget Calendar.

LOCAL GOVERNMENT BUDGET CALENDAR

The budget calendar is a general listing of the deadlines for the budget, for an audit and for the property tax certification process. Some deadlines are not statutory, but reflect good budgeting practices. For details on the applicable statutes listed below, please refer to the most current Colorado Revised Statutes ("C.R.S.")

DATE	EVENT / ACTIVITY
1-Jan	Start of Fiscal Year; begin planning for the budget of the next year.
10-Jan	Deadline for assessor to deliver tax warrant to county treasurer (C.R.S 39-5-129.)
31-Jan	A certified copy of the adopted budget must be filed with the Division. (C.R.S 29-1-113(1)). - If a budget is not filed, the county treasurer may be authorized to withhold the local government's tax revenues.
10-Feb	The Division sends notification to local governments whose budgets have not been filed with the Division.
1-Mar	The U.S. Bureau of Labor Statistics releases the Consumer Price Index (the "CPI") for the Denver/Boulder area. This annual percent change is used with "local growth" to calculate "fiscal year spending" and property tax revenue limitations of TABOR. (Article X, Sec. 20, Colo. Const.)
15-Mar	The Division will authorize the county treasurer to withhold tax revenues until a certified copy of the budget is filed with the Division.

31-Mar	Deadline to request exemption from audit. (C.R.S 29-1-604(3)) Contact the Local Government Audit Division, Office of the State Auditor (303)869-2800. The Division notifies local governments of its determination that the entity has exceeded the statutory property tax revenue limit (the "5.5%" limit).
30-Jun	Deadline for auditor to submit audit report to local government governing body. (C.R.S 29-1-606(a)(1))
31-Jul	Deadline for submitting annual audit report to the Office of the State Auditor. (C.R.S 29-1-606(3)) Deadline for request for extension of audit. (C.R.S 29-1-606(4)) - If an audit is required but has not been filed, the county treasurer may be authorized to withhold the local government's tax revenue -
25-Aug	Assessors certify to all taxing entities and to the Division of Local Government the total new assessed and actual values (for real and personal property) used to compute the statutory and TABOR property tax revenue limits. (C.R.S 39-5-121 (2)(b) and 39-5-128.) If applicable, upon receipt of the Certification of Valuation, submit to the Division certifications of service impact from increased mining production and/or from increased valuation due to previously exempt federal property which has become taxable. Certifications of impact are required if the value is to be excluded from the tax revenue limit. If applicable, apply to the Division for authorization to exclude from the limit the assessed valuation attributed to new primary oil or gas production from any producing land or leaseholds.
15-Oct	Budget officer must submit proposed budget to the governing body. (C.R.S. 29-1-105) Governing body must publish "Notice of Budget" upon receiving proposed budget. (C.R.S. 29-1-106(1))
1-Nov	Deadline for submitting applications to the Division for an increased levy pursuant to 29-1-302, C.R.S. and applications for exclusion of assessed valuation attributable to new primary oil or gas production from the 5.5% limit pursuant to (C.R.S. 29-1-301 (1)(b))
10-Dec	Assessors' changes in assessed valuation will be made only once by a single notification (re-certification) to the county commissioners or other body authorized by law to levy property tax, and to the DLG. (C.R.S. 39-1-111(5)).
15-Dec	Deadline for certification of mill levy to county commissioners (C.R.S 39-5-128(1)). Local governments levying property tax must adopt their budgets before certifying the levy to the county. If the budget is not adopted by certification deadline, then 90 percent of the amounts appropriated in the current year for operations and maintenance expenses shall be deemed re- appropriated for the purposes specified in such last appropriation. (C.R.S. 29-1-108(2) and (3))
22-Dec	Deadline for county commissioners to levy taxes and to certify the levies to the assessor. (C.R.S. 39-1-111(1))
31-Dec	Local governments not levying a property tax must adopt the budget on or before this date; governing body must enact a resolution or ordinance to appropriate funds for the ensuing fiscal year. If the budget is not adopted by certification deadline, then 90 percent of the amounts appropriated in the current year for operations and maintenance expenses shall be deemed re- appropriated for the budget year. (C.R.S 29-1-108(4))

REVENUES

- A. One-time Revenues: One-time revenues such as proceeds from asset sales, debt refinancing, one-time grants, revenue spikes, budget savings and similar nonrecurring revenue shall not be used for current or new ongoing expenses. Appropriate uses of one-time revenues include rebuilding reserves, capital expenditures and other nonrecurring expenditures.
- B. Discretionary Revenue: Unless otherwise directed explicitly by the Board of County Commissioners, the County will not normally designate discretionary revenues for specific purposes. Consequently, the Board of County Commissioners will have the flexibility to determine the best use of available revenues to meet changing service requirements.
- C. Fees and Charges for Services:
 - o Enterprise funds shall not be subsidized by the General Fund and shall be wholly supported by the fees and charges generated by the enterprise that includes operating and capital expenses.
 - o Services being provided by the County should be paid for primarily by the users and beneficiaries for the services and not the general public.

- o The County should charge fees and charges for services when it is allowable, when a limited and a specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered.
 - o The County will recalculate service costs periodically, and fees will be adjusted accordingly as approved by the Board of County Commissioners.
- D. Grants: The County will seek out, apply for and effectively administer federal, state and other grants as a means of financing a project or one-time expenditure. The Board of County Commissioners may consider grant funding, after staff provides a detailed documentation that addresses the short and long-term costs as well as the benefits to the County. Grants may not offer on-going operational costs and should be discouraged as programs or services may be cancelled if grants are not sustainable. Grants will be differentiated for tracking purposes between Federal, State and Local grant types, in accordance with the County's Grant Policy.

OPERATING EXPENDITURES

- A. As determined by the Board of County Commissioners, services that directly contribute to the Long Term Financial Plan for the County will receive first priority for funding.
- B. The County maintains a budgetary control system, through its accounting software, to manage adherence to the budget. Reports are available through this system to management, which compare actual revenues and expenditure to budget amounts. In addition, staff will prepare reports on a monthly, quarterly and yearly basis to the Board of County Commissioners that evaluates financial performance.
- C. The Operating Budget will include appropriate contingency funding to meet unexpected requirements, which may arise during the year.
- D. The County will maintain an equipment replacement program to ensure sufficient resources are available annually to replace vehicles and equipment.
- E. All County purchases will be made to ensure that the County is getting the best item or service for the least amount of money and the overall economic impact to the community. This does not mean that the County will always purchase the least expensive item but will weigh the cost against the quality of the item or service.
- F. The County does not allow a department to spend any money that it has not appropriated in the personnel, operating, or capital category within their department. The County requires a budget supplemental to transfer between line items or in the event the department receives unexpected revenue. Supplementals are done three times a year: by the last working day of March, July, and December. In the event of unforeseen circumstances, additional meetings regarding budget amendments can be held as needed. (See Budget Amendments).

DEBT

Debt is a tool for financing capital purchases or projects. The issuance of debt is in accordance with Colorado State Laws.

Debt should not be used to finance current operating expenses. The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues.

If is not possible to fund major projects with cash reserves or current revenue, the Board of County Commissioners (BOCC) may authorize the following as stated per the Colorado Constitution, Article 10, Section 20:

1. Debt instruments not requiring voter approval such as lease-purchase contracts or certificates of participation;
2. Revenue bond financing requiring voter approval; or

3. General obligation bond financing requiring voter approval.

The total amount of indebtedness shall not be in excess of 3% of the actual value, as determined by the assessor, of the taxable property in the county in accordance with Colorado Revised Statutes (C.R.S 30-26-301(3)).

All debt issuances shall identify the method of repayment (or have a dedicated revenue source).

COMPENSATION

Salaries and benefits are one of the largest expenditure items for Moffat County. The County takes pride in its ability to recognize the value of employees in delivering a total compensation packet that includes cash compensation, health insurance, retirement benefits and other employee benefits that provide employees with security and opportunity.

- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process.
- Staffing shall not exceed the authorized level by the Board of County Commissioners.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for other personnel, operational or capital expenditure purposes.

INTERNAL CONTROL

Internal control safeguards the County's assets against loss, checks the accuracy and reliability of the accounting data, promotes operational efficiency and encourages adherence to policy.

In order to provide reasonable assurance of internal control the following controls should be met within departments:

- All transactions are properly authorized by management.
- Transactions are recorded as necessary (1) to permit preparation of financial statement in conformance to statutory requirements and GAAP and (2) to maintain accountability for assets.
- Access to assets and records should be permitted only with management's authorization.
- Records should be checked against the assets by someone other than the persons responsible for the records or the assets. Examples of independent verification are monthly bank reconciliations and periodic counts of inventory.
- Elected Officials and Department Heads should separate functional responsibilities. In general, when the work of one employee is checked by another, and when the responsibility for custody of assets is separated from the responsibility for maintaining the records relating to those assets, then there is appropriate segregation of duties.

Each Elected Official and Department Head is responsible to ensure that internal control procedures are followed throughout their department.

BUDGET AMENDMENTS

A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Any changes to the adopted budget, through transfer, supplemental appropriation, or revised appropriation, are held on a yearly basis in the months of March, July and December in accordance with Colorado Revised Statutes (C.R.S 29-1-101 et seq.) In the event of unforeseen circumstances, additional meetings regarding budget amendments can be held as needed.

Budget appropriations may be adjusted due to the following:

Transfers: Transfer appropriated moneys between funds or between spending agencies within a fund, as determined by the original appropriation level. This is used when one line item is under budgeted and another line item is over budgeted within a fund. (C.R.S. 29-1-109(1)(a)).

Supplemental: After adoption of the budget, the County receives unanticipated revenues or revenues not assured at the time of the adoption of the budget from any source other than the County's property tax mill levy, the County may authorize the expenditure of such funds. (C.R.S. 29-1-109(1)(b)).

Budgetary Decreases (Revised Appropriation): In the event that revenues are lower than anticipated in the adopted budget, the County may adopt a revised appropriation to reduce the budget. (C.R.S. 29-1-109(1)(c)).

RECESSION PLAN

The recession plan, and classification of the severity of the economic downturn, will be used in conjunction with the importance of maintaining reserves to address economic uncertainties. As any recessionary impact reduces the County's reserves, correction action will increase proportionately. The following is a summary of the phase classifications and the corresponding service level actions to be taken.

1. MINOR: An anticipated net reduction in available reserves or reduction in major revenue source(s) in excess of 5%, but less than 15%. The objective at this level is still to maintain "Same Level" of service where possible. Actions associated with this level would be:

- a. Intensifying the review process for large items such as contract services, consulting services, and capital expenditures including capital improvements.
- b. Consider transferring capital project funds designated for future projects to the affected fund during a "Minor" situation.
- c. Closely scrutinizing hiring for vacant positions, delaying the recruitment process, and using temporary help to fill in where possible.
- d. Reducing services or programs from the affected fund.

2. MODERATE: An anticipated net reduction in available reserves or reduction in major revenue source(s) in excess of 15%, but less than 30%. Actions associated with this level would be:

- a. Requiring greater justification for large expenditures.
- b. Deferring capital expenditures.
- c. Reducing Capital Improvement Plan appropriations from the affected fund.
- d. Hiring to fill vacant positions only with special justification and authorization.
- e. Further reducing services or programs from the affected fund.
- f. Closely monitoring and reducing expenditures for travel, seminars, and retreats.
- g. Preparing for reduction in workforce, such as hiring freeze, reduction in hours and furloughs.

3. MAJOR: An anticipated net reduction in available reserves or reduction in major revenue source(s) of 30% to 50%. Actions associated with this level would be:

- a. Further reducing capital expenditures.

b. Further reducing service level from affected funds.

c. Implementing a reduction in workforce.

4. CRISIS: An anticipated net reduction in available reserves or reduction in major revenue source(s) of 100% depleted and potential for having a deficit is present. Actions associated with this level would be:

a. Further reduction in workforce.

b. Elimination of services.

c. Elimination of capital expenditures.

LONG-TERM RECESSION PLAN

In the event that an economic uncertainty is expected to last for consecutive years, the cumulative effect of the projected reduction in reserves will be used for determining the appropriate phase and corresponding actions.

RETURNING TO NORMALCY AFTER EXPERIENCING A PHASE OF RECESSION

If major revenues are realized for more than one consecutive year, allowing the reserve levels to maintain at the current operating level, the Board of County Commissioners may consider that the revenues are at a normal receiving pattern. The sustainability of the revenue source will be analyzed to determine if it is a one-time revenue or ongoing before the Board of County Commissioners may consider it a long time expansion of revenue growth.

Annual Budget Procedures

The budget process begins in June when the Finance Department presents the current year revenue projections and fiscal state of the county. Departments review their current year end estimates and budget year expenditure and revenues. Changes from these expenditure and revenues are due to Finance in August. The Finance Director reviews each budget with the elected officials and department heads over a four week period. The Finance Department also prepares budget packets for outside agencies in June. These packets contain applications for funds and instructions. Agencies are required to submit information including program description accomplishments, goals, proposed use of funds, approximate number of citizens served and how these programs may positively affect other County expenditures (for example: programs which train and encourage people may lead to less crime and therefore a reduction in law enforcement costs.)

During September each cost center may meet with the County Commissioners and the Finance Director to review their budget requests. Outside agencies must submit their funding requests during August. After reviewing the departmental budget requests, the County Commissioners provide their recommendations to Finance for preparation of the proposed budget.

During October and November, the Board holds budget workshops with Elected Officials, Department heads and other cost center managers to discuss budget recommendations. Late in November and early in December the Finance staff finalizes a balanced budget pursuant to Board direction. By December 15, the budget is adopted, funding is appropriated, and the mill levies are certified by formal resolutions of the Board.

The Finance staff prepares the published budget document and condensed budget during the first quarter of the budget year. The budget document comprehensively covers the financial plan for the year and serves as an operations guide and communication tool. The budget document provides fiscal information for the past three years, as well as a description of each cost center's mission statement, purpose, organization chart and staffing. It contains summaries and detailed fund budgets including a

schedule of the approved staffing levels and the capital expenditure plan. The five-year capital expenditure budget and plan is presented with the amounts for the 2022 budget being legally appropriated funds. Any fiscal reference beyond the 2022 budget year represents no legal spending authority of any County office or department.

Graphs, charts, and schedules have been prepared to more clearly present the operating plan. Information provided by fund is intended to give the reader the detail necessary to understand the overall budget as well as to guide elected officials and department heads in the administration of their programs. This information is an integral part of the financial reporting system of the County.

Budget supplements which will increase a fund's adopted budget, such as to expend unanticipated revenues or to transfer appropriated monies to another fund require Board approval at a duly noticed public meeting. Budget supplements or transfers are generally submitted to the Board three times a year; in March, July and December. All annual appropriations lapse at the end of each fiscal year.

Current Debt and Legal Debt Limits

The Lease-Purchase Fund accumulates for payment for lease purchase agreements through various venues.

The County held an election on November 4, 1997, where the voters approved a measure to reallocate Moffat County's 2% sales tax distribution from the City of Craig and the Town of Dinosaur to Moffat County. The result of the election redistributes Moffat County's 2% sales tax distribution as follows:

- .50% distributed to the County.

- .75% remains with the City of Craig and Town of Dinosaur.

- .75% of the Moffat County 2% Sales Tax collected within the City of Craig and Town of Dinosaur is distributed to the County and utilized for the purpose of acquiring, constructing, equipping, furnishing and maintaining capital projects.

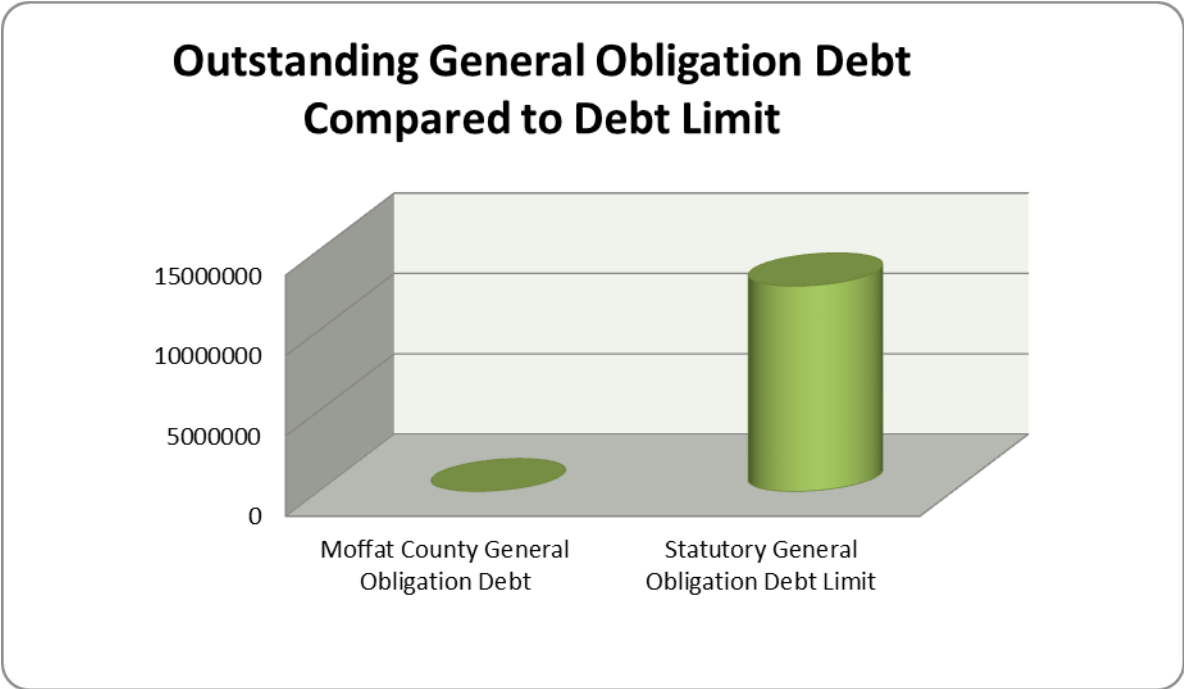
Historically, the Lease-Purchase Fund accounted for the certificates of participation ("COP's) from 1998 series to 2015 series financed by Moffat County and the Moffat County Finance Corporation. These COPs were mainly utilized for the construction of the Moffat County Public Safety Center and were paid with the .75% sales tax for that purpose as referenced above. In 2021, the final payments were made for all series related to these COPs releasing Moffat County and the Moffat County Finance Corporation from further obligation.

In 2020, Moffat County purchased land and a vacant building to remodel into a new County Courthouse and other County offices. In 2021, Moffat County issued certificates to finance the project. The certificates are in \$5,000 denominations, with interest ranging from 2.125% to 5.0%. The above mentioned .75% of Moffat County's 2% Sales Tax is utilized for payments towards the purpose of the 2021 Certificates to remodel the new County Courthouse and other County offices. For 2022, the Lease Purchase payment for the 2021 Certificates is \$1,229,206.

In 2021, Moffat County entered into an equipment lease as an energy savings project. The net proceeds of the lease agreement are being used for the purchase and installation of a solar system at the Moffat County Safety Center. The energy savings from the solar system is to repay the lease agreement for the project. For 2022, the Lease payment for the energy savings project is \$54,930.

The remaining lease payments and total liability, for both lease purchase projects, are documented in the appendix section of the budget under Lease-Purchase Supplemental Schedule as required by C.R.S. (29-1-103(3D)).

While there is not statutory limits on debt incurred for certificates of participation, C.R.S 30-26-301(3)) limits the obligation of debt to 3% of assessed valuation. Moffat County's 2021 assessed valuation is \$426,604,795. If the voters authorized general obligation debt through an election as required by the Colorado Constitution, Article X, Section 20, the debt limitation would be \$12,798,144.





Staffing and Population

This chart shows Moffat County staffing levels in relation to the number of taxpayers we serve. Numbers include regular, part-time, and temporary employees. Net changes for 2022 resulted in 5.16 more FTE than 2021 budget. However, FTE increases with * indicate these are one year, or not long term position increases.

Department	Dept #	2018	2019	2020	2021	2022	
Commissioners	100	3.67	3.67	3.67	3.67	3.67	
Clerk & Recorder	115	8.0	7.00	6.70	6.70	8.10	*
Treasurer	125	4.1	3.75	3.75	3.75	3.75	
Public Trustee	130	0.2	0.25	0.25	0.25	0.25	
Assessor	135	5.0	4.00	4.00	4.00	5.00	*
Facility Maintenance	300	7.7	7.70	7.70	7.60	7.60	
Finance	140	4.0	3.95	3.95	4.00	4.20	*
Natural Resources	500	1.3	1.33	1.33	1.33	1.33	
Communications	145	0.0	0.25	0.25	0	0.00	
Human Resource	150	2.5	2.45	2.45	3.00	3.00	
Information Technology	155	2.0	2.00	2.00	2.00	2.00	
Attorney	160	2.0	2.00	2.00	2.00	2.00	
Development Services	505	1.5	1.50	1.50	1.50	1.50	
Surveyor	165	1.0	1.00	1.00	1.00	1.00	
Sheriff	205	18.0	17.0	17.0	17.0	17.00	
Coroner	208	1.1	1.10	1.10	1.10	1.10	
Emergency Mgt	215	0.5	0.50	1.00	1.00	1.00	
Fire Control	220	0.0	0.00	0.00	0.00	0.00	
Maybell	515	0.4	0.38	0.38	0.38	0.38	
Maybell Ambulance	400	0.3	0.25	0.25	0.25	0.25	
Weed & Pest Management	305	1.7	1.74	1.84	1.84	1.84	
County Fair	521	0.0	0.00	0.72	0.72	0.72	
Extension	525	1.7	1.70	0.90	0.90	0.90	
Fairgrounds	310	2.0	2.00	2.00	2.00	2.00	
Veteran's Officer	410	0.5	0.50	0.50	0.50	0.50	
Cemetery	315	1.0	1.00	1.00	1.00	1.00	
Youth Services	415	2.4	2.40	2.40	2.40	2.40	
Parks & Recreation	320	2.0	2.00	2.00	2.00	2.00	
Sherman Youth Camp	325	0.0	0.00	0.00	0.00	0.00	
General Fund Total		74.5	71.4	71.63	71.88	74.48	
Road & Bridge	360	49.0	48.0	48.00	48.00	48.00	
Landfill	335	4.0	4.00	4.00	4.00	4.00	
Airport	340	0.5	0.50	0.50	0.50	0.50	
Library	535	8.9	9.42	5.05	5.05	5.05	
Maybell Waste Water Treatm	355	0.2	0.24	0.24	0.24	0.00	
Senior Citizens	540	5.4	5.03	3.13	3.13	3.13	
Moffat County Tourism Assoc	545	0.0	1.00	1.00	1.00	1.00	
Jail	235	21.3	22.30	22.30	23.30	23.30	
Human Services	425	28.5	29.00	29.00	29.00	28.00	
Public Health	430	0.0	0.0	1.00	3.50	7.30	*
Housing Authority	600/605	2.0	1.72	4.33	4.33	4.33	
Museum	550	3.8	3.53	3.53	0.00	0.00	
Grand Total		198.01	196.16	193.71	193.93	199.09	
Increase/(Decrease)		(9.97)	(1.85)	(2.45)	0.22	5.16	
Moffat County Population*		13,088	13,131	13,188	13,283	13,292	
FTEs/100 Population		1.51%	1.49%	1.47%	1.46%	1.50%	

*<https://www.census.gov/quickfacts/fact/table/US/PST045219>

Personnel Expense

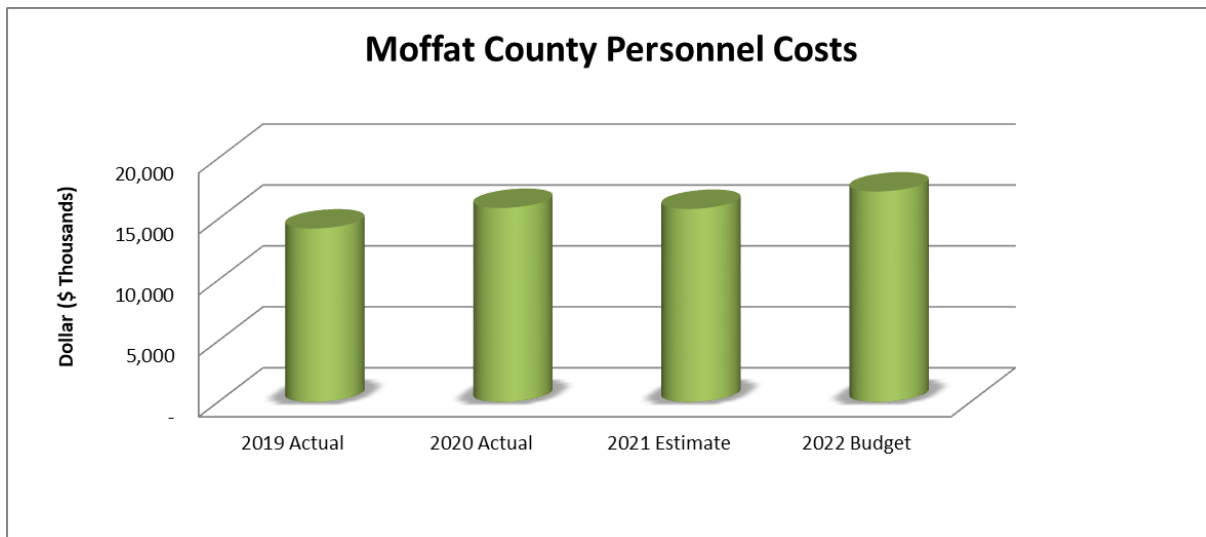
The 199.09 Full Time Equivalent (FTE) positions budgeted for 2022 represent \$17,273,517 in personnel expense. Items budgeted in personnel expense include: salaries and wages for regular and part-time employees, overtime, health insurance, retirement contribution, life insurance, disability, Social Security/Medicare insurance cost, and other pay and benefit costs.

Historically, personnel expense increases annually. The County uses a step system as well as an annual employee compensation chart shifts as the budget allows and is reviewed each year. The step system is based on new hires starting at 80% of the mid-point of the position they are hired for. However this starting step can vary depending on experience and education. On the employees' 1 year anniversary they receive a 4% increase. This increase continues with adequate performance appraisals through year 5 at the same rate until the employee is at the mid-point of their position. From years 6 thru 15, employees remain at 100% of their mid-point with increases coming from yearly chart shifts only. Due to the nature of governmental budgeting, the employees are not guaranteed step increases from year to year. Step increases are included in the 2022 budget year.

Employees that have completed 16 years receive a \$20.00 per pay period increase up to \$100.00 per pay period at the end of 20 years of service.

The employee compensation chart shift is achieved by an overall increase based on the Consumer Price Index (CPI) for the last half of the prior year and the first half of the current year. Due to the nature of governmental budgeting, the employees are not guaranteed salary increases from year to year; a 1% salary increase is budgeted in 2022.

The following chart reflects the budgeted personnel costs for staffing levels from 2019 through 2022:



Throughout the year, several factors influence the average salary, wage and benefit amounts per employee. Some of these factors are:

- Overtime payments can fluctuate depending on such factors as weather (for snow removal) and election or reassessment years.
- Increases in the cost of employee benefits, such as health and dental insurance, increase the average benefit cost of all permanent employees.
- Staffing turnover may cause step entry level or benefit expense changes.
- Reduction in staffing levels from one year to the next.

These influencing factors change personnel costs throughout the current year. The personnel budget is based on actual employees at the time of budgeting each year.

2022 Personnel Expense changes from 2021

Personnel expense includes wages, longevity, retirement, FICA, Medicare, workers compensation, health, dental, vision and life insurance benefits. The 2022 personnel budget has increased 2.93% or \$492,512.

	2021	2022	Increase/ (Decrease)
General	\$ 6,857,624	\$ 7,184,164	326,540
Road & Bridge	\$ 4,129,524	\$ 4,179,442	49,919
Landfill	\$ 380,096	\$ 370,081	(10,015)
Airport	\$ 50,621	\$ 50,757	136
Conservation Trust	\$ 18,000	\$ 18,000	0
Library	\$ 244,181	\$ 263,382	19,201
Maybell Waste Water Treatment Facility	\$ -	\$ 16,400	16,400
Senior Citizens	\$ 193,687	\$ 194,149	462
MCTA	\$ 69,917	\$ 70,355	438
Jail	\$ 1,961,799	\$ 1,918,062	(43,737)
Human Services	\$ 2,249,383	\$ 2,205,728	(43,655)
Public Health	\$ 390,450	\$ 554,884	164,434
Museum	\$ -	\$ -	0
Sunset Meadows I & II	\$ 235,737	\$ 248,127	12,390
Total Personnel Budget	\$ 16,781,019	\$ 17,273,531	492,512

Details of personnel costs are included throughout the budget according to those departments with personnel expense.



Moffat County Funds

Fund Descriptions

Moffat County accounts for its financial operations in twenty-four funds. Each fund and account group is a separate and legal fiscal entity, and the total of all funds is the County Budget.

General Fund: The General Fund is the general operating fund of the County which accounts for all financial resources that is not properly accounted for in other funds.

Road & Bridge Fund: The Road and Bridge Fund records revenues and expenditures associated with the maintenance and capital construction of County roads and bridges.

Landfill Fund: The Landfill Fund records revenues and expenditures associated with the operations of the Landfill.

Airport Fund: The Airport Fund records revenues and expenditures for the Craig-Moffat County Airport.

Emergency 911 Fund: The Emergency 911 Fund is overseen by the Emergency 911 Authority Board which purchases and upgrades Emergency 911 equipment through funds collected from the 911 surcharges.

Conservation Trust Fund: This fund accounts for revenue received from the State of Colorado to be used for the acquisition, development and maintenance of parks, recreational facilities and open space within the County.

Library Fund: The Library Fund records revenues and expenditures for the Craig-Moffat Library, the Maybell Library, and the Dinosaur library to provide current educational, informational and recreational resources in a variety of formats with either in-house collections or through the use of interlibrary loan.

Senior Citizens Fund: The Senior Citizens Fund records revenues and expenditures for transportation and lunch-time meals for the elderly.

Moffat County Tourism Association (MCTA) Fund: The Moffat County Tourism Association Fund promotes tourism in Moffat County with lodging tax revenue received from local rooms and accommodations.

Cemetery Fund: The Cemetery Fund accounts for revenue received from the sale of cemetery plots and expenditures necessary for the upkeep of the facility.

Jail Fund: This fund accounts for the revenues and expenditures associated with providing a safe and secure environment including housing, safekeeping, adequate diet, and necessary medical care for all inmates held at the Public Safety Center.

Human Services Fund: This fund accounts for public welfare programs administered by the County.

Public Health Fund: This fund accounts for public health programs mandated by the state administered by Moffat County Public Health.

Fund Descriptions (continued)

Capital Projects Fund: The Capital Projects Fund provides for continuing capital improvements required by the County.

Telecommunications Fund: This fund accounts for the NC Telecomm prepaid telecommunication services.

Lease-Purchase Fund: This fund accounts for the resources used to make the debt service payments on the certificates of participation for the Public Safety Center.

Health & Welfare Fund: This fund monitors and maintains all financial records concerning the County's benefit plan.

Central Duplicating: This fund accounts for all in-house copy costs and postage expenses.

Maybell Waste Water Treatment Fund: The Maybell Waste Water Treatment Fund is used to account for the operations of the Maybell Water and Sanitation District which operates a sewage treatment plant in unincorporated residential areas.

Museum Fund: This fund accounts for the operations of the Museum of Northwest Colorado.

Moffat County Local Marketing District Fund: The Moffat County Local Marketing District Fund organizes, promotes, markets and manages public events as well as coordinating tourism promotion activities with local marketing tax revenue received from local rooms and accommodations.

All Crimes Enforcement Team Fund: This funds accounts for operations to minimize impacts of narcotics and crime.

The Memorial Hospital Fund: The Memorial Hospital Fund provides health care programs and services to Moffat County.

Housing Authority Fund: The Housing Authority Fund accounts for the operations of two forty-four unit senior citizens apartment buildings.

Shadow Mountain Local Improvement District Fund: The Shadow Mountain Local Improvement District Fund accounts for the resources used for the improvements to the district area.

Types of Funds

GENERAL FUND—The General Fund is used to account for resources traditionally associated with governments, which are not required legally or by sound financial management to be accounted for in another fund.

SPECIAL REVENUE FUNDS—Special Revenue Funds account for taxes or other earmarked revenue of the County which finance specified activities as required by law or administrative action.

CAPITAL PROJECTS FUNDS—Capital Projects Funds are used to account for the acquisition and construction of major capital equipment and facilities other than those financed by proprietary funds and trust funds.

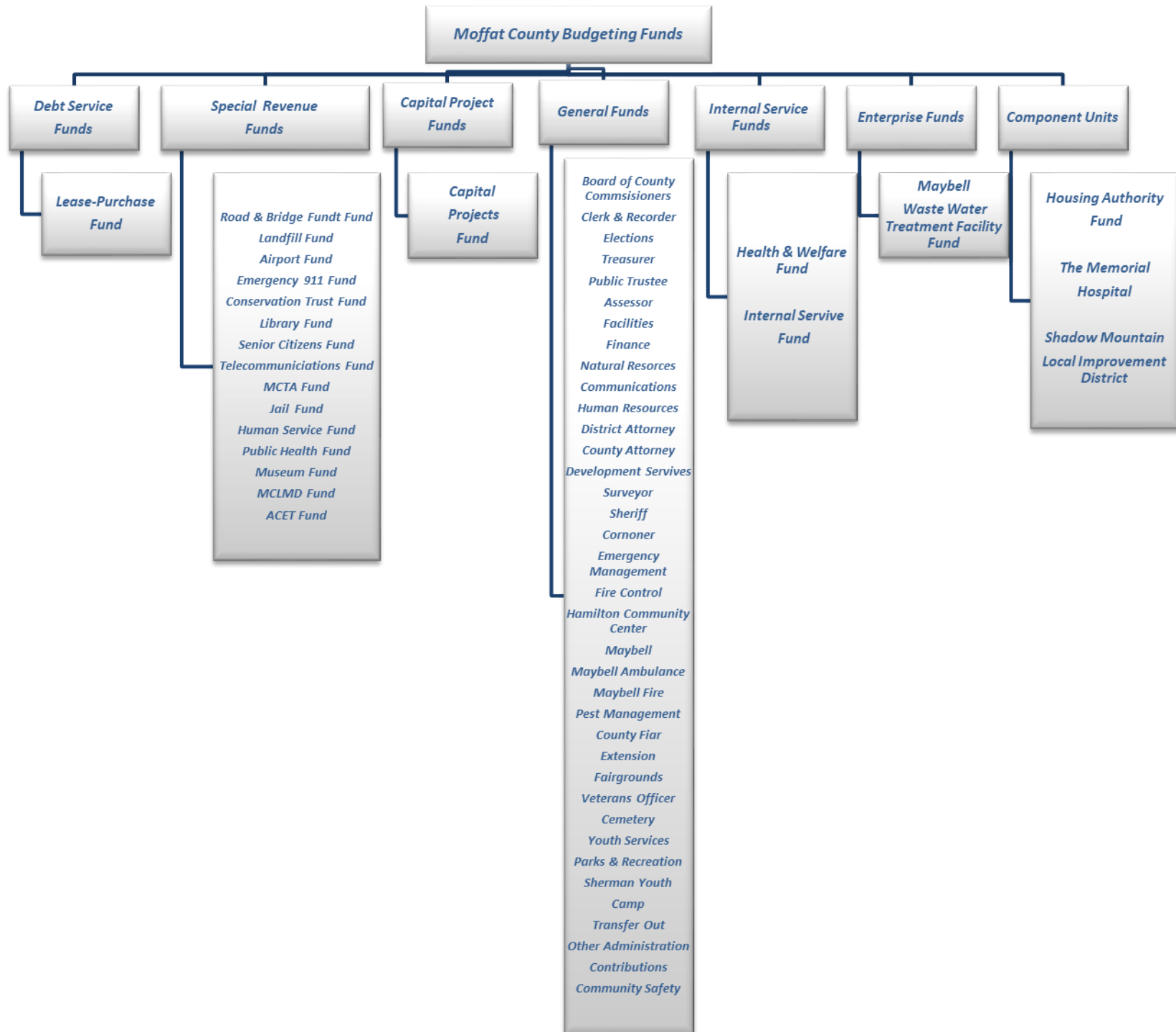
LEASE-PURCHASE FUND—The Debt Service Fund accumulates for payment of the 2014 series and 2015 series certificates of participation (COP's).

PROPRIETARY FUNDS

ENTERPRISE FUNDS—Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.

INTERNAL SERVICE FUNDS—Internal Service Funds are used to account for the financing of goods or services provided by a department or an agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

COMPONENT UNITS—Component Units are legally separate organizations for which the County government is financially accountable. They may also be organizations for which the nature and significance of their relationships with the County government are such that exclusion would cause the County's financial statements to be misleading or incomplete.



Fund Balance Designation

In accordance with Governmental Accounting Standards Board Statement 54 Moffat County has listed each fund balance with the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

- **Non-spendable** fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- **Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- **Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- **Assigned** fund balance comprises amounts *intended* to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- **Unassigned** fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the general fund.

Source: GASB, March 2009

MOFFAT COUNTY 2022 BUDGETING FUNDS

	General Fund	Special Revenue Funds	Capital Projects Fund	Lease-Purchase Fund	Internal Service Funds	Enterprise Funds	Component Units	Total Funds
Property Taxes	8,272,374	644,873	-	-	-	-	1,279,814	10,197,061
Sales Taxes	2,732,475	1,530,433	-	-	-	-	-	4,262,908
Specific Ownership Taxes	-	800,000	-	-	-	-	-	800,000
License & Permits	458	30,000	-	-	-	-	-	30,458
Intergovernmental	654,180	14,058,249	-	-	-	-	436,857	15,149,286
Charges for Services	1,329,261	872,050	-	-	3,834,274	36,960	66,201,009	72,273,554
Miscellaneous	281,454	326,173	50,000	-	220,000	-	1,330,975	2,208,602
Interest	25,385	30,859	3,280	-	4,048	142	1,455	65,169
Transfers In	25,000	1,484,140	-	1,284,136	-	-	-	2,793,276
Prior Year Reserves	1,207,685	3,152,663	276,220	-	472,197	18,111	-	5,126,876
Total Revenue	14,528,272	22,929,440	329,500	1,284,136	4,530,519	55,213	69,250,110	112,907,190
Personnel Expenditures	7,184,164	9,824,840	-	-	-	16,400	31,564,191	48,589,595
Operating Expenditures	4,134,452	10,819,167	-	1,284,136	4,505,519	33,813	36,629,830	57,406,917
Capital Expenditures	496,310	2,053,103	329,500	15,144,497	-	5,000	41,800	18,070,210
Transfers Out	2,713,346	54,930	-	-	25,000	-	-	2,793,276
Fund Total Expenditures	14,528,272	22,752,040	329,500	16,428,633	4,530,519	55,213	68,235,821	126,859,998
Beginning Fund Balance	18,107,255	17,561,908	1,603,674	16,444,497	3,024,452	345,073	9,515,872	66,602,732
Ending Fund Balance	16,899,570	14,586,645	1,327,454	1,300,000	2,552,255	326,962	10,530,161	47,523,048
Restricted Reserves	276,730	2,447,304	0	1,300,000	0	0	193,759	4,217,793
Non-spendable	0	1,600,000	0	0	66,637	222,815	0	1,889,452
Committed Reserves	3,584,606	2,203,300	1,327,454	0	0	0	130,990	7,246,350
Assigned Reserves	598,112	8,336,041	0	0	2,485,618	104,147	10,205,412	21,729,330
Unassigned Reserves	12,440,122	0	0	0	0	0	0	12,440,122

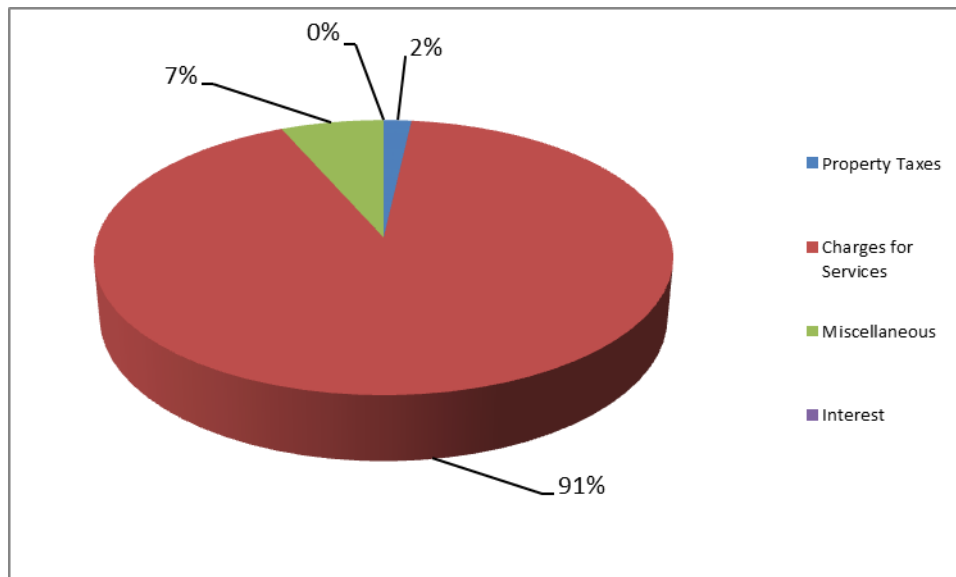
Revenues by Category

Below is the revenue by category for both the County and the Hospital for 2022 Budget.

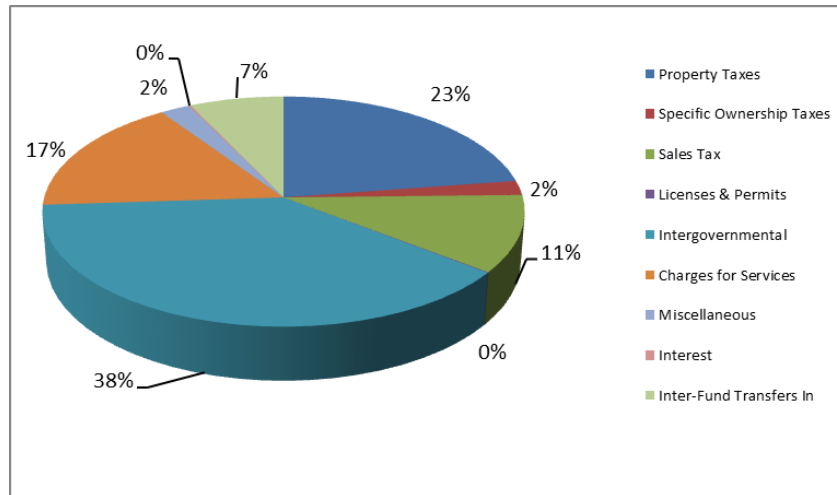
Tax Revenues		County	Hospital*	Total
Property Taxes		8,917,247	1,279,814	10,197,061
Specific Ownership Taxes		800,000	-	800,000
Sales Tax		4,262,908	-	4,262,908
Taxes	Total Taxes	13,980,155	1,279,814	15,259,969
Other Revenues				
Licenses & Permits		30,458	-	30,458
Intergovernmental		15,149,286	-	15,149,286
Charges for Services		6,514,154	65,759,400	72,273,554
Miscellaneous		(2,542,361)	4,750,963	2,208,602
Interest		65,169	-	65,169
	Total Other Revenues	19,216,706	70,510,363	89,727,069
Inter-Fund Transfers In				
Inter-Fund Transfers In		2,793,276	-	2,793,276
	Total Inter-Fund Transfer In	2,793,276	-	2,793,276
	Total Revenue Sources	35,990,137	71,790,177	107,780,314

*The property tax for the Hospital is a **voter dedicated mill levy** from the 2007 election of 3 mills not to exceed \$1,500,000 annually and sunsets in 2046.

The hospital receives 91% of its revenues from charges of services as shown in the chart below:



The County's revenue is more diverse than hospital revenues; receiving 23% from Property tax, 11% from sales tax and 38% from intergovernmental (mainly federal and state) as shown in the chart below.



Sales Tax

Sales tax is composed of sales tax, cigarette tax, severance tax, lodging tax, local marketing district tax, airport excise tax, and 911 taxes.

County Sales Tax

The County has a 2% sales tax. Moffat County's 2% sales tax is collected through the Colorado Department of Revenue. When the County sales tax is collected within the City of Craig and Town of Dinosaur, the Colorado Department of Revenue distributes the revenue as follows:

.50% distributed to the County.

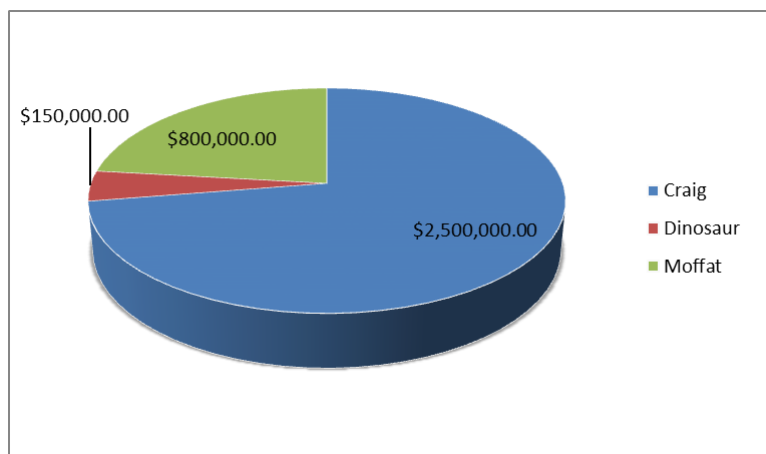
.75% remains with the City of Craig and Town of Dinosaur.

.75% of the Moffat County 2% Sales Tax collected within the City of Craig and Town of Dinosaur is distributed to the County and utilized for the purpose of acquiring, constructing, equipping, furnishing and maintaining capital projects.

For the 2022 budget, this portion of the sales tax revenue received by the County is utilized toward the certificates of participation (COP's) for the remodel of the new County Courthouse, other capital maintenance and capital projects within the County.

When the 2% County Sales tax is collected within the unincorporated part of the County it is utilized for County services. The County portion of the sales tax through all collections is projected at \$800,000 which is currently allocated to the General, Airport, Jail and Road Bridge Fund.

The County is projecting to receive \$2,650,000 in total County sales tax collections for 2022 through the distribution mentioned above and shown in the chart to the right.



Property Tax

Property taxes are collected on the assessed values of real, personal and utility property. Revenues from the 2021 assessment are received in the 2022 budget year. Property taxes include current property taxes, delinquent property tax, penalties, and interest. **Total property tax revenue from all sources is anticipated to decrease \$101,920 from 2021 budget.**

Mill Levy

The mill levy decreased from 23.907 to 23.889 in 2021. The decrease is due to abatements from 2020 property tax.

Fund	Mill Levy	Property Tax
General Fund	19.362	\$ 8,259,922
Human Services Fund	1.120	\$ 477,797
Public Health Fund	0.390	\$ 166,376
SubTotal	20.872	\$ 8,904,095
Hospital	3.000	\$ 1,279,814
Voter Approved Mill Levy Total	23.872	\$ 10,183,909
Abatement	0.017	\$ 7,252
2022 Total	23.889	\$ 10,191,161

Concerns

The largest concern for Moffat County deals with the heavy reliance on property tax revenue. This concern is compounded by 62% of the assessed value being based on the top ten taxpayers, as shown in the chart to

2020 Top Ten Taxpayers		
Title	Assessed Value	Total Tax Dollars
Tri Sate Gen & Trans	\$ 113,795,700	\$ 7,339,763
Pacificorp-Electric	\$ 26,580,900	\$ 1,716,062
ColoWyo Coal/Axil Basin Co	\$ 27,827,806	\$ 1,653,253
Public Service (Xcel)	\$ 21,694,100	\$ 1,394,582
Rockies Express Pipeline	\$ 15,134,500	\$ 896,522
Wyo Interstate Co	\$ 14,853,300	\$ 879,954
Trapper Mining Inc	\$ 13,371,413	\$ 863,201
Wexpro Company	\$ 14,016,064	\$ 830,269
Salt River Project	\$ 9,681,100	\$ 625,012
Overland Pass Pipeline	\$ 9,167,500	\$ 543,134
Total	\$ 266,122,383	\$ 16,741,752

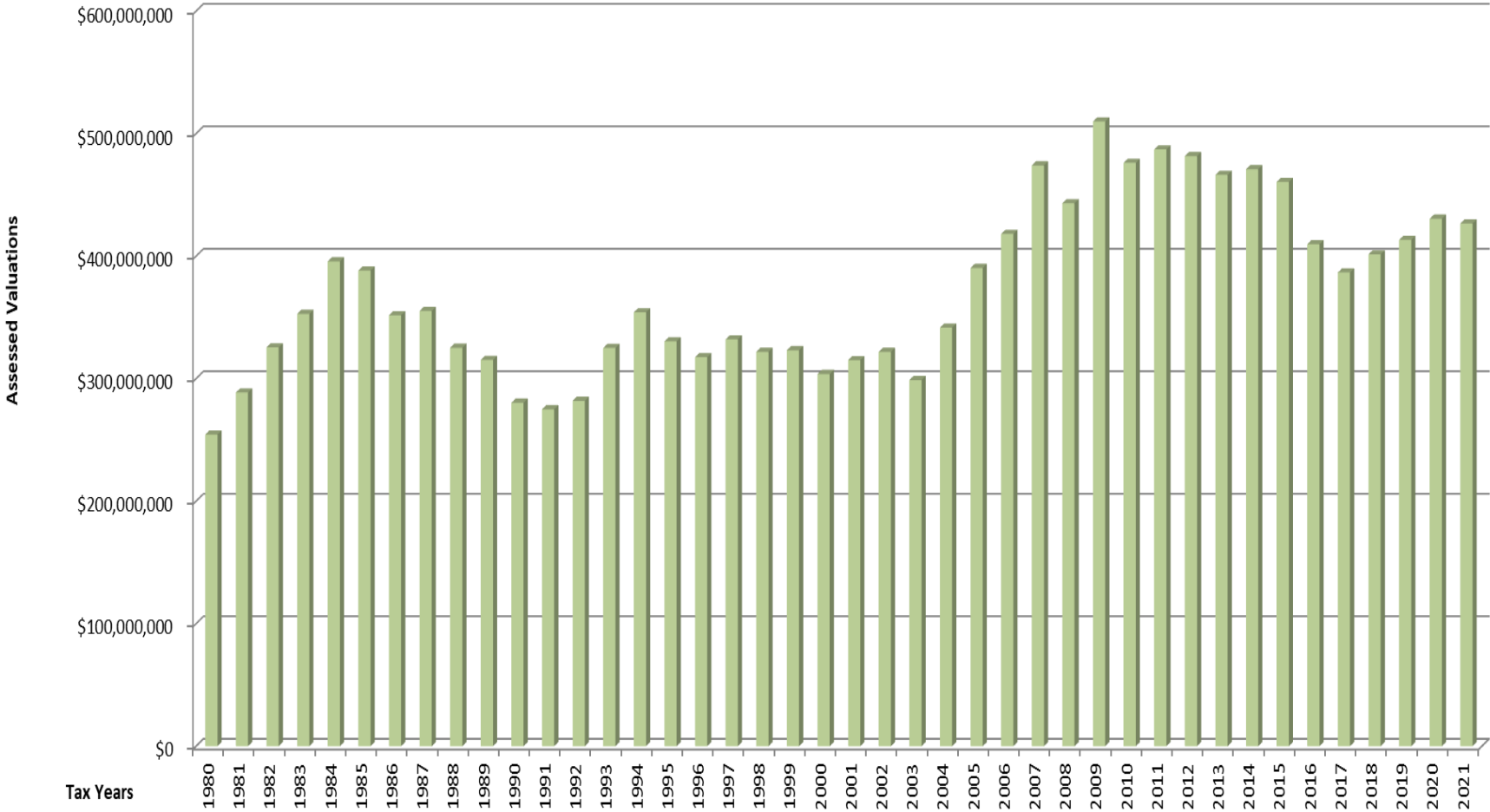
the left. These entities are involved in the energy business, which has a tendency to fluctuate. The energy business is undergoing many political changes at the National and State level, which could significantly impact Moffat County. The financial stability of the County has to be balanced against some measure of concern for the future. In order to address these issues Moffat County has established reserve policies. These reserves could be used to offset a decrease in revenue along with implementation of the recession/net revenue shortfall plan should we lose a taxpayer.

Assessed Valuation History

Below is the assessed valuation history for Moffat County from 1980 to 2021:

Tax Year	Assessed Valuations	Assessed Valuations + or -	% of Change + or -
1980	\$254,378,310		
1981	\$288,702,830	\$34,324,520	13.49%
1982	\$325,499,220	\$36,796,390	12.75%
1983	\$352,857,580	\$27,358,360	8.41%
1984	\$395,764,170	\$42,906,590	12.16%
1985	\$388,190,810	(\$7,573,360)	-1.91%
1986	\$351,711,530	(\$36,479,280)	-9.40%
1987	\$355,261,930	\$3,550,400	1.01%
1988	\$325,238,180	(\$30,023,750)	-8.45%
1989	\$315,232,980	(\$10,005,200)	-3.08%
1990	\$280,318,210	(\$34,914,770)	-11.08%
1991	\$274,946,710	(\$5,371,500)	-1.92%
1992	\$281,935,320	\$6,988,610	2.54%
1993	\$325,044,415	\$43,109,095	15.29%
1994	\$354,142,457	\$29,098,042	8.95%
1995	\$330,417,300	(\$23,725,157)	-6.70%
1996	\$317,498,533	(\$12,918,767)	-3.91%
1997	\$332,024,037	\$14,525,504	4.57%
1998	\$321,893,587	(\$10,130,450)	-3.05%
1999	\$323,207,446	\$1,313,859	0.41%
2000	\$303,746,080	(\$19,461,366)	-6.02%
2001	\$315,097,823	\$11,351,743	3.74%
2002	\$321,878,318	\$6,780,495	2.15%
2003	\$298,877,332	(\$23,000,986)	-7.15%
2004	\$341,605,397	\$42,728,065	14.30%
2005	\$390,341,691	\$48,736,294	14.27%
2006	\$418,099,178	\$27,757,487	7.11%
2007	\$474,028,790	\$55,929,612	13.38%
2008	\$443,165,070	(\$30,863,720)	-6.51%
2009	\$509,921,669	\$66,756,599	15.06%
2010	\$476,142,793	(\$33,778,876)	-6.62%
2011	\$487,067,917	\$10,925,124	2.29%
2012	\$481,684,492	(\$5,383,425)	-1.11%
2013	\$466,342,922	(\$15,341,570)	-3.18%
2014	\$470,970,972	\$4,628,050	0.99%
2015	\$460,492,933	(\$10,478,039)	-2.22%
2016	\$409,697,812	(\$50,795,121)	-11.03%
2017	\$386,675,512	(\$23,022,300)	-5.62%
2018	\$401,479,680	\$14,804,168	3.83%
2019	\$413,210,307	\$11,730,627	2.92%
2020	\$430,546,789	\$17,336,482	4.20%
2021	\$426,604,795	(\$3,941,994)	-0.92%

Moffat County Assessed Valuations 1980 thru 2021



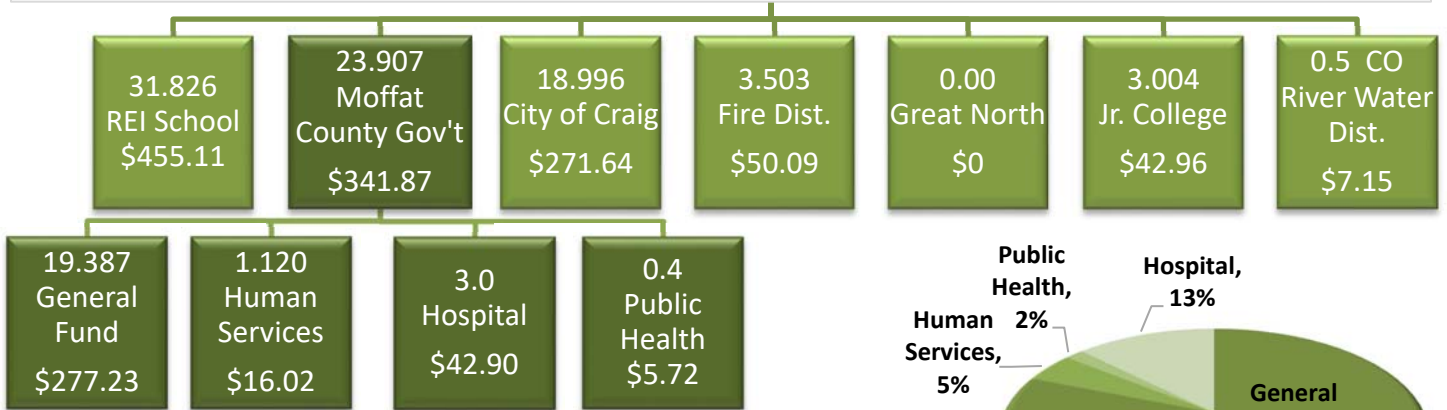
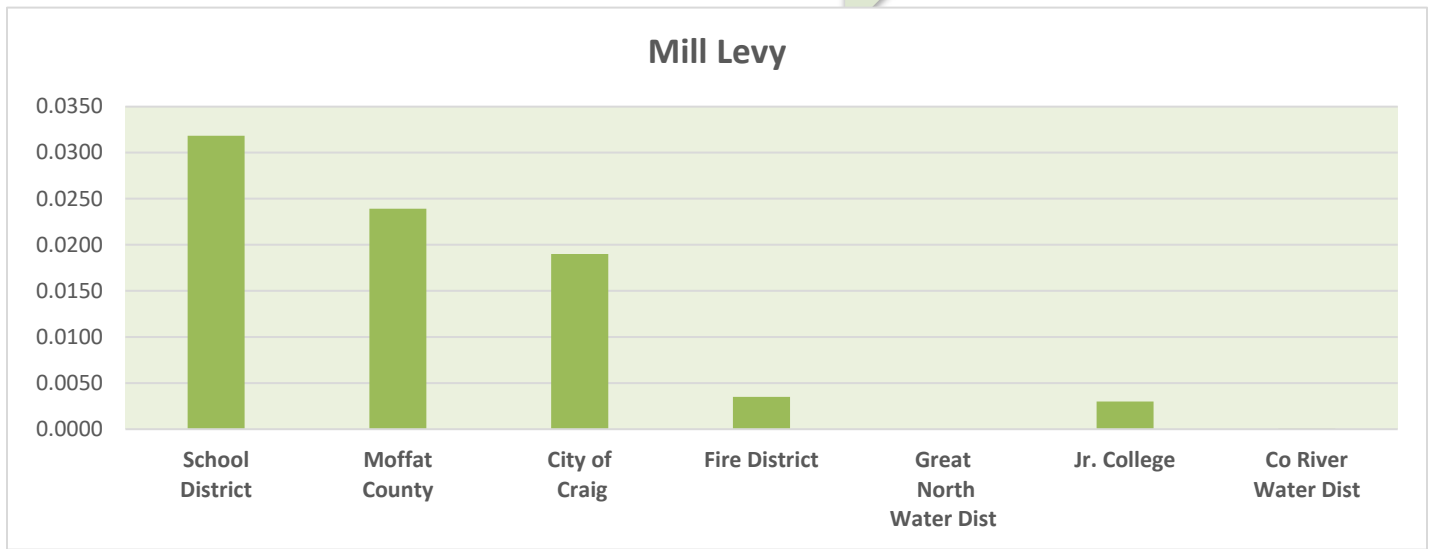
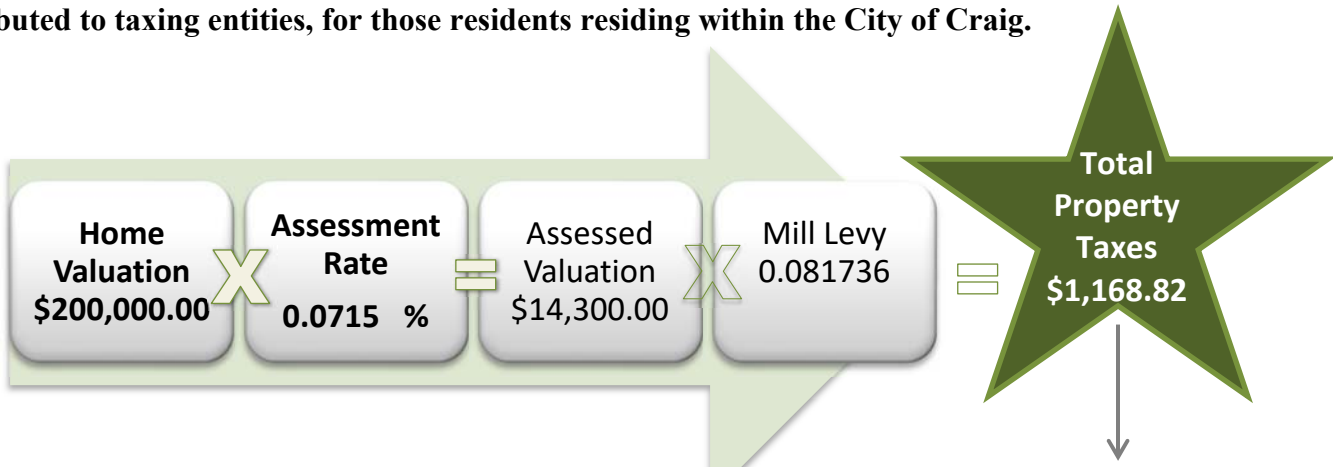
Residential Property Tax

In addition to the 10 top taxpayers, the county receives 13.20% of property tax from residential property tax based on home valuation.

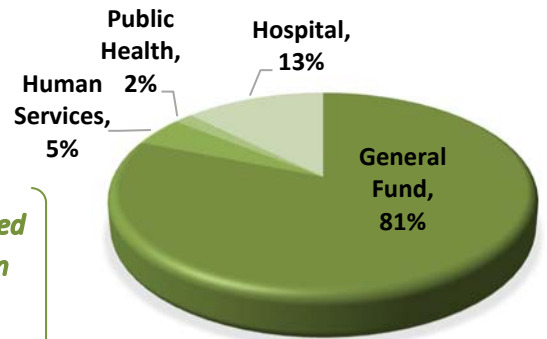
The next pages of graphics depict the property taxes billed for a residential property located within the City of Craig, the county seat of Moffat County, as well as an example in the Town of Dinosaur for the 2020 assessed valuation collected in 2021. The graphics also illustrate the use of the property taxes levied by Moffat County by fund for 2021.

Where Do My Property Taxes Go?

The formula below is an example of the residential property taxes collected by Moffat County, and distributed to taxing entities, for those residents residing within the City of Craig.

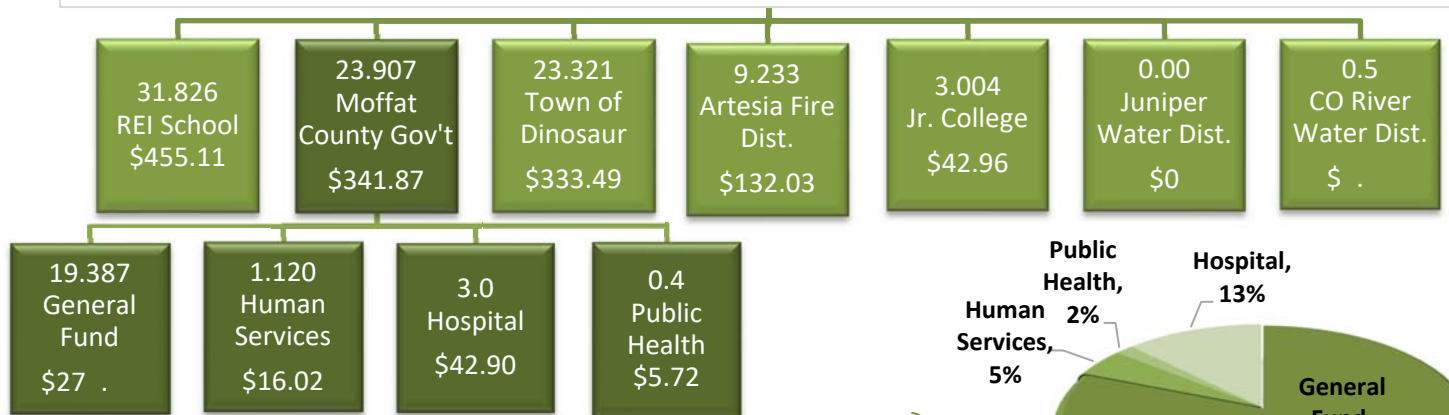
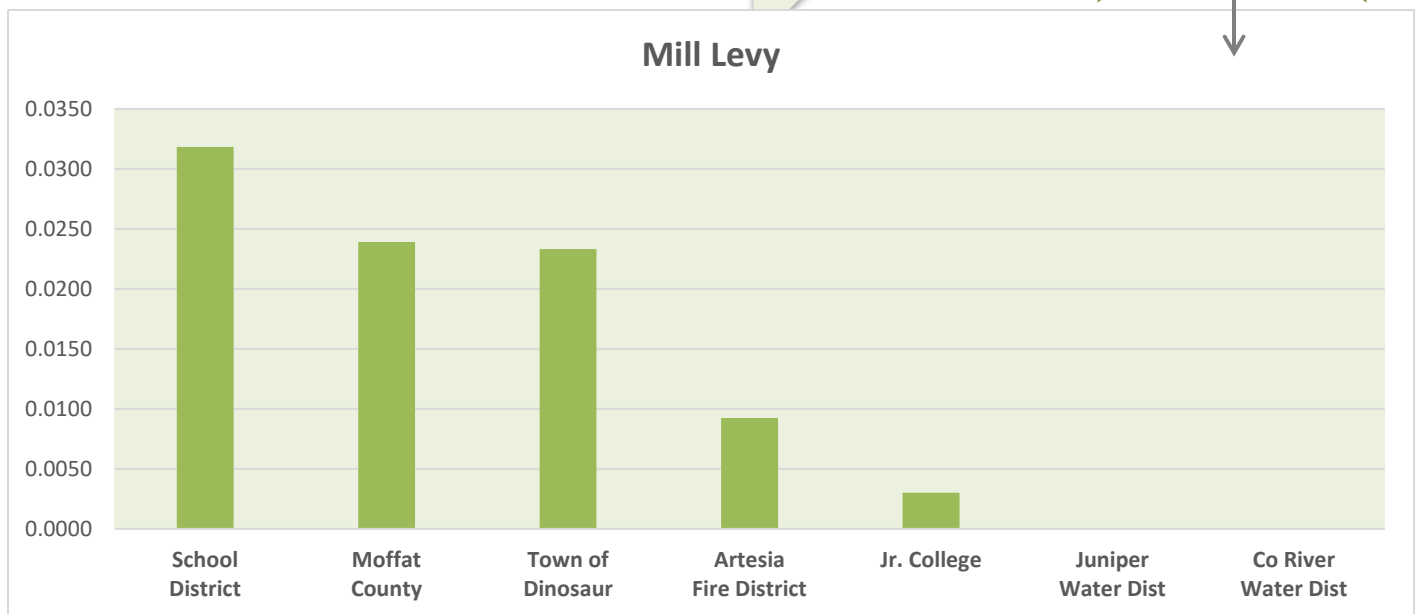
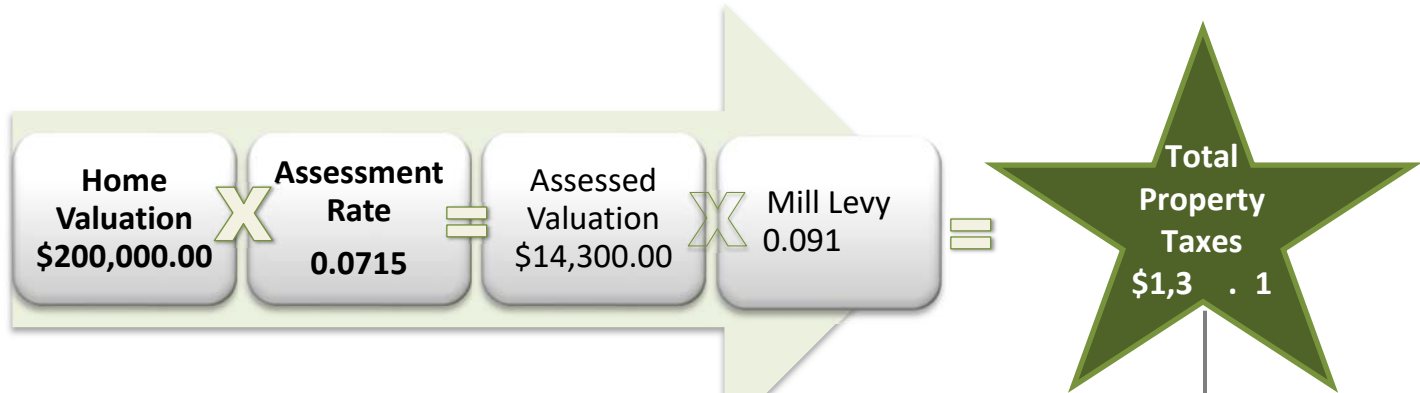


This example highlights a home in the City of Craig which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

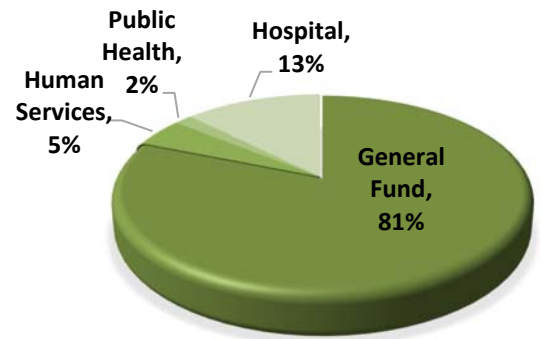


Where Do My Property Taxes Go?

The formula below is an example of residential property taxes collected by Moffat County, and then distributed to taxing entities, for those residents residing within the Town of Dinosaur.



This example highlights a home in the Town of Dinosaur which has been valued by the County Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

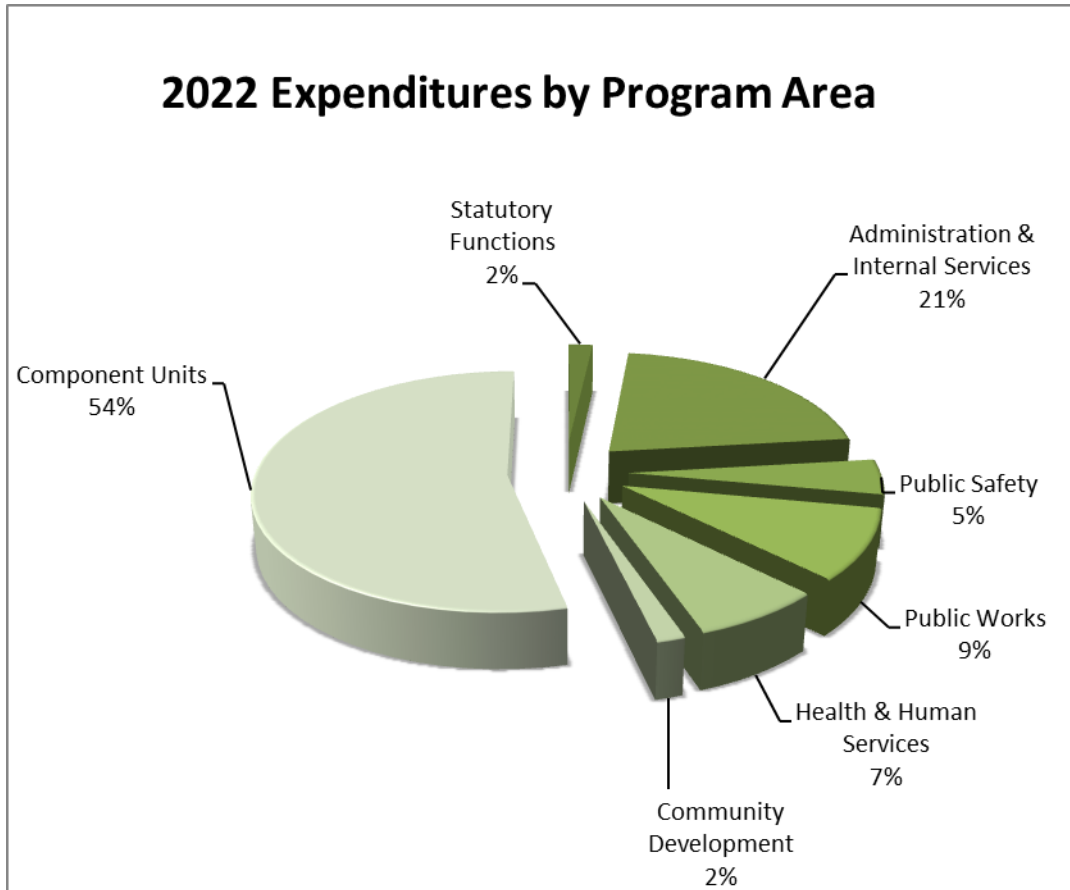


Abstract of Assessments and Levies 2020

<https://moffatcounty.colorado.gov/government/elected-officials/county-assessor/county-property-value-data>

Expenditures by Program Areas

All of Moffat County's major programs' expenditures are summarized on the following pages in program area sections: Statutory Function, Administration & Internal Services, Public Safety, Public Works, Health and Human Services, Community Development, and the Component Units.



Program Areas	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Statutory Functions	\$1,903,039	\$2,052,065	\$2,038,660	\$2,271,022
Administration & Internal Services	8,707,545	8,799,348	18,372,158	27,087,799
Public Safety	5,337,715	5,952,342	6,280,813	6,003,942
Public Works	9,066,117	13,712,061	12,543,384	12,046,635
Health & Human Services	5,555,146	7,209,395	8,837,453	9,222,759
Community Development	1,794,745	1,920,165	1,852,709	1,992,019
Component Units	72,916,854	71,082,593	64,323,639	68,235,821
Program Areas Totals	\$105,281,161	\$110,727,970	\$114,248,817	\$126,859,998

Program Summary

Statutory Functions	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Board of County Commissioners	\$490,934	\$508,115	\$508,802	\$545,520
Clerk & Recorder's Office	511,577	552,777	545,564	636,747
Elections	82,900	102,182	101,282	103,195
Treasurer's Office	365,139	410,392	394,965	405,687
Public Trustee	17,129	17,120	18,228	18,270
Assessor's Office	410,096	427,761	443,142	532,739
Surveyor	25,265	33,717	26,677	28,864
Statutory Functions	\$1,903,039	\$2,052,065	\$2,038,660	\$2,271,022

Administration & Internal Services	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Finance	\$254,212	\$288,622	\$289,028	\$310,599
Communications	\$18,759	\$6,191	\$1,000	\$0
Human Resources	377,076	398,890	305,137	309,727
County Attorney	199,445	214,611	236,128	243,361
Other Administration	594,299	1,372,325	1,719,586	1,994,461
Health & Welfare	4,118,875	2,971,223	3,797,280	4,518,419
Central Duplicating	11,192	10,600	12,100	12,100
Information Technology	425,712	503,857	508,422	530,504
Lease-Purchase	744,412	735,105	9,700,907	16,428,633
Telecommunications	21,350	31,819	26,650	26,650
Transfer Out	1,942,213	2,266,105	1,775,920	2,713,346
Administration & Internal Services	\$8,707,545	\$8,799,348	\$18,372,158	\$27,087,799

Public Safety	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
District Attorney	\$413,390	\$398,389	\$423,500	\$463,988
Sheriff's Office	1,635,918	1,870,865	1,732,759	1,937,412
Emergency Management	25,816	76,315	103,161	158,187
Emergency Management Ambulance	8,860	5,563	42,700	43,900
Fire Control	142,119	130,610	111,546	111,546
Coroner's Office	115,623	141,589	128,859	136,199
Community Safety	67,041	61,889	67,000	76,666
Emergency 911	50,650	177,485	105,550	105,550
Jail	2,878,297	3,089,637	3,478,618	2,883,374
All Crimes Enforcement Team	0	0	87,120	87,120
Public Safety	\$5,337,715	\$5,952,342	\$6,280,813	\$6,003,942

Program Summary (continued)

Public Works	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Facilities	\$690,033	\$773,420	\$1,989,885	\$932,547
Pest Management	251,861	288,276	268,471	366,168
Fairgrounds	237,319	306,541	266,179	434,873
Cemetery	101,873	135,574	148,047	139,949
Parks & Recreation	153,448	188,391	222,622	338,696
Sherman Youth Camp	9,446	9,185	19,570	49,570
Road & Bridge	6,562,746	7,938,773	7,896,885	8,125,363
Landfill	766,784	714,833	589,559	1,078,806
Airport	85,271	118,643	109,958	111,500
Conservation Trust	33,011	207,725	57,450	84,450
Maybell Waste Water Treatment Facility	30,358	51,525	52,845	55,213
Capital Projects	143,967	2,979,174	921,913	329,500
Public Works	\$9,066,117	\$13,712,061	\$12,543,384	\$12,046,635

Health & Human Services	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Maybell Ambulance	\$31,810	\$56,851	\$33,011	\$35,175
Maybell Volunteer Fire	15,505	17,252	24,942	24,942
Health Allotments	92,500	0	2,000	2,000
Veteran's Officer	24,029	22,162	24,821	25,591
Youth Services	155,466	165,296	169,084	178,320
Human Services	5,167,055	6,726,617	8,119,045	8,218,038
Public Health	68,781	221,216	464,550	738,693
Health & Human Services	\$5,555,146	\$7,209,395	\$8,837,453	\$9,222,759

Community Development	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Development Services	\$224,049	\$258,362	\$221,406	\$238,965
Natural Resources	159,644	169,470	171,698	182,745
Hamilton Community Center	2,688	3,228	6,667	6,725
Maybell	56,040	43,072	23,794	23,877
County Fair	111,291	99,800	102,207	103,784
Extension Office	126,532	80,811	92,675	96,427
Museum	281,651	175,770	0	0
Contributions	39,700	35,500	51,000	47,000
Library	330,502	303,456	350,743	394,642
Senior Citizens	185,321	211,479	226,052	237,799
Moffat County Tourism Association	149,319	146,246	131,467	144,055
Moffat County Local Marketing District	128,007	392,971	475,000	516,000
Community Development	\$1,794,745	\$1,920,165	\$1,852,709	\$1,992,019

Program Summary (continued)

Component Units	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Memorial Hospital	\$72,247,734	\$70,388,305	\$63,518,408	\$67,380,431
Housing Authority	650,291	673,515	777,425	827,584
Shadow Mtn Local Improvement District	18,828	20,774	27,806	27,806
Component Units	\$72,916,854	\$71,082,593	\$64,323,639	\$68,235,821
Total All Programs	\$105,281,159	\$110,727,970	\$114,248,817	\$126,859,998

General Fund Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Sources of Funds:				
Property Taxes	\$ 7,929,992	\$ 7,968,789	\$ 8,352,210	\$ 8,272,374
Sales Tax	2,265,415	2,928,508	2,155,836	2,732,475
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	39,977	40,931	1,937	458
Intergovernmental	812,710	1,719,325	2,731,070	654,180
Charges for Services	1,364,425	1,312,443	1,321,848	1,329,261
Miscellaneous	494,395	446,641	318,228	281,454
Interest	347,227	114,117	25,385	25,385
Transfer In	-	-	-	25,000
Fund Balance Used				1,207,685
Total Sources of Funds	\$ 13,254,141	\$ 14,530,754	\$ 14,906,514	\$ 14,528,272
Uses of Funds:				
Personnel	\$ 5,945,253	\$ 6,741,667	\$ 6,529,963	\$ 7,184,164
Operating	\$ 2,623,389	\$ 3,063,494	\$ 3,579,203	\$ 4,134,452
Capital Outlay	\$ 95,903	\$ 369,812	\$ 1,436,400	\$ 496,310
Transfers Out	\$ 1,942,213	\$ 2,266,105	\$ 1,775,920	\$ 2,713,346
Total Uses of Funds	10,606,758	12,441,079	13,321,486	14,528,272
Annual Net Activity	\$ 2,647,383	\$ 2,089,662	\$ 1,585,028	\$ (0)
Cumulative Balance:				
Beginning Fund Balance	\$ 11,785,179	\$ 14,432,563	\$ 16,522,227	\$ 18,107,255
Change in Fund Balance	2,647,383	2,089,662	1,585,028	(1,207,685)
Ending Fund Balance	\$ 14,432,563	\$ 16,522,227	\$ 18,107,255	\$ 16,899,570
Fund Balance Designations:				
Restricted				
Natural Resources	\$ 14,632	\$ 14,632	\$ 14,632	\$ 14,632
Clerk & Recorder - Electronic Recording	\$ 175,069	\$ 169,384	\$ 172,126	\$ 161,626
Clerk & Recorder - HB 1140 & HB1193	\$ 110,378	\$ 76,895	\$ 39,640	\$ 5,753
Brown's Park School	\$ 6,686	\$ 6,686	\$ 6,686	\$ 6,686
Federal ARP	\$ -	\$ -	\$ 1,129,034	\$ 1,129,034
Restricted	\$ 306,766	\$ 267,597	\$ 1,362,118	\$ 276,730
Committed				
60 Days Operating	\$ 1,428,393	\$ 1,634,520	\$ 1,685,198	\$ 1,886,813
Countercyclical Reserve (5%)	\$ 428,432	\$ 490,258	\$ 505,458	\$ 565,931
Emergency (10% Reserve)	\$ 856,864	\$ 980,516	\$ 1,010,917	\$ 1,131,862
Assigned				
Capital Reserve	\$ 144,771	\$ 116,563	\$ 257,917	\$ 598,112
Unassigned				
Subsequent Year's Expenditures	\$ 11,267,338	\$ 13,032,772	\$ 13,285,647	\$ 12,440,122

GENERAL FUND REVENUE TOTAL*

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
11000001	40001	PROPERTY TAX	7,917,603	7,956,119	8,347,010	8,267,174
11000001	40003	INTEREST & PENALTY PROP	12,389	12,670	5,200	5,200
Property Taxes:			7,929,992	7,968,789	8,352,210	8,272,374
11000001	41001	SALES TAX	1,912,916	2,176,920	2,100,000	2,679,475
11000001	41002	CIGARETTE TAX	2,722	3,497	3,000	3,000
11000001	41003	SEVERANCE TAX	349,777	748,091	52,836	50,000
Sales Taxes:			2,265,415	2,928,508	2,155,836	2,732,475
Federal:						
11000001	43001	FEDERAL PILT	18,043	368,258	516,482	0
11000001	43004	FEDERAL MINERAL LEASE	584,823	463,301	638,328	450,000
11000001	43006	FEDERAL WILDLIFE	13,406	12,041	11,461	4,345
12000001	43027	FEDERAL - CARES ACT	0	633	0	0
17500001	43008	FEDERAL COST ALLOCATIOI	50,088	54,546	45,985	33,818
175CARE1	43027	FEDERAL - CARES ACT	0	642,142	32,448	0
175ARP_1	43030	FEDERAL ARP ACT	0	0	1,290,034	0
20500002	43012	FEDERAL VEST GRANT	0	0	3,000	3,000
21512302	43009	FEDERAL EMERGENCY MNC	15,658	30,459	38,000	38,000
State:						
11000001	43406	STATE EIAF GRANT	12,092	0	0	0
11500001	43415	STATE ELEC RECORD TECH E	41,221	32,326	27,816	27,816
11500001	43434	STATE COVID19 ELEC REC G	0	1,795	0	0
20500002	43414	STATE SEARCH & RESCUE	395	0	0	0
20500002	43416	STATE FINES	6,801	23,541	1,500	1,500
20500002	43417	STATE RANCE WATCH GRAI	90	0	0	0
22000002	43413	STATE FOREST SERVICE GR/	3,630	5,198	5,555	0
22000002	43430	STATE FIRE RELIEF FUND	0	0	24,760	0
31000003	43419	STATE AGNC GRANTS	0	5,000	0	0
41000004	43412	STATE VETERANS OFFICER	14,700	14,700	14,700	14,700
41500004	43411	STATE CORRECTIONAL TRE,	0	4,351	0	0
41500004	43418	STATE HOMELAND SEC EQL	2,752	0	0	0
41500004	43433	STATE JUDICIAL DIVERSION	0	11,791	23,582	23,582
415SB944	43409	STATE SB94 CASE MANAGE	29,995	34,486	35,419	35,419
415SB944	43410	STATE SB94 MISCELLANEOI	7,015	2,756	10,000	10,000
Local:						
41500004	43900	CITY OF CRAIG	12,000	12,000	12,000	12,000
Intergovernmental:			812,710	1,719,325	2,731,070	654,180
11500001	42000	LIQUOR LICENSE	1,633	458	1,937	458
50500005	42001	BUILDING PERMITS	38,345	40,474	0	0
License & Permits:			39,977	40,931	1,937	458

GENERAL FUND REVENUE TOTAL*

11500001	44025	DEPARTMENT FEES	247,209	252,508	236,000	266,000
11500001	44027	ELECTRONIC RECORDING	29,910	31,315	39,000	39,000
11500001	44042	LATE FEES	31,417	26,632	60,115	60,115
12500001	44025	DEPARTMENT FEES	776,171	787,394	750,000	750,000
13000001	44025	DEPARTMENT FEES	8,500	1,417	6,000	6,000
13500001	44025	DEPARTMENT FEES	2,774	6,537	6,438	3,500
17500001	44028	CABLE FRANCHISE FEE	4,638	4,534	4,346	4,346
20500002	44024	PENALTY ASSESSMENT	11,017	7,488	8,000	8,000
20500002	44025	DEPARTMENT FEES	61,572	37,292	39,000	30,000
20500002	44045	FINGERPRINTS	0	180	6,259	0
21512312	44019	EMERGENCY MNGMNT AM	0	0	20,000	20,000
30500003	44025	DEPARTMENT FEES	15,332	16,598	15,000	15,000
31000003	44023	CAMPGROUND RENTAL	1,072	3,914	1,000	1,000
31000003	44025	DEPARTMENT FEES	24,030	9,713	15,000	15,000
31000003	44039	RV DUMP FEES	10,293	11,007	10,000	10,000
31500003	44029	CEMETERY OPENINGS	17,060	16,985	12,000	15,000
31500003	44030	CEMETERY SALE OF LOTS	18,290	9,275	13,390	8,000
31500003	44031	CEMETERY VASES FOUNDA	566	551	300	300
32000003	44020	ICE RINK	48,203	24,246	40,000	40,000
32000003	44023	CAMPGROUND RENTAL	40	140	100	100
32000003	44025	DEPARTMENT FEES	10,613	3,400	5,000	5,000
32000003	44026	CONCESSIONS	566	267	400	400
32500003	44023	CAMPGROUND RENTAL	10,479	13,472	10,000	10,000
32500003	44041	DAY USE FEE	1,808	2,725	2,000	2,000
40000004	44025	DEPARTMENT FEES	2,050	5,104	5,000	5,000
41500004	44040	SB215 FEES	3,481	4,518	9,000	9,000
50500005	44021	PLANNING FEES	800	3,050	4,000	2,000
50500005	44022	CONTRACTOR REVENUE	60	0	0	0
51500005	44023	CAMPGROUND RENTAL	20,770	25,744	0	0
51500005	44038	SHOWER FEES	3,759	3,898	0	0
51500005	44039	RV DUMP FEES	1,945	2,540	0	0
52500005	44025	DEPARTMENT FEES	0	0	4,500	4,500
Charges for Services:			1,364,425	1,312,443	1,321,848	1,329,261
10000001	46002	TRAVEL REIMBURSEMENT	1,867	0	0	0
11000001	45001	MISCELLANEOUS	20,278	3,093	0	0
11000001	45022	SALE OF ASSETS	16,664	(1,667)	0	0
11000001	45027	GAINS/LOSS INVESTMENTS	(53,989)	0	0	0
11500001	46003	COPY REIMBURSEMENT	2,755	1,953	1,665	1,665
12000001	46004	REIMBURSEMENT	38,661	34,420	10,000	10,000

GENERAL FUND REVENUE TOTAL*

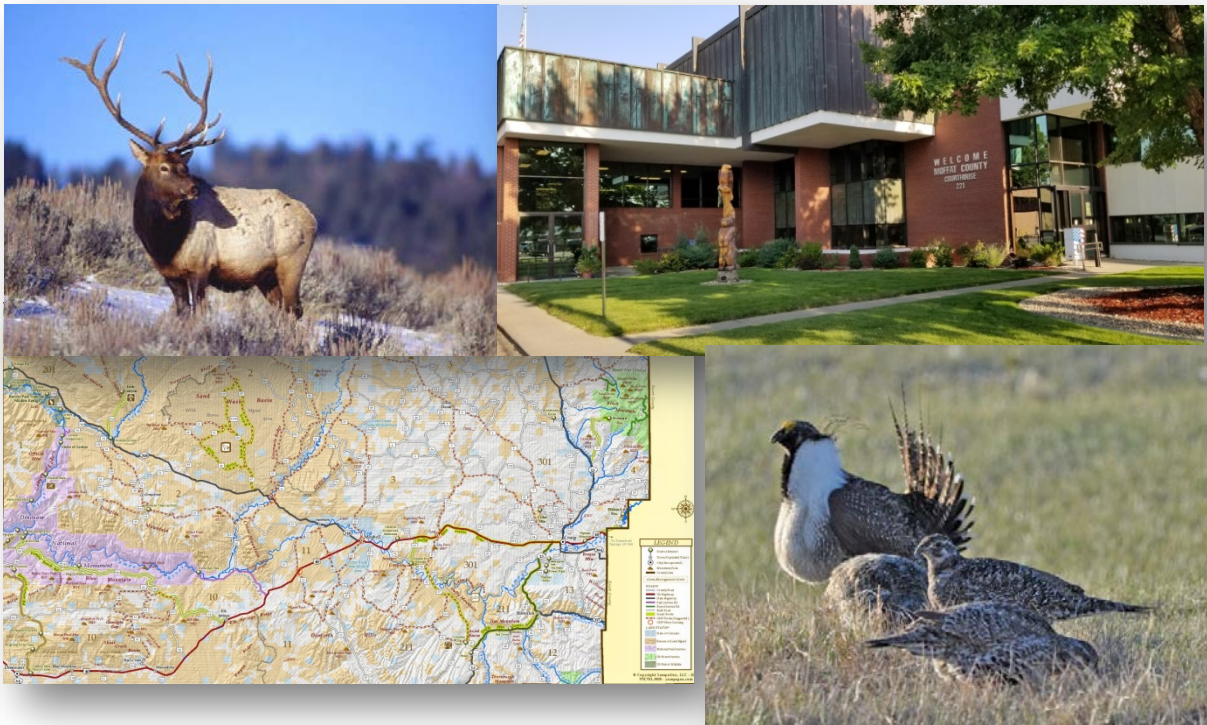
12500001	45014	BONUS TAX SALE	3,592	6,918	3,000	3,000
12500001	46005	POSTAGE REIMBURSEMENT	1,082	634	0	0
13500001	46003	COPY REIMBURSEMENT	7,423	8,506	5,000	5,000
14000001	46004	REIMBURSEMENT	0	4	42	0
15000001	46004	REIMBURSEMENT	380	379	0	0
15500001	45022	SALE OF ASSETS	1,590	130	500	500
15500001	46004	REIMBURSEMENT	9,079	7,019	8,442	8,442
16000001	46004	REIMBURSEMENT	1,176	1,733	1,000	1,000
16000001	46007	SALARY REIMBURSEMENT	33,506	19,637	17,500	17,500
17500001	45016	PLATTE RIVER POWER	36,216	36,227	36,216	36,216
17500001	46006	PAYROLL REIMBURSEMENT	9	10	0	0
175CARE1	45001	MISCELLANEOUS	0	29,275	0	0
20000002	45017	DA BUDGET OVERAGE	24,563	21,107	27,798	0
20500002	45015	DUI LEAF	5,769	4,248	4,500	4,500
20500002	46001	INSURANCE REIMBURSEMENT	5,279	1,747	0	0
20500002	46002	TRAVEL REIMBURSEMENT	0	257	0	0
20500002	46004	REIMBURSEMENT	13,249	6,504	9,934	1,000
20500002	46008	OVERTIME REIMBURSEMENT	17,038	0	5,000	5,000
20500002	46009	TRAINING REIMBURSEMENT	21,884	15,182	4,000	4,000
20800002	46004	REIMBURSEMENT	200	450	0	0
21512302	46004	REIMBURSEMENT	0	0	0	0
30000003	45013	BUILDING USE	82,098	97,741	84,000	84,000
30000003	46001	INSURANCE REIMBURSEMENT	537	467	0	0
30000003	46004	REIMBURSEMENT	93,449	98,441	82,631	82,631
30500003	46004	REIMBURSEMENT	0	36	0	0
31000003	45008	DONATIONS	10,200	0	0	0
31000003	46004	REIMBURSEMENT	0	730	0	0
31500003	46004	REIMBURSEMENT	0	37	0	0
32000003	45012	HAY LEASE	9,365	9,358	9,000	9,000
32000003	46004	REIMBURSEMENT	1,958	1,382	0	0
32500003	46001	INSURANCE REIMBURSEMENT	0	11,187	0	0
32500003	45008	DONATIONS	0	0	0	0
40000004	46004	REIMBURSEMENT	4,734	342	0	0
40500004	45001	MISCELLANEOUS	5,125	3,727	0	0
41500004	45001	MISCELLANEOUS	485	210	1,000	1,000
41500004	45002	UNITED WAY	272	298	500	500
41500004	46004	REIMBURSEMENT	175	75	500	500
50000005	46004	REIMBURSEMENT	201	0	0	0

GENERAL FUND REVENUE TOTAL*

51000005	46004	REIMBURSEMENT	29	20	0	0
51500005	45008	DONATIONS	1,581	4,568	0	0
51500005	45026	OTHER REVENUE	0	1,033	0	0
51500005	46004	REIMBURSEMENT	0	55	0	0
52100005	45008	DONATIONS	75,853	18,437	6,000	6,000
52500005	46004	REIMBURSEMENT	64	734	0	0
Miscellaneous:			494,395	446,641	318,228	281,454
11000001	47001	INTEREST EARNED	347,227	114,117	25,385	25,385
Interest:			347,227	114,117	25,385	25,385
11000001	48180	TRANSFER IN HEALTH & WE	0	0	0	25,000
Transfer In:			0	0	0	25,000
Total Revenue:			13,254,141	14,530,754	14,906,514	13,320,587

*Revenue is also listed under departments that receive revenue in General Fund to identify specific collections by department.

Moffat County Board of Commissioners



Moffat County Commissioners: Tony Bohrer, Melody Villard and Donald Broom
Phone: (970) 824-5517
Email: bocc@moffatcounty.net



Mission Statement:

It is the Mission of the Moffat County Commissioners to serve the people of Moffat County.

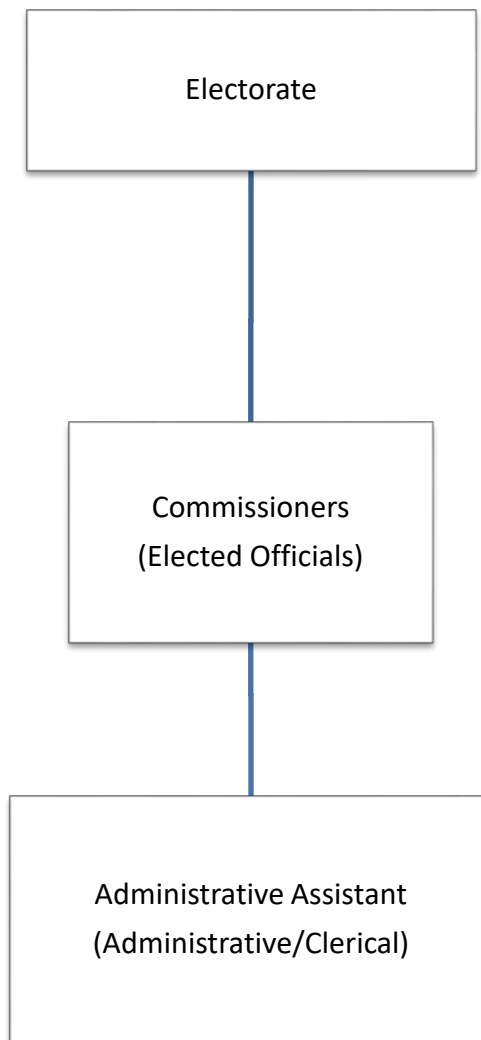
Purpose of Department:

- ✓ Govern responsibly in accordance with the State constitution and on behalf of the legislature in order to represent the interest of, and provide public services to the citizens of Moffat County.
- ✓ Provide a natural and social environment suitable for a variety of commercial, recreational and personal pursuits in which people can live, work, play, grow up and grow old, reasonably safe from crime and other harm.

Board of County Commissioners Personnel Schedule

Position Title	FTE
Commissioner	3.00
BOCC Administrative Assistant	0.67
Total	3.67

Board of County Commissioners Organizational Chart



Board of County Commissioner Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
10000001	46002	TRAVEL REIMBURSEMENT	1,867	0	0	0
Revenue Total			1,867	0	0	0

Board of County Commissioner Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
10000001	50010	ELECTED OFFICIAL WAGES	233,271	234,628	244,576	249,476
10000001	50025	FULL TIME SHARED WAGES	28,348	29,306	29,466	34,558
10000001	50044	LONGEVITY	0	0	0	260
10000001	50060	FRINGE BENEFITS	74,336	94,567	99,240	115,151
10000001	50080	RETIREMENT	10,935	15,687	7,403	17,058
Personnel Expenditures:			346,890	374,188	380,685	416,503
10000001	51001	AUDIT SERVICES	29,527	30,000	30,000	30,900
10000001	51015	LEGAL SERVICES	8,586	1,567	10,576	10,576
10000001	52051	DINOSAUR LANDFILL	0	0	12,000	12,000
10000001	53002	ADVERTISING/LEGAL NOTI	5,761	6,670	7,235	7,235
10000001	53009	DUES & MEETINGS	35,975	34,624	36,000	36,000
10000001	53034	SOIL CONSERVATION	9,375	12,500	12,500	12,500
10000001	53042	TELEPHONE	0	0	0	0
10000001	53046	TRAVEL	10,698	1,839	11,724	11,724
10000001	54015	COPIES	268	180	450	450
10000001	54038	MISCELLANEOUS	6,577	5,405	3,297	3,297
10000001	54042	OFFICE SUPPLIES	1,106	792	1,800	1,800
10000001	54049	POSTAGE	8	0	35	35
10000001	52018	FACILITY RENTAL	0	0	2,500	2,500
Operating Expenditures:			107,882	93,577	128,117	129,017
10000001	60014	EQUIPMENT VEHICLES	36,162	40,350	0	0
Capital Expenditures:			36,162	40,350	0	0
Expenditure Total:			490,934	508,115	508,802	545,520

Moffat County Clerk & Recorder



Moffat County Clerk & Recorder: Tammy Raschke
Phone: 970-824-9116
Email: traschke@moffatcounty.net

Mission Statement:

Our Team Mission Statement:

“Dedication to the highest quality of customer service delivered with integrity, friendliness, and enthusiasm.”

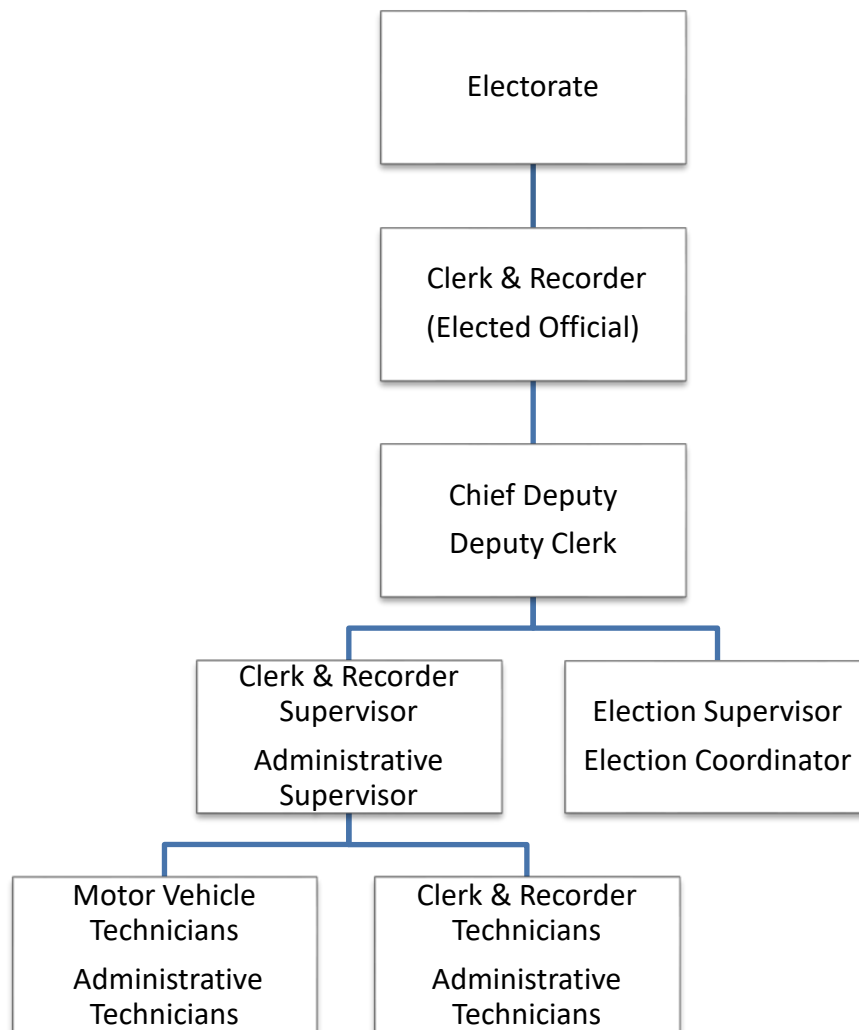
Purpose of Department:

The County Clerk & Recorder’s Office is responsible for administering a number of state statutes in regards to motor vehicles, elections, liquor licensing and marriage licenses. The Clerk’s Office also serves as clerk to the Board of County Commissioners, and recorder of legal documents.

- ✓ Clerk to the Board: Maintains and preserves the minutes of all meetings including Board of Equalization and Board of Health.
- ✓ Recording Division: Records and indexes all documents which establish legal rights to property. Additionally this department processes all land surveys, plat maps and military separation records.
- ✓ Election Division: Chief Election Officer of the County is responsible for the registration of voters and administrative functions relative to the conduct of primary, general and special district elections.
- ✓ Motor Vehicle Division: This division is responsible for titling and registering all motor vehicles, issuing license plates and collecting taxes and fees as set by Colorado law and acts as an authorized agent of the Colorado Department of Revenue.

Clerk and Recorder Personnel Schedule	
Position Title	FTE
Clerk & Recorder	1.00
Chief Deputy	1.00
Senior Clerk & Recorder Technician	1.00
Motor Vehicle Technician	1.00
Clerk & Recorder Technician	1.00
Clerk & Recorder Technician	0.70
Election Coordinator	1.00
One Year Part-Time Election Coordinator	0.70
One Year Part Time Clerk & Recorder Technician	0.70
Contract Labor	0.00
Total	8.10

Clerk & Recorder Organizational Chart



Clerk and Recorder Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
11500001	43415	STATE ELEC RECORD TECH BOARD	41,221	32,326	27,816	27,816
11500001	43434	STATE COVID19 ELEC REC GRANT	0	1,795	0	0
11500001	42000	LIQUOR LICENSE	1,633	458	1,937	458
11500001	44025	DEPARTMENT FEES	247,209	252,508	236,000	266,000
11500001	44027	ELECTRONIC RECORDING	29,910	31,315	39,000	39,000
11500001	44042	LATE FEES	31,417	26,632	60,115	60,115
11500001	46003	COPY REIMBURSEMENT	2,755	1,953	1,665	1,665
Revenue Total			354,144	346,987	366,533	395,054

Clerk and Recorder Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
11500001	50010	ELECTED OFFICIAL WAGES	81,910	81,358	81,056	80,746
11500001	50020	FULL TIME WAGES	196,847	212,858	223,070	228,645
11500001	50030	PART TIME WAGES	20,176	19,644	22,061	79,999
11500001	50042	OVER TIME	2,341	0	0	0
11500001	50044	LONGEVITY	2,664	2,620	2,610	2,600
11500001	50060	FRINGE BENEFITS	121,695	162,915	139,548	166,122
11500001	50080	RETIREMENT	13,104	17,823	18,403	18,719
Personnel Expenditures:			438,737	497,219	486,748	576,831
11500001	52037	REPAIRS EQUIP/MAINT	440	0	2,000	2,000
11500001	53005	COMPUTER EXPENSE/SERV	513	0	1,500	1,500
11500001	53009	DUES & MEETINGS	1,500	1,217	1,500	1,500
11500001	53046	TRAVEL	1,283	303	3,500	3,500
11500001	54023	ELECTRONIC RECORDING	6,282	6,242	7,000	7,000
11500001	54037	MISC EQUIPMENT	239	0	1,500	1,500
11500001	54038	MISCELLANEOUS	325	206	1,000	1,000
11500001	54042	OFFICE SUPPLIES	3,616	3,364	4,500	4,500
11500001	54049	POSTAGE	7,486	8,964	8,500	9,600
11500001	56002	ELEC REC TECH BOARD GRA	51,155	33,467	27,816	27,816
11500001	56006	COVID19 GRANT	0	1,795	0	0
Operating Expenditures:			72,840	55,559	58,816	59,916
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			511,577	552,777	545,564	636,747

Clerk & Recorder Election's Division



Moffat County Clerk & Recorder: Tammy Raschke
Phone: 970-824-9116
Email: traschke@moffatcounty.net

Mission Statement:

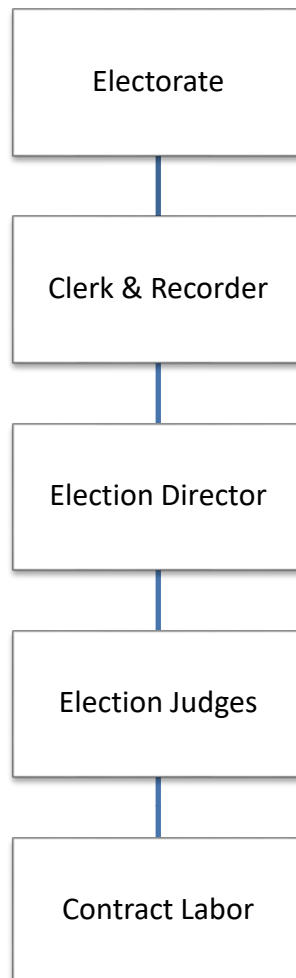
Moffat County is dedicated to the integrity and transparency in the conduct of fair and accurate elections.

Purpose of Department:

- ✓ The election department is responsible for voter registration and the conduct of all primary, general and special county elections, training of election judges, and tabulation and certification of election results.
- ✓ Election conduct is according to state statute and directed by the Secretary of State.
- ✓ The election department also provides election services and assistance to municipalities, school districts and special districts of Moffat County.
- ✓ Encourages voter participation and equality.
- ✓ Provides information and assistance with voting information, candidate campaign finance and voter registration.

Elections Personnel Schedule	
Position Title	FTE
Election Judges	n/a
Contract Labor	n/a
Total	0.00

Elections Organizational Chart



Election Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
12000001	46004	REIMBURSEMENT	38,661	34,420	10,000	10,000
12000001	43027	FEDERAL - CARES ACT	0	633	0	0
Revenue Total			38,661	35,053	10,000	10,000

Election Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
12000001	50054	JUDGES	5,605	12,155	8,260	9,500
Personnel Expenditures:			5,605	12,155	8,260	9,500
12000001	52016	EQUIPMENT RENTAL	32,153	32,796	33,452	34,125
12000001	53002	ADVERTISING/LEGAL NOTI	47	626	1,000	1,000
12000001	53005	COMPUTER EXPENSE/SERV	61	95	1,000	1,000
12000001	53009	DUES & MEETINGS	2,354	0	2,500	2,500
12000001	53046	TRAVEL	5,714	1,287	4,000	4,000
12000001	54037	MISC EQUIPMENT	652	909	2,000	2,000
12000001	54038	MISCELLANEOUS	967	442	1,000	1,000
12000001	54045	OPERATING SUPPLIES	30,290	47,606	33,370	33,370
12000001	54049	POSTAGE	5,057	6,267	8,000	8,000
12000001	58006	EVEN YEAR ELECTION	0	0	6,700	6,700
Operating Expenditures:			77,295	90,027	93,022	93,695
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			82,900	102,182	101,282	103,195

Moffat County Treasurer



Moffat County Treasurer: Linda Peters

Phone: 970-824-9111

Email: lpeters@moffatcounty.net

Mission Statement:

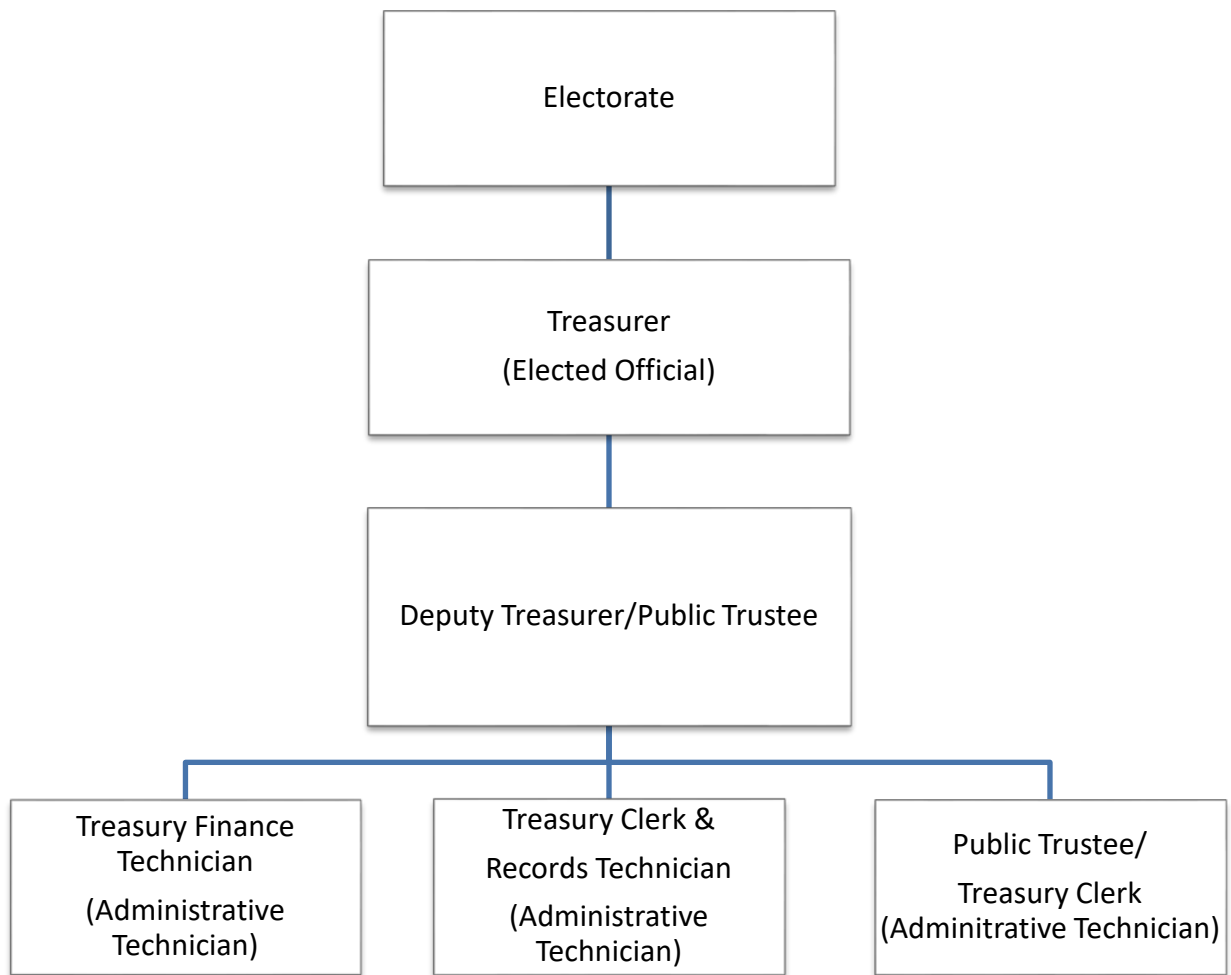
The Moffat County Treasurer is the custodian of all funds for the county. Our mission is to provide collection; receipt and deposit services for all funds due to and received by the county in a courteous, efficient, accurate, accountable and timely manner and provide other support as required of the community and government.

Purpose of Department:

- ✓ The Treasurer is the custodian of all funds for the county.
- ✓ The Treasurer's primary function is the collection and distribution of property taxes in compliance with Colorado Statutes.
- ✓ The Treasurer is responsible for the collection of unpaid property taxes and special assessments.
- ✓ The Treasurer also conducts an annual tax lien sale for unpaid real property and manufactured home taxes.

Treasurer Personnel Schedule	
Position Title	FTE
Treasurer	0.75
Deputy Treasurer/Public Trustee	1.00
Treasury Finance Technician	1.00
Treasury Clerk & Records Technician	1.00
Total	3.75

Elections Organizational Chart



Treasurer Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
12500001	44025	DEPARTMENT FEES	776,171	787,394	750,000	750,000
12500001	45014	BONUS TAX SALE	3,592	6,918	3,000	3,000
12500001	46005	POSTAGE REIMBURSEMENT	1,082	634	0	0
Revenue Total			780,845	794,946	753,000	753,000

Treasurer Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
12500001	50010	ELECTED OFFICIAL WAGES	80,946	81,358	81,056	80,746
12500001	50020	FULL TIME WAGES	135,098	139,647	140,411	141,383
12500001	50044	LONGEVITY	2,610	2,620	2,610	2,600
12500001	50060	FRINGE BENEFITS	99,079	133,118	111,051	121,081
12500001	50080	RETIREMENT	13,119	13,418	13,444	13,484
Personnel Expenditures:			330,853	370,161	348,572	359,294
12500001	52037	REPAIRS EQUIP/MAINT	94	219	234	234
12500001	53002	ADVERTISING/LEGAL NOTI	15,706	21,055	21,055	21,055
12500001	53004	BONDS	1,590	1,159	1,800	1,800
12500001	53009	DUES & MEETINGS	800	550	800	800
12500001	53046	TRAVEL	708	280	2,500	2,500
12500001	53056	EMPLOYEE EDUCATION	600	0	1,000	1,000
12500001	53058	PRINTING	517	570	474	474
12500001	54038	MISCELLANEOUS	395	266	431	431
12500001	54040	OFFICE EQUIPMENT	459	498	577	577
12500001	54042	OFFICE SUPPLIES	2,502	3,052	4,095	4,095
12500001	54049	POSTAGE	10,914	12,581	13,427	13,427
Operating Expenditures:			34,286	40,230	46,393	46,393
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			365,139	410,392	394,965	405,687

Moffat County Public Trustee



Moffat County Treasurer: Linda Peters

Phone: 970-824-9111

Email: lpeters@moffatcounty.net

Mission Statement:

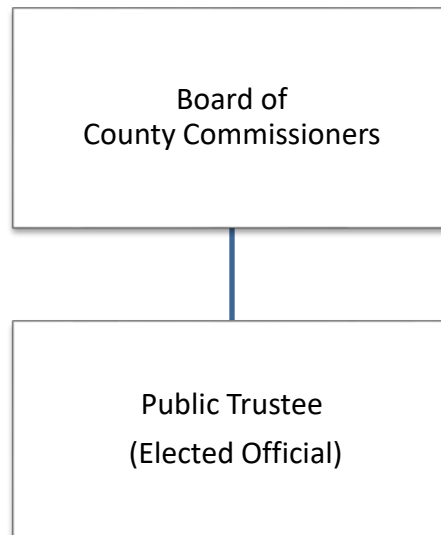
The Office of Public Trustee is committed to processing all releases of deeds of trust in an accurate, timely fashion in accordance with Colorado Law, while protecting the rights of borrowers, lenders and lien holders and also providing service and education regarding the foreclosure proceedings.

Purpose of Department:

- ✓ The Public Trustee provides a system of checks and balances between borrower and lender. To provide a fair opportunity to owners of property, as well as providing the foreclosing party requirements and timelines that must be met.

Public Trustee Personnel Schedule	
Position Title	FTE
Public Trustee	0.25
Total	0.25

Public Trustee Organizational Chart



Public Trustee Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
13000001	44025	DEPARTMENT FEES	8,500	1,417	6,000	6,000
Revenue Total			8,500	1,417	6,000	6,000

Public Trustee Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
13000001	50010	ELECTED OFFICIAL WAGES	12,548	12,596	12,549	12,501
13000001	50060	FRINGE BENEFITS	1,209	1,297	1,168	1,261
13000001	50080	RETIREMENT	753	756	753	750
Personnel Expenditures:			14,511	14,649	14,470	14,512
13000001	53009	DUES & MEETINGS	200	0	500	500
13000001	53046	TRAVEL	0	0	400	400
13000001	54042	OFFICE SUPPLIES	2,382	2,472	2,683	2,683
13000001	54038	MISCELLANEOUS	36	0	175	175
Operating Expenditures:			2,619	2,472	3,758	3,758
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			17,129	17,120	18,228	18,270

Moffat County Assessor



Moffat County Assessor: Chuck Cobb

Phone: 970-824-9102

Email: ccobb@moffatcounty.net

Mission Statement:

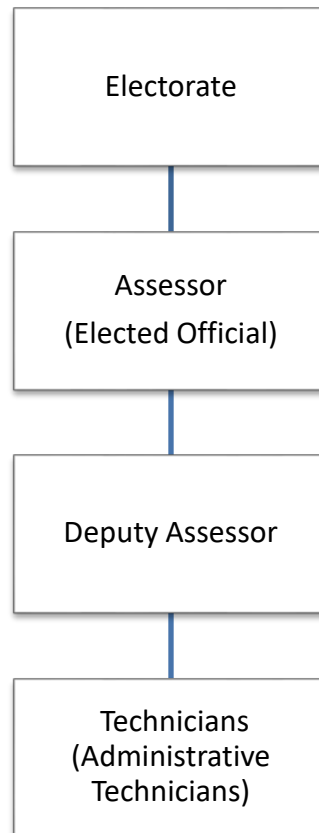
It is the mission of the Moffat County Assessor to generate values for all classifications of property located in Moffat County.

Purpose of Department:

- ✓ To discover, list, classify and value all types of property in Moffat County
- ✓ Preparation of tax roll
- ✓ Process ownership transfers
- ✓ To maintain and update the county mapping records
- ✓ Generate the Abstract of Assessment
- ✓ The certification of valuations to all taxing districts
- ✓ Administer and process Senior Exemptions and Veterans Exemptions

Assessor Personnel Schedule	
Position Title	FTE
Assessor	1.00
Deputy Assessor	1.00
Technicians	2.00
One Year Technician	1.00
Total	5.00

Assessor Organizational Chart



Assessor Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
13500001	44025	DEPARTMENT FEES	2,774	6,537	6,438	3,500
13500001	46003	COPY REIMBURSEMENT	7,423	8,506	5,000	5,000
Revenue Total			10,197	15,043	11,438	8,500

Assessor Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
13500001	50010	ELECTED OFFICIAL WAGES	80,950	81,358	81,056	80,746
13500001	50020	FULL TIME WAGES	133,699	132,689	136,423	186,806
13500001	50042	OVER TIME	722	0	1,250	1,250
13500001	50046	LEAVE PAID OUT	1,152	0	0	0
13500001	50050	CONTRACT LABOR	76,739	75,181	93,880	93,880
13500001	50060	FRINGE BENEFITS	86,363	118,089	93,392	129,386
13500001	50080	RETIREMENT	12,485	11,092	13,048	13,471
Personnel Expenditures:			392,110	418,410	419,049	505,539
13500001	51018	OTHER PROFESSIONAL SER	1,833	0	500	4,000
13500001	52035	REPAIRS AUTO	705	301	600	600
13500001	52037	REPAIRS EQUIP/MAINT	141	280	750	1,000
13500001	53002	ADVERTISING/LEGAL NOTI	0	55	75	100
13500001	53009	DUES & MEETINGS	2,672	1,588	2,750	2,750
13500001	53028	REAPPRAISAL	1,849	926	2,618	2,750
13500001	53046	TRAVEL	1,519	132	3,000	2,000
13500001	53052	WEB SITE FEE	2,476	2,400	2,400	3,600
13500001	53056	EMPLOYEE EDUCATION	935	264	2,750	2,750
13500001	53058	PRINTING	425	1,072	800	800
13500001	54034	MAPS	0	0	100	100
13500001	54038	MISCELLANEOUS	0	281	500	500
13500001	54042	OFFICE SUPPLIES	1,197	644	3,000	2,000
13500001	54049	POSTAGE	4,235	1,410	4,250	4,250
Operating Expenditures:			17,986	9,351	24,093	27,200
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			410,096	427,761	443,142	532,739

Facility Maintenance



Facilities Manager: Lennie Gillam
Phone: 970-824-9107
Email: lgillam@moffatcounty.net

Mission Statement:

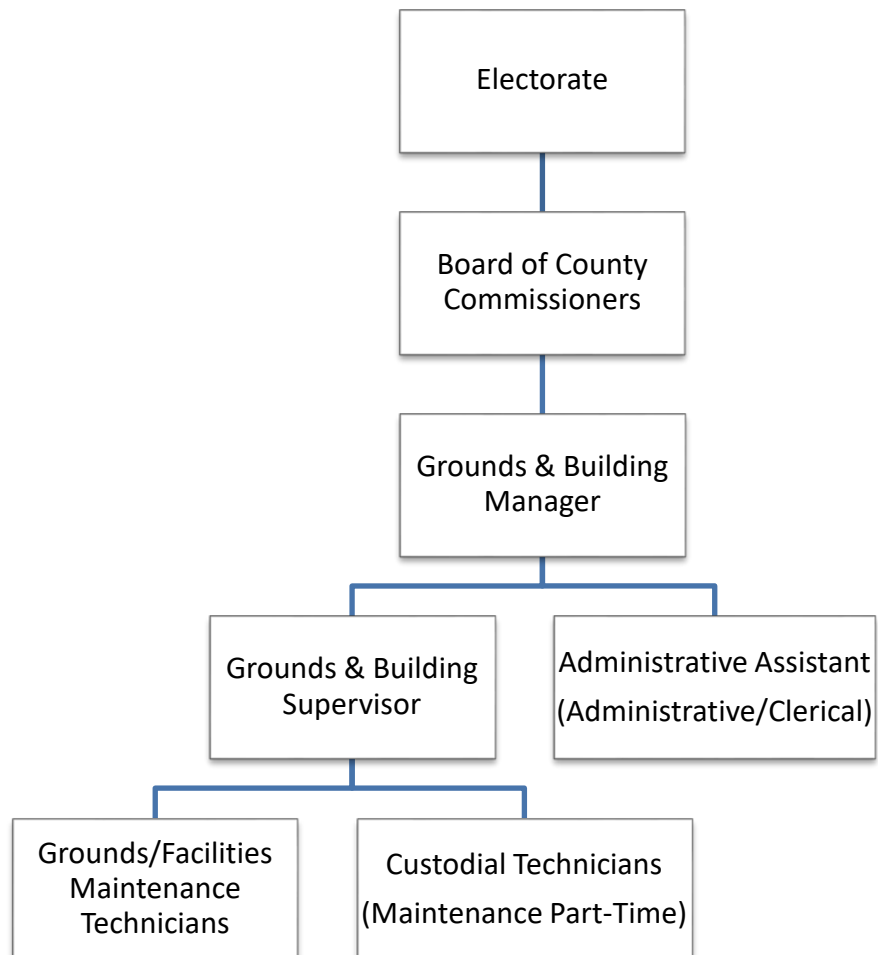
To provide a comfortable, safe and esthetically pleasing environment for staff and the citizens of Moffat County

Purpose of Department:

- ✓ This department is responsible for the repair and upkeep of the Courthouse, CSU Annex, Public Safety Center, Craig, Maybell and Dinosaur Libraries, Social Service buildings, Employee clinic and Dinosaur welcome center. Specific services provided include repair, replacement, and preventative maintenance of all mechanical, electrical and pneumatic equipment. We perform repairs on plumbing, HVAC, and general building repair. In addition, we maintain the grounds (lawns, flowerbeds, planters, sidewalks, parking lots) in a clean and professional manner.

Facilities Personnel Schedule	
Position Title	FTE
Grounds & Building Manager	1.00
Grounds & Building Supervisor	1.00
Grounds/Facility Maintenance Technician	5.00
Custodial Technician	0.60
Total	7.60

Facilities Organizational Chart



Facility Maintenance Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
30000003	45013	BUILDING USE	82,098	97,741	84,000	84,000
30000003	46001	INSURANCE REIMBURSEMENT	537	467	0	0
30000003	46004	REIMBURSEMENT	93,449	98,441	82,631	82,631
Revenue Total			176,084	196,649	166,631	166,631

Facility Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
30000003	50020	FULL TIME WAGES	289,809	303,398	264,513	323,939
30000003	50030	PART TIME WAGES	17,059	17,616	17,000	17,090
30000003	50042	OVER TIME	274	0	1,962	1,000
30000003	50046	LEAVE PAID OUT	0	0	5,025	0
30000003	50044	LONGEVITY	2,050	2,584	2,610	2,600
30000003	50060	FRINGE BENEFITS	156,658	209,992	164,521	197,075
30000003	50080	RETIREMENT	14,903	16,395	14,179	19,652
Personnel Expenditures:			480,753	549,984	469,810	561,356
30000003	52010	DINOSAUR SHERIFF	361	0	0	0
30000003	52013	ELEVATOR MAINTENANCE	1,740	1,426	4,000	4,000
30000003	52016	EQUIPMENT RENTAL	0	109	5,000	5,000
30000003	52029	MAINTENANCE CONTRACT	22,943	28,670	33,100	33,100
30000003	52036	REPAIRS BUILDING	10,055	6,571	10,000	10,000
30000003	52037	REPAIRS EQUIP/MAINT	10,711	6,509	10,000	10,000
30000003	52042	UTILITIES STREET LIGHTS	9,921	8,397	10,000	10,000
30000003	52043	UTILITIES	81,745	78,517	178,500	182,070
30000003	52045	UTILITIES NORTH ANNEX	3,052	2,374	3,000	3,000
30000003	53042	TELEPHONE	1,499	1,246	1,862	1,862
30000003	53046	TRAVEL	0	0	238	238
30000003	54019	DINOSAUR WELCOME CEN	6,522	26,527	9,000	9,000
30000003	54030	GAS & OIL	0	0	1,626	3,252
30000003	54033	MAINTENANCE SUPPLIES	12,356	11,108	15,327	15,327
30000003	54037	MISC EQUIPMENT	6,190	5,919	7,200	7,200
30000003	54038	MISCELLANEOUS	5,988	1,574	6,000	6,000
30000003	54045	OPERATING SUPPLIES	11,098	11,444	20,042	20,042
30000003	54058	RUGS	0	0	600	600
30000003	54078	UNIFORMS	0	0	0	500
Operating Expenditures:			184,180	190,391	315,495	321,191
30000003	60007	COURTHOUSE BLDG	0	0	10,000	50,000
30000003	60014	EQUIPMENT VEHICLES	25,100	33,046	0	0
30000003	60033	PUB SAFETY CENTER BUILD	0	0	1,194,580	0
Capital Expenditures:			25,100	33,046	1,204,580	50,000
Expenditure Total:			690,033	773,420	1,989,885	932,547

Finance



Finance Director: Mindy Curtis
Phone: 970-824-9106
Email: mcurtis@moffatcounty.net

Mission Statement:

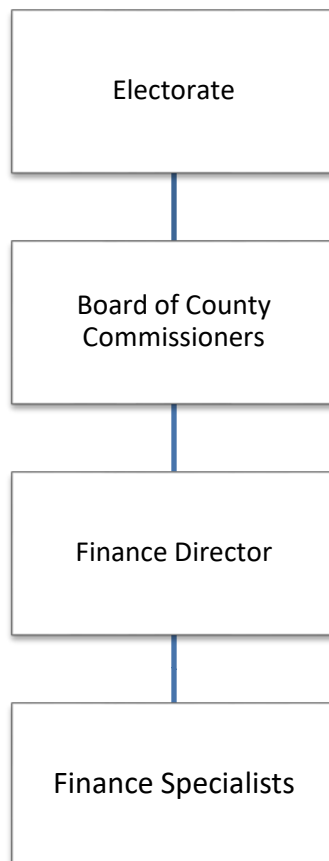
It is the mission of the Moffat County Finance Department to process financial information with confidentiality, integrity and high ethical standards in order to assist County Department Heads and Elected Officials in successfully managing departments, assisting the County to use its resources effectively and efficiently and to serve the citizens of Moffat County by providing accurate and timely information.

Purpose of Department:

- ✓ The Finance Department is responsible for preparing and retaining the County's financial accounting records on a basis that complies with Generally Accepted Accounting Principles (GAAP), General Accounting Standard Board (GASB) and Code of Federal Regulation 2 CFR 200.
- ✓ The main functions of the Finance Department are budget preparation, mill levy certification, accounts payable, payroll process, tax reporting, general ledger entry, accounts receivable, cash reconciliation, monitoring cash flows, sales tax distribution, fixed assets, long-term debt, financial monitoring and coordinating the annual audit.

Finance Personnel Schedule	
Position Title	FTE
Finance Director	1.00
Finance Specialist	2.00
Finance Specialist	0.50
PH Finance Specialist	0.50
One Year Additional Hours PT Finance Specialist	0.20
Total	4.20

Finance Organizational Chart



Finance Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
14000001	46004	REIMBURSEMENT	0	4	42	0
Revenue Total			0	4	42	0

Finance Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
14000001	50020	FULL TIME WAGES	162,624	174,549	174,133	182,266
14000001	50025	FULL TIME SHARED WAGES	17,520	15,716	20,267	25,917
14000001	50030	PART TIME WAGES	14,527	23,136	22,625	24,002
14000001	50042	OVER TIME	86	0	706	1,000
14000001	50044	LONGEVITY	2,610	2,620	2,610	2,600
14000001	50050	CONTRACT LABOR	0	0	0	0
14000001	50060	FRINGE BENEFITS	40,374	53,798	48,537	52,601
14000001	50080	RETIREMENT	7,096	10,859	10,644	12,707
Personnel Expenditures:			244,837	280,678	279,522	301,093
14000001	53002	ADVERTISING/LEGAL NOTI	755	210	580	580
14000001	53009	DUES & MEETINGS	812	1,549	1,000	1,000
14000001	53046	TRAVEL	2,279	102	2,500	2,500
14000001	54038	MISCELLANEOUS	172	44	180	180
14000001	54042	OFFICE SUPPLIES	4,882	5,641	4,705	4,705
14000001	54048	PAPER SUPPLIES	475	399	530	530
14000001	54049	POSTAGE	0	0	11	11
Operating Expenditures:			9,375	7,944	9,506	9,506
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			254,212	288,622	289,028	310,599

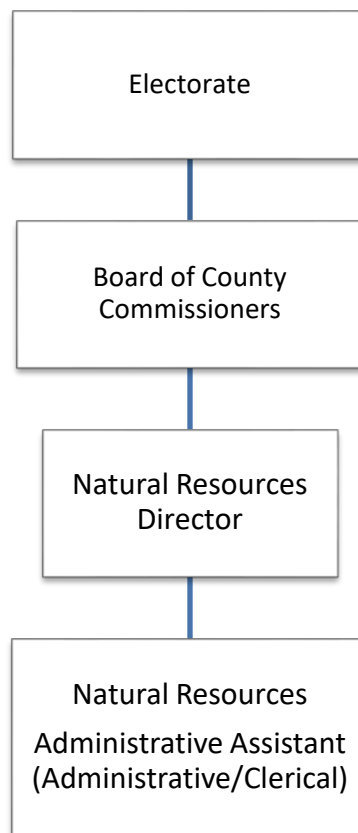
A collage of 15 images representing various aspects of the Texas landscape and wildlife. The images include: a herd of longhorn cattle silhouetted against a sunset; a large industrial water tank; an oil drilling rig; a close-up of a raccoon's face; people kayaking on a river; a person on a motorcycle; a herd of horses; a person in a cowboy hat; a large crane; a river winding through a field; a close-up of a fish; a person in a cowboy hat; a large crane; a river winding through a field; a close-up of a fish; a person in a cowboy hat.

Email: jcomstock@moffatcounty.net

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Natural Resources Personnel Schedule	
Position Title	FTE
Natural Resources Director	1.00
Natural Resources Administrative Assistant	0.33
Total	1.33

Natural Resources Organizational Chart



Natural Resources Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
50000005	46004	REIMBURSEMENT	201	0	0	0
Revenue Total			201	0	0	0

Natural Resources Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2,020 Actual	2021 Estimate	2022 Budget
50000005	50020	FULL TIME WAGES	84,580	87,438	87,918	88,528
50000005	50025	FULL TIME SHARED WAGES	13,963	14,434	14,513	17,149
50000005	50044	LONGEVITY	1,830	2,364	2,610	2,600
50000005	50060	FRINGE BENEFITS	34,269	44,580	35,868	43,484
50000005	50080	RETIREMENT	6,022	6,254	6,302	6,497
Personnel Expenditures:			140,663	155,070	147,211	158,258
50000005	51015	LEGAL SERVICES	10,000	10,000	10,000	10,000
50000005	51021	RANGELAND/WATER ISSUE	1,384	0	3,000	3,000
50000005	53002	ADVERTISING/LEGAL NOTI	0	0	150	150
50000005	53009	DUES & MEETINGS	2,131	2,514	3,400	3,400
50000005	53016	GIS MAPPING	1,125	0	2,000	2,000
50000005	53046	TRAVEL	4,091	1,100	5,037	5,037
50000005	54042	OFFICE SUPPLIES	222	731	650	650
50000005	54038	MISCELLANEOUS	20	0	150	150
50000005	54049	POSTAGE	8	55	100	100
Operating Expenditures:			18,981	14,400	24,487	24,487
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			159,644	169,470	171,698	182,745

Communications



Public Information Advisor: Vacant

Phone:

Email:

Mission Statement:

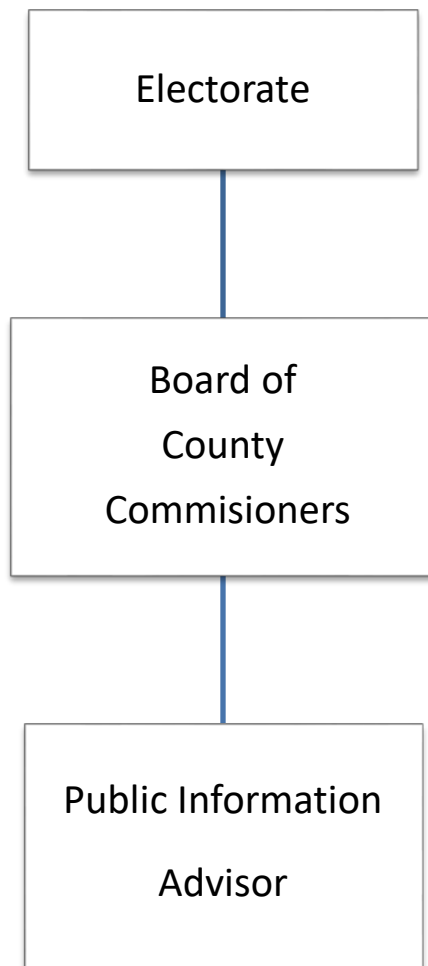
It is the mission of the Communications Department to advise the Board of County Commissioners (BOCC) on integrated strategies, plans, and programs designed to ensure that all communication and public relation efforts are cohesive, consistent, and effective in supporting the advancement of Moffat County's goals.

Purpose of Department:

- ✓ To effectively inform the electorate of specific issues facing the county as well as how/why the BOCC is acting upon them.

Communications Personnel Schedule	
Position Title	FTE
Pub Info Advisor	0.00
Total	0.00

Communications Organizational Chart



Communications Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
14500001	50030	PART TIME WAGES	12,514	235	0	0
14500001	50042	OVER TIME	100	400	0	0
14500001	50046	LEAVE PAID OUT	396	1,585	0	0
14500001	50060	FRINGE BENEFITS	4,969	547	0	0
14500001	50080	RETIREMENT	781	133	0	0
Personnel Expenditures:			18,759	2,900	0	0
14500001	54045	OPERATING SUPPLIES	0	3,291	1,000	0
Operating Expenditures:			0	3,291	1,000	0
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			18,759	6,191	1,000	0

Human Resources



Human Resources Director: Lynnette Siedschlaw

Phone: 970-824-9108

Email: lsiedschlaw@moffatcounty.net

Mission Statement:

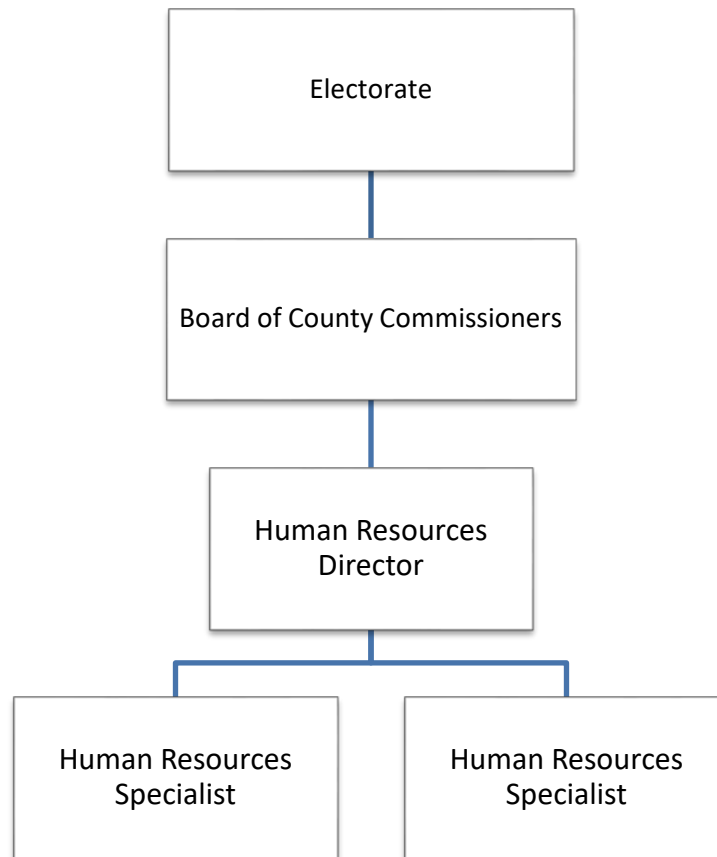
To conduct all aspects of the Human Resources function in such a manner as to improve the recruitment and retention of qualified employees and to minimize risk through compliance with all local, state, and national laws and regulations.

Purpose of Department:

The Human Resources Department provides centralized support to Moffat County employees, department heads, elected officials, and boards in the areas of labor and employee relations, staff recruitment, selection and retention, classification and compensation, benefits, and employee training and professional development so they can continue efficient agency operations.

Human Resources Personnel Schedule	
Position Title	FTE
Human Resources Director	1.00
Human Resources Specialist	2.00
Total	3.00

Human Resources Organizational Chart



Human Resources Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
15000001	46004	REIMBURSEMENT	380	379	0	0
Revenue Total			380	379	0	0

Human Resources Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
15000001	50020	FULL TIME WAGES	118,723	130,235	168,309	166,273
15000001	50025	FULL TIME SHARED WAGES	17,520	15,722	0	0
15000001	50042	OVER TIME	86	0	0	0
15000001	50044	LONGEVITY	2,092	2,620	2,610	2,600
15000001	50060	FRINGE BENEFITS	60,233	84,213	81,004	87,763
15000001	50080	RETIREMENT	8,305	8,915	10,255	10,132
Personnel Expenditures:			206,959	241,705	262,178	266,768
15000001	53002	ADVERTISING/LEGAL NOTI	0	24	4,000	4,000
15000001	53005	COMPUTER EXPENSE/SERV	1,603	143	2,712	2,712
15000001	53009	DUES & MEETINGS	6,406	6,624	6,500	6,500
15000001	53011	OTHER EDUCATION & TRAV	147	0	0	0
15000001	53018	INSURANCE	149,089	140,175	2,837	2,837
15000001	53031	RETIREMENT BOARD	0	0	3,800	3,800
15000001	53042	TELEPHONE	563	1,323	1,620	1,620
15000001	53046	TRAVEL	2,684	2,697	3,080	3,080
15000001	53056	EMPLOYEE EDUCATION	6,121	3,991	7,152	7,152
15000001	54038	MISCELLANEOUS	143	406	500	500
15000001	54042	OFFICE SUPPLIES	656	1,144	1,158	1,158
15000001	54049	POSTAGE	0	0	100	100
15000001	54059	SAFETY INCENTIVE	0	0	2,000	2,000
15000001	58003	EMPLOYEE APPRECIATION	2,705	658	7,500	7,500
Operating Expenditures:			170,117	157,185	42,959	42,959
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			377,076	398,890	305,137	309,727

District Attorney

DISTRICT ATTORNEY'S OFFICE



SERVING GRAND, ROUTT AND MOFFAT COUNTIES

District Attorney: Matt Karzen
Phone: 970-824-7041

Mission Statement:

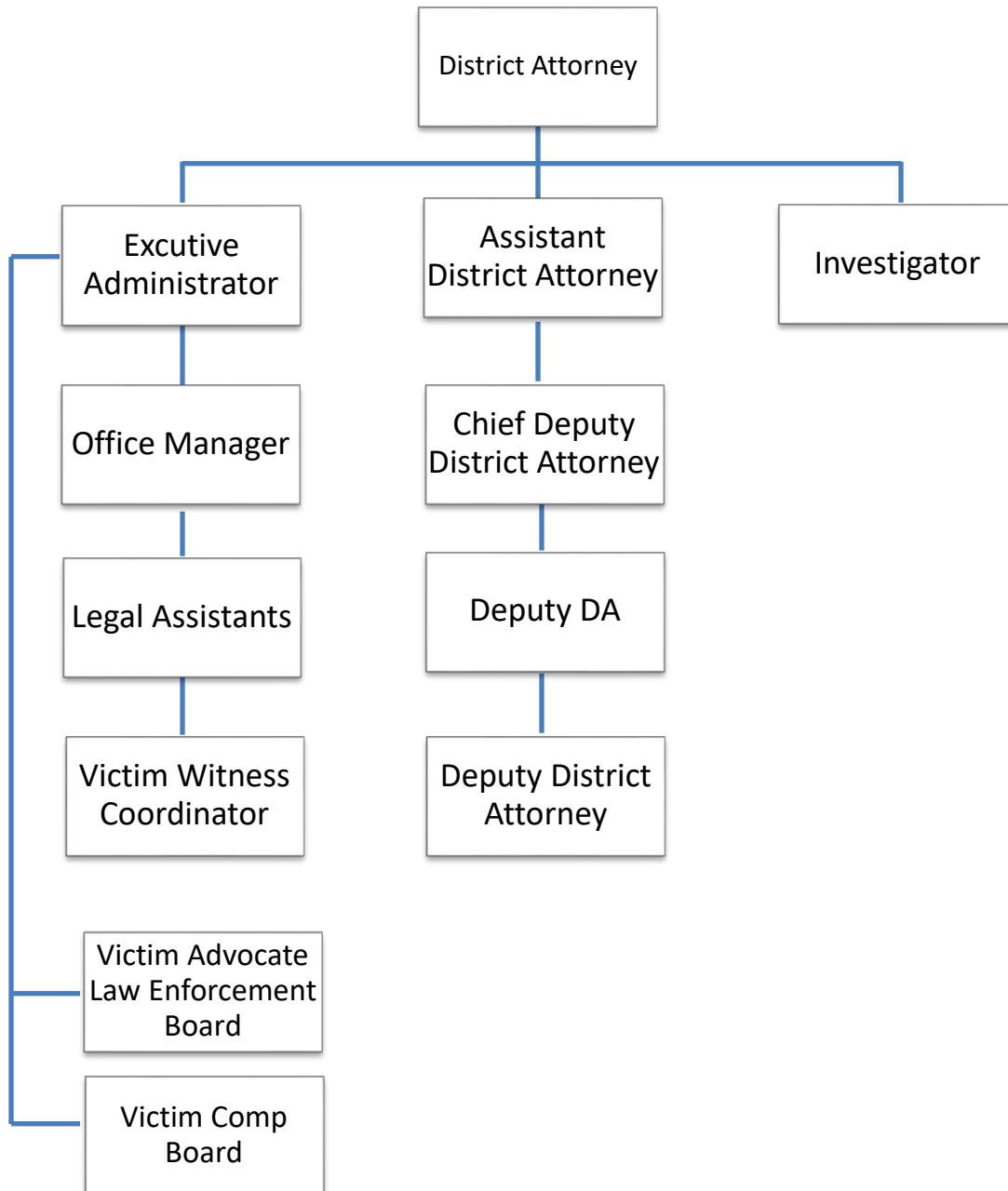
The District Attorney's Office is dedicated to providing members of our community with a safe place to live by pursuing justice through the fair and ethical prosecution of criminal offenders. We shall seek truth and justice in a professional manner and ensure crime victims are treated with fairness, dignity and respect.

Purpose of Department:

- ✓ The primary function of the District Attorney's Office is to assist in the investigation and undertake prosecution of those persons alleged to have committed crimes within the Fourteenth Judicial District of Colorado. Duties include advising laws enforcement officers on legal issues, reviewing search and arrest warrants and preparing and filing criminal complaints. It is the responsibility of our office to maintain contact with and explain the criminal justice process to victims and witnesses. Our office represents the People of the State of Colorado in various proceedings in arraignments, trials, sentencing hearings and post-conviction proceedings.
- ✓ The District Attorney's Office also prosecutes delinquency actions in which juveniles are charged with commissions of offenses. There are other ancillary proceedings also handled by our office, including civil forfeiture actions, Department of Motor Vehicles suspensions, revocations appeals and some county ordinance violation actions.

District Attorney Personnel Schedule	
Position Title	FTE
District Attorney	n/a
Total	0.00

District Attorney Organizational Chart



District Attorney Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
20000002	45017	DA BUDGET OVERAGE	24,563	21,107	27,798	0
Revenue Total			24,563	21,107	27,798	0

District Attorney Expenditures

ORG	OBJ	DESCRIPTION DISTRICT ATTORNEY	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
		WAGES	314,856	283,765	301,185	329,277
		FRINGE BENEFITS	101,229	108,471	120,215	127,295
		STATE FUNDS REIMB DA SALARY	(31,273)	(30,067)	(33,110)	(31,152)
20000002	50500	Personnel Expenditures:	384,813	362,169	388,290	425,420
		CONTRACT/PART TIME WAGES	0	600	600	600
		ACCOUNTING & AUDIT SERVICES	2,854	4,000	4,000	4,000
		OFFICE SUPPLIES	4,441	4,000	4,000	4,000
		OFFICE EQUIPMENT, MAINT & REPAIR	2,797	3,000	3,000	3,000
		OFFICE & CELLULAR PHONE	2,294	2,500	2,500	2,500
		COMPUTER REPLACEMENT	5,088	6,000	6,000	0
		COMPUTER SOFTWARE, EQUIP & SUPPORT	0	1,200	1,200	1,200
		PRINTING	233	1,000	1,000	1,000
		POSTAGE	1,495	2,700	2,700	2,700
		BOOKS PUBLICATIONS & CD ROM	128	500	500	500
		INVESTIGATOR SUPPLIES	21	500	500	500
		PHOTOGRAPHY & GRAPHICS	132	200	200	200
		TRAVEL	6,164	6,500	6,500	6,500
		WITNESS EXPENSES	4,711	4,000	4,000	4,000
		MISC. TRIAL EXPENSES	6,049	4,000	4,000	4,000
		TRANSCRIPTS	178	500	500	500
		VEHICLE MAINT. & REPAIR	392	800	800	800
		CDAC ASSESSMENT	2,116	4,100	4,100	4,100
		PROFESSIONAL DUES	254	1,300	1,300	1,300
		TRAINING TUITION	853	2,000	2,000	2,000
		TRAINING ROOM & BOARD	2,020	2,200	2,200	2,200
		CAPITAL EXPENSE	7,191	0	0	9,120
		UNEMPLOYMENT	2,142	0	0	0
		VALE GRANT/ADMIN	(12,375)	(10,800)	(9,120)	(8,640)
		DISCOVERY REIMBURSEMENT	0	0	0	0
		MISC. REIMBURSEMENT	(1,686)	(500)	(500)	(500)
		TRIAL REIMBURSEMENT	(8,917)	(4,080)	(6,770)	(7,012)
20000002	50510	Operating Expenditures:	28,577	36,220	35,210	38,568
Expenditure Total:			413,390	398,389	423,500	463,988

Information Technology



Information Technology Director: Mason Siedschlaw

Phone: 970-826-3403

Email: msiedschlaw@moffatcounty.net

Mission Statement:

It is the mission of the Moffat County Information Technology Department to provide timely, quality services to all of the departments within Moffat County, by prudent utilization of available resources for the purposes of:

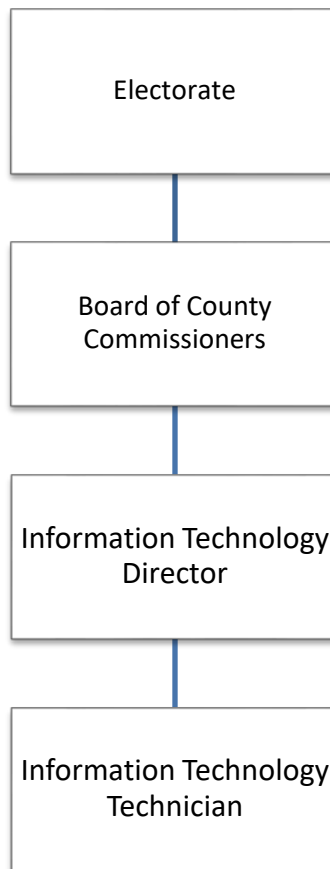
- Providing for access while protecting the security and integrity of our networks, applications, and data
- Pursuing new technologies and new horizons
- Remaining responsive to the evolving needs of Moffat County

Purpose of Department:

- ✓ Information Technology provides the implementation and maintenance to network services that Moffat County uses in its organization. Specific tasks may include the coordination of requests for services between users and operating or applications systems. Confer with users or review requests for services or other information to identify requirements for information services; coordinate with departments, contractors or vendors as needed to provide required services or support. Maintain an inventory of information services equipment, supplies, and materials; review technical publications and other information to identify new technology and improvements in hardware or software, make recommendations concerning new purchases, changes in contracts or other actions, prepare and coordinate purchase orders, contracts and other documents as required. Aid in training or assist users with various system applications, respond to various problems and coordinate with staff to affect solutions or enhance systems performance.

Information Technology Personnel Schedule	
Position Title	FTE
Information Technology Director	1.00
Information Technology Technician	1.00
Total	2.00

Information Technology Organizational Chart



Information Technology Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
15500001	45022	SALE OF ASSETS	1,590	130	500	500
15500001	46004	REIMBURSEMENT	9,079	7,019	8,442	8,442
Revenue Total			10,669	7,149	8,942	8,942

Information Technology Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
15500001	50020	FULL TIME WAGES	118,683	122,690	123,367	135,627
15500001	50044	LONGEVITY	0	148	522	1,200
15500001	50060	FRINGE BENEFITS	28,743	37,058	30,848	33,817
15500001	50080	RETIREMENT	7,121	7,412	7,433	8,210
Personnel Expenditures:			154,547	167,309	162,170	178,854
15500001	52029	MAINTENANCE CONTRACT	232,874	299,898	308,102	313,500
15500001	53005	COMPUTER EXPENSE/SERV	7,599	7,242	7,400	7,400
15500001	53042	TELEPHONE	8,511	9,748	8,850	8,850
15500001	53046	TRAVEL	335	22	300	300
15500001	54042	OFFICE SUPPLIES	897	569	850	850
15500001	54045	OPERATING SUPPLIES	2,490	1,993	2,550	2,550
15500001	54049	POSTAGE	203	18	200	200
Operating Expenditures:			252,909	319,489	328,252	333,650
15500001	60005	CAPITAL OUTLAY	18,256	17,059	18,000	18,000
Capital Expenditures:			18,256	17,059	18,000	18,000
Expenditure Total:			425,712	503,857	508,422	530,504

Moffat County Attorney



Moffat County Attorney: Rebecca Tyree, Esq.

Phone: 970-826-3404

Email: Rtyree@moffatcounty.net

Mission Statement:

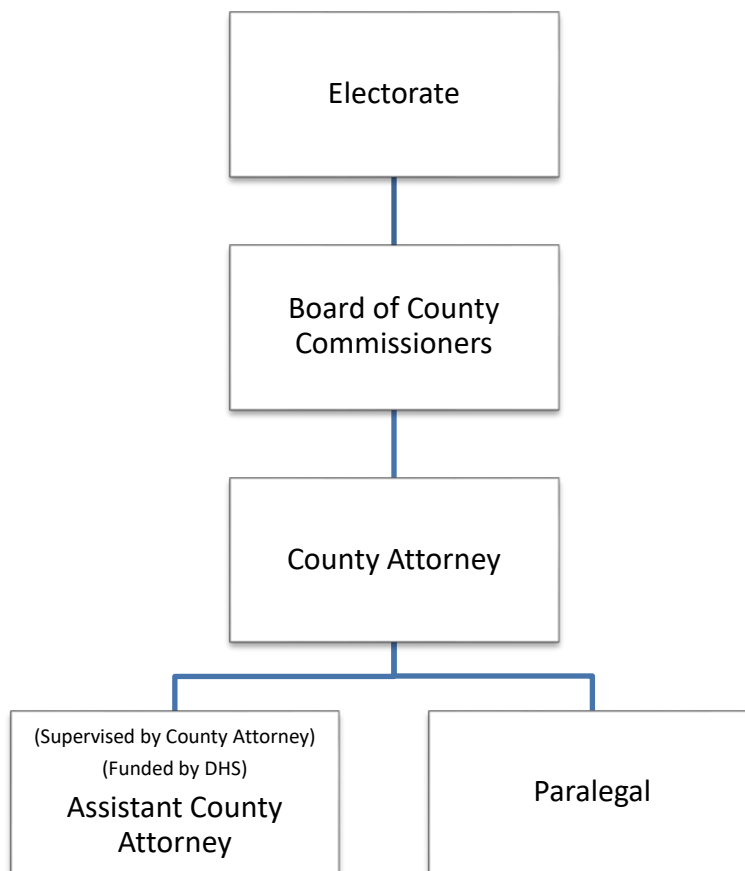
To provide quality legal advice and representation of Moffat County Government includes Moffat County Board of County Commissioners, County Boards and Departments, and Elected Officials and Moffat County Department of Human Services thereby enabling these entities to provide better services and leadership to the Moffat County community.

Purpose of Department:

- ✓ The County Attorney's Office provides legal counsel to the Board of County Commissioners, and Elected Officials and County Departments and Boards. The office represents Moffat County in connection with litigation, administrative proceedings, settlement discussions, negotiations and similar proceedings except insured claims and provides contract management services, including negotiation, preparation and enforcement of leases and contracts to which Moffat County is a party.
- ✓ The County Attorney supervises County Attorney staff.
- ✓ The County Attorney identifies, researches and prepares advisements for the Board and all departments and divisions of county government on legal issues relevant to the general operation of county offices, including employment/personnel, special districts, land use, land transfers, prescriptive rights, and premises liability, and researches laws, regulations, policies and precedent decisions and interprets the law and its applications to county legal issues.
- ✓ The County Attorney and the Assistant County Attorney also provide legal counsel to Department of Human Services, including child welfare and child support enforcement services. Human Services reimburses the County Attorney's office for its proportional share of the time and expenses of the County Attorney's Office and all direct costs incurred by the County Attorney's Office on behalf of Human Services.
- ✓ The Paralegal in the County Attorney's Office assists the County Attorney and Assistant County Attorney in providing the above services and oversees Colorado Open Record Act requests as Custodian of Public Records.

County Attorney Personnel Schedule	
Position Title	FTE
County Attorney	1.00
Paralegal	1.00
Total	2.00

County Attorney Organizational Chart



County Attorney Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
16000001	46007	SALARY REIMBURSEMENT	33,506	19,637	17,500	17,500
16000001	46004	REIMBURSEMENT	1,176	1,733	1,000	1,000
Revenue Total			34,682	21,369	18,500	18,500

County Attorney Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
16000001	50020	FULL TIME WAGES	144,634	149,512	150,323	151,363
16000001	50060	FRINGE BENEFITS	40,518	52,628	42,609	46,140
16000001	50080	RETIREMENT	8,678	8,971	9,020	9,082
Personnel Expenditures:			193,830	211,111	201,952	206,585
16000001	51006	CIVIL SERVICES	483	290	300	300
16000001	51018	OTHER PROFESSIONAL SER	231	0	25,000	25,000
16000001	52029	MAINTENANCE CONTRACT	1,757	1,415	2,250	4,850
16000001	53002	ADVERTISING/LEGAL NOTI	0	210	500	500
16000001	53009	DUES & MEETINGS	1,245	705	1,655	1,655
16000001	53046	TRAVEL	803	0	2,871	2,871
16000001	54007	BOOKS	326	324	350	350
16000001	54037	MISC EQUIPMENT	154	10	200	200
16000001	54038	MISCELLANEOUS	160	10	200	200
16000001	54042	OFFICE SUPPLIES	457	537	850	850
Operating Expenditures:			5,615	3,501	34,176	36,776
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			199,445	214,611	236,128	243,361

Development Services



Development Services Director: Roy Tipton

Phone: 970-824-9160

Email: rtipton@moffatcounty.net

Mission Statement:

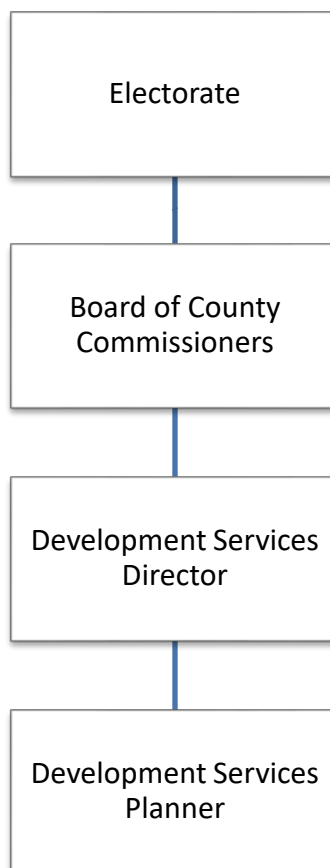
To provide solution oriented services to the citizens of Moffat County through the application of professional skills, adopted plans, standards, and building codes which facilitate the growth of the local economy, enhance the quality of life and preserve the natural environment for current and future generations

Purpose of Department:

- ✓ Development Services encompasses project management of capital projects, procurement of capital assets, grant writing and administration, and the Planning Department.

Development Services Personnel Schedule	
Position Title	FTE
Development Services Director	1.00
Development Services Planner	0.50
Total	1.50

Development Services Organizational Chart



Development Services Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
50500005	42001	BUILDING PERMITS	38,345	40,474	0	0
50500005	44021	PLANNING FEES	800	3,050	4,000	2,000
50500005	44022	CONTRACTOR REVENUE	60	0	0	0
Revenue Total			39,205	43,524	4,000	2,000

Development Services Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
50500005	50020	FULL TIME WAGES	73,698	76,180	76,591	77,121
50500005	50025	FULL TIME SHARED WAGES	31,388	32,442	32,620	32,846
50500005	50044	LONGEVITY	1,305	1,310	1,305	1,300
50500005	50060	FRINGE BENEFITS	39,795	53,147	45,330	49,528
50500005	50080	RETIREMENT	6,384	6,596	6,631	6,676
Personnel Expenditures:			152,570	169,675	162,477	167,471
50500005	51018	OTHER PROFESSIONAL SER	67,731	87,565	50,735	63,000
50500005	52035	REPAIRS AUTO	917	0	1,000	1,000
50500005	53002	ADVERTISING/LEGAL NOTI	1,859	740	1,900	2,200
50500005	53009	DUES & MEETINGS	0	0	310	310
50500005	53042	TELEPHONE	0	0	337	337
50500005	53046	TRAVEL	568	47	2,604	2,604
50500005	53048	UNEMPLOYMENT	0	0	0	0
50500005	54037	MISC EQUIPMENT	2	0	582	582
50500005	54042	OFFICE SUPPLIES	403	335	1,396	1,396
50500005	54049	POSTAGE	0	0	65	65
Operating Expenditures:			71,479	88,687	58,929	71,494
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			224,049	258,362	221,406	238,965

County Surveyor



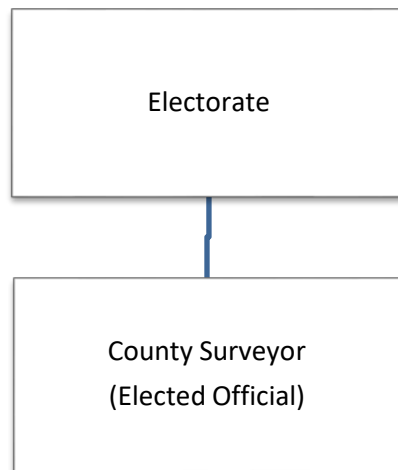
County Surveyor: Peter Epp
Phone: 970-824-8236

Mission Statement:

- ✓ To represent the County in boundary disputes pursuant to C.R.S. sections 30-6-110 and 30-10-906.
- ✓ To notify the County attorney of any unsettled boundary disputes or boundary discrepancies within the county which may come to their attention.
- ✓ To file in the office of the county clerk and recorder all surveys, field notes, calculations, maps, and any other records pertaining to work authorized and financed by the board of county commissioners.
- ✓ Conduct surveys to establish the boundaries of county property, including road rights-of-way, or any other surveys necessary to the county.
- ✓ Accept filing maps of surveys that establish monuments and keep a current record of all survey monuments within the county.
- ✓ Examine all survey maps and plats before they are recorded by the county clerk and recorder to insure proper content and form.
- ✓ Conduct geodetic control surveys, vertical control surveys, or any surveys for the purpose of geographic information systems.
- ✓ Conduct or supervise construction surveys necessary to the County.
- ✓ Provide reference monuments for the remuneration or monument upgrades of public land survey.

County Surveyor Personnel Schedule	
Position Title	FTE
County Surveyor	1.00
Total	1.00

County Surveyor Organizational Chart



Surveyor Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
16500001	50010	ELECTED OFFICIAL WAGES	4,546	4,589	4,573	4,555
16500001	50060	FRINGE BENEFITS	20,446	28,853	21,830	24,035
16500001	50080	RETIREMENT	273	275	274	274
Personnel Expenditures:			25,265	33,717	26,677	28,864
16500001	54045	OPERATING SUPPLIES	0	0	0	0
Operating Expenditures:			0	0	0	0
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			25,265	33,717	26,677	28,864

Moffat County Sheriff



Moffat County Sheriff: KC Hume
Phone: 970-824-4495
Email: khume@sheriff.moffat.co.us

Mission Statement:

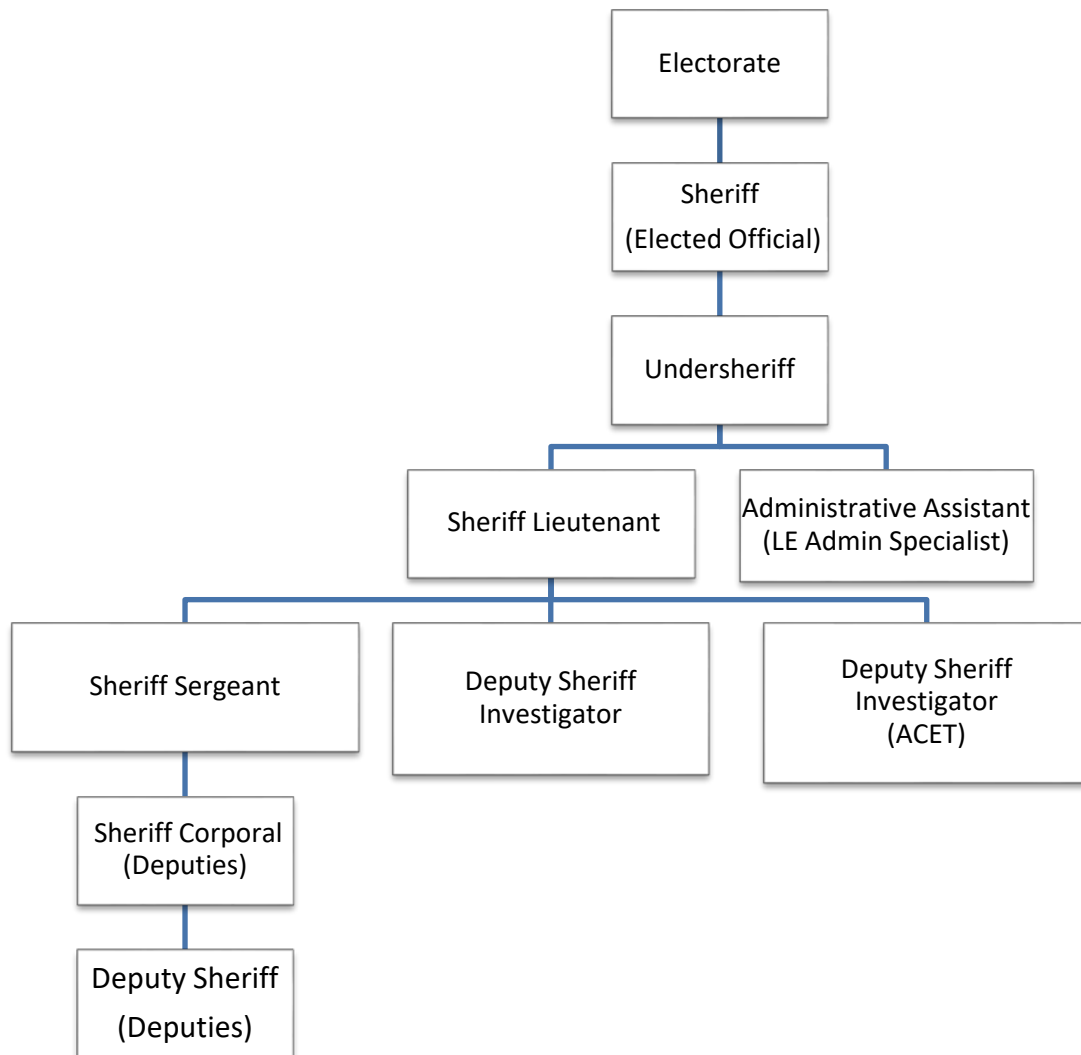
To develop strong community partnerships while collaborating with our fellow public safety colleagues to provide superior public safety to all individuals.

Purpose of Department:

- ✓ The function of the Sheriff's Office is to provide law enforcement to the unincorporated areas of Moffat County. Sheriff's deputies patrol 4,734 square miles, responding to calls for service, investigating crimes against persons and property, serving civil process, organizing command functions for Search and Rescue and wildland fire. Deterring violations of law, through proactive patrolling and enforcing applicable State laws and County resolutions is also an important function of the Sheriff's Office. The Sheriff's deputies also assist on transportation services for inmates and actively assist with wildland fire suppression operations.

Sheriff Personnel Schedule	
Position Title	FTE
Sheriff	1.00
Undersheriff	1.00
Sheriff Lieutenant	1.00
Administrative Assistant	1.00
Sheriff Sergeant	2.00
Investigator/GRAMNET	2.00
Sheriff Corporal	2.00
Deputy Sheriff	7.00
Total	17.00

Moffat County Sheriff Organizational Chart



Sheriff Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
20500002	43012	FEDERAL VEST GRANT	0	0	3,000	3,000
20500002	43414	STATE SEARCH & RESCUE	395	0	0	0
20500002	43416	STATE FINES	6,801	23,541	1,500	1,500
20500002	43417	STATE RANCE WATCH GRANT	90	0	0	0
20500002	44024	PENALTY ASSESSMENT	11,017	7,488	8,000	8,000
20500002	44025	DEPARTMENT FEES	61,572	37,292	39,000	30,000
20500002	44045	FINGERPRINTS	0	180	6,259	0
20500002	45015	DUI LEAF	5,769	4,248	4,500	4,500
20500002	46009	TRAINING REIMBURSEMENT	21,884	15,182	4,000	4,000
20500002	46002	TRAVEL REIMBURSEMENT	0	257	0	0
20500002	46004	REIMBURSEMENT	13,249	6,504	9,934	1,000
20500002	46008	OVERTIME REIMBURSEMENT	17,038	0	5,000	5,000
20500002	46001	INSURANCE REIMBURSEMENT	5,279	1,747	0	0
Revenue Total			143,093	96,438	81,193	57,000

Sheriff Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
20500002	50010	ELECTED OFFICIAL WAGES	104,668	105,696	104,889	104,894
20500002	50020	FULL TIME WAGES	885,066	923,427	860,827	1,006,990
20500002	50042	OVER TIME	28,661	19,729	19,614	27,946
20500002	50044	LONGEVITY	7,204	7,648	5,742	5,200
20500002	50046	LEAVE PAID OUT	14,524	11,339	18,863	0
20500002	50060	FRINGE BENEFITS	403,590	515,431	401,005	537,250
20500002	50080	RETIREMENT	61,184	59,168	51,751	68,702
Personnel Expenditures:			1,504,897	1,642,438	1,462,691	1,750,982
20500002	51015	LEGAL SERVICES	0	0	1,000	5,000
20500002	51030	EFORCE RMS LICENSING	0	0	0	6,018
20500002	51031	LEXIPOL POLICY MANAGEM	0	0	0	7,064
20500002	52029	MAINTENANCE CONTRACT	300	1,738	3,500	12,025
20500002	53064	BODY CAMERA	0	0	0	7,528
20500002	52035	REPAIRS AUTO	9,961	25,137	12,330	12,330
20500002	52038	RADIO REPAIR/MAINTENA	4,036	3,811	7,308	7,308
20500002	53005	COMPUTER EXPENSE/SERV	8,611	6,054	5,000	5,000
20500002	53009	DUES & MEETINGS	527	3,587	4,080	4,080
20500002	53013	GRAMNET	6,131	18,849	20,523	20,523
20500002	53042	TELEPHONE	3,752	7,307	6,000	6,000
20500002	53046	TRAVEL	6,449	6,495	5,500	5,500
20500002	53049	USFS CONTRACT	1,615	904	0	0
20500002	53056	EMPLOYEE EDUCATION	20,159	30,050	6,000	6,000
20500002	54015	COPIES	639	677	600	600
20500002	54030	GAS & OIL	11,185	1,382	8,227	16,454
20500002	54037	MISC EQUIPMENT	23,442	21,519	2,000	2,000
20500002	54038	MISCELLANEOUS	3,924	1,399	2,800	2,800
20500002	54042	OFFICE SUPPLIES	2,689	2,074	3,000	3,000
20500002	54045	OPERATING SUPPLIES	11,332	12,076	10,000	10,000
20500002	54049	POSTAGE	837	969	1,000	1,000
20500002	54068	SPECIAL PROJECTS	3,747	2,548	10,000	10,000
20500002	54078	UNIFORMS	4,106	6,473	6,000	6,000
Operating Expenditures:			123,442	153,051	114,868	156,230
20500002	60005	CAPITAL OUTLAY	7,580	5,040	48,200	30,200
20500002	60014	EQUIPMENT VEHICLES	0	70,336	107,000	0
Capital Expenditures:			7,580	75,376	155,200	30,200
Expenditure Total:			1,635,918	1,870,865	1,732,759	1,937,412

Moffat County Coroner



Moffat County Coroner: Jesse Joe Arthurs

Phone: 970-326-3095

Email: coroner@moffatcounty.net

Mission Statement:

To serve the people of Moffat County in a responsible and compassionate manner.

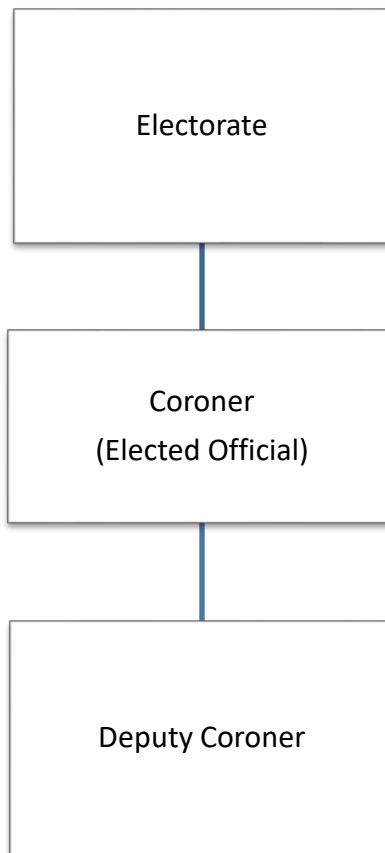
To Investigate all reportable deaths within the jurisdiction in a thorough manner in accordance with accepted standards in use today in this field while keeping in mind available resources of the County.

Purpose of Department:

- ✓ This is a statutory office pursuant to C.R.S. 30-10-518 and 30-10-601 through 30-10-621. The Coroner is elected to serve for a four-year term. The Coroner is authorized to appoint Deputies to serve in his absence.

Coroner Personnel Schedule	
Position Title	FTE
Coroner	1.00
Deputy Coroner	0.10
Total	1.10

Moffat County Coroner Organizational Chart



Coroner Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
20800002	46004	REIMBURSEMENT	200	450	0	0
Revenue Total			200	450	0	0

Coroner Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
20800002	50010	ELECTED OFFICIAL WAGES	45,596	46,033	45,682	45,682
20800002	50030	PART TIME WAGES	2,059	2,121	5,590	5,624
20800002	50040	CALL OUT WAGES	0	0	0	6,700
20800002	50060	FRINGE BENEFITS	5,280	32,606	25,459	28,465
20800002	50080	RETIREMENT	41	2,678	2,751	2,741
Personnel Expenditures:			52,977	83,438	79,482	89,212
20800002	51002	AUTOPSIES	39,531	40,030	26,000	26,000
20800002	51013	INIDIGENT BURIAL	4,500	0	1,500	1,500
20800002	51014	INVESTIGATOR FEES	218	0	1,500	7,200
20800002	52018	FACILITY RENTAL	0	0	0	0
20800002	52019	FACILITY USE FEE	7,800	7,200	7,200	0
20800002	52035	REPAIRS AUTO	3,250	0	100	100
20800002	53009	DUES & MEETINGS	1,970	1,287	1,170	1,287
20800002	53042	TELEPHONE	384	268	650	650
20800002	53045	TOXICOLOGY	1,191	0	4,190	2,500
20800002	53046	TRAVEL	0	254	417	450
20800002	53047	TRANSPORTATION	3,250	7,000	4,750	5,000
20800002	53056	EMPLOYEE EDUCATION	417	450	400	400
20800002	54015	COPIES	0	0	0	0
20800002	54038	MISCELLANEOUS	35	167	100	0
20800002	54045	OPERATING SUPPLIES	100	1,495	1,400	1,900
Operating Expenditures:			62,646	58,151	49,377	46,987
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			115,623	141,589	128,859	136,199

Office of Emergency Management



Emergency Services Coordinator: Todd Wheeler
Phone: 970-826-2308

Mission Statement:

To enhance the safety of the residents of Moffat County and minimize the effects of natural and manmade disasters through coordinated planning and preparedness efforts conducted before, during, and after disasters.

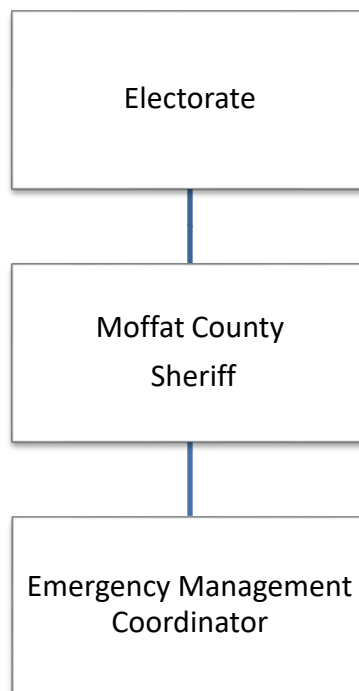
To assist all emergency response agencies in the county in fulfilling their mission through coordinated exercises.

Purpose of Department:

- ✓ Emergency management works to protect lives and property in Moffat County through effective emergency management practices and procedures. The office coordinates with local response agencies and elected officials to prevent, prepare for, mitigate, respond and recover from natural or human caused emergency situations. The emergency management coordinator remains active within the region and the state to ensure lines of communication and cooperation are maintained.
- ✓ Emergency management ensures that the county fulfills its statutorily required obligations to its citizens as it relates to disaster preparedness ensuring that emergency operations plan are updated as required. Funding for up to fifty percent of the costs for the emergency management program is eligible for reimbursement from the state. To ensure compliance with the grant guidance and ensure maximum reimbursement some special considerations are required.

Emergency Management Personnel Schedule	
Position Title	FTE
Emergency Management Coordinator	1.00
Total	1.00

Office of Emergency Management Organizational Chart



Emergency Management Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
21512302	43009	FEDERAL EMERGENCY MNGMNT	15,658	30,459	38,000	38,000
Revenue Total			15,658	30,459	38,000	38,000

Emergency Management Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
21512302	50020	FULL TIME WAGES	19,271	41,428	59,618	70,034
21512302	50042	OVER TIME	121	335	0	0
21512302	50044	LONGEVITY	0	0	0	2,600
21512302	50060	FRINGE BENEFITS	2,253	26,512	29,796	35,745
21512302	50080	RETIREMENT	0	0	3,797	4,358
Personnel Expenditures:			21,645	68,275	93,211	112,737
21512302	52035	REPAIRS AUTO	617	0	500	500
21512302	53009	DUES & MEETINGS	81	85	200	200
21512302	53042	TELEPHONE	1,193	903	1,300	1,300
21512302	53046	TRAVEL	351	0	2,500	2,500
21512302	54030	GAS & OIL	341	0	500	1,000
21512302	54037	MISC EQUIPMENT	374	4,618	3,000	3,000
21512302	54042	OFFICE SUPPLIES	162	174	250	250
21512302	54045	OPERATING SUPPLIES	1,052	2,260	1,700	1,700
Operating Expenditures:			4,172	8,040	9,950	10,450
21512302	60011	EQUIPMENT MISCELLANEO	0	0	0	35,000
Capital Expenditures:			0	0	0	35,000
Expenditure Total:			25,816	76,315	103,161	158,187

Emergency Management Ambulance Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
21512312	44019	EMERGENCY MNGMNT AMBULANCE	0	0	20,000	20,000
Revenue Total			0	0	20,000	20,000

Emergency Management Ambulance Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
21512312	50050	CONTRACT LABOR	0	271	20,000	20,000
Personnel Expenditures:			0	271	20,000	20,000
21512312	52029	MAINTENANCE CONTRACT	1,676	0	2,000	2,000
21512312	53009	DUES & MEETINGS	372	195	1,000	1,000
21512312	53046	TRAVEL	0	0	4,000	4,000
21512312	54030	GAS & OIL	130	0	1,200	2,400
21512312	54037	MISC EQUIPMENT	4,820	2,642	10,000	10,000
21512312	54042	OFFICE SUPPLIES	507	4	500	500
21512312	54045	OPERATING SUPPLIES	1,355	2,452	4,000	4,000
Operating Expenditures:			8,860	5,292	22,700	23,900
21512312	60011	EQUIPMENT MISCELLANEO	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			8,860	5,563	42,700	43,900

Fire Control



Moffat County Sheriff: KC Hume
Phone: 970-824-4495
Email: khume@sheriff.moffat.co.us

Mission Statement:

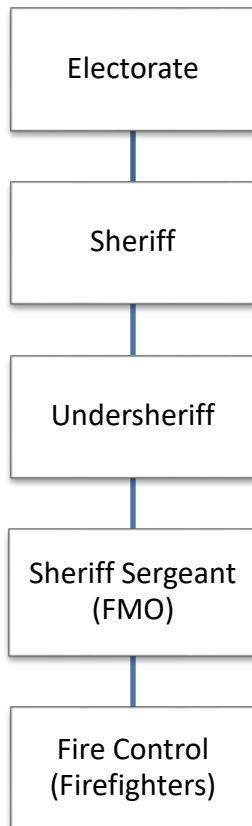
To provide for the public's safety and well-being as ordered by state statute. With financial assistance, have the ability to control and suppress wild-land fires on private and state owned property. With the assistance of the land owner, use fire as a resource to lower the number of fires that the Moffat County Sheriff's Office needs to respond to in the future. Help the citizens of Moffat County get a better understanding of the natural use of wild-land fires and the use of the 'Fire Wise Program' on their property. Maintain the equipment for a quick and reliable response to wild-land fires.

Purpose of Department:

Maintain current equipment and crew numbers in order to provide for protection of private and state lands. To suppress or control wild-land fires on private and state owned property in Moffat County. Assist the Bureau of Land Management, the National Park Service, National Wildlife Service and local Fire Districts with fire suppression on private, public and state lands.

Fire Control Personnel Schedule	
Position Title	FTE
Fire Control	0.00
Total	0.00

Fire Control Organizational Chart



Fire Control Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
22000002	43413	STATE FOREST SERVICE	3,630	5,198	5,555	0
22000002	43430	STATE FIRE RELIEF FUND	0	0	24,760	0
Revenue Total			3,630	5,198	30,315	0

Fire Control Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
22000002	50040	CALL OUT WAGES	29,815	68,221	4,000	4,000
22000002	50042	OVER TIME	584	0	0	0
22000002	50060	FRINGE BENEFITS	10,232	31,603	306	306
22000002	50080	RETIREMENT	1,500	3,523	240	240
Personnel Expenditures:			42,132	103,347	4,546	4,546
22000002	52015	EMERGENCY FIRE FUND	89,395	14,003	97,000	97,000
22000002	52027	LEASING	600	400	600	600
22000002	53038	STATE FIRE FUND	7,817	0	8,000	8,000
22000002	54027	FOOD & MEALS	318	837	400	400
22000002	54030	GAS & OIL	132	189	0	0
22000002	54045	OPERATING SUPPLIES	1,725	11,834	1,000	1,000
Operating Expenditures:			99,988	27,263	107,000	107,000
CAPITAL OUTLAY			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			142,119	130,610	111,546	111,546

Hamilton Community



Hamilton Community Center

Mission Statement:

This mission of the Hamilton Community Center is to provide the public with a meeting place for functions, activities and meetings. It is used by clubs, groups and organizations as well as individuals for meetings, dinners, parties, and get-togethers.

Purpose of Department:

- ✓ The Hamilton Community Center exists to provide the public with a place to meet. (See mission statement). Approximately 100 people use the building monthly and approximately 400 people have used it in the last budget year for Christmas parties, receptions, DOW information meetings, fund-raisers, outfitters organizational meetings and other parties. Approximately 95% of those attending functions at the Hamilton Community Center are Moffat County residents. The age groups range from children in the local 4-H club to recreational associations, community and family groups for get-togethers, local governmental informational meetings including DOW and trash dumpster meetings, political caucuses, etc. The center is also a voting precinct.
- ✓ The Hamilton Community Center has no regular revenue. We encourage donations by the users of the Center and have had excellent cooperation from those using the building. In addition, we continue to use memorial funds given in memory of long time board/community member Ethel Jordan. We have been able to use some of those funds for special needs and projects for the Center. The daily needs of the building, i.e. paper supplies and cleaning supplies is totally provided through donations. Since donations are difficult to project, we must continue to budget for needed items; however if donated monies are available we have been able to purchase larger items with those donated funds, allowing budgeted monies to stay with the County. Since donations help defray the costs of both supplies and larger items, the cost of maintaining the building is kept to a minimum. Usage of this building can also take the pressure off meeting places in Craig.

Hamilton Community Center Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
51000005	45008	DONATIONS	0	0	0	0
51000005	46004	REIMBURSEMENT	29	20	0	0
Revenue Total			29	20	0	0

Hamilton Community Center Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Budget	2022 Budget
51000005	52028	MAINTENANCE	990	1,539	750	750
51000005	52043	UTILITIES	1,699	1,689	2,907	2,965
51000005	54038	MISCELLANEOUS	0	0	3,010	3,010
Operating Expenditures:			2,688	3,228	6,667	6,725
51000005	60004	CAPITAL IMPROVEMENTS	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			2,688	3,228	6,667	6,725

Maybell



Maybell Community Center:

The purpose of the Maybell Community Center is to provide a clean, well-lighted, environmentally sound meeting place for the community organizational, social, and educational activities and events.

Maybell Senior Citizens Bus:

This bus provides weekly transportation to Craig for doctor and dentist appointments, grocery shopping and picking up medications. The bus is also used for organized senior outings. This bus is handicapped accessible.

Maybell Park:

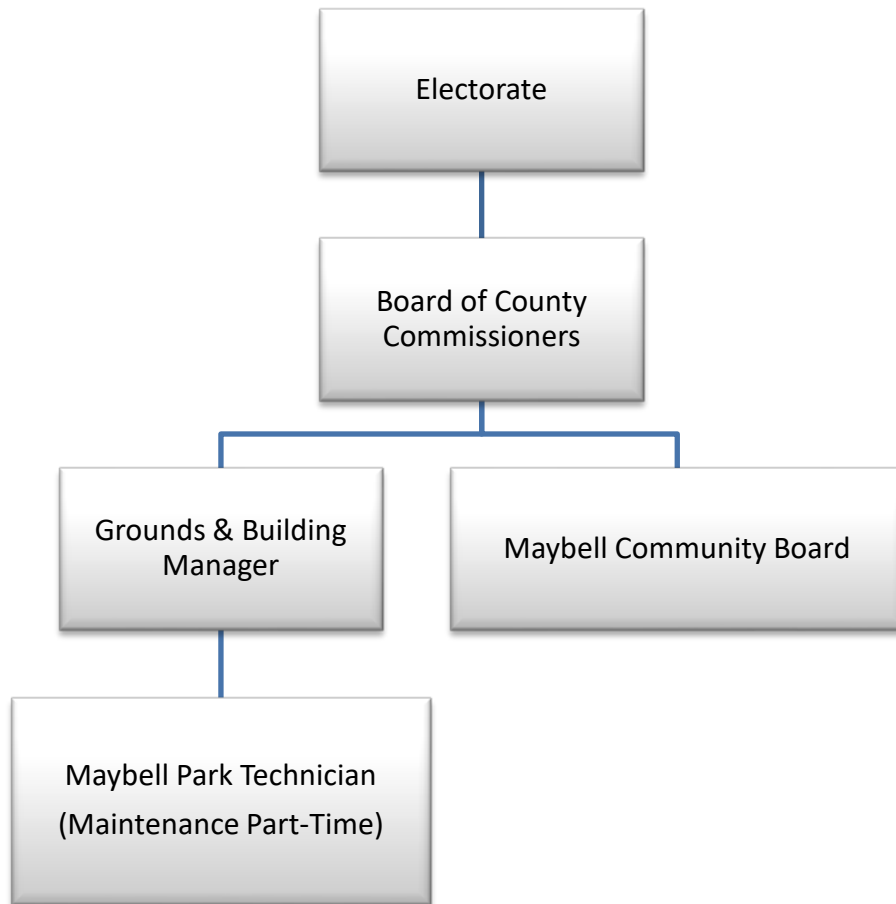
The Park has multiple uses from Family Reunions to Weddings. The main focus is camping, for visitors to Brown's Park, Sand Wash, rafters, school groups, Boy Scouts, Fire Crews, and of course, hunters. It provides travelers with a clean rest stop and playground for children. The park partners with Maybell Women's Club for improvements such as a shared mower and new fencing.

Maybell Women's Club:

The main purpose of the Maybell Women's Club is to promote citizenship and community pride through the club's involvement with the Maybell Library, "Adopt a Highway Program," publishing of the Maybell Gazette. It furnishes meals for funerals when needed and assists in fund-raisers for the ill and/or needy in the community. The club also owns and maintains the Maybell Cemetery by mowing, watering, spraying for noxious weeds, repairs fences and gates, planting and maintaining new vegetation, and arranging for new burials. Maybell Women's Club partners with the Maybell Park, and has recently purchased 6 Metal Picnic Tables and continues to contribute to the replacement trees as needed.

Maybell Personnel Schedule	
Position Title	FTE
Maybell Park Technician	0.38
Total	0.38

Maybell Organizational Chart



Maybell Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
51500005	44023	CAMPGROUND RENTAL	20,770	25,744	0	0
51500005	45026	OTHER REVENUE	0	1,033	0	0
51500005	44038	SHOWER FEES	3,759	3,898	0	0
51500005	44039	RV DUMP FEES	1,945	2,540	0	0
51500005	45008	DONATIONS	1,581	4,568	0	0
51500005	46004	REIMBURSEMENT	0	55	0	0
Revenue Total			28,055	37,838	0	0

Maybell Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
51500005	50030	PART TIME WAGES	7,669	11,376	12,144	12,218
51500005	50060	FRINGE BENEFITS	913	1,297	1,450	1,459
Personnel Expenditures:			8,581	12,673	13,594	13,677
51500005	52008	COMMUNITY CENTER	2,171	2,392	1,000	1,000
51500005	52032	PARK	32,026	14,001	5,700	5,700
51500005	52043	UTILITIES	7,686	9,890	0	0
51500005	52047	WOMEN'S CLUB	2,381	1,000	3,500	3,500
51500005	53009	DUES & MEETINGS	549	0	0	0
51500005	54033	MAINTENANCE SUPPLIES	258	357	0	0
51500005	54045	OPERATING SUPPLIES	177	0	0	0
51500005	54074	TAXES	2,211	2,758	0	0
Operating Expenditures:			47,459	30,399	10,200	10,200
51500005	60004	CAPITAL IMPROVEMENTS	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			56,040	43,072	23,794	23,877

Maybell Ambulance



Mission Statement:

To provide exemplary EMTB pre-hospital care to all in need of ambulance services within the MVA district as outlined by the Moffat County Board of County Commissioners

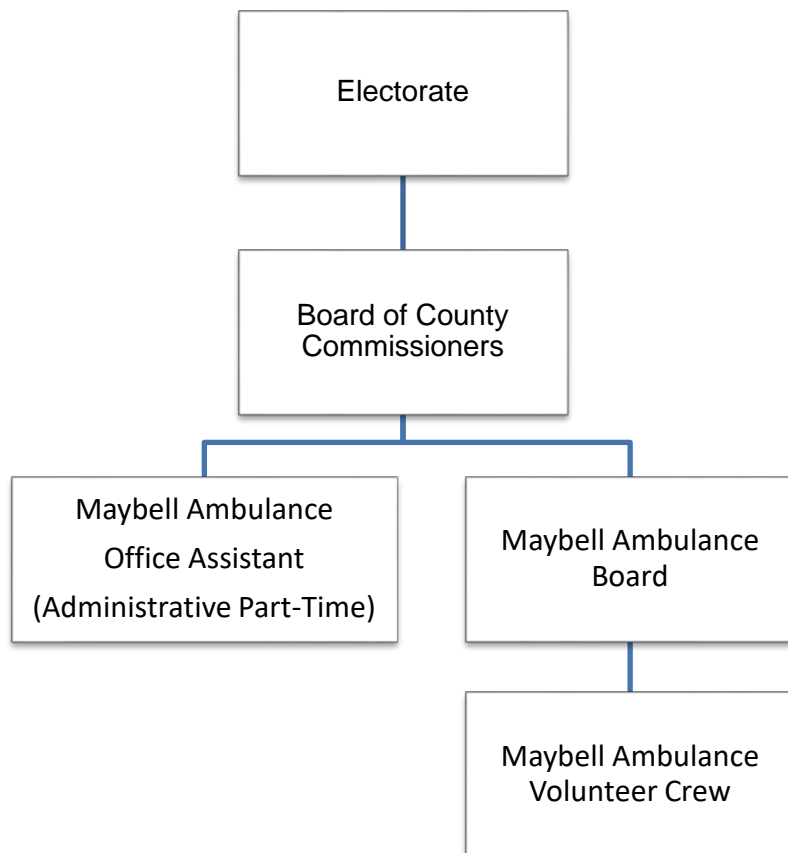
Purpose of Department:

Maybell Ambulance Provides to its community:

- ✓ 2 Full service ambulances (licensed)
- ✓ 6 EMT Basics
- ✓ Assistance available from Maybell Volunteer Fire Department, TMH Ambulance ALS services, and other agencies

Maybell Ambulance Personnel Schedule	
Position Title	FTE
Maybell Ambulance Office Assistant	0.25
Maybell Ambulance Call-Out	n/a
Total	0.25

Maybell Ambulance Organizational Chart



Maybell Ambulance Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
40000004	44025	DEPARTMENT FEES	2,050	5,104	5,000	5,000
40000004	46004	REIMBURSEMENT	4,734	342	0	0
Revenue Total			6,784	5,446	5,000	5,000

Maybell Ambulance Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
40000004	50030	PART TIME WAGES	6,942	8,311	7,497	7,542
40000004	50040	CALL OUT WAGES	3,200	4,840	4,752	4,752
40000004	50060	FRINGE BENEFITS	1,470	2,457	2,402	2,401
Personnel Expenditures:			11,612	15,609	14,651	14,695
40000004	52029	MAINTENANCE CONTRACT	0	0	1,500	1,500
40000004	52035	REPAIRS AUTO	150	0	200	200
40000004	52036	REPAIRS BUILDING	763	0	0	0
40000004	52043	UTILITIES	5,690	2,500	6,060	7,680
40000004	53042	TELEPHONE	1,411	1,425	900	900
40000004	53046	TRAVEL	1,707	1,365	1,000	1,000
40000004	53056	EMPLOYEE EDUCATION	1,994	802	2,500	2,500
40000004	54030	GAS & OIL	989	1,242	500	1,000
40000004	54037	MISC EQUIPMENT	0	26,685	0	0
40000004	54038	MISCELLANEOUS	0	83	0	0
40000004	54042	OFFICE SUPPLIES	222	436	200	200
40000004	54045	OPERATING SUPPLIES	7,084	4,956	4,500	4,500
40000004	58008	FEES	189	1,749	1,000	1,000
Operating Expenditures:			20,198	41,243	18,360	20,480
40000004	60014	EQUIPMENT VEHICLES	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			31,810	56,851	33,011	35,175

Maybell Volunteer Fire



Maybell Volunteer Fire Department Board
Maybell Volunteer Department Garage Address:
121 Fellows
Maybell, CO 81640

Mission Statement:

To ensure prompt, safe and secure coverage of all structure and wild land fires in and around Maybell as directed in our by-laws. Also to provide assistance to Maybell volunteer ambulance through our rescue truck and extrication operations

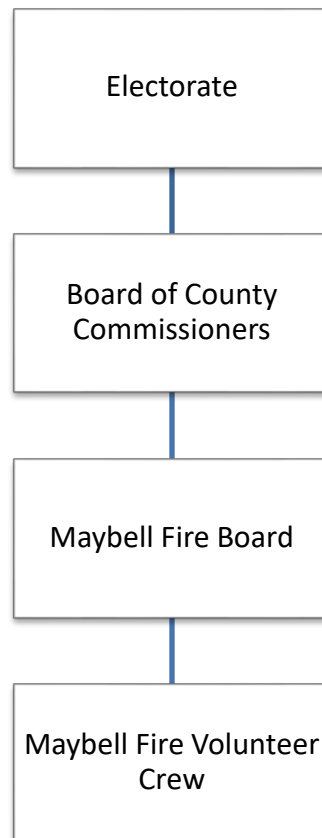
Purpose of Department:

To provide emergency services on a volunteer basis to the Maybell area with:

- ✓ One Rescue Truck
- ✓ One Brush Truck
- ✓ One 3,000 Gallon Fire Tender
- ✓ One FWD Fire Truck (to be replaced)
- ✓ Twelve Volunteer Fire Fighters
- ✓ Approximately twenty other fire department members volunteer (support services)
- ✓ One five member fire board appointed by Moffat County BOCC
- ✓ Volunteers trained on equipment, CPR, extrication, medical assistance and first strike wild land and structure fire assistance.

Maybell Fire Department Personnel Schedule	
Position Title	FTE
Maybell Fire Call-Out	n/a
Total	0.00

Maybell Fire Organizational Chart



Maybell Fire Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
40500004	45001	MISCELLANEOUS	5,125	3,727	0	0
Revenue Total:			5,125	3,727	0	0

Maybell Fire Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
40500004	50030	PART TIME WAGES	400	0	0	0
40500004	50040	CALL OUT WAGES	1,700	2,170	6,000	6,000
40500004	50042	OVER TIME	0	100	0	0
40500004	50060	FRINGE BENEFITS	536	839	2,292	2,292
Personnel Expenditures:			2,636	3,110	8,292	8,292
40500004	52035	REPAIRS AUTO	42	201	0	0
40500004	52038	RADIO REPAIR/MAINTENANCE	30	0	0	0
40500004	52043	UTILITIES	5,053	5,154	7,650	7,650
40500004	53009	DUES & MEETINGS	0	361	0	0
40500004	53056	EMPLOYEE EDUCATION	2,183	219	0	0
40500004	54030	GAS & OIL	136	5,950	0	0
40500004	54037	MISC EQUIPMENT	0	0	0	0
40500004	54038	MISCELLANEOUS	0	0	0	0
40500004	54045	OPERATING SUPPLIES	5,424	2,257	9,000	9,000
Operating Expenditures:			12,869	14,143	16,650	16,650
40500004	60014	EQUIPMENT VEHICLES	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			15,505	17,252	24,942	24,942

Weed & Pest Management



Weed & Pest Management Manager: Jesse Schroeder
Phone: 970-824-9184
Email: jschroeder@moffatcounty.net

Mission Statement:

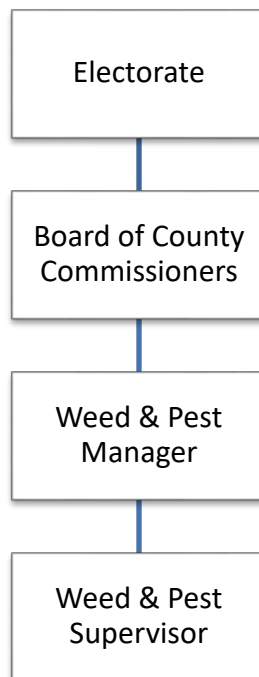
Work cooperatively with private individuals, State and Federal Agencies to implement a broad, efficient pest management program.

Purpose of Department:

- ✓ The Weed & Pest Management Department implements the State and County Undesirable Plant Management Plan including recommendations, physical assistance and herbicide applications. It directs broad based integrated plant management plans as part of the area's Coordinated Resource Management and other similar cooperative agreements. It assists cooperators in development and implementation of partnership agreements.
- ✓ It does mosquito abatement through a comprehensive integrated management plan with the focus being on larval control of mosquitoes in the Craig and Maybell recreational, residential, and surrounding areas. Including the trapping of adult mosquitoes and testing for vector borne diseases.
- ✓ Weed & Pest Management treats Mormon Crickets and Grasshopper infestations for members of the Pest District on a complaint basis.

Weed & Pest Management Personnel Schedule	
Position Title	FTE
Weed & Pest Manager	1.00
Weed & Pest Supervisor	0.74
Administrative Supervisor	0.05
Staff Assistant	0.05
Contract Labor	0.00
Total	1.84

Weed & Pest Management Organizational Chart



Weed & Pest Management Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
30500003	44025	DEPARTMENT FEES	15,332	16,598	15,000	15,000
30500003	46004	REIMBURSEMENT	0	36	0	0
Revenue Total			15,332	16,634	15,000	15,000

Weed & Pest Management Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
30500003	50020	FULL TIME WAGES	52,837	56,980	59,528	59,978
30500003	50025	FULL TIME SHARED WAGES	0	2,400	2,415	2,430
30500003	50030	PART TIME WAGES	28,982	29,518	32,163	32,359
30500003	50035	PART TIME SHARED WAGES	0	1,004	1,143	1,150
30500003	50042	OVER TIME	147	124	0	0
30500003	50044	LONGEVITY	0	131	130	130
30500003	50050	CONTRACT LABOR	35,747	37,352	22,500	49,000
30500003	50060	FRINGE BENEFITS	19,152	25,055	21,695	23,897
30500003	50080	RETIREMENT	152	3,571	3,730	3,752
Personnel Expenditures:			137,016	156,134	143,304	172,696
30500003	52001	ANIMAL CONTROL	10,000	10,000	10,000	10,000
30500003	52036	REPAIRS BUILDING	657	68	500	1,000
30500003	52037	REPAIRS EQUIP/MAINT	5,632	3,094	7,000	10,000
30500003	52043	UTILITIES	4,303	4,180	5,610	5,722
30500003	53009	DUES & MEETINGS	204	1,333	1,000	1,500
30500003	53010	EDUCATION	48	510	0	2,500
30500003	53036	SPRAYING	14,902	14,948	15,322	16,000
30500003	53042	TELEPHONE	720	0	0	1,500
30500003	53046	TRAVEL	274	0	500	2,500
30500003	53060	RANGELAND PEST	1,430	4,850	6,435	5,000
30500003	54037	MISC EQUIPMENT	1,080	3,168	2,500	5,000
30500003	54038	MISCELLANEOUS	895	108	2,000	5,000
30500003	54039	MOSQUITO SUPPLIES	41,803	35,964	31,000	42,320
30500003	54042	OFFICE SUPPLIES	196	164	300	1,500
30500003	54045	OPERATING SUPPLIES	32,702	26,904	31,000	33,000
Operating Expenditures:			114,845	105,290	113,167	142,542
30500003	60011	EQUIPMENT MISCELLANEO	0	26,852	12,000	50,930
Capital Expenditures:			0	26,852	12,000	50,930
Expenditure Total:			251,861	288,276	268,471	366,168

Moffat County Fair



Administrative Supervisor: Jackie Goodnow

Phone: 970-824-9180

Email: jgoodnow@moffatcounty.net

Mission Statement:

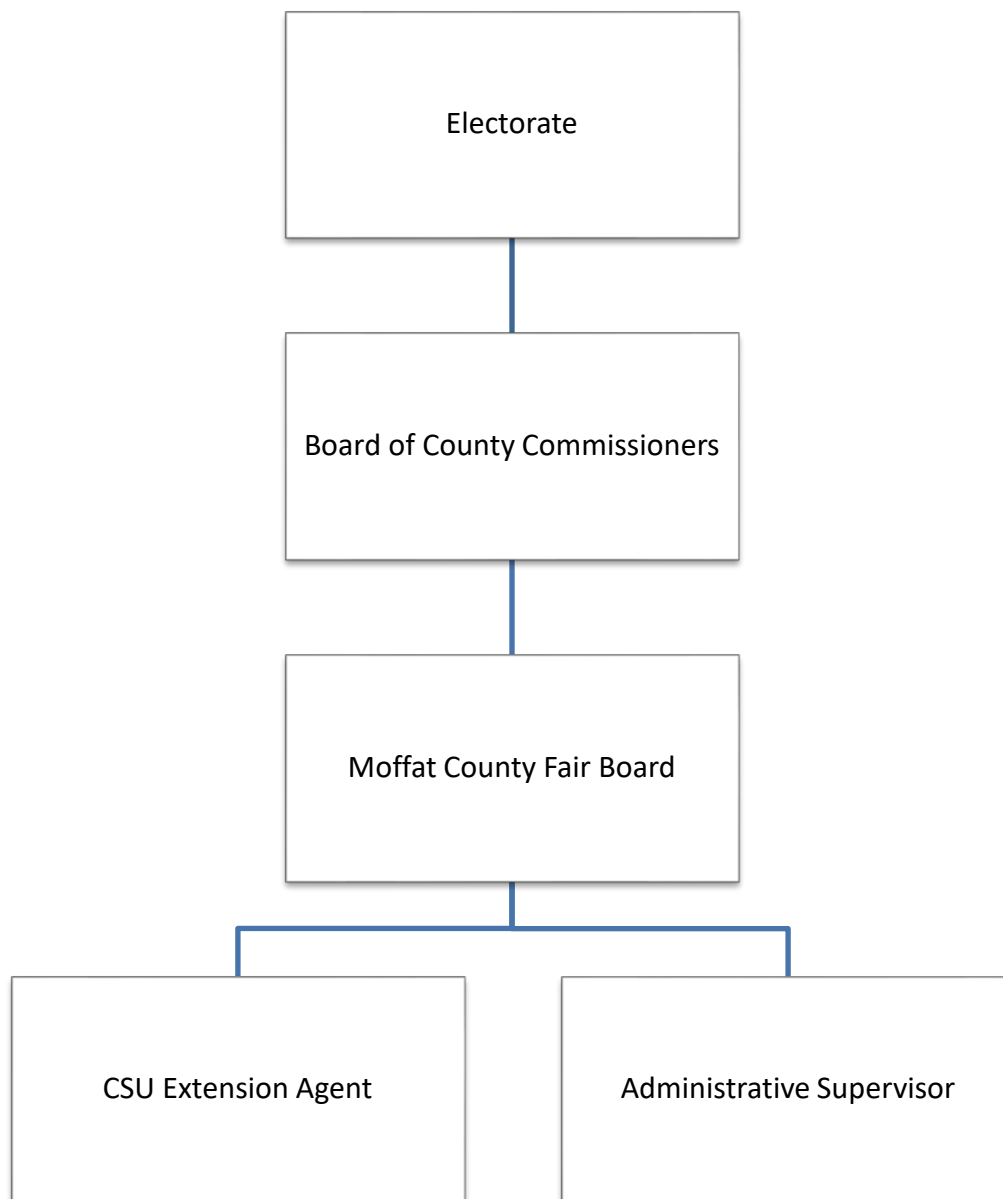
The Moffat County Fair provides an opportunity for all residents of Moffat County to exhibit, encourage and promote their agricultural heritage as well as skills and accomplishments in the mechanical, industrial, horticulture, home economics and livestock industries in the County. This follows statute CRS 35-65-111. The County Fair also provides the opportunity and means for all 4-H and FFA projects to be completed, exhibited and judged for the youth in Moffat County.

Purpose of Department:

- ✓ Livestock and Horse Shows
- ✓ Indoor Projects - Horticulture, Garden, Hobby, Mechanical, Family & Consumer Sciences
- ✓ Entertainment – Variety that provides for all audiences
- ✓ Hall of Education – An event for all educational and non-profit organizations to showcase functions and benefits for Moffat County Resident
- ✓ Events for Community and Families of Moffat County and surrounding counties to participate and enjoy the celebration of Moffat County and its heritage.

County Fair Personnel Schedule	
Position Title	FTE
Administrative Supervisor	0.48
Staff Assistant	0.25
Contract Labor(Security/Temps)	0.00
Contract Labor(Judges)	0.00
Total	0.72

County Fair Organizational Chart



County Fair Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
52100005	45008	DONATIONS	75,853	18,437	6,000	6,000
Revenue Total			75,853	18,437	6,000	6,000

County Fair Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
52100005	50025	FULL TIME SHARED WAGES	0	22,797	22,922	23,081
52100005	50035	PART TIME SHARED WAGES	0	7,024	7,215	8,050
52100005	50040	CALL OUT WAGES	0	0	5,500	5,500
52100005	50042	OVER TIME	0	4,040	5,000	5,000
52100005	50044	LONGEVITY	0	1,245	1,235	1,235
52100005	50050	CONTRACT LABOR	1,649	1,649	1,762	1,762
52100005	50054	JUDGES	8,830	5,668	7,062	7,062
52100005	50060	FRINGE BENEFITS	0	17,180	15,564	16,181
52100005	50080	RETIREMENT	0	1,685	1,793	1,759
Personnel Expenditures:			10,478	61,287	68,053	69,630
52100005	51026	ENTERTAINMENT	61,775	12,896	10,907	10,907
52100005	53002	ADVERTISING/LEGAL NOTI	7,698	2,769	2,562	2,562
52100005	53027	PREMIUMS	2,323	2,323	2,323	2,323
52100005	53032	SECURITY	600	250	600	600
52100005	53058	PRINTING	145	383	400	400
52100005	54005	AWARDS & RIBBONS	9,474	8,707	6,062	6,062
52100005	54015	COPIES	477	185	500	500
52100005	54024	FAIR BOOK	4,347	1,961	4,000	4,000
52100005	54025	FAIR QUEEN EXPENSE	675	0	0	0
52100005	54038	MISCELLANEOUS	4,188	4,502	3,000	3,000
52100005	54042	OFFICE SUPPLIES	856	776	900	900
52100005	54044	OPEN HORSE SHOW	1,891	2,163	1,000	1,000
52100005	54045	OPERATING SUPPLIES	350	267	1,500	1,500
52100005	54049	POSTAGE	9	30	400	400
Operating Expenditures:			94,806	37,213	34,154	34,154
52100005	60004	CAPITAL IMPROVEMENTS	6,007	1,300	0	0
Capital Expenditures:			6,007	1,300	0	0
Expenditure Total:			111,291	99,800	102,207	103,784

Colorado State University Extension



CSU Extension Agent: Vacant

Phone:

Email:

Mission Statement:

The Mission of Colorado State University Extension is:

“To provide information and education, and encourage the application of research-based knowledge in response to local, state and national issues affecting individuals, youth, families, agricultural enterprises and communities of Colorado.”

Our vision is to:

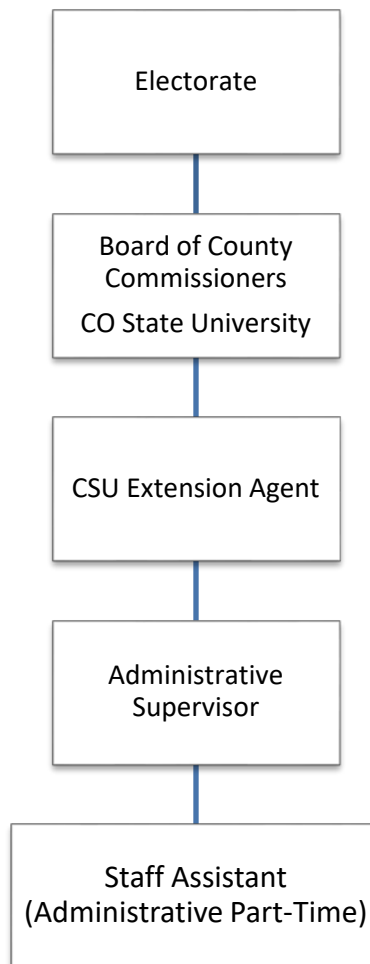
“Lead the University in helping the people of Colorado put knowledge to work.”

Purpose of Department:

As the major off-campus educational arm of Colorado State University, Extension is a partnership of Colorado State University, Moffat County, and the United States Department of Agriculture. Extension is the informal, non-credit educational system that links education and research with the needs of Moffat County citizens. The office provides unbiased, research-based information and encourages the application of this information in response to local, state and national issues affecting individuals, youth, *families and agriculture enterprises in Moffat County.*

Extension Personnel Schedule	
Position Title	FTE
CSU Extension Agent	0.00
Administrative Supervisor	0.48
Staff Assistant	0.42
Total	0.90

Extension Organizational Chart



Extension Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
52500005	46004	REIMBURSEMENT	64	734	0	0
52500005	44025	DEPARTMENT FEES	0	0	4,500	4,500
Revenue Total			64	734	4,500	4,500

Extension Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
52500005	50025	FULL TIME SHARED WAGES	46,425	22,797	22,922	23,081
52500005	50030	PART TIME WAGES	12,269	12,042	12,369	13,800
52500005	50042	OVER TIME	4,931	0	0	0
52500005	50044	LONGEVITY	2,610	1,245	1,235	1,235
52500005	50052	CSU AGENT	14,100	14,700	14,700	14,700
52500005	50060	FRINGE BENEFITS	25,158	15,409	13,670	15,823
52500005	50080	RETIREMENT	3,238	1,442	1,450	1,459
Personnel Expenditures:			108,730	67,635	66,346	70,098
52500005	52037	REPAIRS EQUIP/MAINT	0	102	300	300
52500005	53009	DUES & MEETINGS	182	206	1,000	1,000
52500005	53042	TELEPHONE	600	1,200	1,200	1,200
52500005	53046	TRAVEL	2,500	307	3,565	3,565
52500005	54015	COPIES	4,120	3,710	5,500	5,500
52500005	54038	MISCELLANEOUS	1,428	616	1,614	1,614
52500005	54042	OFFICE SUPPLIES	4,936	1,984	2,150	2,150
52500005	54049	POSTAGE	318	1,278	1,000	1,000
52500005	54055	REFERENCE & PROGRAM SI	3,718	3,774	10,000	10,000
Operating Expenditures:			17,802	13,176	26,329	26,329
52500005	60014	EQUIPMENT VEHICLES	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			126,532	80,811	92,675	96,427

Moffat County Fairgrounds



Fairgrounds Manager: Bill Sixkiller
Phone: (970)824-5708
Email: mocofair@moffatcounty.net

Mission Statement:

To maintain, operate and improve a safe high-quality facility for numerous uses by the general public and private sector.

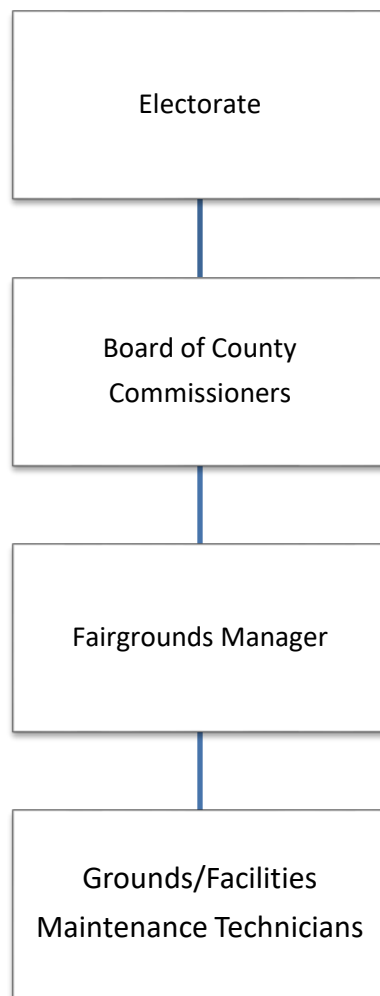
Purpose of Department:

The Moffat County Fairgrounds provides multiple areas for a variety of activities. A facility for livestock work and recreation, rodeos, roping, barrel racing, horse and livestock shows, horse racing, auctions, and the county fair. A pavilion with a full kitchen is used for many functions such as family gatherings, parties, dances, theater performances, concessions, etc. There is a large area under the grandstands, which contains a concession area facing the arenas. The center area of the grandstand building is used for meetings, wagering area in conjunction with the horse races, dances, dog classes, and public auctions. There is a large restroom in this building which is used during most arena activities. The indoor barn area is 240' X 100' has a heated office area and restrooms. The covered horse stall area is 120 12' x 12' that are used mostly in conjunction with scheduled events and overnight travelers. The covered picnic shelter area is 60' x 60 that is landscaped and has 4 Smoking Joe BBQ grills and 24 – 8' picnic tables. The picnic shelter provides a nice place for activities during the county fair and is also used for family gatherings and picnics. Along with the picnic shelter there is a restroom / shower house that provides added restrooms and showers for scheduled events, and picnics. RV hookups and a playground and have recently been added.

- ✓ Building cleaning / repair
- ✓ Arena ground preparation
- ✓ Trash pickup and removal
- ✓ Irrigation, mowing, and landscaping
- ✓ Cleanup and removal of manure
- ✓ Painting and repair of fences
- ✓ Planning and implementing improvement projects

Fairgrounds Personnel Schedule	
Position Title	FTE
Fairgrounds Manager	1.00
Grounds/Facility Maintenance Technician	1.00
Contract Labor	0.00
Total	2.00

Fairgrounds Organizational Chart



Fairground Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
31000003	43419	STATE AGNC GRANTS	0	5,000	0	0
31000003	44025	DEPARTMENT FEES	24,030	9,713	15,000	15,000
31000003	44023	CAMPGROUND RENTAL	1,072	3,914	1,000	1,000
31000003	44039	RV DUMP FEES	10,293	11,007	10,000	10,000
31000003	45008	DONATIONS	10,200	0	0	0
31000003	46004	REIMBURSEMENT	0	730	0	0
Revenue Total			45,595	30,364	26,000	26,000

Fairground Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
31000003	50020	FULL TIME WAGES	103,709	95,225	96,038	108,086
31000003	50042	OVER TIME	0	219	3,000	3,500
31000003	50044	LONGEVITY	2,610	2,620	2,600	2,600
31000003	50046	LEAVE PAID OUT	0	4,427	0	0
31000003	50050	CONTRACT LABOR	22,125	42,729	43,000	43,000
31000003	50060	FRINGE BENEFITS	41,636	44,755	40,816	47,516
31000003	50080	RETIREMENT	6,379	6,136	3,985	6,851
Personnel Expenditures:			176,460	196,111	189,439	211,553
31000003	52020	UTILITIES GARBAGE REMOV	476	1,044	1,500	1,500
31000003	52029	MAINTENANCE CONTRACT	3,000	3,000	4,500	5,600
31000003	52036	REPAIRS BUILDING	650	1,190	1,500	1,500
31000003	52037	REPAIRS EQUIP/MAINT	4,251	4,321	4,500	7,500
31000003	52043	UTILITIES	40,793	40,232	43,500	44,370
31000003	53042	TELEPHONE	1,623	1,409	2,000	2,500
31000003	54030	GAS & OIL	0	85	200	400
31000003	54033	MAINTENANCE SUPPLIES	7,117	6,321	11,000	11,000
31000003	54038	MISCELLANEOUS	150	250	0	0
Operating Expenditures:			58,060	57,852	68,700	74,370
31000003	60004	CAPITAL IMPROVEMENTS	2,799	2,627	0	0
31000003	60005	CAPITAL OUTLAY	0	49,951	0	0
31000003	60011	EQUIPMENT MISCELLANEO	0	0	8,040	112,650
31000003	60014	EQUIPMENT VEHICLES	0	0	0	36,300
Capital Expenditures:			2,799	52,578	8,040	148,950
Expenditure Total:			237,319	306,541	266,179	434,873

Veteran's Officer



Veteran's Officer: Ed Wilkinson

Phone: 970-824-0384

Email: veterans@moffatcounty.net

Mission Statement:

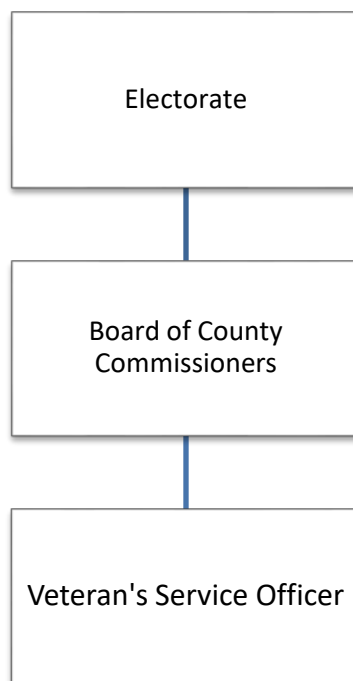
To Put the Veteran First" Offering veterans, their families and dependents in the State of Colorado, especially residents of Moffat and surrounding counties, support and assistance in filing claims they may be entitled and offering transportation to and from veteran medical facilities.

Purpose of Department:

- ✓ It is the duty of the Veteran's Service Officer and assistant to assist residents of the State of Colorado, especially residents of Moffat and surrounding counties, who served honorably in the United States Armed Services or Merchant Marines and their surviving spouses and dependents, administrators, executors, guardians, conservators, and or heirs of any such veteran: or any other person who may have proper claim, by assisting and filing claims for insurance, health care enrollment, pensions, disability compensations, hospitalization (including transport to local or Veteran Medical Facilities: employment and vocational rehabilitation i.e. educational, burial, home loans, etc.) or any other benefits that they may be entitled.

Veteran's Officer Personnel Schedule	
Position Title	FTE
Veteran's Service Officer	0.50
Total	0.50

Veteran's Officer Organizational Chart



Veteran's Officer Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
41000004	43412	STATE VETERANS OFFICER	14,700	14,700	14,700	14,700
Revenue Total			14,700	14,700	14,700	14,700

Veteran's Officer Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
41000004	50030	PART TIME WAGES	16,279	17,104	17,296	17,826
41000004	50060	FRINGE BENEFITS	1,273	1,338	1,343	1,383
Personnel Expenditures:			17,552	18,441	18,639	19,209
41000004	52027	LEASING	1,418	2,432	2,432	2,432
41000004	52035	REPAIRS AUTO	354	0	1,000	1,000
41000004	53002	ADVERTISING/LEGAL NOTI	0	0	500	500
41000004	53042	TELEPHONE	812	808	700	800
41000004	53046	TRAVEL	3,365	0	1,000	1,000
41000004	54042	OFFICE SUPPLIES	528	455	400	500
41000004	54049	POSTAGE	0	26	150	150
Operating Expenditures:			6,477	3,721	6,182	6,382
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			24,029	22,162	24,821	25,591

Cemetery



Cemetery/Fairgrounds Manager: Bill Sixkiller
Phone: 970-824-5708
Email: mocofair@moffatcounty.net

Mission Statement:

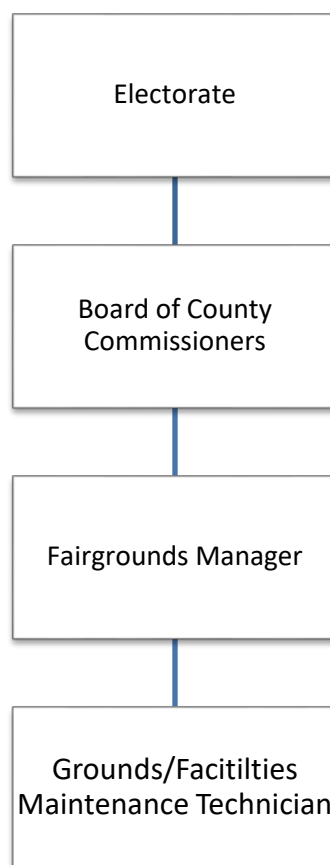
It is the mission of the Moffat County Cemetery to maintain burial records, the collection of monies from the sale of burial spaces, openings and maintain the cemetery grounds.

Purpose of Department:

- ✓ To operate and maintain the Cemetery Grounds
- ✓ Plan and implement future development projects
- ✓ Maintain burial records and collect fees from the sale of burial spaces and openings

Cemetery Personnel Schedule	
Position Title	FTE
Grounds/Facility Maintenance Technician	1.00
Total	1.00

Cemetery Organizational Chart



Cemetery Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
31500003	44029	CEMETERY OPENINGS	17,060	16,985	12,000	15,000
31500003	44030	CEMETERY SALE OF LOTS	18,290	9,275	13,390	8,000
31500003	44031	CEMETERY VASES FOUNDATION	566	551	300	300
31500003	46004	REIMBURSEMENT	0	37	0	0
Revenue Total			35,916	26,848	25,690	23,300

Cemetery Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
31500003	50020	FULL TIME WAGES	42,239	43,740	43,980	44,285
31500003	50042	OVER TIME	1,342	0	869	0
31500003	50060	FRINGE BENEFITS	25,364	33,548	26,107	29,017
31500003	50080	RETIREMENT	2,615	2,624	2,691	2,657
Personnel Expenditures:			71,561	79,912	73,647	75,959
31500003	52006	CEMETERY OPENINGS	116	0	0	0
31500003	52020	UTILITIES GARBAGE REMOV	224	336	700	700
31500003	52036	REPAIRS BUILDING	0	2,346	0	0
31500003	52037	REPAIRS EQUIP/MAINT	2,348	622	2,500	2,500
31500003	52043	UTILITIES	23,778	28,997	39,500	40,240
31500003	54030	GAS & OIL	114	0	200	400
31500003	54038	MISCELLANEOUS	390	0	0	0
31500003	54045	OPERATING SUPPLIES	3,343	3,263	7,500	7,500
Operating Expenditures:			30,312	35,563	50,400	51,340
31500003	60005	CAPITAL OUTLAY	0	20,099	0	0
31500003	60011	EQUIPMENT MISCELLANEO	0	0	24,000	12,650
Capital Expenditures:			0	20,099	24,000	12,650
Expenditure Total:			101,873	135,574	148,047	139,949

Youth Services



**Youth Services Director/Colorado Youth Detention Continuum (CYDC) Case Manager
Tara Wojtkiewicz**

Phone: 970-824-9150

Email: diversion@moffatcounty.net

Mission Statement

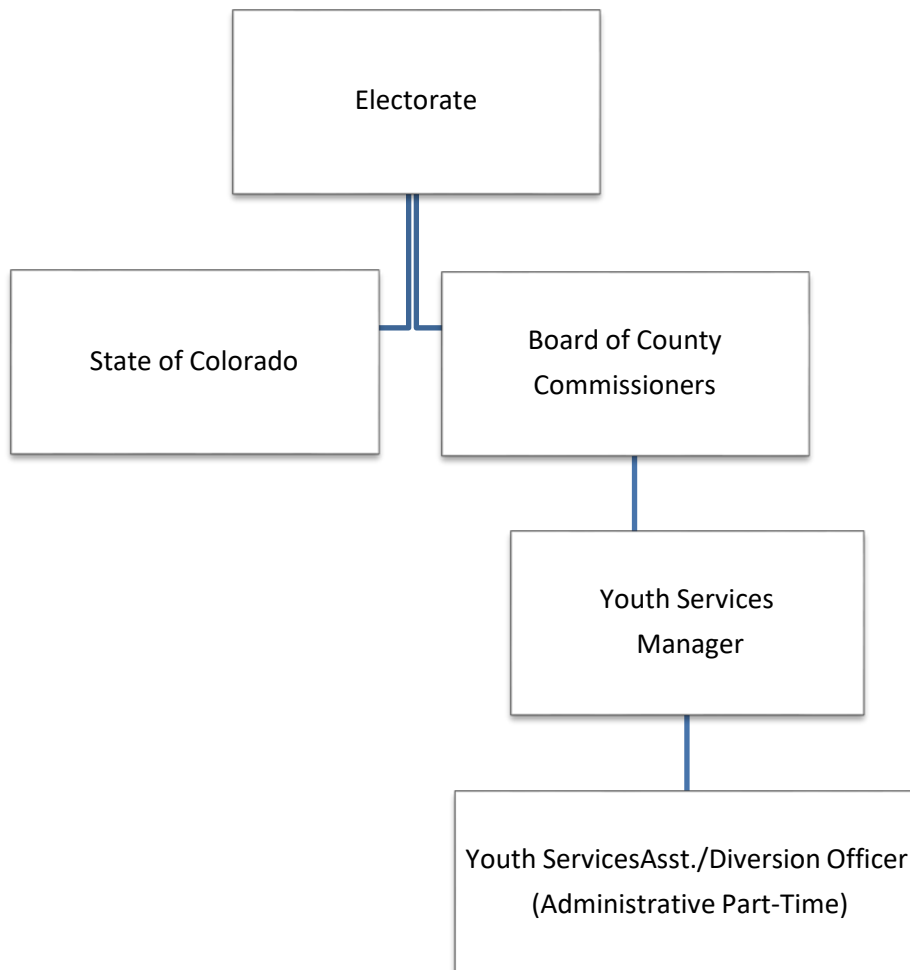
The mission of the Youth Services Department is to collaboratively design, implement, and uniformly monitor a continuum of care for youth in crisis in the Juvenile Justice System.

Purpose of Department

- ✓ The Youth Services Department (YSD) is a unique department that serves the youth of Moffat County. Programs that comprise the department include; CYDC Juvenile Screenings; CYDC Pre-Adjudicated Release Supervision; Juvenile Diversion Program; and the Crisis Intervention Team.
- ✓ These programs cover a wide range of services: screening youth who have allegedly committed a delinquent act as guided by State mandate; from providing mediation services to youth in conflict; to monitoring youth that are participating in the Diversion Program or being supervised on a Pre-Adjudicated Release Plan (PRP); or helping to find resources within our community to prevent youth from being homeless or a runaway.
- ✓ Due to Covid 19, sixty-eight (68) youth were provided services through the YSD in 2021. With the passing of SB108, new juvenile justice reform, an estimate of one hundred and fifty (150) youth will be provided services in 2022.

Youth Services Personnel Schedule	
Position Title	FTE
Youth Services Manager	0.50
Youth Services Manager	0.50
Youth Services Asst/Div Officer	1.40
Total	2.40

Youth Services Organizational Chart



Youth Services Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
415SB944	43409	STATE SB94 CASE MANAGEMENT	29,995	34,486	35,419	35,419
415SB944	43410	STATE SB94 MISCELLANEOUS	7,015	2,756	10,000	10,000
41500004	43411	STATE CORRECTIONAL TREATMENT	0	4,351	0	0
41500004	43433	STATE JUDICIAL DIVERSION	0	11,791	23,582	23,582
41500004	43418	STATE HOMELAND SEC EQUIPMENT	2,752	0	0	0
41500004	44040	SB215 FEES	3,481	4,518	9,000	9,000
41500004	45002	UNITED WAY	272	298	500	500
41500004	45001	MISCELLANEOUS	485	210	1,000	1,000
41500004	43900	CITY OF CRAIG	12,000	12,000	12,000	12,000
41500004	46004	REIMBURSEMENT	175	75	500	500
Revenue Total			56,175	70,484	92,001	92,001

Youth Services Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
41500004	50025	FULL TIME SHARED WAGES	28,659	29,626	29,783	29,989
415SB944	50025	FULL TIME SHARED WAGES	28,659	29,626	29,783	29,989
41500004	50030	PART TIME WAGES	51,696	53,535	65,477	69,518
41500004	50060	FRINGE BENEFITS	30,789	40,195	31,823	36,581
41500004	50080	RETIREMENT	3,439	3,555	3,574	3,599
Personnel Expenditures:			143,242	156,537	160,440	169,676
41500004	51018	OTHER PROFESSIONAL SER	2,137	2,214	0	0
41500004	53046	TRAVEL	566	3,185	2,394	2,394
41500004	53054	WRAPAROUND SERVICES	7,381	2,653	4,500	4,500
41500004	54042	OFFICE SUPPLIES	2,056	622	1,250	1,250
41500004	54070	SUBSTANCE CLASS FEES	85	85	500	500
Operating Expenditures:			12,225	8,759	8,644	8,644
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			155,466	165,296	169,084	178,320

Parks & Recreation



Grounds & Building Manager: Lennie Gillam

Phone: 970-824-9107

Email: lgillam@moffatcounty.net

The Mission of Moffat County Parks and Recreation Department provide clean and well-maintained recreational facilities for the residents of Moffat County and visitors.

Purpose of Department:

The Moffat County Parks and Recreation is currently managed by the Moffat County Facilities Department. The costs included in the Moffat County Parks and Recreation budget include park specific expenses.

Parks & Recreation Facilities include:

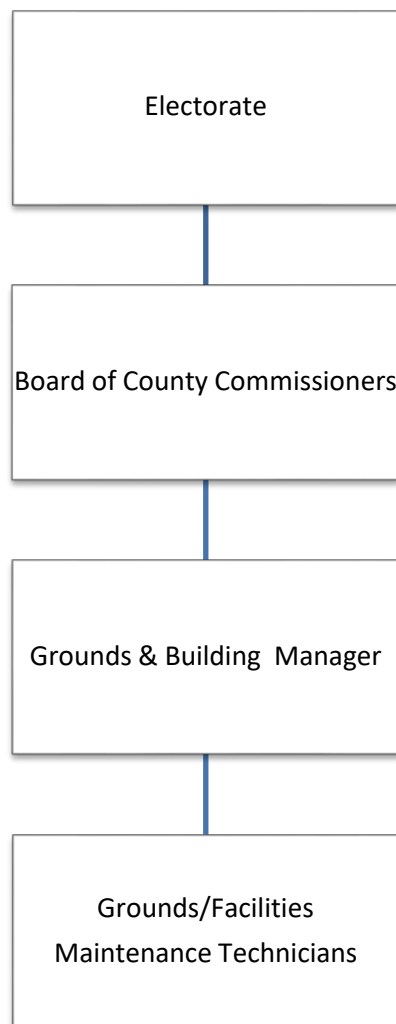
- ✓ Four-field Softball Complex; with concession area and restrooms
- ✓ Ice Arena; mid-October through March
- ✓ Roller Blade Field House and Community Building; used throughout the Summer
- ✓ Soccer Field
- ✓ Mud Pits
- ✓ 2 -Community Picnic Shelters, Picnic Area; with tables and playground equipment and restroom.
- ✓ There is also a Kiwanis Trail and other hiking trails, canoe launch area with picnic area, lakefront with handicapped access dock and fishing area with picnic tables, and a Disc Golf Course.

Events during the year include:

- ✓ 6-9 Softball and Baseball Tournaments
- ✓ Hockey Tournaments
- ✓ Several large Company Picnics
- ✓ Scouting Functions
- ✓ Mud Volleyball Games and other events
- ✓ Softball (3 to 4 nights/week), girls pigtail softball, boys baseball, girls fast pitch softball, and high school soccer games.
- ✓ There are many scheduled uses of the facilities such as family and business picnics, wedding receptions, graduation parties, class reunions, high school cross country practices and meets and some camping by permit.

Parks & Recreation Personnel Schedule	
Position Title	FTE
Grounds/Facility Maintenance Technician	2.00
Total	2.00

Parks & Recreation Organizational Chart



Parks & Recreation Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
32000003	44020	ICE RINK	48,203	24,246	40,000	40,000
32000003	44025	DEPARTMENT FEES	10,613	3,400	5,000	5,000
32000003	44026	CONCESSIONS	566	267	400	400
32000003	44023	CAMPGROUND RENTAL	40	140	100	100
32000003	45012	HAY LEASE	9,365	9,358	9,000	9,000
32000003	46004	REIMBURSEMENT	1,958	1,382	0	0
Revenue Total			70,746	38,793	54,500	54,500

Parks & Recreation Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
32000003	50020	FULL TIME WAGES	54,967	67,845	77,230	78,691
32000003	50042	OVER TIME	218.84	0	500	500
32000003	50050	CONTRACT LABOR	0	0	0	0
32000003	50060	FRINGE BENEFITS	31,224	48,340	41,677	46,670
32000003	50080	RETIREMENT	2,060	2,657	3,676	2,788
Personnel Expenditures:			88,470	118,842	123,083	128,649
32000003	52023	ICE ARENA COMPRESSOR	9,783	5,895	8,000	8,000
32000003	52036	REPAIRS BUILDING	1,208	1,862	3,197	3,197
32000003	52037	REPAIRS EQUIP/MAINT	3,316	6,233	5,682	5,682
32000003	52043	UTILITIES	36,305	29,773	40,494	41,304
32000003	53006	DEEP CUT DITCH	544	544	545	545
32000003	53042	TELEPHONE	402	426	440	440
32000003	54012	CONCESSIONS	782	1,232	1,500	1,500
32000003	54030	GAS & OIL	554	87	3,198	6,396
32000003	54037	MISC EQUIPMENT	1,623	3,572	3,162	3,162
32000003	54038	MISCELLANEOUS	2,103	942	2,222	2,222
32000003	54045	OPERATING SUPPLIES	8,360	9,583	16,519	16,519
32000003	54078	UNIFORMS	0	0	0	500
Operating Expenditures:			64,978	60,150	84,959	89,467
32000003	60011	EQUIPMENT MISCELLANEO	0	9,399	14,580	120,580
Capital Expenditures:			0	9,399	14,580	120,580
Expenditure Total:			153,448	188,391	222,622	338,696

Sherman Youth Camp



Grounds & Building Manager: Lennie Gillam

Phone: 970-824-9107

Email: lgillam@moffatcounty.net

Purpose of Department:

The Sherman Youth Camp is currently managed by the Moffat County Grounds & Building Department.

The major use of camping facilities at Sherman Youth Camp occurs at the end of May through middle of November.

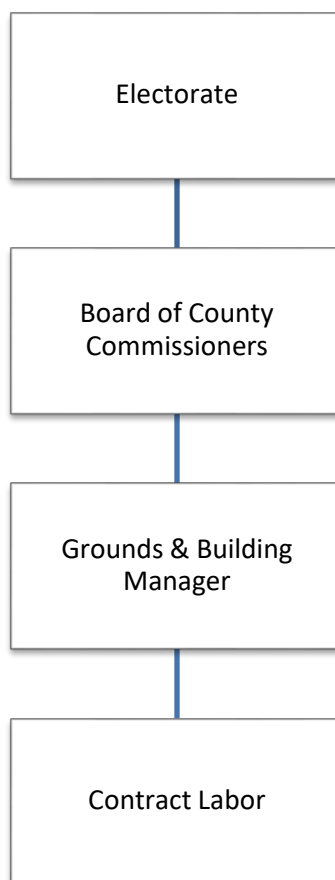
The Services at Sherman Youth Camp are provided for Youth Groups; Boy and Girl Scouts, School Groups, 4-H Groups, family camping and other groups.

Services Include:

- ✓ Camp sites with drinking water, pavilion with stove, refrigerators, sinks, tables, some utensils for cooking meals, and another room that can be used for meetings, games and/or sleeping.
- ✓ There is a playground area with volleyball court, horseshoe pits, hiking trails, and campfire area and restroom facilities. A generator is on site for electrical service and well water pump operation. The County also maintains Freeman Reservoir.

Sherman Youth Camp Personnel Schedule	
Contract Labor	FTE
Sherman Youth Camp	0.00
Total	0.00

Sherman Youth Camp Organizational Chart



Sherman Youth Camp Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
32500003	44023	CAMPGROUND RENTAL	10,479	13,472	10,000	10,000
32500003	44041	DAY USE FEE	1,808	2,725	2,000	2,000
32500003	46001	INSURANCE REIMBURSEMENT	0	11,187	0	0
Revenue Total			12,287	27,384	12,000	12,000

Sherman Youth Camp Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
32500003	50050	CONTRACT LABOR	4,585	7,845	13,710	13,710
Personnel Expenditures:			4,585	7,845	13,710	13,710
32500003	52017	FACILITY EXPENSE	100	379	0	0
32500003	52036	REPAIRS BUILDING	97	164	186	186
32500003	52037	REPAIRS EQUIP/MAINT	737	243	588	588
32500003	54045	OPERATING SUPPLIES	3,881	345	3,987	3,987
32500003	54038	MISCELLANEOUS	0	0	450	450
325FRMN3	54045	OPERATING SUPPLIES	45	209	650	650
Operating Expenditures:			4,860	1,339	5,860	5,860
32500003	60040	SYC LODGE	0	0	0	30,000
Capital Expenditures:			0	0	0	30,000
Expenditure Total:			9,446	9,185	19,570	49,570

Transfer Out Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
17000001	59001	TRANSFER OUT AIRPORT	42,663	58,072	52,976	53,250
17000001	59010	TRANSFER OUT LEASE PURCHASE	0	0	0	1,229,206
17000001	59011	TRANSFER OUT LIBRARY	90,857	345,857	345,857	360,857
17000001	59015	TRANSFER OUT PSC-JAIL	1,563,999	1,714,321	1,270,795	915,900
17000001	59016	TRANSFER OUT PUBLIC HEALTH	127,897	147,855	0	0
17000001	59018	TRANSFER OUT SENIOR CITIZENS	116,780	0	106,292	154,133
17000001	59019	TRANSFER OUT SHADOW MTN LID	17	0	0	0
Transfer Out:			1,942,213	2,266,105	1,775,920	2,713,346
Expenditure Total:			1,942,213	2,266,105	1,775,920	2,713,346

Health Allotment Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
11000001	43015	FEDERAL STATE PUBLIC HEALTH	0	0	0	0
Revenue Total			0	0	0	0

Health Allotment Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
42000004	51008	DETOX	10,000	0	0	0
42000004	51017	NW COLORADO HEALTH	82,500	0	0	0
42000004	51028	MEDICAL DIRECTOR	0	0	2,000	2,000
Operating Expenditures:			92,500	0	2,000	2,000
Expenditure Total:			92,500	0	2,000	2,000

Other Administration

Finance Director: Mindy Curtis
Phone: 970-824-9106
Email: mcurtis@moffatcounty.net

Purpose of Department

This department contains several expenditure items that are for the benefit of the entire General Fund. Expenditures in this department include:

- ✓ Human Service Cost Allocation
- ✓ Postage
- ✓ Board of County Commissioners' Vehicles
- ✓ Platte River Authority
- ✓ Treasurer's Fees
- ✓ Road and Bridge Projects
- ✓ Employee Vacation and Sick Leave
- ✓ Contingency
- ✓ Professional Services
- ✓ County Development

Other Admin Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
17500001	43008	FEDERAL COST ALLOCATION	50,088	54,546	45,985	33,818
11000001	43406	STATE EIAF GRANT	12,092	0	0	0
17500001	44028	CABLE FRANCHISE FEE	4,638	4,534	4,346	4,346
11000001	45027	GAINS/LOSS INVESTMENTS	(53,989)	0	0	0
11000001	45022	SALE OF ASSETS	16,664	(1,667)	0	0
11000001	45001	MISCELLANEOUS	20,278	3,093	0	0
17500001	45016	PLATTE RIVER POWER	36,216	36,227	36,216	36,216
17500001	46006	PAYROLL REIMBURSEMENT	9	10	0	0
Revenue Total			85,997	96,743	86,547	74,380

Other Admin Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
17500001	50055	EMPLOYEE BONUS	0	0	167,142	0
17500001	50042	OVER TIME	0	698	0	0
17500001	50046	LEAVE PAID OUT	10,796	180	25,000	25,000
17500001	50060	FRINGE BENEFITS	(403)	(10,492)	25,000	35,374
17500001	50080	RETIREMENT	586	0	1,621	1,621
Personnel Expenditures:			10,979	(9,614)	218,763	61,995
17500001	51009	DHS COST ALLOCATION	4,980	4,980	5,540	5,735
17500001	51018	OTHER PROFESSIONAL SERVICES	17,000	0	0	62,000
17500001	52002	BROWN'S PARK SCHOOL	0	0	0	0
17500001	52035	REPAIRS AUTO	480	1,473	2,000	2,000
17500001	52039	ROAD & BRIDGE PROJECTS	0	0	4,500	4,500
17500001	53002	ADVERTISING/LEGAL NOTICES	55	0	0	0
17500001	53018	INSURANCE	0	0	187,469	384,591
17500001	53026	PLATTE RIVER AUTHORITY	25,640	25,640	25,640	25,640
17500001	53048	UNEMPLOYMENT	0	1,086	5,125	0
17500001	54013	CONTINGENCY	10,000	0	441,346	625,000
17500001	54016	COUNTY DEVELOPMENT	1,000	76,133	22,500	53,000
17500001	54038	MISCELLANEOUS	4,094	1,300	5,000	5,000
17500001	54049	POSTAGE	10,000	15,000	15,000	15,000
17500001	54077	TREASURER FEES	510,072	524,095	750,000	750,000
Operating Expenditures:			583,320	649,706	1,464,120	1,932,466
			-	0	0	0
Capital Expenditures:			-	0	0	0
Expenditure Total:			594,299	640,092	1,682,883	1,994,461

Coronavirus Relief Fund Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
175CARE1	43027	FEDERAL - CARES ACT	0	642,142	32,448	0
175CARE1	45001	MISCELLANEOUS	0	29,275	0	0
Revenue Total			0	671,417	32,448	0

Coronavirus Relief Fund Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
175CARE1	50025	FULL TIME SHARED WAGES	0	79,049	0	0
175CARE1	50060	FRINGE BENEFITS	0	19,074	0	0
175CARE1	50080	RETIREMENT	0	153	0	0
Personnel Expenditures:			0	98,276	0	0
175CARE1	55200	OTHER GRANT EXPENSE	0	35,146	0	0
175CARE1	55201	MEDICAL EXPENSES	0	54	0	0
175CARE1	55202	PUBLIC HEALTH EXPENSE	0	51,354	36,703	0
175CARE1	55203	CVRF PPE	0	12,153	0	0
175CARE1	55204	ECONOMIC SUPPORT	0	340,000	0	0
175CARE1	55205	CVRF FOOD PROGRAMS	0	511	0	0
175CARE1	55206	CVRF TELEWORK	0	100,985	0	0
Operating Expenditures:			0	540,203	36,703	0
175CARE1	60014	EQUIPMENT VEHICLES	0	93,753	0	0
Capital Expenditures:			0	93,753	0	0
Expenditure Total:			0	732,233	36,703	0

Contribution Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
52700005	53030	REGIONAL AIRPORT	6,000	0	6,000	6,000
52700005	51004	CRAIG CHAMBER	5,000	5,000	5,000	5,000
52700005	54019	DINOSAUR WELCOME CENTER	0	0	2,700	2,700
52700005	53015	FIREWORKS	0	3,000	4,000	0
52700005	53017	HUMAN RESOURCE COUNCIL	20,000	20,000	30,000	30,000
52700005	52048	MOFFAT CO VISITOR CNTR	0	0	0	0
52700005	53020	IRISH CANYON	1,200	1,500	1,800	1,800
52700005	53021	LEAFY SPURGE PROJECT	7,500	6,000	1,500	1,500
Operating Expenditures:			39,700	35,500	51,000	47,000
Expenditure Total:			39,700	35,500	51,000	47,000

Community Safety

Finance Director: Mindy Curtis
Phone: 970-824-9106
Email: mcurtis@moffatcounty.net

Purpose of Department

- ✓ Animal Control - This is for the care and disposal of animals taken to the animal shelter.
- ✓ Colorado State Patrol - The Colorado State Patrol provides emergency dispatch services to the residents of Moffat County. The purpose of this request is to pay for personnel services and operating costs for Moffat County's portion of the dispatch fee schedule.
- ✓ Moffat County Hazmat - Per the 1999 Intergovernmental Agreement between Moffat County, the City of Craig, and the Craig Rural Fire Protection District, in the event of any cash shortfall the County and City will each contribute one-half of these amounts to balance the Hazmat Team's Budget

Community Safety Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
22500002	51023	STATE PATROL	58,757	59,991	62,000	62,000
22500002	52001	ANIMAL CONTROL	2,284	1,898	2,500	2,500
22500002	52049	COMMUNITY SERVICE	0	0	0	0
22500002	53014	HAZMAT	6,000	0	2,500	12,166
Operating Expenditures:			67,041	61,889	67,000	76,666
Expenditure Total:			67,041	61,889	67,000	76,666



Road & Bridge



Road & Bridge Director: Dan Miller
Phone: 970-824-3211 x 1015
Email: dmiller@moffatcounty.net

Mission Statement:

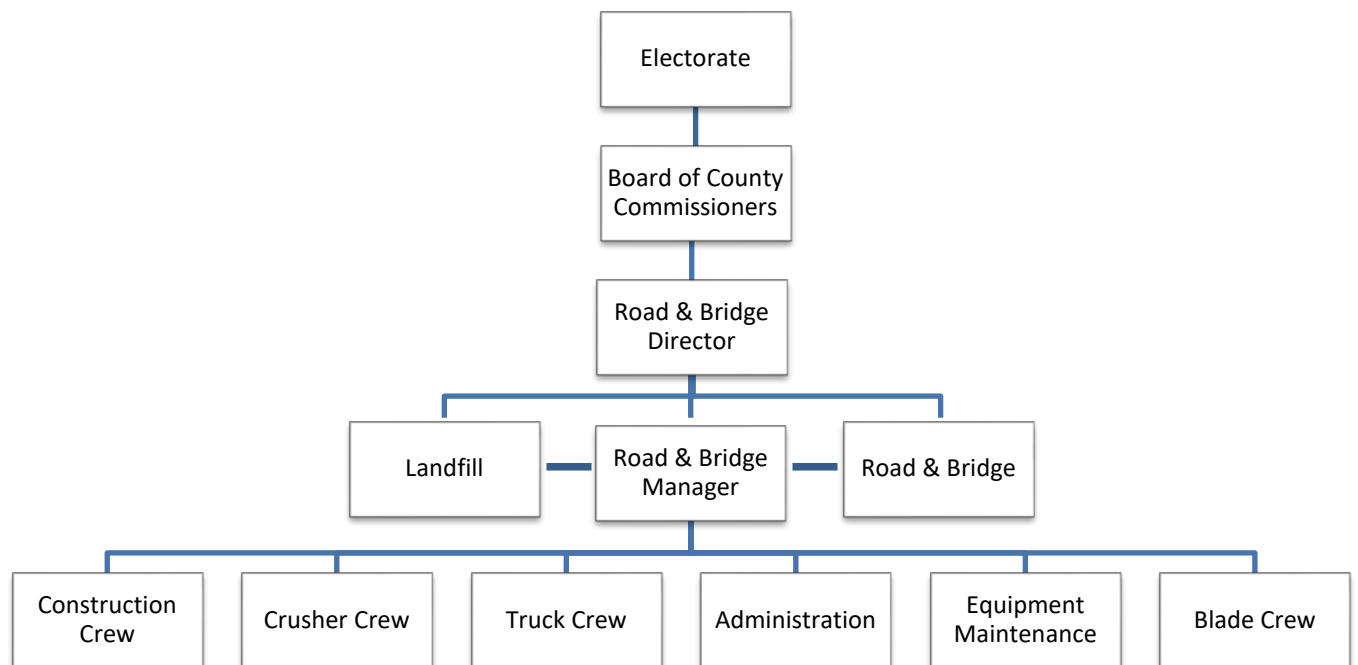
To provide a safe and well maintained road and bridge system for the traveling public as effectively and efficiently as possible

Purpose of Department:

- ✓ The Moffat County Road & Bridge Department maintains approximately 1,700 miles of county roads and 57 bridges covering 4,734 square miles.
- ✓ The maintenance of roads includes plowing of snow in the wintertime; blading and graveling roads; cleaning, repairing and replacing approximately 480 cattle guards, culverts and bridges; repairing and replacing signs and the maintenance of asphalt. The maintenance of equipment and buildings includes maintaining approximately 450 pieces of equipment and seven county shops.

Road & Bridge Personnel Schedule	
Position Title	FTE
Road & Bridge Director	1.00
Road & Bridge Manager	1.00
Road & Bridge Supervisor	5.00
Heavy Equipment Operators	31.00
Equipment Maintenance Supervisor	1.00
Senior Mechanic	1.00
Mechanic	4.00
Accounting Technician	2.00
Safety Coordinator	1.00
Parts Technician	1.00
Total	48.00

Road and Bridge Organizational Chart



Road and Bridge Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	666,898	440,000	440,000	440,000
Specific Ownership Taxes	1,008,836	937,736	800,000	800,000
Licenses & Permits	41,844	29,808	30,000	30,000
Intergovernmental	6,758,297	4,745,733	5,219,361	4,952,347
Charges for Services	21,318	42,078	40,000	40,000
Miscellaneous	877,511	115,753	33,015	295,373
Interest	239,992	98,913	18,285	18,285
Transfer In	-	-	-	-
Fund Balance Used		1,528,752	1,316,224	1,549,358
Total Sources of Funds	\$ 9,614,695	\$ 7,938,773	\$ 7,896,885	\$ 8,125,363
Uses of Funds:				
Personnel	\$ 3,721,177	\$ 4,029,777	3,857,724	\$ 4,179,442
Operating	1,452,692	2,217,374	2,285,173	\$ 2,758,163
Capital Outlay	1,388,877	1,691,622	1,753,988	\$ 1,187,758
Transfers Out	-	-	\$ -	-
Total Uses of Funds	\$ 6,562,746	\$ 7,938,773	\$ 7,896,885	\$ 8,125,363
Annual Net Activity	\$ 3,051,948	\$ (0)	0	\$ -
Cumulative Balance:				
Beginning Fund Balance	\$ 11,855,048	\$ 14,906,998	\$ 13,378,245	\$ 12,062,021
Change in Fund Balance	3,051,948	(1,528,752)	(1,316,224)	(1,549,358)
Ending Fund Balance	\$ 14,906,998	\$ 13,378,245	\$ 12,062,021	\$ 10,512,663
Fund Balance Designations:				
Nonspendable				
Inventory	\$ 1,919,050	\$ 1,540,931	\$ 1,750,000	\$ 1,600,000
Committed				
60 Days Operating*	\$ 862,484	\$ 1,041,400	\$ 1,024,021	\$ 1,156,499
Countercyclical Reserve	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Assigned				
Capital Reserve	\$ 1,534,122	\$ 967,006	\$ 891,213	\$ 75,000
Subsequent Year's Expendit	\$ 10,291,342	\$ 9,528,907	\$ 8,096,787	\$ 7,381,164

Road & Bridge Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
36000003	40001	PROPERTY TAX	0	0	0	0
		Property Taxes:	0	0	0	0
					0	0
36000003	41500	SPECIFIC OWNERSHIP TAX	1,008,836	937,736	800,000	800,000
		Specific Ownership Taxes:	1,008,836	937,736	800,000	800,000
36000003	41001	SALES TAX	446,898	440,000	440,000	440,000
36000003	41003	SEVERANCE TAX	220,000	0	0	0
		Sales Taxes:	666,898	440,000	440,000	440,000
36000003	43001	FEDERAL PILT	1,135,079	600,000	600,000	600,000
36000003	43004	FEDERAL MINERAL LEASE	0	0	0	0
36000003	43005	FEDERAL FOREST SERVICE	20,800	18,509	16,659	10,000
36000003	43011	FEDERAL MAINTENACE CONTRACT	22,543	24,177	15,000	15,000
36000003	43021	FEDERAL MISCELLANEOUS	0	73	0	0
36000003	43402	STATE MV REGISTRATION FEES	35,791	28,426	30,000	30,000
36000003	43408	STATE MISCELLANEOUS	361,538	0	5,000	5,000
36000003	43430	STATE FIRE RELIEF FUND	0	0	13,216	0
36000003	43437	STATE HWY USERS FUND	5,181,989	4,073,937	4,538,986	4,291,847
36000003	43900	CITY OF CRAIG	556	611	500	500
		Intergovernmental:	6,758,297	4,745,733	5,219,361	4,952,347
36000003	42202	ROAD PERMITS	41,844	29,808	30,000	30,000
		License & Permits:	41,844	29,808	30,000	30,000
36000003	44043	OTHER COUNTY DEPARTMENTS	21,318	42,078	40,000	40,000
		Charges for Services:	21,318	42,078	40,000	40,000
36000003	45022	SALE OF ASSETS	14310	0	0	0
36000003	45004	TAXABLE SALES	3	13,629	15	15
36000003	45001	MISCELLANEOUS	388,638	4,129	5,000	5,000
36000003	46004	REIMBURSEMENT	0	1,063	0	0
36000003	46010	LANDFILL REIMBURSEMENT	10,652	92,733	26,000	288,358
36000003	46001	INSURANCE REIMBURSEMENT	460,195	4,021	0	0
36000003	46011	FEDERAL REIMBURSEMENT	0	0	2,000	2,000
36000003	46012	MISC SALES REIMBURSEMENT	3,715	178	0	0
		Miscellaneous:	877,511	115,753	33,015	295,373
36000003	47001	INTEREST EARNED	239,992	98,913	18,285	18,285
		Interest:	239,992	98,913	18,285	18,285
		Revenue Total:	9,614,695	6,410,021	6,580,661	6,576,005

Road & Bridge Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
36036103	50020	FULL TIME WAGES	1,851,574	1,854,955	1,961,202	1,997,741
36036103	50042	OVER TIME	68,996	48,554	40,234	50,000
36036103	50044	LONGEVITY	30,633	25,661	24,038	26,520
36036103	50046	LEAVE PAID OUT	20,429	29,931	12,833	0
36036103	50050	CONTRACT LABOR	10,941	10,967	5,000	5,000
36036103	50060	FRINGE BENEFITS	926,628	1,149,747	976,471	1,157,893
36036103	50080	RETIREMENT	112,233	106,560	110,049	124,456
Personnel Expenditures:			3,021,434	3,226,375	3,129,827	3,361,610
36036103	51018	OTHER PROFESSIONAL SERVICES	10,760	10,831	22,000	22,000
36036103	51020	PHYSICALS	3,664	3,162	3,000	3,000
36036103	52016	EQUIPMENT RENTAL	8,284	4,751	15,000	15,000
36036103	52021	GRAVEL LEASE	2,750	3,763	7,000	7,000
36036103	52022	HIGHWAY PAINT	53,599	51,402	50,000	50,000
36036103	54002	ASPHALT	153	3,051	15,000	15,000
36036103	54008	BRIDGE REPAIR	36,706	31,588	40,000	40,000
36036103	54009	CATTLEGAURDS	21,167	(1,427)	0	0
36036103	54017	CRACK SEALER	3,730	(4,128)	21,870	22,000
36036103	54018	CULVERTS	(2,457)	2,632	25,000	25,000
36036103	54021	DUST CONTROL	482,413	481,180	500,000	500,000
36036103	54026	FENCING	0	0	100	100
36036103	54038	MISCELLANEOUS	2,501	2,672	4,000	4,000
36036103	54060	SAFETY SUPPLIES	4,639	5,347	4,000	4,000
36036103	54061	SAND & GRAVEL	(502,147)	390,700	126,000	70,000
36036103	54066	SIGNS	7,340	5,918	10,000	10,000
36036103	54071	STEEL & IRON	15,489	21,277	25,000	50,000
36036103	54082	WOOD	537	0	500	500
36036103	55022	OTHER SUPPLIES	12,212	8,794	15,000	15,000
36036103	58015	PERMITS	16,628	12,097	15,500	15,500
Operating Expenditures:			177,967	1,033,609	898,970	868,100
Expenditure Total:			3,199,402	4,259,983	4,028,797	4,229,710

Road & Bridge Equipment Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
36036203	50020	FULL TIME WAGES	298,381	314,429	300,964	332,812
36036203	50042	OVER TIME	1,354	606	3,000	3,000
36036203	50044	LONGEVITY	2,610	2,620	2,610	2,600
36036203	50046	LEAVE PAID OUT	1,440	2,331	975	0
36036203	50060	FRINGE BENEFITS	140,079	204,130	149,842	195,155
36036203	50080	RETIREMENT	12,605	16,546	16,698	20,305
Personnel Expenditures:			456,470	540,661	474,089	553,872
36036203	52020	UTILITIES GARBAGE REMOVAL	416	432	650	650
36036203	52036	REPAIRS BUILDING	26,200	21,585	10,000	25,000
36036203	52038	RADIO REPAIR/MAINTENANCE	5,646	626	1,500	4,500
36036203	52043	UTILITIES	49,629	49,664	53,000	53,000
36036203	54029	GAS & DIESEL	393,109	296,636	420,000	700,000
36036203	54031	GRADER BLADES	71,918	73,023	55,000	75,000
36036203	54038	MISCELLANEOUS	40	220	100	100
36036203	54043	OIL & ANTIFREEZE	25,906	40,988	35,000	45,000
36036203	54053	PROPANE	29,659	24,872	35,000	54,950
36036203	54056	REPAIR PARTS	268,236	242,470	266,250	355,000
36036203	54063	SHOP SUPPLIES	67,237	66,192	68,640	65,000
36036203	54064	SHOP TOOLS	4,965	6,655	7,000	7,000
36036203	54075	TIRES & TUBES	55,841	92,075	100,000	100,000
Operating Expenditures:			998,803	915,438	1,052,140	1,485,200
Expenditure Total:			1,455,273	1,456,099	1,526,229	2,039,072

Road & Bridge Capital Outlay Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
36036303	60010	EQUIPMENT LOADER/BACKHOE	0	0	0	350,000
36036303	60011	EQUIPMENT MISCELLANEOUS	108,378	66,054	0	0
36036303	60012	EQUIPMENT MOTOR GRADERS	0	1,089,761	644,658	0
36036303	60013	EQUIPMENT TRACTOR TRUCKS	0	0	0	150,000
36036303	60014	EQUIPMENT VEHICLES	52,655	105,075	238,500	261,000
36036303	60025	ROAD & BRIDGE BUILDINGS	0	19,870	35,000	35,000
36036303	60034	RADIOS	0	187,241	0	0
36036303	60035	EQUIPMENT CRUSHER	0	0	835,830	0
Capital Expenditures:			161,033	1,468,000	1,753,988	796,000
Expenditure Total:			161,033	1,468,000	1,753,988	796,000

Road & Bridge Administration Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
36036403	50020	FULL TIME WAGES	173,781	177,349	179,025	184,997
36036403	50042	OVER TIME	1,431	1,674	2,000	2,000
36036403	50044	LONGEVITY	2,610	2,620	2,610	2,600
36036403	50046	LEAVE PAID OUT	0	0	2,131	0
36036403	50060	FRINGE BENEFITS	54,781	70,200	56,876	62,987
36036403	50080	RETIREMENT	10,670	10,899	11,166	11,376
Personnel Expenditures:			243,273	262,741	253,808	263,960
36036403	52029	MAINTENANCE CONTRACTS	1,980	1,435	11,800	11,800
36036403	53002	ADVERTISING/LEGAL NOTICES	997	464	800	800
36036403	53009	DUES & MEETINGS	190	0	300	300
36036403	53018	INSURANCE	109,900	127,907	164,783	164,783
36036403	53042	TELEPHONE	10,039	8,759	9,500	9,500
36036403	53046	TRAVEL	1,862	0	4,780	4,780
36036403	53048	UNEMPLOYMENT	0	6,316	0	0
36036403	53058	PRINTING	1,044	1,488	700	700
36036403	54034	MAPS	0	0	300	300
36036403	54037	MISC EQUIPMENT	269	919	2,000	2,000
36036403	54038	MISCELLANEOUS	59	110	400	400
36036403	54042	OFFICE SUPPLIES	2,088	2,057	2,500	2,500
36036403	54049	POSTAGE	422	327	400	400
Operating Expenditures:			128,851	149,782	198,263	198,263
Expenditure Total:			372,124	412,524	452,071	462,223

Road & Bridge Fee Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
36036503	54077	TREASURER FEES	51,820	40,739	40,000	40,000
Operating Expenditures:			51,820	40,739	40,000	40,000
Expenditure Total:			51,820	40,739	40,000	40,000

Road & Bridge Capital Projects Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
36036603	54038	MISCELLANEOUS	2,135	0	0	0
36036603	60024	PAVING	879,339	222,446	0	391,758
36036603	60039	FUEL PUMPS	346,369	1,176	0	0
Capital Expenditures:			1,227,843	223,622	-	391,758
Expenditure Total:			1,227,843	223,622	-	391,758

Road & Bridge Other Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
36036703	53042	TELEPHONE	0	0	100	100
36036703	54021	DUST CONTROL	4,908	4,269	5,000	5,000
36036703	54029	GAS & DIESEL	73,250	47,778	70,000	140,000
36036703	54043	OIL & ANTIFREEZE	2,528	1,960	2,700	3,500
36036703	54056	REPAIR PARTS	14,566	23,800	18,000	18,000
Operating Expenditures:			95,252	77,806	95,800	166,600
Expenditure Total:			95,252	77,806	95,800	166,600

Landfill



Road & Bridge Director: Dan Miller
Phone: 970-824-3211 x 1015
Email: dmiller@moffatcounty.net

Mission Statement:

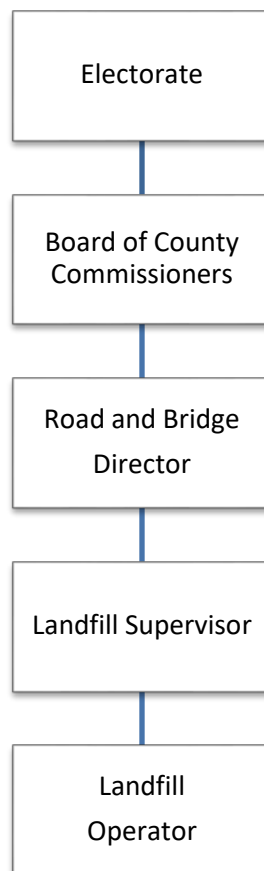
To provide a safe and sanitary landfill meeting state requirements for the public as effectively and efficiently as possible.

Purpose of Department:

- ✓ The Moffat County Landfill operates a 40-acre sanitary landfill serving approximately 13,000 residents of Moffat County. The Landfill accepts approximately 13,000 tons of solid waste and 5,000 tires per year.
- ✓ The Moffat County Landfill is regulated by the State of Colorado Department of Public Health and Environment and is inspected yearly to ensure compliance

Landfill Personnel Schedule	
Position Title	FTE
Landfill Supervisor	1.00
Landfill Operator	3.00
Total	4.00

Landfill Organizational Chart



Landfill Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ 0	\$ 0	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	659,313	657,009	616,500	616,500
Miscellaneous	6,428	1,182	1,400	1,400
Interest	21,883	7,674	1,506	1,506
Transfer In	-	-	-	-
Fund Balance Used		48,968		459,400
Total Sources of Funds	\$ 687,625	\$ 714,833	\$ 619,406	\$ 1,078,806
<u>Uses of Funds:</u>				
Personnel	\$ 340,914	\$ 431,626	\$ 336,359	\$ 370,081
Operating	\$ 191,495	\$ 255,576	\$ 253,200	292,450
Capital Outlay	\$ 234,375	\$ 27,633	\$ -	\$ 416,275
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 766,784	\$ 714,833	\$ 589,559	\$ 1,078,806
Annual Net Activity	\$ (79,160)	\$ 0	\$ 29,847	\$ -
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 1,325,158	\$ 1,245,996	\$ 1,197,028	\$ 1,226,875
Change in Fund Balance	(79,160)	(48,968)	29,847	(459,400)
Ending Fund Balance	\$ 1,245,996	\$ 1,197,028	\$ 1,226,875	\$ 767,475
<u>Fund Balance Designations:</u>				
Restricted				
Closure	\$ 218,000	\$ 218,000	\$ 218,000	\$ 218,000
New Cell Reserve	\$ 114,000	\$ 16,000	\$ 16,000	\$ 8,000
Committed				
60 Days Operating*	\$ 88,753	\$ 114,557	\$ 98,279	\$ 110,444
Assigned				
Tire Disposal	\$ -	\$ -	\$ -	\$ -
Capital Reserve	\$ -	\$ 304,217	\$ 304,217	\$ 25,000
Subsequent Year's Expenditures	\$ 825,244	\$ 544,254	\$ 590,379	\$ 406,032

Landfill Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
33500003	44002	USER FEES	657,279	652,899	615,000	615,000
33500003	44003	TIRES	2,035	4,110	1,500	1,500
Charges for Services:			659,313	657,009	616,500	616,500
33500003	47001	INTEREST EARNED	21,883	7,674	1,506	1,506
Interest:			21,883	7,674	1,506	1,506
33500003	45001	MISCELLANEOUS	2,999	51	200	200
33500003	45003	SALES & LEASES	3,429	1,100	1,200	1,200
33500003	46004	REIMBURSEMENT	0	31	0	0
Miscellaneous:			6,428	1,182	1,400	1,400
Total Revenue:			687,625	665,865	619,406	619,406

Landfill Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
33500003	50020	FULL TIME WAGES	205,757	247,045	206,684	212,745
33500003	50042	OVER TIME	9,157	7,723	10,000	10,000
33500003	50044	LONGEVITY	2,227	652	1,044	2,080
33500003	50046	LEAVE PAID OUT	12,553	12,026	0	0
33500003	50050	CONTRACT LABOR	189	208	0	0
33500003	50060	FRINGE BENEFITS	97,257	151,501	106,596	132,367
33500003	50080	RETIREMENT	13,775	12,470	12,035	12,889
Personnel Expenditures:			340,914	431,626	336,359	370,081
33500003	51018	OTHER PROFESSIONAL SERVICES	47,733	26,070	43,600	43,600
33500003	52020	UTILITIES GARBAGE REMOVAL	9,375	13,125	8,300	8,300
33500003	52028	MAINTENANCE	14,455	89,963	45,000	45,000
33500003	52036	REPAIRS BUILDING	315	451	700	700
33500003	52043	UTILITIES	2,617	2,187	3,500	3,500
33500003	53018	INSURANCE	9,984	8,445	10,500	10,500
33500003	53029	RECYCLING FEE	0	14,475	15,000	15,000
33500003	53042	TELEPHONE	416	524	500	500
33500003	53044	TOWN OF DINOSAUR	12,000	12,000	0	0
33500003	53046	TRAVEL	0	0	2,000	2,000
33500003	53048	UNEMPLOYMENT	0	10,273	0	0
33500003	54021	DUST CONTROL	4,228	4,194	5,500	5,500
33500003	54029	GAS & DIESEL	36,259	20,217	36,000	72,000
33500003	54031	GRADER BLADES	839	939	2,000	2,000
33500003	54037	MISC EQUIPMENT	258	0	600	600
33500003	54038	MISCELLANEOUS	1,318	673	1,400	1,400
33500003	54042	OFFICE SUPPLIES	188	616	800	800
33500003	54043	OIL & ANTIFREEZE	3,909	3,764	5,500	7,040
33500003	54053	PROPANE	1,475	896	3,000	4,710
33500003	54056	REPAIR PARTS	16,889	19,078	15,000	15,000
33500003	54061	SAND & GRAVEL	0	0	500	500
33500003	54063	SHOP SUPPLIES	1,612	1,209	1,000	1,000
33500003	54071	STEEL & IRON	0	0	800	800
33500003	54075	TIRES & TUBES	485	0	5,000	5,000
33500003	54077	TREASURER FEES	6,685	6,550	5,800	5,800
33500003	55022	OTHER SUPPLIES	10	65	1,000	1,000
33500003	58001	BAD DEPT	0	0	200	200
33500003	58008	FEES	20,447	19,866	40,000	40,000
Operating Expenditures:			191,495	255,576	253,200	292,450
33500003	60011	EQUIPMENT MISCELLANEOUS	234,375	27,633	0	0
33500003	60028	CONSTRUCTION	0	0	0	416,275
Capital Expenditures:			234,375	27,633	0	416,275
Total Expenditures:			766,784	714,835	589,559	1,078,806



Airport

Craig-Moffat County Airport



Airport Manager: Jerry Hoberg
Phone: 970-824-9148
Email: jhoberg@moffatcounty.net

Mission Statement:

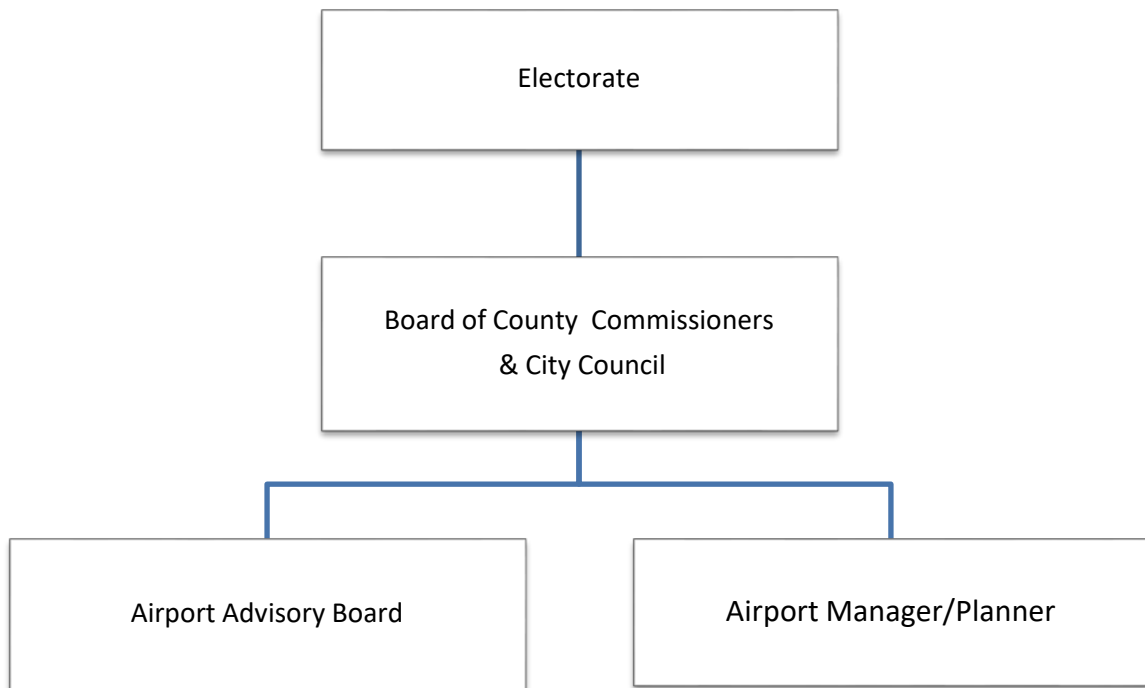
The mission of the Craig-Moffat County Airport is to plan, direct and provide high quality aviation services and facilities for Craig and Moffat County in a safe, secure and efficient manner.

Purpose of Department:

- ✓ Provide for aircraft landings and takeoffs.
- ✓ Provide an upgraded terminal building with phone and internet access.
- ✓ Work with the Bureau of Land Management and National Forest Service to provide facilities for the fire season.
- ✓ Provide rental land for the building of hangars for storage of small aircraft.

Airport Personnel Schedule	
Position Title	FTE
Development Services Airport Manager	0.50
Total	0.50

Airport Organizational Chart



Airport Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -		\$ -
Sales Tax	5,830	9,527	6,500	6,500
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	42,663	93,311	52,976	53,250
Charges for Services	17,090	16,189	17,000	17,000
Miscellaneous	805	426	-	-
Interest	2,228	880	284	284
Transfer In	42,663	58,072	52,976	53,250
Fund Balance Used				
Total Sources of Funds	\$ 111,280	\$ 178,405	\$ 129,736	\$ 130,284
<u>Uses of Funds:</u>				
Personnel	\$ 47,224	52,554.40	\$ 49,348	\$ 50,757
Operating	\$ 33,181	58,068.98	\$ 55,610	\$ 55,743
Capital Outlay	\$ 4,867	8,019.79	\$ 5,000	\$ 5,000
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 85,271	\$ 118,643	\$ 109,958	\$ 111,500
Annual Net Activity	\$ 26,006	\$ 59,762	\$ 19,778	\$ 18,784
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 111,369	\$ 137,375	\$ 197,137	\$ 216,915
Change in Fund Balance	26,006	59,762	19,778	18,784
Ending Fund Balance	\$ 137,375	\$ 197,137	\$ 216,915	\$ 235,699
<u>Fund Balance Designations:</u>				
Committed				
60 Days Operating	\$ 13,403	\$ 18,441	\$ 17,496	\$ 17,754
Assigned				
Subsequent Year's Expenditures	\$ 123,972	\$ 178,696	\$ 199,418	\$ 217,945

Airport Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
34000003	41001	SALES TAX	2,146	3,322	1,500	1,500
34000003	41007	EXCISE TAX	3,684	6,205	5,000	5,000
Sales Taxes:			5,830	9,527	6,500	6,500
34000003	43023	FEDERAL BUREAU OF LAND MANGMN	0	0	0	0
34000003	43024	FEDERAL FAA	0	13,251	0	0
34000003	43432	STATE CO DEPT OF TRANSPORT	0	21,988	0	0
34000003	43900	CITY OF CRAIG	42,663	58,072	52,976	53,250
Intergovernmental:			42,663	93,311	52,976	53,250
34000003	44037	RENTS	17,090	16,189	17,000	17,000
Charges for Services:			17,090	16,189	17,000	17,000
34000003	45001	MISCELLANEOUS	755	218	0	0
34000003	45022	SALE OF ASSETS	50	0	0	0
34000003	46004	REIMBURSEMENT	0	208	0	0
Miscellaneous:			805	426	0	0
34000003	47001	INTEREST EARNED	2,228	880	284	284
Interest:			2,228	880	284	284
34000003	48110	TRANSFER IN FROM GENERAL	42,663	58,072	52,976	53,250
Transfer In:			42,663	58,072	52,976	53,250
Total Revenue:			111,280	178,405	129,736	130,284

Airport Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
34000003	50025	FULL TIME SHARED WAGES	31,388	32,442	32,651	32,846
34000003	50044	LONGEVITY	1,305	1,310	1,305	1,300
34000003	50060	FRINGE BENEFITS	12,569	16,777	13,356	14,562
34000003	50080	RETIREMENT	1,962	2,025	2,036	2,049
Personnel Expenditures:			47,224	52,554	49,348	50,757
34000003	51018	OTHER PROFESSIONAL SERVICES	19,472	40,809	36,000	36,000
34000003	52029	MAINTENANCE CONTRACTS	1,650	2,505	3,600	3,600
34000003	52037	REPAIRS EQUIP/MAINT	1,979	1,598	2,000	2,000
34000003	52043	UTILITIES	4,808	5,074	6,630	6,763
34000003	53018	INSURANCE	1,678	1,450	1,780	1,780
34000003	53036	SPRAYING	1,980	2,500	2,500	2,500
34000003	53042	TELEPHONE	0	368	1,000	1,000
34000003	54038	MISCELLANEOUS	298	24	300	300
34000003	54045	OPERATING SUPPLIES	481	1,864	1,000	1,000
34000003	54077	TREASURER FEES	836	1,876	800	800
Operating Expenditures:			33,181	58,069	55,610	55,743
34000003	60004	CAPITAL IMPROVEMENTS	4,867	8,020	5,000	5,000
Capital Expenditures:			4,867	8,020	5,000	5,000
Total Expenditures:			85,271	118,643	109,958	111,500



Emergency 911



Regional Coordinator: Elaine Moe
Phone: 970-824-6501
Email: elaine.moe@state.co.us

Mission Statement:

As the communications agent for Moffat County Public Safety, the Craig Regional Communication Center (CRCC) will provide the citizens of Moffat County with effective emergency telephone service for the purpose of implementing rapid emergency services response for public protection and safety.

Purpose of Department:

- ✓ The Craig Regional Communications Center (CRCC) provides public safety communications for the law enforcement, fire and emergency medical service (EMS) agencies within Moffat County. CRCC serves as the Public Safety Answering Point (PSAP...the 911 answer point) for Moffat County. The staff members of CRCC are trained extensively and hold numerous certifications for access to criminal justice records and Emergency Medical Dispatch (EMD). On average, CRCC receives 4000 911 calls annually with 98% answered within ten seconds.
- ✓ While CRCC provides 911 services for Moffat County alone, the center is responsible for communication services for numerous state and federal agencies in the following counties: Routt, Grand, Jackson, Summit, Lake, Eagle, Pitkin, Garfield, and Rio Blanco. On average, CRCC records 120,000 calls for service annually. CRCC also serves as the custodian of all computer aided dispatch(CAD) and audio (telephone and radio) records associated with the operational service area; supervisory staff members provide material for an average of 450 requests annually.

Emergency 911 Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	111,936	104,291	100,000	100,000
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	63	67	-	-
Interest	8,346	3,346	6,000	6,000
Transfer In	-	-	-	-
Fund Balance Used		69,781		
Total Sources of Funds	\$ 120,345	\$ 177,485	\$ 106,000	\$ 106,000
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 50,650	\$ 177,485	\$ 105,550	\$ 105,550
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 50,650	\$ 177,485	\$ 105,550	\$ 105,550
Annual Net Activity	\$ 69,694	\$ (69,781)	\$ 450	\$ 450
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 379,241	\$ 448,936	\$ 379,155	\$ 379,605
Change in Fund Balance	69,694	(69,781)	450	450
Ending Fund Balance	\$ 448,936	\$ 379,155	\$ 379,605	\$ 380,055
<u>Fund Balance Designations:</u>				
Restricted				
911 Services	\$ 448,936	\$ 379,155	\$ 379,605	\$ 380,055

E911 Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
23000002	41004	EMERGENCY 911 TAX	111,936	104,291	100,000	100,000
		Sales Taxes:	111,936	104,291	100,000	100,000
23000002	45001	MISCELLANEOUS	63	31	0	0
23000002	46004	REIMBURSEMENT	0	36	0	0
		Miscellaneous:	63	67	0	0
23000002	47001	INTEREST EARNED	8,346	3,346	6,000	6,000
		Interest:	8,346	3,346	6,000	6,000
		Total Revenue:	120,345	107,704	106,000	106,000

E911 Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
23000002	52043	UTILITIES	527	573	550	550
23000002	53010	EDUCATION	9,759	1,368	8,000	8,000
23000002	53042	TELEPHONE	6,253	5,641	10,000	10,000
23000002	54045	OPERATING SUPPLIES	3,055	2,538	12,000	12,000
23000002	54068	SPECIAL PROJECTS	31,056	167,364	75,000	75,000
		Operating Expenditures:	50,650	177,485	105,550	105,550
		Total Expenditure:	50,650	177,485	105,550	105,550



Capital Projects



Finance Director: Mindy Curtis
Phone: 970-824-9106
Email: mcurtis@moffatcounty.net

Purpose of Department:

This fund is used to account for major capital projects, which are funded, by an assigned revenue source, i.e. County owned mineral revenue. The County owned mineral revenue is being designated as follows per Resolution 2006-137 Designation of Revenue in Capital Projects Fund:

- ✓ 15% of the revenue for Courthouse Expansion/Major Renovations
- ✓ 15% of the revenue for Senior Housing Improvements/Addition
- ✓ 25% of the revenue for a multiuse building at the Fairgrounds
- ✓ 45% of the revenue for yet to be determined capital improvements

Capital Projects Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	120,402	254,843	134,400	-
Charges for Services	-	-	-	-
Miscellaneous	36,417	265,724	50,000	50,000
Interest	100,852	36,531	3,280	3,280
Transfer In	-	-	-	-
Fund Balance Used			734,233	276,220
Total Sources of Funds	\$ 257,671	\$ 557,097	\$ 921,913	\$ 329,500
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ -	\$ -	\$ -	0
Capital Outlay	\$ 143,967	\$ 2,979,174	\$ 921,913	\$ 329,500
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 143,967	\$ 2,979,174	\$ 921,913	\$ 329,500
Annual Net Activity	\$ 113,705	\$ (2,422,076)	\$ -	\$ -
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 4,646,278	\$ 4,759,983	\$ 2,337,907	\$ 1,603,674
Change in Fund Balance	113,705	(2,422,076)	(734,233)	(276,220)
Ending Fund Balance	\$ 4,759,983	\$ 2,337,907	\$ 1,603,674	\$ 1,327,454
<u>Fund Balance Designations:</u>				
Committed				
Courthouse Improvements	\$ 524,087	\$ 524,636	\$ -	\$ 7,992
Fairground Improvements	\$ 807,684	\$ 810,010	\$ 773,047	\$ 773,367
Senior Housing Improvements	\$ 482,244	\$ 489,344	\$ 497,336	\$ 492,328
County-wide Improvements	\$ 2,945,969	\$ 513,917	\$ 333,292	\$ 53,768

Capital Projects Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
34500003	45006	MISC GRANT	15,000	0	0	0
34500003	45003	SALES & LEASES	18,616	10,804	50,000	50,000
34500003	45001	MISCELLANEOUS	2,802	254,920	0	0
Miscellaneous:			36,417	265,724	50,000	50,000
34500003	43408	STATE MISCELLANEOUS	120,402	254,843	134,400	0
Intergovernmental:			120,402	254,843	134,400	0
34500003	47001	INTEREST EARNED	100,852	36,531	3,280	3,280
Interest:			100,852	36,531	3,280	3,280
Total Revenue			257,671	557,097	187,680	53,280

Capital Projects Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
34500003	60005	CAPITAL OUTLAY	0	2,375,511	79,000	261,000
34500003	60007	COURTHOUSE BLDG	25,470	106,550	745,000	0
34500003	60016	FAIRGROUNDS BLDG	60,910	9,507	50,283	13,000
34500003	60017	HUMAN SERVICES BLD	20,504	0	0	0
34500003	60021	LOUDY SIMPSON	17,274	487,445	0	7,500
34500003	60025	ROAD & BRIDGE BLDG	19,809	0	0	0
34500003	60026	WEED & PEST BLDG	0	160	0	0
34500003	60033	PUB SAFETY CENTER BLDG	0	0	47,630	0
34500003	60036	CEMETERY	0	0	0	35,000
34500003	60038	SENIORS KITCHEN	0	0	0	13,000
Capital Expenditures:			143,967	2,979,174	921,913	329,500
Total Expenditures:			143,967	2,979,174	921,913	329,500
Expenditure Total:			143,967	2,979,174	921,913	329,500



Conservation Trust



Grounds & Building Manager: Lennie Gillam

Phone: 970-824-9107

Email: lgillam@moftatcounty.net

Purpose of Department:

- ✓ To use the Conservation Trust to improve Loudy Simpson Park, Maybell Park and Sherman Youth Camp.
- ✓ The Conservation Trust Fund was established in conjunction with the Colorado State Lottery.
- ✓ The County received a share back of lottery proceeds, which is based on a per capita formula that is established by the state. The funds may be expended for the acquisition, development and maintenance of new conservation sites for capital improvements or maintenance for recreational purposes on any public site.

Conservation Trust Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	43,969	40,080	36,000	36,000
Charges for Services	-	-	-	-
Miscellaneous	-	161,571	10,730	-
Interest	2,757	1,059	186	186
Transfer In	-	-	-	-
Fund Balance Used		5,016	10,534	48,264
Total Sources of Funds	\$ 46,725	\$ 207,725	\$ 57,450	\$ 84,450
<u>Uses of Funds:</u>				
Personnel	\$ 14,685	\$ 9,377	\$ 18,000	\$ 18,000
Operating	\$ 466	\$ 2,283	\$ 450	\$ 450
Capital Outlay	\$ 17,860	\$ 196,065	\$ 39,000	\$ 66,000
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 33,011	\$ 207,725	\$ 57,450	\$ 84,450
Annual Net Activity	\$ 13,714	\$ (5,016)	\$ -	\$ -
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 122,167	\$ 135,880	\$ 130,864	\$ 120,330
Change in Fund Balance	13,714	(5,016)	(10,534)	(48,264)
Ending Fund Balance	\$ 135,880	\$ 130,864	\$ 120,330	\$ 72,066
<u>Fund Balance Designations:</u>				
Restricted				
Outdoor Recreational Improvements	\$ 135,880	\$ 130,864	\$ 120,330	\$ 72,066

Conservation Trust Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
35000003	43401	STATE LOTTERY CONSERV TRUST	43,969	40,080	36,000	36,000
		Intergovernmental:	43,969	40,080	36,000	36,000
35000003	45001	MISCELLANEOUS	0	161,571	10,730	0
		Miscellaneous:	0	161,571	10,730	0
35000003	47001	INTEREST EARNED	2,757	1,059	186	186
		Interest :	2,757	1,059	186	186
		Total Revenue:	46,725	202,709	46,916	36,186

Conservation Trust Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
35000003	50050	CONTRACT LABOR	14,685	9,377	18,000	18,000
		Personnel Expenditures:	14,685	9,377	18,000	18,000
35000003	54077	TREASURER FEES	467	2,284	450	450
		Operating Expenditures:	467	2,284	450	450
35000003	60005	CAPITAL OUTLAY	17,860	196,065	39,000	66,000
		Capital Expenditures:	17,860	196,065	39,000	66,000
		Total Expenditures:	33,012	207,726	57,450	84,450



Moffat County Library



Library Manager: Keisha Bickford
Phone: 970-824-7550 x 404
Email: kbickford@moffat.lib.co.us

Mission Statement:

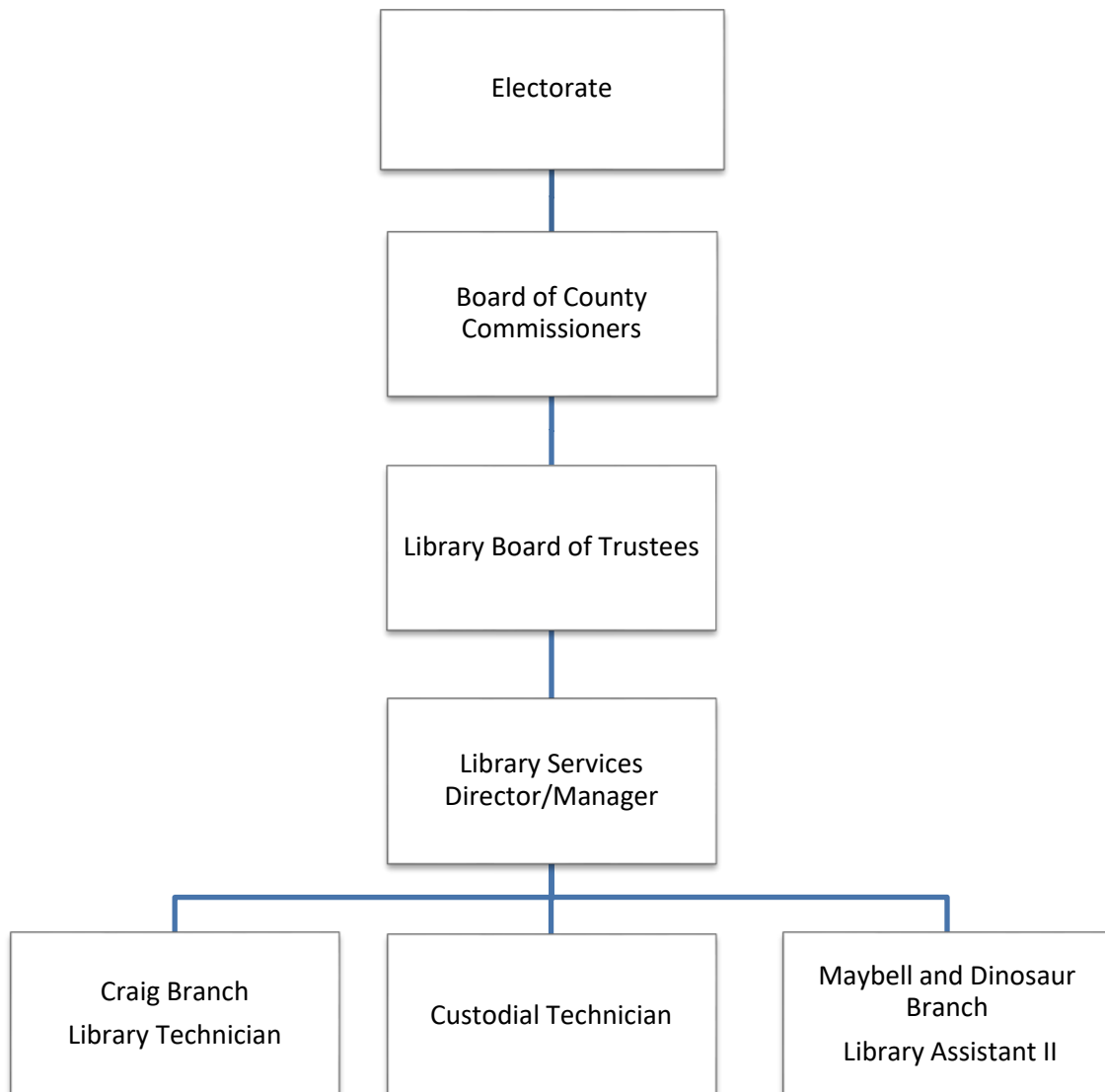
To provide an environment where lifelong habits of learning, self-improvement and self-expression are encouraged and where patrons can meet their educational, informational and recreational needs.

Purpose of Department:

- ✓ The purpose of the public library is to ensure access to information through various formats for all. Libraries provide free public computer and Internet access. Other services may include a variety of programs to encourage early literacy free of charge.
- ✓ The public library will continue to provide outreach services for the community with the intention of developing literacy skills.
- ✓ *"The best reading, for the largest number, at the least cost." - American Library Association*

Library Personnel Schedule	
Position Title	FTE
Library Manager	1.00
Library Technician	2.13
Library Assistant II	1.34
Custodial Technician	0.58
Total	5.05

Moffat County Library Organizational Chart



Library Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Sources of Funds:				
Property Taxes	\$ (4)	\$ 470	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	6,262	5,000	5,000
Charges for Services	4,537	1,972	5,500	5,500
Miscellaneous	13,576	7,471	19,400	19,400
Interest	7,222	4,160	557	557
Transfer In	90,857	345,857	345,857	360,857
Fund Balance Used	214,314			3,328
Total Sources of Funds	\$ 330,502	\$ 366,192	\$ 376,314	\$ 394,642
Uses of Funds:				
Personnel	\$ 268,648	239,016	\$ 229,660	\$ 263,382
Operating	\$ 61,855	64,440	\$ 78,697	90,490
Capital Outlay	\$ -	\$ -	\$ 42,386	\$ 40,770
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 330,502	\$ 303,456	\$ 350,743	\$ 394,642
Annual Net Activity	\$ 0	\$ 62,734	\$ 25,571	\$ -
Cumulative Balance:				
Beginning Fund Balance	\$ 509,453	\$ 295,136	\$ 357,877	\$ 383,448
Change in Fund Balance	(214,314)	62,734	25,571	(3,328)
Ending Fund Balance	\$ 295,136	\$ 357,877	\$ 383,448	\$ 380,120
Fund Balance Designations:				
Committed				
Memorial Funds	\$ 112,801	\$ 116,383	\$ 113,232	\$ 113,232
60 Days Operating	\$ 44,784	\$ 39,844	\$ 38,284	\$ 43,906
Assigned				
Subsequent Year's Expenditures	\$ 137,551	\$ 201,650	\$ 231,931	\$ 222,982

Library Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
53500005	40001	PROPERTY TAX	(6)	467	0	0
53500005	40003	INTEREST & PENALTY PROP TAX	3	3	0	0
		Property Taxes:	(4)	470	0	0
53500005	43403	STATE LIBRARY GRANT	0	6,262	5,000	5,000
		Intergovernmental:	0	6,262	5,000	5,000
53500005	44011	FINES AND COLLECTIONS	4,537	1,972	5,500	5,500
		Charges for Services:	4,537	1,972	5,500	5,500
53500005	43901	TOWN OF DINOSAUR	0	0	15,000	15,000
53500005	45001	MISCELLANEOUS	7,518	995	500	500
53500005	45003	SALES & LEASES	2,200	2,400	2,400	2,400
53500005	45004	TAXABLE SALES	2,268	908	1,500	1,500
53500005	45005	MEMORIAL FUND	1,590	337	0	0
53500005	45022	SALE OF ASSETS	0	2,450	0	0
53500005	46004	REIMBURSEMENT	0	382	0	0
		Miscellaneous:	13,576	7,471	19,400	19,400
53500005	47001	INTEREST EARNED	7,222	4,160	557	557
		Interest:	7,222	4,160	557	557
53500005	48110	TRANSFER IN FROM GENERAL	90,857	345,857	345,857	360,857
		Transfer In:	90,857	345,857	345,857	360,857
		Total Revenue:	116,188	366,192	376,314	391,314

Library Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
53500005	50020	FULL TIME WAGES	112,906	50,906	89,805	95,024
53500005	50030	PART TIME WAGES	76,414	126,344	86,487	109,488
53500005	50044	LONGEVITY	1,370	0	0	0
53500005	50046	LEAVE PAID OUT	17,995	0	0	0
53500005	50060	FRINGE BENEFITS	52,010	56,512	47,980	53,169
53500005	50080	RETIREMENT	7,953	5,254	5,388	5,701
Personnel Expenditures:			268,648	239,016	229,660	263,382
53500005	52027	LEASING	1,198	1,063	1,163	1,800
53500005	52031	OUTSIDE BLDG MAINTENANCE	255	25	172	2,000
53500005	52036	REPAIRS BUILDING	3,779	451	495	2,000
53500005	52037	REPAIRS EQUIP/MAINT	781	1,095	1,200	1,200
53500005	52043	UTILITIES	7,510	8,182	7,987	10,200
53500005	52052	SPECIAL PROGRAMS	530	1,124	1,500	1,500
53500005	53018	INSURANCE	5,845	5,499	3,965	6,300
53500005	53042	TELEPHONE	2,255	2,155	2,230	3,700
53500005	53046	TRAVEL	402	463	117	2,600
53500005	53050	VEHICLE MAINT & REPAIR	135	0	0	0
53500005	54003	AUDIO	3,836	3,349	3,500	3,500
53500005	54004	AUTOMATION	0	1,219	4,764	1,500
53500005	54006	BOARD EXPENSE	1,739	1,030	1,693	2,000
53500005	54007	BOOKS	18,156	21,262	25,000	25,000
53500005	54042	OFFICE SUPPLIES	280	1,261	1,669	1,500
53500005	54049	POSTAGE	84	64	0	0
53500005	54069	SUBSCRIPTIONS	353	3,708	3,748	4,000
53500005	54077	TREASURER FEES	237	183	300	300
53500005	54083	E MATERIALS	1,384	1,467	4,500	4,500
53500005	58601	INTER LIBRARY LOAN	0	0	880	1,000
53501705	52043	UTILITIES - MAYBELL	5,215	654	5,816	7,090
53501705	53042	TELEPHONE - MAYBELL	709	5,488	775	1,000
53501805	52043	UTILITIES - DINOSAUR	4,700	2,389	4,461	5,100
53501805	53042	TELEPHONE - DINOSAUR	2,472	2,308	2,762	2,700
Operating Expenditures:			61,855	64,440	78,697	90,490
53500005	60032	LIBRARY BUILDINGS	0	0	42,386	0
53500005	60005	CAPITAL OUTLAY	0	0	0	40,770
Capital Expenditures:			0	0	42,386	40,770
Total Expenditures:			330,502	303,456	350,743	394,642



Maybell Waste Water Treatment Facility



Maybell Waste Water Treatment Facility
475 County Road 19
Maybell, CO 81640

Mission Statement:

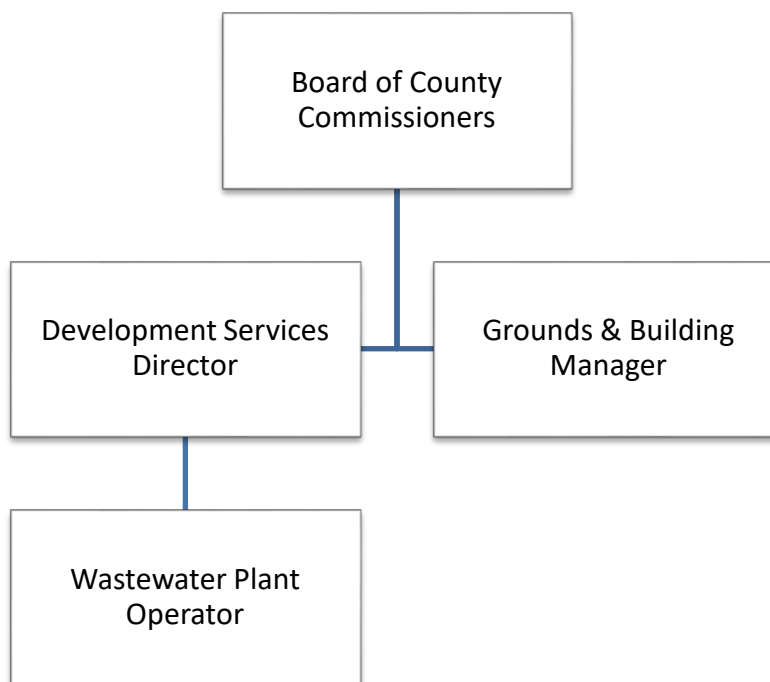
Maybell Waste Water Treatment Facility serving the community of Maybell, Colorado.

Purpose of Department:

This Department oversees the operation and maintenance of the Maybell Waste Water Treatment Facility.

Maybell Waste Water Treatment Facility Personnel Schedule	
Positon Title	FTE
Contract Labor (Wasterwater Plant Operator)	0.00
Total	0.00

Maybell Waste Water Treatment Facility Organizational Chart



**Maybell Waste Water Treatment Facility
Fund Summary**

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	37,140	41,665	36,960	36,960
Miscellaneous	598	269	-	-
Interest	1,693	640	142	142
Transfer In	-	-	-	-
Fund Balance Used		8,951	15,743	18,111
Total Sources of Funds	\$ 39,431	\$ 51,525	\$ 52,845	\$ 55,213
<u>Uses of Funds:</u>				
Personnel	\$ 5,634	\$ 4,190	\$ 16,564	\$ 16,400
Operating	\$ 24,724	\$ 47,335	\$ 33,781	\$ 33,813
Capital Outlay	\$ -	\$ -	\$ 2,500	\$ 5,000
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 30,358	\$ 51,525	\$ 52,845	\$ 55,213
Annual Net Activity	\$ 9,073	\$ (8,951)	\$ (0)	\$ (0)
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 360,695	\$ 369,768	\$ 360,816	\$ 345,073
Change in Fund Balance	9,073	(8,951)	(15,743)	(18,111)
Ending Fund Balance	\$ 369,768	\$ 360,816	\$ 345,073	\$ 326,962
<u>Fund Balance Designations:</u>				
Nonspendable				
Property, Plant, & Equipment	278,721	257,769	240,274	222,815
Assigned				
Subsequent Year's Expenditures	91,047	103,047	104,799	104,147

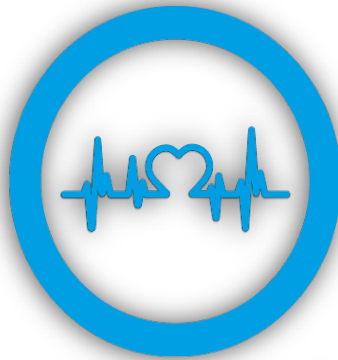
Maybell Waste Water Treatment Facility Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
35500003	44002	USER FEES	37,140	41,665	36,960	36,960
		Charges for Services:	37,140	41,665	36,960	36,960
35500003	45001	MISCELLANEOUS	598	123	0	0
35500003	45022	SALE OF ASSETS	0	0	0	0
35500003	46001	REIMBURSEMENT	0	146	0	0
		Miscellaneous:	598	269	0	0
35500003	47001	INTEREST EARNED	1,693	640	142	142
		Interest:	1,693	640	142	142
		Total Revenue:	39,431	42,574	37,102	37,102

Maybell Waste Water Treatment Facility Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
35500003	50030	PART TIME WAGES	5,055	3,436	150	0
35500003	50050	CONTRACT LABOR	0	0	16,400	16,400
35500003	50042	OVER TIME	0	334	0	0
35500003	50060	FRINGE BENEFITS	579	420	14	0
		Personnel Expenditures:	5,634	4,190	16,564	16,400
35500003	51018	OTHER PROFESSIONAL SERVICES	0	6,160	0	0
35500003	52037	REPAIRS EQUIP/MAINT	562	13,204	6,500	6,500
35500003	52043	UTILITIES	2,103	4,720	4,004	4,004
35500003	53043	TESTING	0	0	1,200	1,200
35500003	54030	GAS & OIL	80	0	32	64
35500003	54038	MISCELLANEOUS	98	0	0	0
35500003	54077	TREASURER FEES	396	616	275	275
35500003	58002	DEPRECIATION	20,161	20,952	20,161	20,161
35500003	58009	FILING FEES	324	684	609	609
35500003	58015	PERMITS	999	999	1,000	1,000
		Operating Expenditures:	24,724	47,335	33,781	33,813
35500003	60004	CAPITAL IMPROVEMENTS	0	0	2,500	5,000
		Capital Expenditures:	0	0	2,500	5,000
		Total Expenditures:	30,358	51,525	52,845	55,213

Health & Welfare



Health benefits

Human Resources Director: Lynnette Siedschlaw

Phone: 970-824-9108

Email: lsiedschlaw@moffatcounty.net

Mission Statement:

The Health & Welfare Board will continue to work towards minimal changes in benefits while offering the best benefits possible for our employees at an equitable cost to Moffat County and at a minimal cost to our employees. Offering our on-site Employee Health & Wellness Center to our employees and their eligible dependents is a means of offering prevention and wellness based healthcare to control our healthcare costs. Our goal is to focus on prevention and wellness in hopes of catching illness in the early stages in order to prevent the cost of higher claims in the future.

Purpose of Department:

- Monitors and maintains all financial records concerning the County's benefit plans. The plan includes major medical, dental, vision, life, and COBRA. Each department contributes to this fund and the monies are paid out as required. This fund is guided and monitored by the Moffat County Health and Welfare Board.
- Oversees and assists in the successful operation of the Employee Health & Wellness Center.
- Moffat County currently is self-funded, which gives the Health and Welfare Board more control over our plan. The benefits of being self-insured include paying only claims that are incurred rather than anticipated claims, keeping the savings of lower-than-expected claims instead of forfeiting it to the insurance company, only paying up to our stop-loss limit of \$85,000 per claim or \$2,500,000 total per year if claims are higher than expected, and having greater flexibility in determining which benefits to offer.

Health and Welfare Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	2,989,020	4,117,394	4,001,939	3,823,924
Miscellaneous	305,009	87,507	225,710	220,000
Interest	41,013	12,660	4,048	4,048
Transfer In	-	-	-	-
Fund Balance Used	783,840			470,447
Total Sources of Funds	\$ 4,118,883	\$ 4,217,562	\$ 4,231,697	\$ 4,518,419
Uses of Funds:				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 4,118,875	\$ 2,971,223	\$ 3,797,280	4,493,419
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ 25,000
Total Uses of Funds	\$ 4,118,875	\$ 2,971,223	\$ 3,797,280	\$ 4,518,419
Annual Net Activity	\$ (0)	\$ 1,246,338	\$ 434,417	\$ (0)
Cumulative Balance:				
Beginning Fund Balance	\$ 2,036,913	\$ 1,253,073	\$ 2,499,412	\$ 2,933,829
Change in Fund Balance	(783,840)	1,246,338	434,417	(470,447)
Ending Fund Balance*	\$ 1,253,073	\$ 2,499,412	\$ 2,933,829	\$ 2,463,382
Fund Balance Designations:				
Restricted	110,000	110,000	-	-
Assigned				
Subsequent Year's Expenditures	1,143,073	2,389,412	2,933,829	2,463,382

Health & Welfare Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
18000001	44012	PREMIUMS/MEDICAL COUNTY	2,537,453	3,606,970	3,590,413	3,400,685
18000001	44013	PREMIUMS/MEDICAL COBRA	14,328	806	14,083	8,000
18000001	44014	PREMIUMS/DENTAL COUNTY	155,223	220,431	119,109	131,190
18000001	44015	PREMIUMS/VISION COUNTY	44,702	47,579	44,519	47,856
18000001	44016	PREMIUMS/LIFE	12,020	14,378	13,150	13,990
18000001	44017	PREMIUMS LONG TERM DISABILITY	32,707	31,393	34,031	37,595
18000001	44018	EMPLOYEE CONTRIBUTIONS	192,587	195,836	186,634	184,608
Charges for Services:			2,989,020	4,117,394	4,001,939	3,823,924
18000001	45001	MISCELLANEOUS	10,330	8,599	13,583	20,000
18000001	45007	INSURANCE CAP PROCEEDS	294,680	78,908	212,127	200,000
Miscellaneous:			305,009	87,507	225,710	220,000
18000001	47001	INTEREST EARNED	41,013	12,644	4,048	4,048
18000001	47002	INTEREST OTHER	0	16	0	0
Interest:			41,013	12,660	4,048	4,048
Total Revenue:			3,335,043	4,217,562	4,231,697	4,047,972

Health & Welfare Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
EMPLOYEE BENEFIT PLANS						
18000001	51010	EMPLOYEE HEALTH & WELLNESS CTR	131,375	269,377	0	0
18000001	52043	UTILITIES	2,943	2,988	0	0
18000001	53007	DENTAL ADMIN FEE	10,073	12,755	11,973	11,973
18000001	53008	DENTAL CLAIMS	129,974	107,215	98,168	137,616
18000001	53022	LIFE INS PREMIUM	36,038	31,893	31,555	38,891
18000001	53023	LONG TERM DISABILITY PREMIUM	28,098	27,762	27,608	36,766
18000001	53024	MEDICAL ADMIN FEE	54,624	167,267	179,620	130,954
18000001	53040	STOP LOSS	445,584	354,146	350,671	496,633
18000001	53042	TELEPHONE	510	537	0	0
18000001	53051	VISION PREMIUM	6,097	0	6,263	0
18000001	53051	VISION PREMIUM	39,233	44,795	38,535	46,075
18000001	53053	WELLNESS	936	1,779	1,858	5,000
18000001	53061	TRANS REINSURANCE	818	851	851	820
18000001	53062	MEDICAL CLAIMS	2,682,910	1,350,088	1,997,815	2,497,269
18000001	54038	MISCELLANEOUS	100	0	0	0
18000001	54045	OPERATING SUPPLIES	1,275	1,404	0	0
18000001	54046	OTHER ADMIN EXPENSE	35,770	32,891	32,891	36,100
18000001	54050	PRESCRIPTIONS	508,724	562,147	480,310	497,048
18000001	58002	DEPRECIATION	3,329	3,329	0	0
EMPLOYEE BENEFIT PLANS Subtotal			4,118,409	2,971,223	3,258,117	3,935,145

EMPLOYEE HEALTH & WELLNESS CLINIC						
180EHC1	51010	CONTRACT	0	0	362,138	380,245
180EHC1	51029	LAB CLAIMS	0	0	116,818	117,000
180EHC1	52017	FACILITY EXPENSE	0	0	200	200
180EHC1	52043	UTILITIES	0	0	3,336	3,403
180EHC1	53042	TELEPHONE	0	0	545	758
180EHC1	54045	OPERATING SUPPLIES	0	0	2,000	2,000
180EHC1	54050	PRESCRIPTIONS	0	0	51,458	52,000
180EHC1	58002	DEPRECIATION	0	0	2,668	2,668
EMPLOYEE HEALTH & WELLNESS CLINIC Subtotal			0	0	539,163	558,274

Operating Expenditures:	4,118,409	2,971,223	3,797,280	4,493,419
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18000001	60005	CAPITAL OUTLAY	466	0	0	0
Capital Expenditures:			466	0	0	0

Health & Welfare Transfer Out Expenditures

OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
59005	TRANSFER OUT GENERAL	0	0	0	25,000
Transfer Expenditures:		0	0	0	25,000
Total Expenditures:		4,118,875	2,971,223	3,797,280	4,518,419

Moffat County Senior Citizens



Housing Authority Director: Suzanne Hope

Phone: 970-824-3660 x 5

Email: shope@moffatcounty.net

Mission Statement

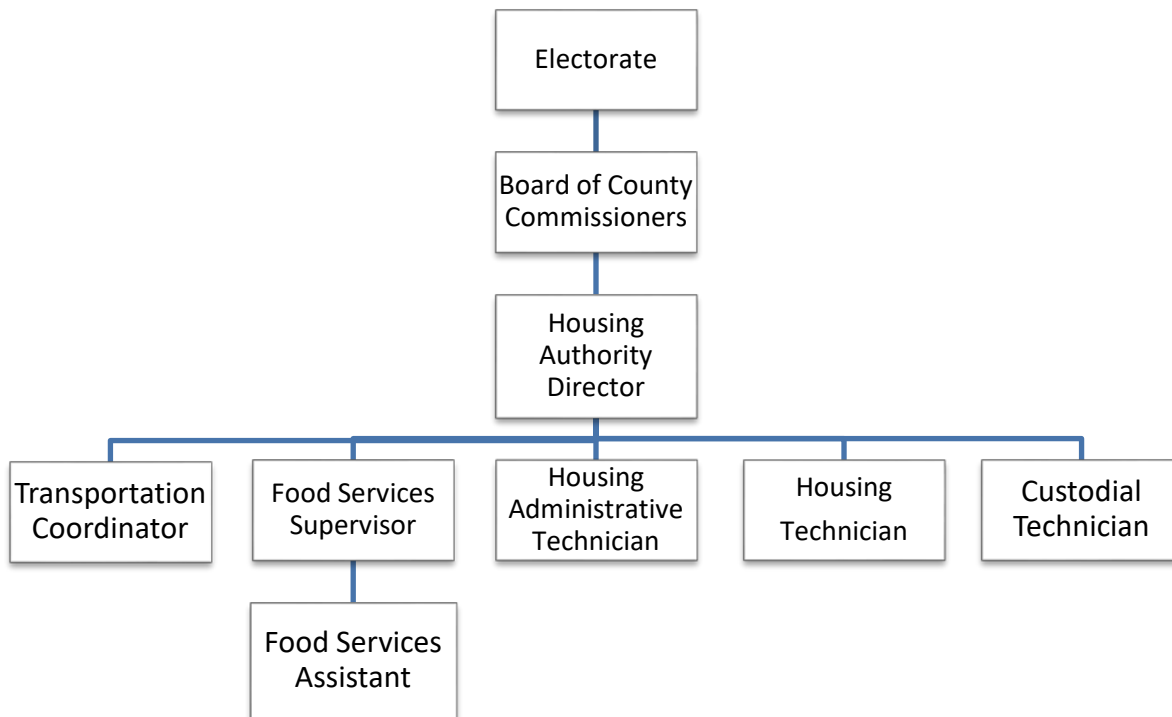
The mission of the Craig Senior Citizens Department is to enable Moffat County Senior Citizens to remain actively involved in our community and to support their independence by providing them with nutritious lunch-time meals and safe transportation.

Purpose of Department

- ✓ The Senior Citizens Department provides congregate lunch-time meals and Meals-on-Wheels for senior citizens in our community.
- ✓ The Department also provides safe transportation for senior citizens in the Craig, Maybell and Dinosaur areas.

Senior Citizens Personnel Schedule	
Position Title	FTE
Housing Authority Director	0.25
Housing Administrative Technician	0.08
Transportation Coordinator	1.00
Food Services Supervisor	1.00
Food Services Assistant	0.70
Housing Technician	0.07
Custodial Technician	0.03
Assistant Night Manager	n/a
Total	3.13

Senior Citizens Organizational Chart



Senior Citizen Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Sources of Funds:				
Property Taxes	\$ 0	\$ 0	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	41,303	38,666	50,000	39,744
Charges for Services	39,136	40,827	34,670	37,750
Miscellaneous	3,135	1,637	1,200	1,500
Interest	2,255	1,030	100	100
Transfer In	116,780	147,855	106,292	154,133
Fund Balance Used	-	-	33,790	4,572
Total Sources of Funds	\$ 202,609	\$ 230,015	\$ 226,052	\$ 237,799
Uses of Funds:				
Personnel	\$ 154,833	185,816.49	\$ 169,460	\$ 194,149
Operating	\$ 30,485	25,659.75	\$ 34,368	43,650
Capital Outlay	\$ -	\$ -	\$ 22,224	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 185,321	\$ 211,479	\$ 226,052	\$ 237,799
Annual Net Activity	\$ 17,289	\$ 18,539	\$ (0)	\$ -
Cumulative Balance:				
Beginning Fund Balance	\$ 50,094	\$ 67,382	\$ 85,921	\$ 52,131
Change in Fund Balance	17,289	18,539	(33,790)	(4,572)
Ending Fund Balance	\$ 67,382	\$ 85,921	\$ 52,131	\$ 47,559
Fund Balance Designations:				
Committed				
60 Days Operating	\$ 30,892	\$ 35,253	\$ 33,978	\$ 39,641
Assigned				
Subsequent Year's Expenditures	\$ 36,489	\$ 50,668	\$ 18,152	\$ 7,918

Senior Citizens Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
54000005	43404	STATE AREA AGENCY AGING GRANT	41,303	38,666	50,000	39,744
		Intergovernmental:	41,303	38,666	50,000	39,744
54000005	44036	MEAL PROGRAM	39,136	40,827	34,670	37,750
		Charges for Services:	39,136	40,827	34,670	37,750
54000005	45008	DONATIONS	3,135	1,637	1,200	1,500
		Miscellaneous:	3,135	1,637	1,200	1,500
54000005	47001	INTEREST EARNED	2,255	1,030	100	100
		Interest:	2,255	1,030	100	100
54000005	48110	TRANSFER IN FROM GENERAL	116,780	147,855	106,292	154,133
		Transfer In:	116,780	147,855	106,292	154,133
		Total Revenue	202,609	230,015	192,262	233,227

Senior Citizen Admin Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
54054105	50025	FULL TIME SHARED WAGES	12,785	10,150	10,469	9,636
54054105	50035	PART TIME SHARED WAGES	0	0	140	895
54054105	50042	OVERTIME	0	1	0	0
54054105	50060	FRINGE BENEFITS	6,788	7,465	3,982	4,435
54054105	50080	RETIREMENT	247	558	575	578
Personnel Expenditures:			19,821	18,174	15,166	15,544
54054105	54037	MISC EQUIPMENT	0	0	50	50
54054105	53046	TRAVEL	0	0	200	200
Operating Expenditures:			0	0	250	250
Expenditure Total:			19,821	18,174	15,416	15,794

Senior Citizen Bus Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
54054205	50020	FULL TIME WAGES	34,124	32,442	35,386	35,714
54054205	50025	FULL TIME SHARED WAGES	2,877	3,099	3,190	3,212
54054205	50035	PART TIME SHARED WAGES	1,148	3,790	2,490	5,801
54054205	50042	OVERTIME	0	138	0	0
54054205	50046	LEAVE PAID OUT	0	8,511	0	0
54054205	50060	FRINGE BENEFITS	17,390	27,232	30,049	34,213
54054205	50080	RETIREMENT	2,130	2,651	2,315	2,336
Personnel Expenditures:			57,669	77,864	73,430	81,276
54054205	52037	REPAIRS EQUIP/MAINT	2,281	3,094	2,000	2,000
54054205	53018	INSURANCE	1,142	1,350	1,737	1,975
54054205	53042	TELEPHONE	406	493	685	750
54054205	53046	TRAVEL	0	10	200	200
54054205	54042	OFFICE SUPPLIES	41	223	75	100
54054205	54049	POSTAGE	100	11	25	50
54054205	54038	MISCELLANEOUS	35	0	0	0
54054205	54084	DINOSAUR	313	0	900	900
54054205	54085	MAYBELL	500	324	1,000	1,000
Operating Expenditures:			4,818	5,505	6,622	6,975
54054205	60005	EQUIPMENT VEHICLES	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			62,487	83,369	80,052	88,251

Senior Citizen Meal Program Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
54054305	50020	FULL TIME WAGES	30,361	32,902	33,674	34,866
54054305	50025	FULL TIME SHARED WAGES	2,877	3,100	3,190	4,130
54054305	50035	PART TIME SHARED WAGES	11,117	12,629	10,385	19,560
54054305	50042	OVER TIME	0	1	0	0
54054305	50046	LEAVE PAID OUT	0	0	0	0
54054305	50060	FRINGE BENEFITS	30,986	38,948	31,403	36,433
54054305	50080	RETIREMENT	2,003	2,200	2,212	2,340
Personnel Expenditures:			77,343	89,779	80,864	97,329
54054305	52037	REPAIRS EQUIP/MAINT	0	0	2,380	2,000
54054305	52043	UTILITIES	2,569	28	981	6,500
54054305	53042	TELEPHONE	554	600	590	650
54054305	53048	UNEMPLOYMENT	0	1,123	0	0
54054305	54027	FOOD & MEALS	14,687	12,022	16,000	17,500
54054305	54035	MEALS ON WHEELS SUPPLIES	2,021	2,050	2,670	3,475
54054305	54036	MEAT	4,776	3,577	4,500	5,200
54054305	54042	OFFICE SUPPLIES	182	21	75	100
54054305	54045	OPERATING SUPPLIES	878	733	300	1,000
Operating Expenditures:			25,666	20,155	27,496	36,425
54054305	60014	EQUIPMENT VEHICLES	0	0	22,224	0
54054305	60038	SENIORS KITCHEN	0	0	0	0
Capital Expenditures:			0	0	22,224	0
Expenditure Total:			103,010	109,934	130,584	133,754

Internal Services

Finance Director: Mindy Curtis
Phone: 970-824-9106
Email: mcurtis@moffatcounty.net

Purpose of Department:

This department saves county money by bulk purchasing options and reducing individual budgets. Expense paid out of this department is replenished by the other departments utilizing bulk purchases such as paper, telephone, maps, and copies depending on actual use. This department is an internal service fund.

**Internal Service
Fund Summary**

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	11,144	10,324	10,350	10,350
Miscellaneous	-	-	-	-
Interest	-	-	-	-
Transfer In	-	-	-	-
Fund Balance Used	48	276	1,750	1,750
Total Sources of Funds	\$ 11,192	\$ 10,600	\$ 12,100	\$ 12,100
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 11,192	\$ 10,600	\$ 12,100	12,100
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 11,192	\$ 10,600	\$ 12,100	\$ 12,100
Annual Net Activity	\$ -	\$ 0	\$ -	\$ -
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 92,695	\$ 92,647	\$ 92,373	\$ 90,623
Change in Fund Balance	(48)	(276)	(1,750)	(1,750)
Ending Fund Balance	\$ 92,647	\$ 92,373	\$ 90,623	\$ 88,873
<u>Fund Balance Designations:</u>				
Nonspendable				
Inventory	\$ 66,637	\$ 66,637	\$ 66,637	\$ 66,637
Assigned				
Subsequent Year's Expenditures	\$ 26,010	\$ 25,736	\$ 23,986	\$ 22,236

Internal Service Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
18500001	44032	PLAT MAPS	715	855	100	100
18500001	44033	OPEN RECORDS	614	4	0	0
18500001	44034	WAREHOUSE	1,240	1,384	2,150	2,150
18500001	44035	TELEPHONE REIMBURSEMENT	8,576	8,081	8,100	8,100
Charges for Services:			11,144	10,324	10,350	10,350
Total Revenue:			11,144	10,324	10,350	10,350

Internal Service Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
18500001	52029	MAINTENANCE CONTRACTS	636	0	0	0
18500001	53059	PSC PHONE & REIMB	7,160	7,156	8,100	8,100
18500001	54073	SUPPLIES	3,160	3,444	4,000	4,000
18500001	54045	OPERATING SUPPLIES	237	0	0	0
Operating Expenditures:			11,192	10,600	12,100	12,100
Total Expenditures:			11,192	10,600	12,100	12,100



Lease Purchase

Finance Director: Mindy Curtis
Phone: 970-824-9106
Email: mcurtis@moffatcounty.net

Purpose of Fund:

This fund accounts for the resources used to make the lease-purchase payments on the certificates of participation for the Public Safety Center:

- ✓ Complete all transactions required to make necessary payments
- ✓ Reconciliation of Certificate of Participation monthly statements

Lease Purchase Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	-	-	24,866,386	-
Interest	10,110	1,945	144	-
Transfer In	734,449	726,431	718,863	1,284,136
Fund Balance Used		6,728		-
Total Sources of Funds	\$ 744,559	\$ 735,104	\$ 25,585,393	\$ 1,284,136
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 744,412	\$ 735,105	\$ 1,586,043	1,284,136
Capital Outlay	\$ -	\$ -	\$ 8,114,864	\$ 15,144,497
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 744,412	\$ 735,105	\$ 9,700,907	\$ 16,428,633
Annual Net Activity	\$ 147	\$ (0)	\$ 15,884,486	\$ (15,144,497)
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 566,593	\$ 566,740	\$ 560,011	\$ 16,444,497
Change in Fund Balance	147	(6,728)	15,884,486	(15,144,497)
Ending Fund Balance	\$ 566,740	\$ 560,011	\$ 16,444,497	\$ 1,300,000
<u>Fund Balance Designations:</u>				
Restricted				
Certificates of Participation	\$ 566,740	\$ 560,011	\$ 16,444,497	\$ 1,300,000

Lease Purchase Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
19000001	47003	INTEREST INCOME ACCRUED	10,110	1,945	44	0
190CTLS1	47003	INTEREST INCOME ACCRUED	0	0	100	0
Interest:			10,110	1,945	144	0
190CTLS1	45028	PROCEEDS FROM BONDS	0	0	24,551,522	0
190JLSR1	45028	PROCEEDS FROM BONDS	0	0	314,864	0
Miscellaneous:			0	0	24,866,386	0
19000001	48110	TRANSFER IN FROM GENERAL	0	0	0	1,229,206
19000001	48210	TRANSFER IN FROM JAIL	734,449	726,431	718,863	54,930
Transfer In:			734,449	726,431	718,863	1,284,136
Total Revenue:			744,559	728,376	25,585,393	1,284,136

Lease Purchase Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
LEASE PURCHASE PUBLIC SAFETY CENTER 2014 & 2015 ISSUANCE						
19000001	58011	INTEREST BONDS	111,038	92,025	680,483	0
19000001	58014	PAYING AGENT FEES	8,750	8,750	2,000	0
19000001	58019	PRINCIPAL ON BOND	624,625	634,330	596,435	0
LEASE PURCHASE COURTHOUSE 2021 ISSUANCE						
190CTLS1	58011	INTEREST BONDS	0	0	0	1,069,206
190CTLS1	58014	PAYING AGENT FEES	0	0	307,125	0
190CTLS1	58019	PRINCIPAL ON BOND	0	0	0	160,000
LEASE PURCHASE UTILITY PUBLIC SAFETY CENTER SOLAR						
190JLSR1	58011	INTEREST BONDS	0	0	0	7,069
190JLSR1	58019	PRINCIPAL ON BOND	0	0	0	20,396
190JLSR1	58021	BOND RENTAL PAYMENT	0	0	0	27,465
Operating Expenditures:			744,412	735,105	1,586,043	1,284,136
190CTLS1	60007	COURTHOUSE BUILDING	0	0	7,800,000	15,144,497
190JLSR1	60041	JAIL SOLAR	0	0	314,864	0
Capital Expenditures:			0	0	8,114,864	15,144,497
Total Expenditures:			744,412	735,105	9,700,907	16,428,633



Telecommunications

IT Director: Mason Siedschlaw

Phone: 970-826-3403

Email: msiedschlaw@moffatcounty.net

Purpose of Fund:

This fund accounts for the Networks prepaid services.

**Telecommunications
Fund Summary**

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	-	-	-	-
Interest	6,621	2,318	-	-
Transfer In	-	-	-	-
Fund Balance Used	14,728	29,501	26,650	26,650
Total Sources of Funds	\$ 21,350	\$ 31,819	\$ 26,650	\$ 26,650
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 21,350	\$ 31,819	\$ 26,650	\$ 26,650
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 21,350	\$ 31,819	\$ 26,650	\$ 26,650
Annual Net Activity	\$ 0	\$ 0	\$ -	\$ -
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 320,385	\$ 305,657	\$ 276,156	\$ 249,506
Change in Fund Balance	(14,728)	(29,501)	(26,650)	(26,650)
Ending Fund Balance	\$ 305,657	\$ 276,156	\$ 249,506	\$ 222,856
<u>Fund Balance Designations:</u>				
Restricted				
Telecommunications	\$ 305,657	\$ 276,156	\$ 249,506	\$ 222,856

Telecommunications Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
19500001	47001	INTEREST EARNED	8	3	0	0
19500001	47002	INTEREST OTHER	6,614	2,314	0	0
Interest:			6,621	2,317	0	0
Total Revenue:			6,621	2,317	0	0

Telecommunications Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
19500001	53019	INTERNET	21,350	31,819	26,650	26,650
Operating Expenditures:			21,350	31,819	26,650	26,650
Total Expenditures:			21,350	31,819	26,650	26,650



Moffat County Tourism Association



MCTA Director: Tom Kleinschnitz

Phone: 970-824-2335

Email: mcta@moffatcounty.net

Mission Statement:

The Moffat County Tourism Association enhances and markets tourism in an effort to enrich the lives of the visitors and the residents of Moffat County.

Vision Statement:

Moffat County is a premier tourism destination for people to live, work, and play in Colorado's Great Northwest.

Purpose of Department

The Moffat County Tourism Association's duties and service to the public includes:

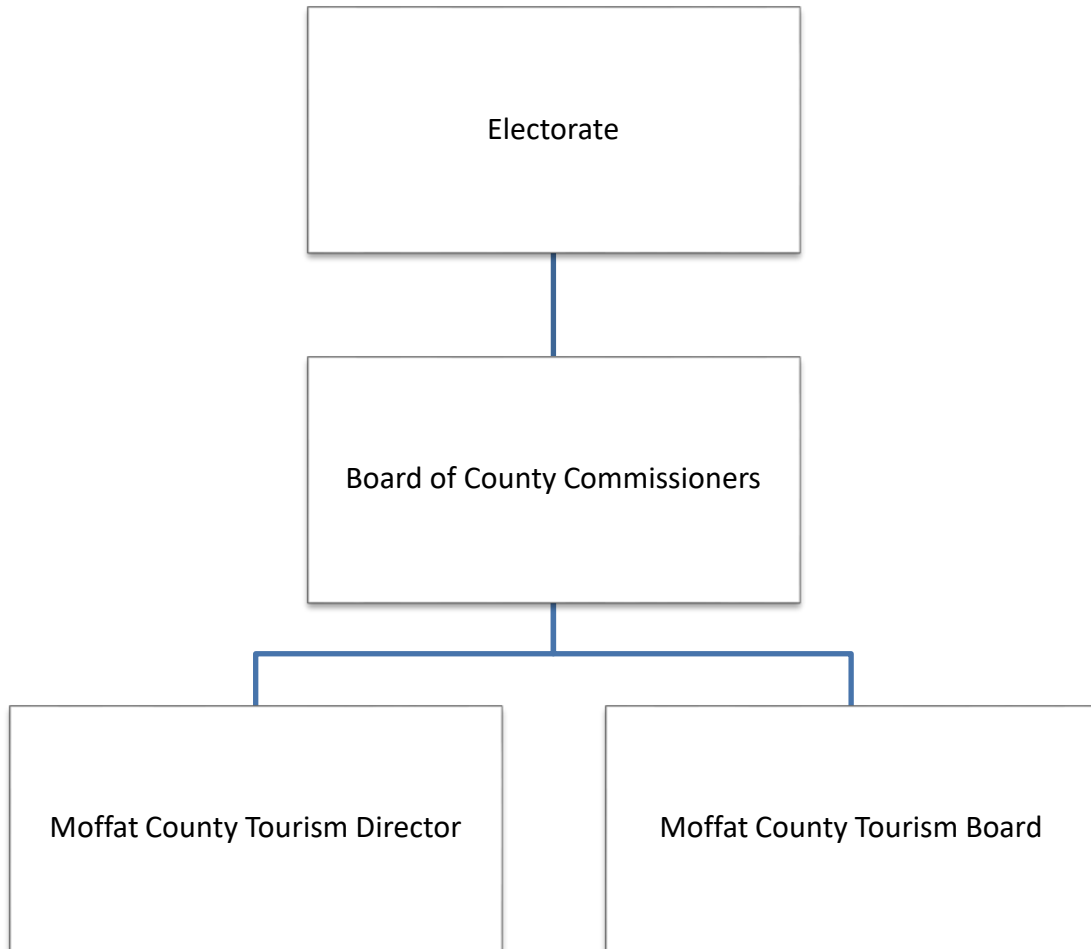
- Development and distribution of tourism-related materials
- Maintenance of website geared toward getting meaningful information to the visiting public
- Promotion of Moffat County at regional, state and national events
- Advertising through a variety of formats and venues to effectively disseminate information on the tourism related businesses in Moffat County and well as its natural wonders
- Marketing of Moffat County events that draw visitor activity
- Interacting with visitors to engage them to extend their stay in Moffat County

The purpose of the Moffat County Tourism Association is to market, promote and enhance countywide tourism.



Moffat County Tourism Association Personnel Schedule	
Positon Title	FTE
MCTA Director	1.00
Total	1.00

Moffat County Tourism Organizational Chart



**Moffat County Tourism Association
Fund Summary**

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	129,569	132,697	140,000	144,502
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	9,625	7,500	-	-
Charges for Services	-	-	-	-
Miscellaneous	-	7,730	-	-
Interest	2,358	810	165	165
Transfer In	-	-	-	-
Fund Balance Used	7,765			
Total Sources of Funds	\$ 149,317	\$ 148,737	\$ 140,165	\$ 144,667
<u>Uses of Funds:</u>				
Personnel	\$ 61,466	\$ 69,296	\$ 68,695	\$ 70,355
Operating	\$ 87,853	\$ 76,950	\$ 62,772	\$ 73,700
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 149,319	\$ 146,246	\$ 131,467	\$ 144,055
Annual Net Activity	\$ (0)	\$ 2,493	\$ 8,698	\$ 612
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 147,940	\$ 140,173	\$ 142,664	\$ 151,361
Change in Fund Balance	(7,765)	2,493	8,698	612
Ending Fund Balance	\$ 140,173	\$ 142,664	\$ 151,361	\$ 151,973
<u>Fund Balance Designations:</u>				
Restricted				
Tourism Promotion	\$ 140,173	\$ 142,664	\$ 151,361	\$ 151,973

Moffat County Tourism Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
54500005	41005	LODGING TAX	129,569	132,697	140,000	144,502
Sales Taxes:			129,569	132,697	140,000	144,502
54500005	43407	STATE ECONOMIC ASST GRANT	9,625	7,500	0	0
54500005	43902	LMD FUNDING	0	0	0	0
Intergovernmental:			9,625	7,500	0	0
54500005	45008	DONATIONS	0	5,000	0	0
54500005	45001	MISCELLANEOUS	0	2,730	0	0
Miscellaneous:			0	7,730	0	0
54500005	47001	INTEREST EARNED	2,358	810	165	165
Interest:			2,358	810	165	165
Total Revenue:			141,552	148,737	140,165	144,667

Moffat County Tourism Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
54500005	50020	FULL TIME WAGES	46,360	50,003	52,196	52,835
54500005	50042	OVER TIME	0	54	0	0
54500005	50060	FRINGE BENEFITS	12,416	16,235	13,367	14,350
54500005	50080	RETIREMENT	2,690	3,003	3,132	3,170
Personnel Expenditures:			61,466	69,296	68,695	70,355
54500005	51025	WEB PAGE MAINTENANCE	1,440	700	1,000	2,000
54500005	52034	RENT	4,200	7,200	6,000	6,000
54500005	53002	ADVERTISING/LEGAL NOTICES	37,446	36,079	36,222	40,000
54500005	53009	DUES & MEETINGS	1,500	1,000	750	1,200
54500005	53042	TELEPHONE	1,466	1,305	1,100	500
54500005	53046	TRAVEL	906	291	500	2,000
54500005	53056	EMPLOYEE EDUCATION	835	346	0	250
54500005	54006	BOARD EXPENSE	942	187	200	250
54500005	54013	CONTINGENCY	0	0	5,000	5,000
54500005	54042	OFFICE SUPPLIES	1,765	2,307	1,000	1,500
54500005	54045	OPERATING SUPPLIES	70	417	0	0
54500005	54049	POSTAGE	5,949	5,834	4,000	4,500
54500005	54051	PROJECTS & DEVELOPMENT	12,667	9,764	5,000	10,000
54500005	54052	PROMOTIONAL MATERIAL	2,331	2,534	500	500
54500005	56001	ECONOMIC ASST GRANT	9624.8	7500	0	0
54500005	58007	EVENT FUNDING	6,712	1,486	1,500	0
Operating Expenditures:			87,853	76,950	62,772	73,700
Expenditure Total:			149,319	146,246	131,467	144,055



Public Safety Center (Moffat County Jail)



Moffat County Public Safety Center

Jail Administrator: Tim Jantz
Phone: 970-824-4495
Email: timjantz@sheriff.moffat.co.us

Mission:

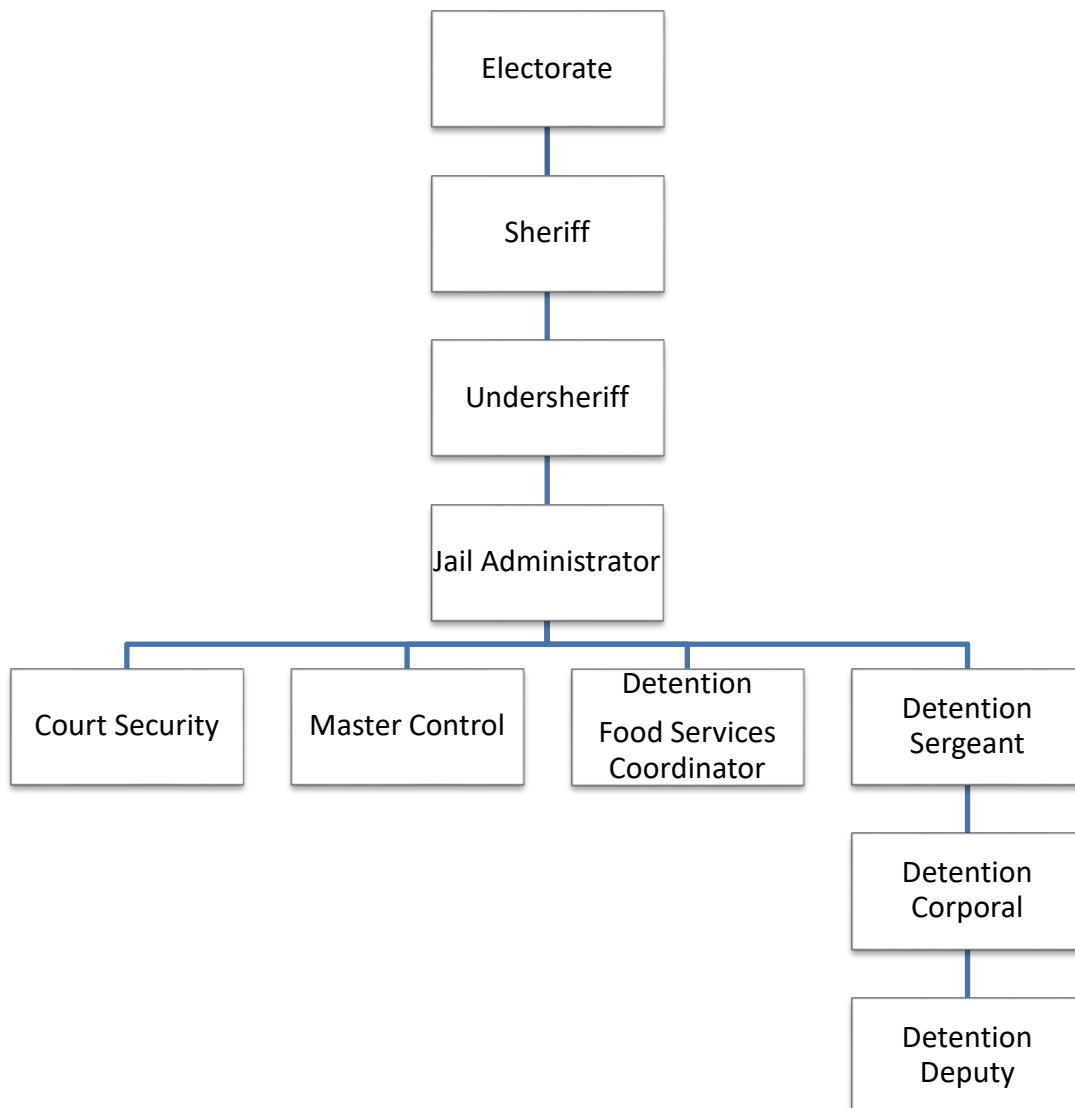
To develop strong community partnerships while collaborating with our fellow public safety colleagues to provide superior public safety to all individuals.

Purpose of Department:

The function of the Moffat County Detention Facility is to provide a safe, wholesome and secure environment to inmates detained at the facility. This includes housing, safekeeping, adequate diet and necessary medical care for all inmates held at the Moffat County Detention Facility. The Moffat County Detention Facility is also responsible for temporary housing of juvenile offenders, transporting inmates to and from other facilities, and providing court security to the Moffat County District and County Courts and their staff.

Public Safety Center (Jail) Personnel Schedule	
Positon Title	FTE
Jail Lieutenant	1.00
JBBS MH Clinician/Prog Admin	1.00
Administrative Assistant	1.00
Non-Certified Detention Sergeant	2.00
Non-Certified Detention Corporal	2.00
Detention Food Services Supervisor	1.00
Post Certified Detention Deputy	2.00
Non-Certified Detention Deputy	9.00
Court Security	1.50
Master Control Operator	2.80
Total	23.30

Public Safety Center (Jail) Organizational Chart



**Public Safety Center - Jail
Fund Summary**

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	1,160,926	1,322,963	1,049,388	589,431
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	413,986	440,734	770,800	770,800
Charges for Services	88,014	63,703	45,000	155,000
Miscellaneous	27,742	14,214	1,000	1,000
Interest	15,199	7,555	1,451	1,451
Transfer In	1,563,999	1,714,321	1,270,795	915,900
Fund Balance Used			340,184	449,792
Total Sources of Funds	\$ 3,269,866	\$ 3,563,491	\$ 3,478,618	\$ 2,883,374
Uses of Funds:				
Personnel	\$ 1,606,977	\$ 1,788,864	\$ 1,698,076	\$ 1,918,062
Operating	454,174	409,663	586,679	612,382
Capital Outlay	82,698	164,679	475,000	298,000
Transfers Out	734,449	726,431	718,863	54,930
Total Uses of Funds	\$ 2,878,297	\$ 3,089,637	\$ 3,478,618	\$ 2,883,374
Annual Net Activity	\$ 391,569	\$ 473,853	\$ -	\$ -
Cumulative Balance:				
Beginning Fund Balance	\$ 346,378	\$ 737,947	\$ 1,211,801	\$ 871,617
Change in Fund Balance	391,569	473,853	(340,184)	(449,792)
Ending Fund Balance	\$ 737,947	\$ 1,211,801	\$ 871,617	\$ 421,825
Fund Balance Designations:				
Committed				
60 Days Operating	\$ 343,594	\$ 366,494	\$ 380,869	\$ 421,825
Assigned				
Subsequent Year's Expenditures	\$ 394,353	\$ 845,307	\$ 490,749	\$ 0

Public Safety Center- Jail Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
23500002	41001	SALES TAX	1,160,926	1,322,963	1,049,388	589,431
Sales Tax:			1,160,926	1,322,963	1,049,388	589,431
23500002	43002	FEDERAL PSC-JAIL INS	11,871	4,143	5,000	5,000
23500002	43003	FEDERAL US MARSHALL SERVICES	2,496	0	0	0
23500002	43007	FEDERAL BUREAU OF INDIAN AFRS	275,330	244,365	275,000	275,000
23500002	43013	FEDERAL JBBS & MAT GRANT	7,983	73,240	364,000	364,000
23500002	43014	FEDERAL DEPT OF JUSTICE GRANT	116,306	118,986	126,800	126,800
Intergovernmental:			413,986	440,734	770,800	770,800
235RIOB2	43903	COST OF CARE OTHER COUNTY	0	0	0	110,000
23500002	44001	WORK RELEASE	25,804	1,094	5,000	5,000
23500002	44009	JAIL FEES	16,289	8,259	15,000	15,000
23500002	44010	COST OF CARE/COUNTY INMATE	45,921	54,350	25,000	25,000
Charges for Services:			88,014	63,703	45,000	155,000
23500002	45001	MISCELLANEOUS	25,527	11,366	1,000	1,000
23500002	46004	REIMBURSEMENT	0	2,848	0	0
23500002	46008	OVERTIME REIMBURSEMENT	2,215	0	0	0
Miscellaneous:			27,742	14,214	1,000	1,000
23500002	47001	INTEREST EARNED	15,199	7,555	1,451	1,451
Interest:			15,199	7,555	1,451	1,451
23500002	48110	TRANSFER IN FROM GENERAL	1,563,999	1,714,321	1,270,795	915,900
Transfer In:			1,563,999	1,714,321	1,270,795	915,900
Total Revenue:			3,269,866	3,563,491	3,138,434	2,433,582

Public Safety Center- Jail Expenses

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
23500002	50020	FULL TIME WAGES	956,657	1,021,735	985,173	1,129,697
23500002	50030	PART TIME WAGES	94,677	85,663	106,844	143,998
23500002	50042	OVER TIME	21,567	13,354	20,755	30,000
23500002	50044	LONGEVITY	0	0	275	2,080
23500002	50046	LEAVE PAID OUT	14,353	0	36,032	0
23500002	50060	FRINGE BENEFITS	473,114	619,430	498,283	558,337
23500002	50080	RETIREMENT	46,609	48,681	50,714	53,950
Personnel Expenditures:			1,606,977	1,788,864	1,698,076	1,918,062
23500002	51016	MENTAL HEALTH SERVICES	8,190	13,401	10,000	10,000
23500002	51018	OTHER PROFESSIONAL SERVICES	92,063	73,960	98,000	98,000
23500002	51030	EFORCE RMS LICENSING	0	0	0	6,018
23500002	51031	LEXIPOL POLICY MANAGEMENT	0	0	0	9,613
23500002	52029	MAINTENANCE CONTRACTS	0	1,951	3,000	3,000
23500002	52035	REPAIRS AUTO	513	421	2,000	2,000
23500002	53005	COMPUTER EXPENSE/SERVICES	6,743	3,235	6,000	6,000
23500002	53018	INSURANCE	0	0	800	800
23500002	53042	TELEPHONE	1,710	1,238	3,000	3,000
23500002	53046	TRAVEL	3,256	4,662	5,500	5,500
23500002	53056	EMPLOYEE EDUCATION	3,324	1,798	5,000	5,000
23500002	53064	BODY CAMERA	0	0	0	3,520
23500002	54027	FOOD & MEALS	80,115	52,244	80,000	80,000
23500002	54030	GAS & OIL	2,385	1,658	4,000	8,000
23500002	54037	MISC EQUIPMENT	7,396	7,848	6,000	6,000
23500002	54038	MISCELLANEOUS	110	3,924	3,000	3,000
23500002	54042	OFFICE SUPPLIES	0	0	2,800	2,800
23500002	54045	OPERATING SUPPLIES	29,037	29,207	35,000	35,000
23500002	53048	UNEMPLOYMENT	474	0	0	0
23500002	54049	POSTAGE	244	204	700	700
23500002	54078	UNIFORMS	3,885	3,764	5,000	5,000
23500002	56003	JAIL BASED BEHAVIORAL SERVICES	7,010	14,180	28,000	28,000
Operating Expenditures:			246,455	213,696	297,800	320,951
23500002	60014	EQUIPMENT VEHICLES	0	246,455	0	0
Capital Expenditures:			0	246,455	0	0
Expenditure Total:			1,853,432	2,249,015	1,995,876	2,239,013

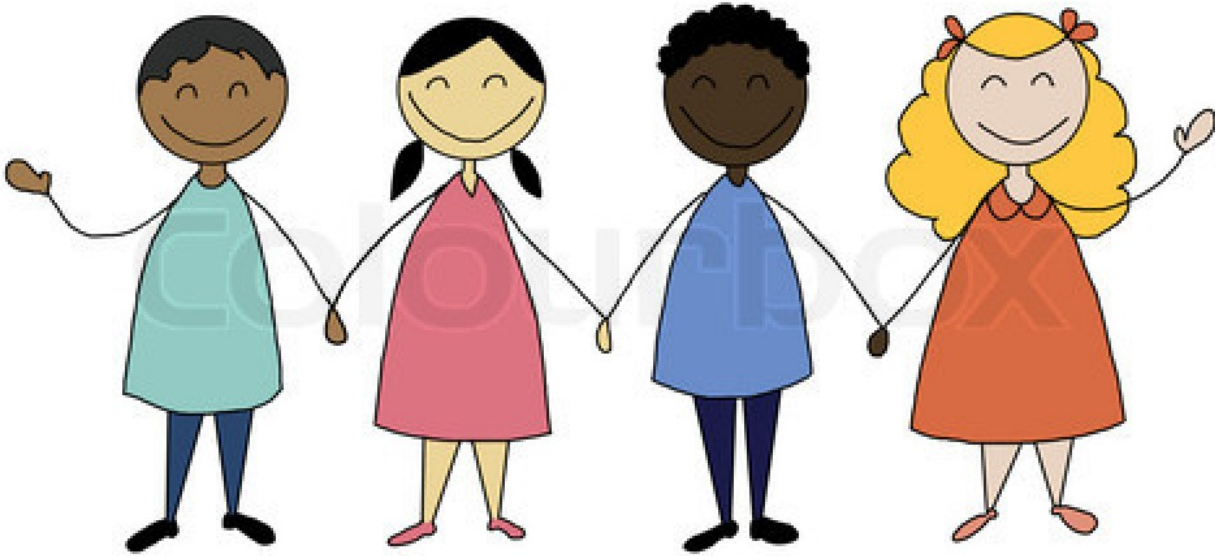
Public Safety Center- Jail Transfer Out Expenses

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
23500002	59010	TRANSFER OUT LEASE PURCHASE	734,449	726,431	718,863	54,930
		Transfer Out:	734,449	726,431	718,863	54,930
		Expenditure Total:	734,449	726,431	718,863	54,930

Public Safety Center- Jail Maintenance Expenses

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
24000002	52017	FACILITY EXPENSE	27,847	30,166	30,000	30,000
24000002	52029	MAINTENANCE CONTRACT	0	2,946	24,000	24,000
24000002	52037	REPAIRS EQUIP/MAINT	3,933	5,365	5,000	5,000
24000002	52043	UTILITIES	106,287	95,686	127,602	130,154
24000002	53018	INSURANCE	45,174	41,880	72,277	72,277
24000002	54045	OPERATING SUPPLIES	24,478	19,924	30,000	30,000
		Operating Expenditures:	207,719	195,967	288,879	291,431
24000002	60033	PUB SAFETY CENTER BUILDINGS	82,698	128,840	475,000	158,000
23500002	60046	SECURITY UPGRADE	0	0	0	140,000
		Capital Expenditures:	82,698	128,840	475,000	298,000
		Expenditure Total:	290,417	324,806	763,879	589,431

Moffat County Department of Human Services



Moffat County Department of Human Services Director: Tia Murry, MHR
Phone: 970-824-2828 x 2027
Email: Tia.Murry@state.co.us

Mission:

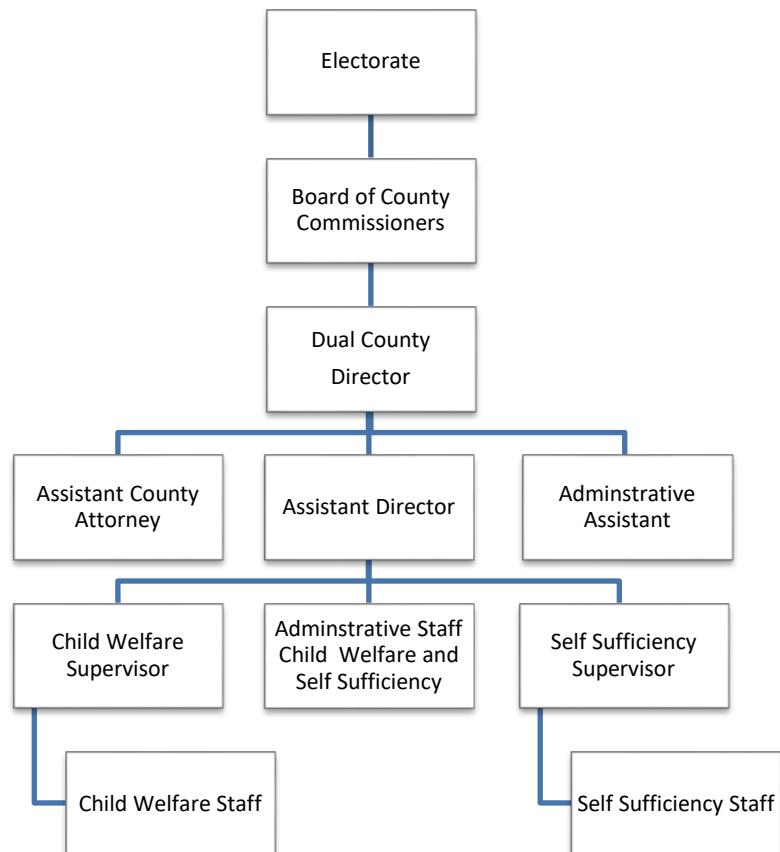
To treat all people fairly, promoting dignity and self-respect; and to administer public resources in a fiscally responsible and ethical manner.

Vision:

Making a positive difference in the lives of the people we serve.

Human Services Personnel Schedule	
Position Title	FTE
Human Services Dual County Director	1.00
Human Services Assistance Director	1.00
Casework Service Manager	1.00
Self Sufficiency Manager	1.00
Lead Caseworker	1.00
Special County Attorney	1.00
Administrative Assistant	3.00
Finance Specialist	1.00
Case Services Aide	2.00
Staff Assistant	1.00
Social Caseworker I	3.00
Social Caseworker II	2.00
Social Caseworker III	1.00
Self Sufficiency Case Manager	5.00
Senior Self Sufficiency Case Manager	3.00
Lead Self Sufficiency Case Manager	1.00
Total	28.0

Human Services Organizational Chart



Human Services Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ 448,973	\$ 462,477	\$ 482,812	\$ 478,397
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	4,661,524	6,224,521	7,262,849	7,393,837
Charges for Services	-	-	-	-
Miscellaneous	614	(7,346)	2,500	2,500
Interest	28,823	8,232	1,925	1,925
Transfer In	-	-	-	-
Fund Balance Used	27,549	36,654	368,959	\$ 341,379
Total Sources of Funds	\$ 5,167,483	\$ 6,724,538	\$ 8,119,045	\$ 8,218,038
<u>Uses of Funds:</u>				
Personnel	\$ 1,624,965	\$ 1,951,646	\$ 2,269,414	\$ 2,205,728
Operating	\$ 3,542,090	\$ 4,774,971	\$ 5,849,631	5,976,010
Capital Outlay	\$ -	\$ -	\$ -	\$ 36,300
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 5,167,055	\$ 6,726,617	\$ 8,119,045	\$ 8,218,038
Annual Net Activity	\$ 433	\$ (2,074)	\$ -	\$ -
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 1,286,904	\$ 1,259,355	\$ 1,222,691	\$ 853,732
Change in Fund Balance	(27,549)	(36,654)	(368,959)	(341,379)
Ending Fund Balance	\$ 1,259,356	\$ 1,222,691	\$ 853,732	\$ 512,353
<u>Fund Balance Designations:</u>				
Restricted				
Incentives	\$ 635,141	\$ 653,329	\$ 284,370	\$ 127,064
60 Days Operating*	\$ 172,270	\$ 224,265	\$ 270,689	\$ 273,989
Countercyclical Reserve			\$ 75,000	\$ 75,000
Subsequent Year's Expenditures	\$ 451,945	\$ 345,097	\$ 223,673	\$ 36,300

Human Service Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
42500004	40001	PROPERTY TAX	448,278	461,258	482,212	477,797
42500004	40002	DELIQUENT PROPERTY TAX	(3)	491	100	100
42500004	40003	INTEREST & PENALTY PROP TAX	699	727	500	500
Property Taxes:			448,973	462,477	482,812	478,397
425P9054	43800	MEDICAID TRANSPORTATION	37,628	22,530	0	0
42532004	43800	FOSTER CARE PARENTAL FEE	3,874	0	0	0
425E8924	43800	IVE WAIVER FAMILY ENGAGEMENT	2,959	0	0	0
42515054	43800	CW EDUCATION STABILITY	0	0	0	8,152
42518884	43800	CORE SERVICES	42,131	59,895	183,956	145,646
42518454	43800	MENTAL HEALTH & SUB ABUSE	64,553	61,718	85,690	87,500
42523004	43800	CHILD CARE	88,459	165,733	244,285	281,217
42526854	43800	COLO COMMUNITY RESPONSE	35,486	15,778	0	0
42512004	43800	CHILD WELFARE	1,249,735	1,265,785	1,208,944	1,318,921
42540504	43800	OLD AGE PENSION	126,324	183,704	142,341	188,826
42542004	43800	COLORADO WORKS	260,858	233,112	342,542	318,122
42544004	43800	FRAUD INCENTIVES	8,256	2,737	0	0
42548754	43800	AID TO THE NEEDY DISABLED	45,443	43,967	39,834	44,902
42550004	43800	LOW INCOME ENERGY ASST	140,056	304,707	309,343	302,468
42554004	43800	HS CONNECT	0	1,659	0	0
42560004	43800	FOOD STAMPS	1,801,400	3,047,462	4,035,275	3,952,000
42561554	43800	EMPLOYMENT 1ST	24,247	10,314	0	0
42561554	43800	EMPLOYMENT 1ST	1,221	0	0	0
425CALL4	43008	FEDERAL COST ALLOCATION	847	926	750	750
42569004	43800	COLO REFUGEE & IMMIGRATION	0	0	0	200
42570004	43800	REGULAR ADMIN	554,896	623,988	462,003	376,456
42580004	43800	CHILD SUPPORT	116,135	108,136	139,264	190,932
42580204	43800	IVD FEDERAL INCENTIVES	24,272	21,015	24,863	25,000
42580304	43800	IVD STATE INCENTIVES	25,580	17,371	0	36,300
42585004	43800	AFDC RTND-CO PORTION	6,300	7,528	7,097	8,000
42592774	43800	FOSTER CARE RETENTION GRANT	0	0	0	100
42585054	43800	CHILD SUPPORT ENFORCE PASSTHRU	868	0	0	0
425EICN4	43800	EMPLOYMENT 1ST INCENTIVES	0	1,217	0	0
425X2604	43800	ADULT PROTECTIVE SERVICES	0	0	0	46,545
42500004	45023	CLAIM INTEREST	0	239	0	0
425CVID4	43435	COVID19 RELIEF GRANT	0	25,000	0	0
42500004	43912	RIO BLANCO COUNTY	0	0	36,662	61,800
Intergovernmental:			4,661,524	6,224,521	7,262,849	7,393,837

Human Service Revenues (Continued)

42500004	45003	SALES & LEASES	1,013	611	2,500	2,500
42500004	45009	PRIOR PERIOD ADJ	6	(5,386)	0	0
42500004	45001	MISCELLANEOUS	(405)	(2,571)	0	0
Miscellaneous:			614	(7,346)	2,500	2,500
42500004	47001	INTEREST EARNED	28,823	8,232	1,925	1,925
Interest:			28,823	8,232	1,925	1,925
Total Revenue:			5,139,934	6,687,884	7,750,086	7,876,659

Human Service Expenses

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
42512104		CHILD WELFARE	1,519,107	1,549,009	1,783,591	1,807,527
42515054		CW EDUCATION STABILITY	0	0	0	9,058
42518454		MENTAL HEALTH & SUB ABUSE	64,553	63,120	85,690	87,500
42518880		CORE SERVICES	56,183	57,107	213,324	160,099
42523004		CHILD CARE	112,146	189,738	290,736	333,989
42526854		COLORADO COMMUNITY RESPONSE	35,122	15,778	0	0
42540504		OAP	127,298	184,634	143,059	189,826
42542004		COLORADO WORKS	331,552	311,633	387,597	395,016
42548754		AID TO THE NEEDY DISABLED	55,373	53,649	49,793	56,127
42550004		LEAP	140,056	304,707	309,343	302,468
42554004		HS CONNECT	1,362	2,786	0	0
42560004		FOOD STAMPS	1,801,400	3,047,462	4,035,275	3,952,000
42561554		EMPLOYMENT 1ST	40,052	12,817	0	0
42562004		WORKFARE	0	342	0	0
42569004		COLO REFUGEE & IMMIGRATION	0	0	0	200
42570004		REGULAR ADMIN	642,733	742,088	564,719	548,355
42580004		CHILD SUPPORT	198,247	188,124	235,868	314,291
42580304		IVD STATE INCENTIVES	25,380	1,359	0	36,300
42585004		AFDC RTND-CO PORTION	(31,499)	(37,642)	(35,000)	(35,000)
42592774		FOSTER CARE RETENTION GRANT	434	0	0	100
42599004		GENERAL ASSISTANCE	915	1,344	2,112	4,500
42599304		FRAUD INCENTIVES	6,054	0	0	0
425CVID4		COVID 19 RELIEF FUND	0	16,030	8,970	0
425E8924		IVE WAIVER FAMILY ENGAGEMENT	2,959	0	0	0
425P9054		MEDICAID TRANSPORTATION	37,628	22,530	0	0
425X2604		ADULT PROTECTIVE SERVICES	0	0	43,968	55,682
Expenditure Total:			5,167,055	6,726,616	8,119,045	8,218,038



Public Health



Public Health Director- Kari Ladrow, LCSW, MSW, CCM

Phone: 970-846-7525

Email: kladrow@moffatcountv.net

Mission Statement

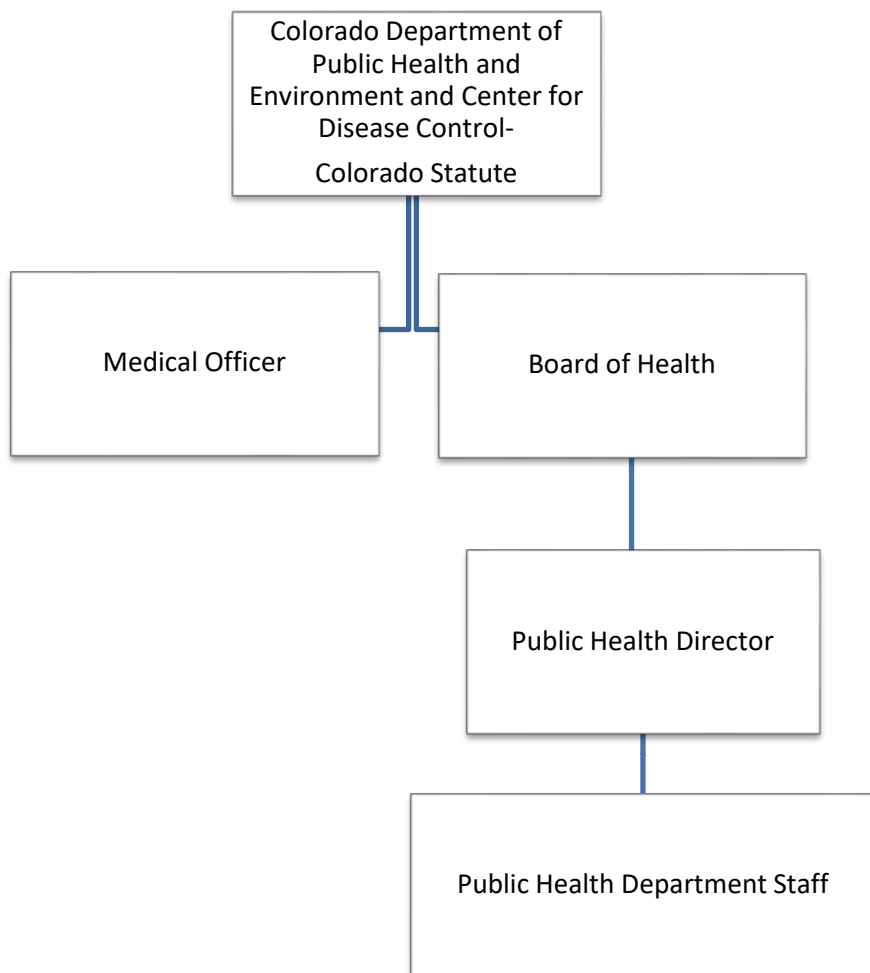
Maintain and improve health of Moffat County residents through the assessment of community health status, policy development to support effective programs, and assurance of high quality effective education and services in compliance with Colorado Revised Statutes of the Department of Public Health and Environment 2017 Title 25.

Purpose of Department

- ✓ The Moffat County Public Health Department is a unique department that serves the residents of Moffat County. Programs that comprise the Health Department include: Communicable Disease Surveillance and Prevention, Maternal Child Health, Emergency Preparedness for Medical and Health Services, Child Fatality Reviews, Community Health Assessment Planning, Birth and Death Record Issuance and Immunizations.
- ✓ The Health Department work is prevention, not healthcare. In collaboration with the Board of Health and Medical Officer, the intent of the department is the utilization of data to inform best practices to impact Social Determinants of Health and the safety and wellness of the residents of Moffat County.

Public Health Personnel Schedule	
Position Title	FTE
Public Health Director	1.00
Public Health Nurse	2.00
Public Health Finance Specialist	0.50
Public Health Admin Assistant Temporary	0.50
Public Health Tracers	3.30
Total	7.30

Public Health Organizational Chart



Public Health Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ 164,391	\$ 172,319	\$ 166,476
Sales Tax	-	-	-	-
Specific Ownership Taxes	\$ -	-	-	-
Licenses & Permits	\$ -	-	-	-
Intergovernmental	\$ 64,568	231,961	483,542	724,771
Charges for Services	\$ -	-	-	-
Miscellaneous	\$ 860	33,679	-	5,000
Interest	\$ -	-	-	-
Transfer In	\$ 127,897	-	-	-
Fund Balance Used	\$ -	-	-	-
Total Sources of Funds	\$ 193,325	\$ 430,031	\$ 655,861	\$ 896,247
<u>Uses of Funds:</u>				
Personnel	\$ 31,798	\$ 172,602	\$ 364,085	\$ 554,884
Operating	\$ 36,983	\$ 48,614	\$ 100,465	183,809
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 68,781	\$ 221,216	\$ 464,550	\$ 738,693
Annual Net Activity	124,545	208,815	191,311	157,554
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ -	\$ 124,544	\$ 333,359	\$ 524,670
Change in Fund Balance	124,544	208,815	191,311	157,554
Ending Fund Balance	\$ 124,544	\$ 333,359	\$ 524,670	\$ 682,224
<u>Fund Balance Designations:</u>				
Restricted				
60 Days Operating	\$ 11,466	\$ 36,877	\$ 77,440	\$ 123,140
Public Health	\$ 113,078	\$ 296,482	\$ 447,229	\$ 559,083

Public Health Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
43000004	40001	PROPERTY TAX	0	164,130	172,219	166,376
43000004	40003	INTEREST & PENALTY PROP TAX	0	260	100	100
Property Taxes:			0	164,391	172,319	166,476
430CARE4	43027	FEDERAL - CARES ACT	0	43,708	0	0
430COVID4	43025	FEDERAL-LPHA EPR COVID19	0	18,479	0	0
430ELC_4	43026	FEDERAL-ELC & EPI	0	15,477	193,564	398,025
430IMCV4	43016	IMMUN COVID19	0	0	89,578	48,500
430IMM34	43016	IMMUNIZATIONS #3	0	0	0	131,069
430IMMN4	43016	FEDERAL PUBLIC HEALTH & ENVIRN	11,981	37,229	23,364	29,825
430LEPR4	43017	FED EMRGNCY PREPARED&RESPONS	7,167	20,817	20,830	20,830
430LPHA4	43015	FEDERAL STATE PUBLIC HEALTH	45,420	34,403	47,956	28,576
430LPHC4	43015	FEDERAL STATE PUBLIC HEALTH	0	0	0	4,200
430LPHM4	43015	FEDERAL STATE PUBLIC HEALTH	0	0	0	15,180
430NACF4	43029	FEDERL NACHHO FRONTIER	0	522	23,250	0
430NACV4	43029	FEDERAL NACCHO VACCINE	0	0	25,000	0
430PON_4	43208	FEDERAL PROTECT OUR NEIGHBORS	0	25,611	0	0
430RURL4	43209	FEDERAL CVRF RURAL & FRONTIER	0	35,714	0	0
430VULN4	43208	FEDERAL VULNERABLE POPULATIONS	0	0	60,000	0
430CBAF4	43800	STATE DEPT OF HUMAN SERVICES	0	0	0	48,566
Intergovernmental:			64,568	231,961	483,542	724,771
43000004	45013	BUILDING USE	0	4,950	0	0
43000004	45008	DONATIONS	0	28,500	0	0
43000004	45001	MISCELLANEOUS	860	(494)	0	0
43000004	46004	REIMBURSEMENT	0	723	0	0
430RROE4	46004	RURAL RESPONSE OPIOID EPEDEMIC	0	0	0	5,000
Miscellaneous:			860	33,679	0	5,000
43000004	48110	TRANSFER IN FROM GENERAL	127,897	0	0	0
Transfer In:			127,897	0	0	0
Total Revenue:			193,325	430,031	655,861	896,247

Public Health Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
43000004		PUBLIC HEALTH	5,389	11,822	17,880	44,200
430CARE4		PUBLIC HEALTH CARES ACT	0	43,708	0	0
430COVID4		LOCAL EMERGENCY PREP COVID19	0	17,539	0	0
430CBAF4		COLORADO BABIES AND FAMILIES	0	0	0	48,566
430ELC_4		ELC & EPI	0	15,477	197,193	398,025
430IMCV4		IMMUN COVID19	0	1,567	49,077	63,421
430IMM34		IMMUNIZATIONS #3	0	0	0	76,442
430IMMN4		IMMUNIZATIONS	12,138	25,482	23,364	29,825
430LEPR4		EMERGENCY PREPARDNESS	7,034	18,893	20,830	20,830
430LPHA4		LOCAL PLANNING	35,839	21,434	28,576	28,576
430LPHC4		CHILD FATALITY	729	1,890	4,200	6,505
430LPHM4		MATERNAL CHILD HEALTH	7,652	1,557	15,180	17,303
430NACF4		NACCHO FRONTIER	0	522	23,250	0
430NACV4		NACCHO VACCINE	0	0	25,000	0
430PON_4		PROTECT OUR NEIGHBORS	0	25,611	0	0
430RROE4		RURAL RESPONSE OPIOID EPEDOMIC	0	0	0	5,000
430RURL4		CVRF RURAL & FRONTIER	0	35,714	0	0
430VULN4		VULNERABLE POPULATIONS	0	0	60,000	0
Expenditure Total:			68,781	221,216	464,550	738,693



Museum of Northwest Colorado



Outlaw Harry Tracy's Gun Rig
Removed When Arrested in
Brown's Park - 1898

The City of Craig has taken over the budget of the Museum of Northwest Colorado. Inclusion of the Museum of Northwest Colorado within the County's budget reflects the fiscal impact on Moffat County's budget during the transition between government entities.

Museum Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	9,640	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	71,028	303	-	-
Interest	0 -	-	-	-
Transfer In	-	-	-	-
Fund Balance Used	200,983	175,467	-	-
Total Sources of Funds	\$ 281,651	\$ 175,770	\$ -	\$ -
Uses of Funds:				
Personnel	\$ 219,789	\$ 28,370	\$ -	\$ -
Operating	\$ 52,636	\$ 147,400	\$ -	\$ -
Capital Outlay	\$ 9,225	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 281,651	\$ 175,770	\$ -	\$ -
Annual Net Activity	(0)	(0)	0	0
Cumulative Balance:				
Beginning Fund Balance	\$ 388,064	\$ 187,081		
Change in Fund Balance	(200,983)	(175,467)	-	-
Ending Fund Balance	\$ 187,081	\$ 11,602	\$ -	\$ -
Fund Balance Designations:				
Nonspendable				
Inventory	\$ 10,758			
Inventory Transferred to City		\$ 10,758		
Restricted				
Museum Minerals	\$ 176,323	\$ 40	\$ -	
Museum Gift Shop to City		\$ 401		
Museum Petty Cash to City	\$ -	\$ 403	\$ -	

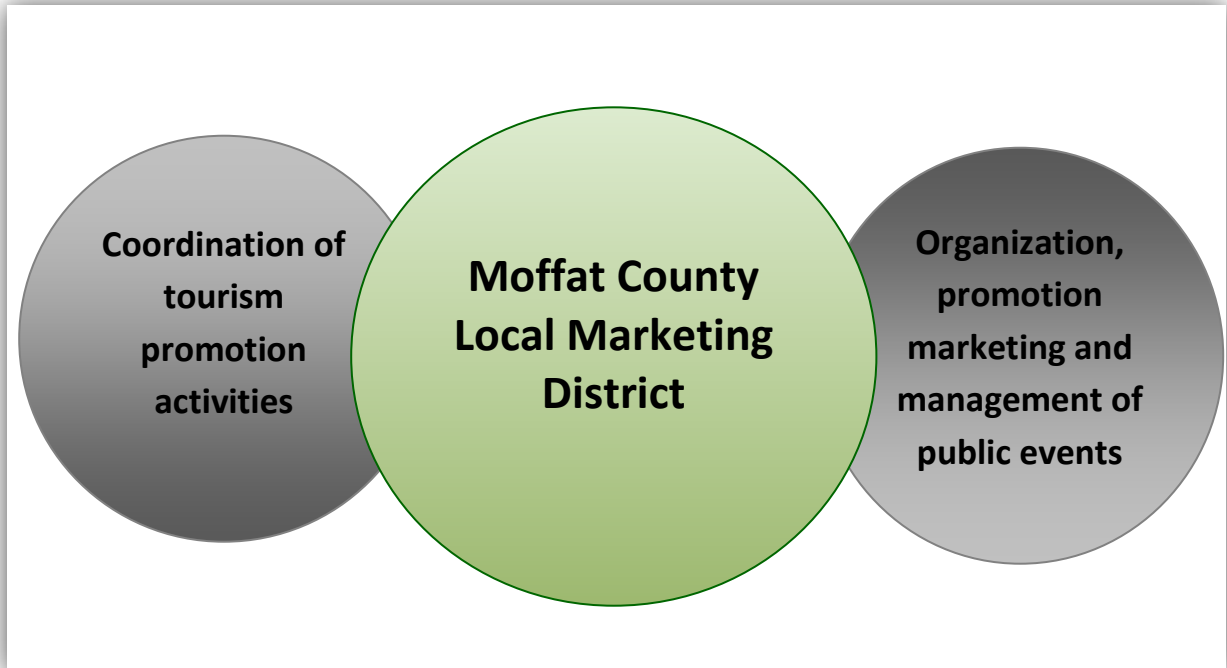
Museum Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
55000005	43405	STATE MUSEUM GRANT	9,640	0	0	0
		Intergovernmental:	9,640	0	0	0
55000005	45018	MINERAL ROYALTIES	10,741	0	0	0
55000005	45022	SALE OF ASSETS	50	0	0	0
55000005	45020	WALK IN DONATIONS	10,156	0	0	0
55000005	45021	GIFT SHOP	19,281	0	0	0
55000005	45008	DONATIONS	29,499	0	0	0
55000005	45001	MISCELLANEOUS	753	255	0	0
55000005	46004	REIMBURSEMENT	546	49	0	0
		Miscellaneous:	71,026	303	0	0
55000005	47001	INTEREST EARNED	0	0	0	0
		Interest:	0	0	0	0
		Total Revenue:	80,666	303	0	0

Museum Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
55000005	50020	FULL TIME WAGES	65,118	477	0	0
55000005	50025	FULL TIME SHARED WAGES	50,056	940	0	0
55000005	50030	PART TIME WAGES	35,321	208	0	0
55000005	50042	OVER TIME	400	1,600	0	0
55000005	50044	LONGEVITY	2,610	80	0	0
55000005	50046	LEAVE PAID OUT	5,085	20,341	0	0
55000005	50050	CONTRACT LABOR	6,018	0	0	0
55000005	50060	FRINGE BENEFITS	47,785	3,318	0	0
55000005	50080	RETIREMENT	7,396	1,406	0	0
Personnel Expenditures:			219,789	28,370	0	0
55000005	54015	COPIES	2,029	438	0	0
55000005	53002	ADVERTISING/LEGAL NOTICES	169	0	0	0
55000005	54020	DISPLAY SUPPLIES	2,718	10	0	0
55000005	54045	OPERATING SUPPLIES	2,595	20	0	0
55000005	53042	TELEPHONE	2,524	2,266	0	0
55000005	52043	UTILITIES	8,200	1,667	0	0
55000005	53046	TRAVEL	69	0	0	0
55000005	58012	INVENTORY	24,015	0	0	0
55000005	52036	REPAIRS BUILDING	8,529	0	0	0
55000005	54074	TAXES	1,032	0	0	0
55000005	54054	PUBLICATIONS	754	42	0	0
55000005	58020	CITY OF CRAIG	0	142,956	0	0
55000005	54023	ELECTRONIC RECORDING	4	0	0	0
Operating Expenditures:			52,636	147,400	0	0
55000005	60005	CAPITAL OUTLAY	9,225	0	0	0
Capital Expenditures:			9,225	0	0	0
Expenditure Total:			281,651	175,770	0	0

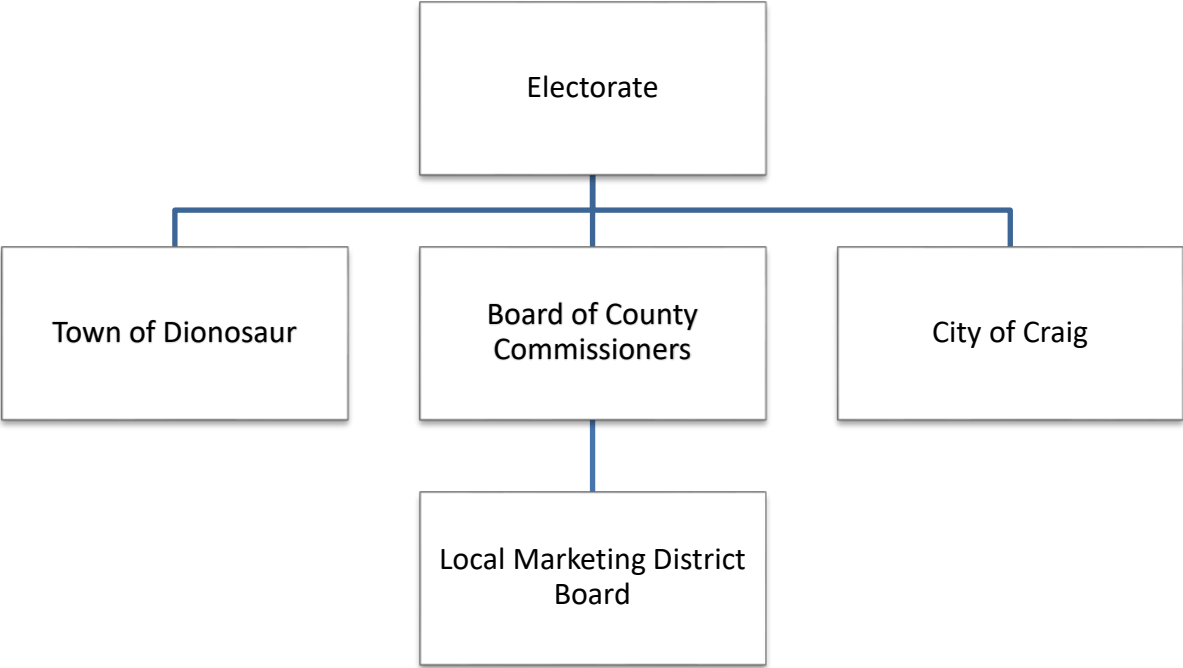
Moffat County Local Marketing District



Purpose of Department:

- The Moffat County Local Marketing District (MCLMD) is a combination district consisting of City of Craig, Town of Dinosaur and Moffat County and will be authorized but not limited to:
 - ✓ Coordination of tourism promotion activities
 - ✓ Coordination and support of activities in support of business recruitment, management and development
 - ✓ Organization, promotion, marketing and management of public events
 - ✓ Overseeing collection and disbursement of four percent marketing and promotion tax for rooms and accommodations sold in the City of Craig, Town of Dinosaur and Moffat County.

Moffat County Local Marketing District Organizational Chart



RESOLUTION NO. 24 (2021)

**A RESOLUTION APPROVING THE 2022 STRATEGIC PLAN AND BUDGET FROM
THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS ITS
OPERATING PLAN FOR THE YEAR 2022.**

WHEREAS, pursuant to Colorado Revised Statutes 29-25-110, an operating plan for the Moffat County Local Marketing District (henceforth called MCLMD) is required to be approved or disapproved by December 5, 2021 for the next fiscal year, which will be for the year commencing January 1, 2022 and ending on December 31, 2022; and

WHEREAS, the current Board of Directors of the MCLMD has been appointed pursuant to C.R.S. Section 29-25-108(1)(b), and also pursuant to Resolutions passed by the City Council of Craig, the Moffat County Board of County Commissioners, and the Town Council of Dinosaur; and

WHEREAS, the Board of Directors of the MCLMD has filed an operating plan and its proposed budget for the next fiscal year with the clerks of the three entities consisting of the City Council of Craig, the Moffat County Board of County Commissioners, and the Town Council of Dinosaur as required by C.R.S. Section 29-25-110; and

WHEREAS, the Operating Plan of the MCLMD for 2022, shall be approved or disapproved by the City of Craig, the Town of Dinosaur and by Moffat County within thirty (30) days after receipt of such operating plan and all requested documentation relating thereto, but not later than December 5, of the year in which the documents are filed; and

WHEREAS, the City of Craig City Council is acting as a member of the combination of local governments required to approve or disapprove the Operating Plan and proposed budget of the MCLMD for 2022.

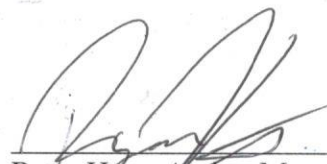
**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL FOR THE
CITY OF CRAIG, COLORADO:**


The Operating Plan and proposed budget of the Moffat County Local Marketing District for 2022 is hereby APPROVED and ADOPTED.

READ AND APPROVED THIS 26th DAY OF OCTOBER 2021, BY THE CITY COUNCIL
FOR THE CITY OF CRAIG, COLORADO.

ATTEST:


Liz White, City Clerk


Ryan Hess, Acting Mayor Pro tem

The seal is circular with a double-lined border. The outer ring contains the text "CITY OF CRAIG, COLORADO" at the top and "SEAL" at the bottom. Inside the ring, there are two stars at the bottom.

RESOLUTION NO. 2021 - 2

A RESOLUTION APPROVING THE 2022 STRATEGIC PLAN AND BUDGET FROM THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS ITS OPERATING PLAN FOR THE YEAR 2022

WHEREAS, pursuant to C.R.S. §29-25-110, an Operating Plan for the Moffat County Local Marketing District (henceforth called "MCLMD") is required to be approved or disapproved by December 5, 2021 for the next fiscal year, which is the year commencing January 1, 2022 and ending on December 31, 2022; and

WHEREAS, the current Board of Directors of the MCLMD has been appointed pursuant to C.R.S. §29-25-108 (1)(b), and also pursuant to Resolutions passed by the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur; and

WHEREAS, the Board of Directors of the MCLMD has filed a document called "2022 Strategic Plan", setting forth its operating plan and proposed budget for the next fiscal year with the clerks of the three entities consisting of the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur as required by C.R.S. §29-25-110; and

WHEREAS, the Operating Plan of the MCLMD for 2022, shall be approved or disapproved by the governing bodies of the City of Craig, the Town of Dinosaur and by Moffat County within thirty (30) days after receipt of such operating plan and all requested documentation relating thereto, but not later than December 5 of the year in which such documents are filed; and

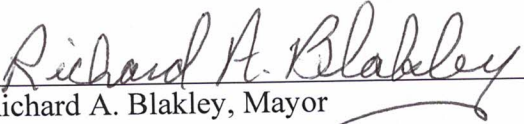
WHEREAS, the Dinosaur Town Board is acting as a member of the combination of local governments required to approve or disapprove the Operating Plan and proposed budget of the MCLMD for 2022.

NOW, THEREFORE, BE IT RESOLVED BY THE DINOSAUR TOWN COUNCIL BOARD OF TRUSTEES, MOFFAT COUNTY, COLORADO:

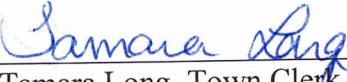
The Operating Plan and proposed budget of the Moffat County Local Marketing District for 2022 as presented by the Moffat County Local Marketing District on November 15th, 2021, and delivered electronically in final format on November 15th, 2020, is hereby APPROVED and ADOPTED.

READ and APPROVED this 6th day of December, 2021, by the Dinosaur Town Council, Board of Trustees, Moffat County, Colorado.

DINOSAUR TOWN COUNCIL


Richard A. Blakley, Mayor

ATTEST:


Tamara Long, Town Clerk

RESOLUTION NO. 2021 - 118

A RESOLUTION APPROVING THE 2022 STRATEGIC PLAN AND BUDGET FROM THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS ITS OPERATING PLAN FOR THE YEAR 2022

WHEREAS, pursuant to C.R.S. §29-25-110, an Operating Plan for the Moffat County Local Marketing District (henceforth called "MCLMD") is required to be approved or disapproved by December 5, 2021 for the next fiscal year, which is the year commencing January 1, 2022 and ending on December 31, 2022; and

WHEREAS, the current Board of Directors of the MCLMD has been appointed pursuant to C.R.S. §29-25-108 (1)(b), and also pursuant to Resolutions passed by the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur; and

WHEREAS, the Board of Directors of the MCLMD has filed a document called "2022 Strategic Plan", setting forth its operating plan and proposed budget for the next fiscal year with the clerks of the three entities consisting of the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur as required by C.R.S. §29-25-110; and

WHEREAS, the Operating Plan of the MCLMD for 2022, must be approved or disapproved by the governing bodies of the City of Craig, the Town of Dinosaur and by Moffat County within thirty (30) days after receipt of such operating plan and all requested documentation relating thereto, and

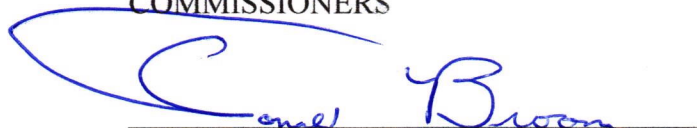
WHEREAS, the Board of County Commissioners of Moffat County is acting as a member of the combination of local governments required to approve or disapprove the Operating Plan and proposed budget of the MCLMD for 2022.

NOW, THEREFORE, BE IT RESOLVED BY THE MOFFAT COUNTY BOARD OF COUNTY COMMISSIONERS, MOFFAT COUNTY, COLORADO:

The Operating Plan and proposed budget of the Moffat County Local Marketing District for 2022 as presented by the Moffat County Local Marketing District on August 11, 2021, and delivered electronically in final format on October 26, 2021, is hereby APPROVED and ADOPTED.

READ and APPROVED this 26th day of October, 2021, by the Moffat County Board of County Commissioners, Moffat County, Colorado.

MOFFAT COUNTY BOARD OF COUNTY COMMISSIONERS



Donald Broom, Chair

STATE OF COLORADO)
) SS.
COUNTY OF MOFFAT)

I, Erin Miller, Deputy County Clerk and Ex-officio to the Board of Commissioners, do hereby certify that the above and foregoing is a true and complete copy of the resolution as adopted by the Board of County Commissioners on the date stated.

WITNESS, my hand and the seal of said county this 26th day of October, 2021.



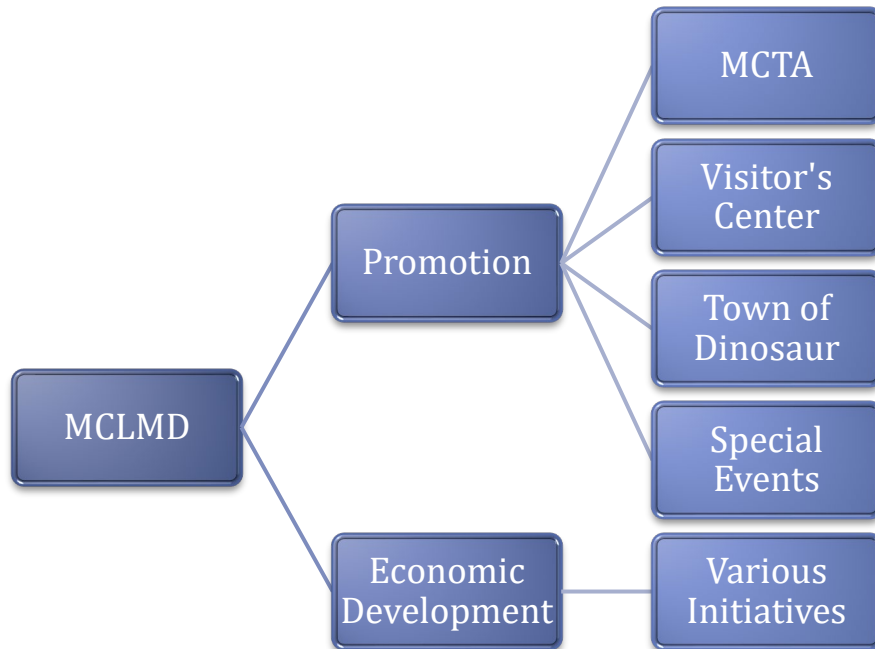
Erin Miller

Erin Miller, Deputy Clerk and Ex-officio to the County Commissioners, Moffat County, State of Colorado

2022 Strategic Plan

Mission

The Moffat County Local Marketing District (MCLMD) will support, enhance and encourage initiatives that create economic diversification, development, and stability for Moffat County. This will include, but is not limited to, the promotion of Moffat County as a premier recreation and tourism destination.



Background

The MCLMD board continues to maintain our key stakeholder partnerships with Moffat County Tourism Association (MCTA), Craig Chamber of Commerce, City of Craig, Moffat County, and the Town of Dinosaur.

All of these entities are vested in the future success of Moffat County. As the reality of a reduced presence of coal generated energy rapidly approaches; it is imperative that the aforementioned entities recognize the urgency of creating and sustaining a diverse economy and expedite efforts to achieve this paradigm shift. As MCLMD plans for 2022 and beyond, we understand the urgency and plan to aggressively pursue those strategies and initiatives that will strengthen our economy and tourism industry.

MCLMD's revenue stream for 2020 was impacted by the COVID-19 pandemic. Revenue collected for calendar year 2020 was \$263,226.91, down from \$304,322.71 collected in 2019. As of financial information provided through June 30, 2020, lodging tax collected through April 2021 totaled \$49,010.76. This trended to 42% YOY v. April 2020. MCLMD expects to meet its \$225,000 budget revenue estimate for 2021. During 2021, MCLMD continued to fund various events, paid for a feasibility study for a new adventure center, supported educational initiatives for a proposed recreation center, and other initiatives to help diversify Moffat County's economic base. MCLMD must continue to leverage past reserves and future revenues streams to fund projects and strategies that will provide long term tangible results. MCLMD will continue to be a primary source to fund initiatives that align with our strategic plan. It is imperative that the community stakeholders continue to focus on strengthening, diversifying, recruiting, and stabilizing our tourism industries and economic profile.

MCLMD continues to be limited in how tax revenue can be used to further our strategic plan. This limitation illustrates the need for all municipal entities working together to steward economic development into projects that are tangible and deliverable to the citizens of Moffat County.

2022 Strategic Plan

The 2022 Strategic Plan will focus on our Cornerstone Projects while continuing to assist with funding events to draw tourists to Moffat County. The MCLMD will continue to uphold the will of the voters to implement a plan to diversify and develop the Moffat County economy, and to effectively promote its physical attributes. We expect that the Ex Officio Board be constructive and critical in its review of this plan. The MCLMD will use this feedback to evaluate the strengths and weaknesses of this plan.

For 2022, the MCLMD strategic plan will be focused on four areas. Those areas include, 1.) Economic Development; 2.) Community Marketing / Promotion; 3.) Cornerstone Projects.; and 4.) Signature Event Support. This plan will be governed by C.R.S. 29-25-101. This plan will also be governed by collaboration between MCLMD, MCTA, and the Visitor's Center (both Craig and Dinosaur) and other governmental entities as necessary. Input will also be solicited from the Craig Chamber of Commerce, Downtown Business Association, and concerned community members to collaborate on other projects that will promote Moffat County and develop its economy.

Economic Development

1. Moffat County faces the reality that three major employers will have shut down operations or significantly scaled back their operations starting within the next four years. MCLMD will support any efforts to identify alternative uses for our natural resources or industries that can capitalize on the infrastructure already created by such entities. MCLMD will also assist in other strategies designed to diversify and stabilize our local economy.

Community Marketing

1. MCLMD sees the need for an effective promotion of Moffat County, not only for recreation but also to attract businesses. The opportunity to promote various economic opportunity zones is time sensitive and MCLMD wants to assist in anyway possible to expedite a prospectus for investors.
2. MCLMD will allocate funds to support community events. Funds will also be allocated to events, initiatives, and organizations that capitalize on the natural resources existing in Moffat County. These funds will be allocated with stipulations that each even, initiative, and organization will be evaluated based on its role in community development, number of visitors attracted, depth of business plan, financial viability, and how the event correlates to Moffat County's future vision. Special events should enhance community development. These events should also utilize SeeSource data to evaluate their event's ability to draw outside visitors and how to determine how to increase participation through focused marketing efforts.
3. Provide financial support to the Moffat County Visitor's Center subject to a review of a detailed and complete financial information regarding operating expenses and revenues.
4. Utilize existing tracking mechanisms to measure impact of special events in increasing visitor traffic to Moffat County and other demographics for economic analysis and development.
5. Provide a consistent and predictable funding process for event funding. This entails having two grant request / allocation periods. The first period will be held in November and will only entertain event funding requests from the Ride-N-Tie Rodeo, Whittle the Wood Festival, Grand Old West Days, Moffat County Hot Air Balloon Festival, and Bear River Young Life Car Show. The second period, to be held in April, will entertain requests from new events and all other events not included in the November grant request period. No other event funding requests will be

accepted during the year unless extraordinary circumstances exist as determined by a majority of the MCLMD Board of Directors. Requests for funding must be received by the 31st of October and 31st of March respectively.

Cornerstone Projects for 2022

1. **Economic Development** – Provide financial support for economic development initiatives as presented by various local organizations and community individuals focused on looking forward to the economic diversification of Moffat County. Also, providing resources and tools for those seeking funding to properly develop viable business plans and budgets to create sustainable local business.
2. **Community Marketing / Attraction**– Financially support efforts to advertise key partners, events, initiatives, and organizations.
3. **Town of Dinosaur Project Development and Strategic Support** – Set aside line item reserve to fund any projects or support any activities that fulfill the 2021 LMD objectives as previously mentioned.
4. **Annual Report** – MCLMD will provide an annual report to key partners and the community highlighting board accomplishments through the utilization of Lodging Tax Revenue.
5. **Support of Recreational Opportunities** – Place an emphasis on events, initiatives, and organizations that capitalize on Moffat County's natural resources.

2022 Budget Strategy

Based on the 2022 strategic plan and objectives listed above, the LMD Board proposes to amend the budget to reflect the following allocation strategy.

- Estimated 2021 Lodging Tax Revenue: \$250,000
- Financial support up to \$40,000 for existing events
- Financial support up to \$30,000 for new events
- Financial support up to \$16,000 for Colorado High School Finals Rodeo
- Financial support up to \$60,000 for Strategic Partners
- MCLMD earmarks \$370,000 of historical, present, and future revenue for cornerstone projects, and new / emerging initiatives and/or projects emerging in 2022 and requesting MCLMD funds (subject to MCLMD's statutory funding guidelines)

- This creates total possible budget expenditures of \$516,000

The LMD Board hopes the 2022 commitment to the Moffat County Visitor's Center and MCTA will allow other stakeholders (e.g. the County and City) to partner with LMD to address the capital components of projects supporting the LMD vision. By offering these commitments, it is not LMD's intent or expectation that Moffat County, the City of Craig, and the Town of Dinosaur abandon past support for economic development, tourism, and promotion. To rely solely on LMD to support these activities would be short-sighted for a community aggressively pursuing future strategies to improve and stabilize economic conditions and the quality of life.

**Moffat County Local Marketing District
Fund Summary**

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	304,323	263,227	225,000	250,000
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	13,625	-	-	-
Interest	-	-	-	-
Transfer In	-	-	-	-
Fund Balance Used	-	-	250,000	266,000
Total Sources of Funds	\$ 317,948	\$ 263,227	\$ 475,000	\$ 516,000
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	0
Operating	\$ 128,007	\$ 392,971	\$ 475,000	516,000
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 128,007	\$ 392,971	\$ 475,000	\$ 516,000
Annual Net Activity	\$ 189,941	\$ (129,744)	0	0
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 549,786	\$ 739,727	\$ 609,983	\$ 359,983
Change in Fund Balance	189,941	(129,744)	(250,000)	(266,000)
Ending Fund Balance	\$ 739,727	\$ 609,983	\$ 359,983	\$ 93,983
<u>Fund Balance Designations:</u>				
Restricted				
Marketing Promotion	\$ 739,727	\$ 609,983	\$ 359,983	\$ 93,983

Moffat County Local Marketing District Revenues

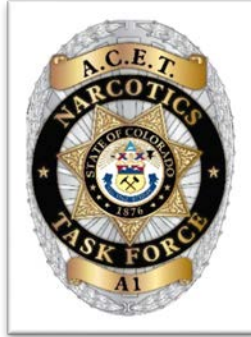
ORG	OBJ	DESCRIPTION	Actual	Actual	Estimate	Budget
55500005	41006	LOCAL MARKETING DISTRICT TAX	304,323	263,227	225,000	250,000
		Sales Taxes:	304,323	263,227	225,000	250,000
55500005	45001	MISCELLANEOUS	13,625	0	0	0
		Miscellaneous:	13,625	0	0	0
		Total Revenue:	317,948	263,227	225,000	250,000

Moffat County Local Marketing Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
55500005	50050	CONTRACT LABOR	0	0	0	0
		Personnel Expenditures:	0	0	0	0
55500005	54049	POSTAGE	64	0	0	0
55500005	53046	TRAVEL	418	0	0	0
55500005	53018	INSURANCE	1,822	1,823	0	0
55500005	54051	PROJECTS & DEVELOPMENT	38,082	53,271	60,000	60,000
55500005	58007	EVENT FUNDING	57,221	19,546	70,000	86,000
55500005	54038	MISCELLANEOUS	10,400	22,000	0	0
55500005	54022	ECON DEVLOP/DIVERSE PROJECT:	20,000	296,331	345,000	370,000
		Operating Expenditures:	128,007	392,971	475,000	516,000
		Expenditure Total:	128,007	392,971	475,000	516,000

ACET

All Crimes Enforcement Team



Moffat County Sheriff: KC Hume

Phone: 970-824-4495

Email: khume@sheriff.moffat.co.us

All Crimes Enforcement Team, Board of Executive Directors

- Moffat County Sheriff
- Routt County Sheriff
- Steamboat Springs Police Chief
- Craig Police Chief
- Hayden Police Chief
- 14th Judicial District Attorney

Mission Statement:

ACET will work collaboratively with agencies across our area of operation in an effort to minimize and impacts of narcotics and crime on the citizens we serve.

Purpose of Department:

The multi-jurisdictional team, ACET, was formed to combat the availability of street level narcotics across Moffat and Routt county. Investigators assigned to ACET commit themselves to identifying and dismantling drug trafficking organizations as well as identifying street level distributors. ACET will assist the participating agencies by providing them with intelligence concerning drug trafficking as well as secondary crimes that are commonly associated with drug use.

**All Crimes Enforcement Teams
Fund Summary**

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	82,500	82,500
Charges for Services	-	-	300	300
Miscellaneous	-	-	-	-
Interest	# -	-	400	400
Transfer In	-	-	-	-
Fund Balance Used	-	-	3,920	3,920
Total Sources of Funds	\$ -	\$ -	\$ 87,120	\$ 87,120
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	-
Operating	\$ -	\$ -	\$ 84,120	84,120
Capital Outlay	\$ -	\$ -	\$ 3,000	\$ 3,000
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ -	\$ -	\$ 87,120	\$ 87,120
Annual Net Activity	\$ -	\$ -	0	0
<u>Cumulative Balance:</u>				
Beginning Fund Balance*	\$ -	\$ -	\$ 113,635	\$ 109,715
Change in Fund Balance	-	-	(3,920)	(3,920)
Ending Fund Balance	\$ -	\$ -	\$ 109,715	\$ 105,795
<u>Fund Balance Designations:</u>				
Restricted	\$ -	\$ -	\$ 109,715	\$ 105,795

*Fund Balance forwarded from current fiscal agent to County as fiscal agent for ACET Board.

All Crime Enforcement Teams Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
24500002	43904	MOFFAT COUNTY DISTRICT ATTORNEY	0	0	8,000	8,000
24500002	43905	ROUTT COUNTY	0	0	8,000	8,000
24500002	43906	HAYDEN POLICE DEPT	0	0	2,500	2,500
24500002	43907	STEAMBOAT SPGS POLICE DEPT	0	0	16,000	16,000
24500002	43908	CRAIG POLICE DEPT	0	0	16,000	16,000
24500002	43909	MOFFAT CO SHERIFF OFFICE	0	0	16,000	16,000
24500002	43910	ROUTT CO SHERIFF OFFICE	0	0	16,000	16,000
Intergovernmental:			0	0	82,500	82,500
24500002	44011	FINES AND COLLECTIONS	0	0	300	300
Charges for Services:			0	0	300	300
24500002	45001	MISCELLANEOUS	0	0	0	0
Miscellaneous:			0	0	0	0
24500002	47001	INTEREST EARNED	0	0	400	400
Interest:			0	0	400	400
Total Revenue:			0	0	83,200	83,200

All Crime Enforcement Team Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
24500002	51018	OTHER PROFESSIONAL SERVICES	0	0	1,080	1,080
24500002	52027	LEASING	0	0	12,000	12,000
24500002	52035	REPAIRS AUTO	0	0	1,500	1,500
24500002	52037	REPAIRS EQUIP/MAINT	0	0	3,500	3,500
24500002	52043	UTILITIES	0	0	2,340	2,340
24500002	53009	DUES & MEETINGS	0	0	8,000	8,000
24500002	53010	EDUCATION	0	0	7,500	7,500
24500002	53042	TELEPHONE	0	0	5,700	5,700
24500002	53046	TRAVEL	0	0	25,000	25,000
24500002	54037	MISC EQUIPMENT	0	0	10,000	10,000
24500002	54042	OFFICE SUPPLIES	0	0	2,000	2,000
24500002	54045	OPERATING SUPPLIES	0	0	5,000	5,000
24500002	54049	POSTAGE	0	0	500	500
Operating Expenditures:			0	0	84,120	84,120
24500002	60014	EQUIPMENT VEHICLES	0	0	3,000	3,000
Capital Expenditures:			0	0	3,000	3,000
Expenditure Total:			0	0	87,120	87,120



Capital Improvement Program

The Capital Improvement Program (CIP) is a multi-year planning tool to identify and implement the County's short-term and long-term capital needs.

The CIP is the result of significant collaboration between the following departments: Development Services, Facility Maintenance, Fairgrounds, Landfill, Parks & Recreation, Road and Bridge, Weed & Pest, Information Technology Department and the Finance Department and also reflects input from other County departments. The commendable work of all parties is reflected in the CIP.

2022 Capital Improvement Plan

The 2022 CIP includes improvements in five categories of projects:

- Equipment/Vehicle Replacement \$1,133,410
- Facility Improvements \$16,506,792
- Airport Maintenance \$5,000
- Road Maintenance \$391,758
- Technology Improvements \$33,250

The County's 2022 CIP includes a total of \$18,070,210 million. This amount is an increase of \$14,370,141 from the 2021 budget figure of \$3,700,069.

Category	2021 Rollover	2022	2023-2024	2025-2027
EQUIPMENT/VEHICLE REPLACEMENT	\$ -	\$ 1,133,410	\$ 3,084,411	\$ 3,655,720
FACILITY IMPROVEMENTS	\$ 417,000	\$ 16,089,792	\$ 15,000	\$ -
AIRPORT MAINTENANCE	\$	\$ 5,000	\$	\$
ROAD MAINTENANCE	\$	\$	\$	\$
Preventative Maintenance	\$	\$ 391,758	\$	\$
TOTAL ROAD MAINTENANCE	\$ -	\$ 391,758	\$	\$
TECHNOLOGY IMPROVEMENTS	\$	\$	\$	\$
Computer Rotation	\$	\$ 33,250	\$ 36,000	\$ 54,000
TOTAL TECHNOLOGY IMPROVEMENTS	\$ -	\$ 33,250	\$	\$
GRAND TOTALS	\$ 417,000	\$ 17,653,210	\$ 3,099,411	\$ 3,655,720

Road Maintenance

The objective of the Road and Bridge Department is to provide and maintain a safe and adequate road system for the unincorporated areas of Moffat County. In addition to general maintenance, this budget includes the cost of engineering, construction, and maintenance of the 1,700 miles of the County road system. The Departments activities include: street overlays, replacement of signs, culverts and cattle guards, road surface maintenance, chip seals, patching, shoulder repairs, removal of roadside debris, storm patrol, storm cleanup, and providing requested service to other County departments.

Overview of the 2022 CIP

The County's Capital Improvement Program (CIP) is a multi-year planning tool to identify and implement short-term and long-term capital needs. Capital projects included in the CIP include acquisitions, additions, improvements, and non-routine maintenance to County-owned facilities, and roads that generally equal or exceed \$25,000 and have a useful life of at least five years. In addition, the plan also includes capital equipment and vehicle replacements that equal or exceed \$5,000 and have a useful life of at least two years.

In order to maintain assets at a level adequate to protect the county's capital investment and to minimize future maintenance and replacement costs, the CIP plan provides guidance in the capital replacement rotation and capital improvement needs according to 10 year projections and will be updated and adopted on an annual basis.

Facility Improvements Projects

These capital investments help ensure safe and appropriate facilities for County employees and the public. These facilities include the Courthouse, Public Safety Center, Road and Bridge Offices and Shops, Human Service Building, Libraries, Community Centers, and parks and open space facilities. The 2021 CIP shows funding for facilities from county funds or from Conservation Trust Funds. The County owned mineral revenue is being designated as follows per Resolution 2006-137 Designation of Revenue in Capital Projects Fund:

- 15% of the revenue for Courthouse Expansion/Major Renovations
- 15% of the revenue for Senior Housing Improvements/Addition
- 25% of the revenue for a multiuse building at the Fairgrounds
- 45% of the revenue for yet to be determined capital improvements
-

As of the end of 2022 these categories have the following estimated balances:

- Courthouse Expansion/Major Renovations \$7,992
- Senior Housing Improvements/Addition \$492,328
- Multiuse Building at Fairgrounds \$773,367
- Yet to be Determined Capital Improvements \$53,768

Equipment/Vehicle Replacement

Equipment/Vehicle Replacement

It is Moffat County's goal to continue to maintain our equipment and vehicles to ensure employee safety as well as improved efficiency. The replacement schedule for equipment and vehicles varies by department, types of equipment, and the usage. Developmental Services also works with Departments to research best value for Equipment Purchases and, if needed, prepares the bid process.

Due to the struggles with revenue shortfalls and capital improvement needs, a 10 year Capital Improvement Plan (CIP) has been developed to address vehicle and equipment rotation along with building improvements. Typically, a CIP is built on a rotation basis such as vehicles rotate every 5 years or 100,000 miles. The CIP for Moffat County is based off of scoring mechanisms to identify the highest replacement need from usage. For example: an older vehicle that may have low miles due to in town use may not be a high need of replacement and will stay on the rotation until the mileage and condition of the vehicle is scored for highest replacement need.

Summary of Proposed Equipment/Vehicle Replacements

Equipment/Vehicle Description	2021 Rollover	2022	2023-2024	2025-2027
Airport Utility Vehicle	\$	\$	\$ 9,900	\$
Airport Fund Sub-Total	\$ -	\$ -	\$ 9,900	\$ -
Assessor Vehicles	\$	\$	\$	\$ 36,300
Cemetery Pickups	\$	\$	\$ 36,300	\$
Cemetery Utility Vehicles	\$	\$ 12,650	\$	\$ 12,650
Cemetery Tractor	\$	\$	\$ 31,613	\$
Commissioners Vehicles	\$	\$	\$ 36,473	\$ 89,633
Development Services Vehicles	\$	\$	\$ 76,980	\$
Emergency Management Vehicle	\$	\$	\$	\$ 37,400
Extension Vehicle	\$	\$	\$	\$ 36,300
Fairgrounds Mower	\$	\$	\$	\$ 21,790
Fairgrounds Pickups	\$	\$ 36,300	\$	\$
Fairgrounds Toolcats	\$	\$	\$	\$ 52,874
Fairgrounds Tractors	\$	\$ 100,000	\$	\$ 36,902
Fairgrounds Utility Vehicle	\$	\$ 12,650	\$	\$
Facilities Pickups	\$	\$	\$	\$ 72,600
Facilities Miscellaneous Equip	\$	\$	\$ 6,409	\$ 8,552
IT Vehicle	\$	\$	\$ 55,542	\$
Maybell Ambulance	\$	\$	\$ 93,500	\$ 93,500
Maybell Fire Fire Truck	\$	\$	\$ 165,000	\$ 224,459
Parks & Rec Ice Resurfacer	\$	\$ 104,500	\$	\$
Parks & Rec Mower	\$	\$	\$ 50,023	\$ 25,773
Parks & Rec Tractor	\$	\$	\$ 50,484	\$
Parks & Rec Striper	\$	\$ 5,300	\$	\$
Parks & Rec Utility Vehicle	\$	\$ 10,780	\$	\$ 22,085
Pest Management Foggers	\$	\$ 17,600	\$	\$
Pest Management ATVs	\$	\$ 25,300	\$ 48,950	\$
Pest Management Mixing/Loading Equip	\$	\$	\$ 1,621	\$
Pest Management Pickups	\$	\$	\$ 181,500	\$ 181,500
Pest Management Sprayers	\$	\$ 8,030	\$ 11,715	\$ 10,133
Pest Management Utility Vehicles	\$	\$	\$ 25,926	\$ 42,118
Pest Management Tracks for Argo	\$	\$	\$	\$ 28,217
Sheriff Vehicles	\$	\$	\$ 408,100	\$ 157,850
Sherman Youth Camp Generator	\$	\$	\$ 9,186	\$
Sherman Youth Camp Pickup	\$	\$	\$ 36,300	\$
General Fund Sub-Total	\$ -	\$ 333,110	\$ 1,325,623	\$ 1,190,637
Pickups and Vans	\$	\$ 261,000	\$ 368,038	\$ 160,000
Tractor Trucks	\$	\$ 150,000	\$ 300,000	\$ 530,000
Motor Graders	\$	\$	\$ 685,860	\$ 740,000
Loaders & Backhoes	\$	\$ 350,000	\$	\$ 600,000
Trailers	\$	\$	\$ 200,000	\$ 180,000
Misc. Equipment	\$	\$	\$ 23,390	\$ 70,000
Road & Bridge Fund Sub-Total	\$ -	\$ 761,000	\$ 1,577,288	\$ 2,280,000

Summary of Proposed Equipment/Vehicle Replacements (Continued)

Equipment/Vehicle Description	2021 Rollover	2022	2023-2024	2025-2027
Passenger Van	\$	\$	\$ 99,000	\$ 99,000
Seniors Fund Sub-Total	\$ -	\$ -	\$ 99,000	\$ 99,000
Transport Vehicle	\$	\$	\$	\$
Jail Fund Sub-Total	\$ -	\$ -	\$ 72,600	\$ 39,333
Vehicle(s) Replacement	\$	\$	\$	\$
Human Service Fund Sub-Total	\$ -	\$ 36,300	\$	\$ 46,750
ACET Vehicle	\$	\$ 3,000	\$	\$
ACET Fund Sub-Total	\$ -	\$ 3,000	\$ -	\$ -
	0	1,133,410	3,084,411	3,655,720

Facility Improvements

FACILITY IMPROVEMENTS

The County Grounds & Building Department is responsible for all building and space maintenance for County buildings. In total, the department maintains 39,625 sq. ft. of buildings. The Development Services Department examines facilities throughout the county, determines requirements for improvements, and makes recommendations to Department Heads and Commissioners for upcoming needs. Funding in future fiscal years is indicated for planning purposes only and subject to available funding and approval by the Board of County Commissioners.

Summary of Proposed Facility Improvements

Facility Improvement Description	2021 Rollover	2022	2023-2024	2025-2027
Craig-Moffat Airport Improvements	\$	\$ 5,000	\$	\$
Airport Fund Sub-Total	\$ -	\$ 5,000	\$ -	\$ -
Courthouse Upgrades	\$	\$	\$	\$
Emergency Management AEDs	\$	\$ 50,000	\$	\$
Sheriff Records Management System	\$	\$ 35,000	\$	\$
Sheriff Duty Light Upgrade	\$	\$ 21,200	\$	\$
Sherman Youth Camp Building Siding Repair	\$	\$ 9,000	\$	\$
General Fund Sub-Total	\$ 30,000	\$	\$	\$
Maybell Shop Painting	\$ 30,000	\$ 115,200	\$ -	\$ -
Road & Bridge Fund Sub-Total	\$ 30,000	\$	\$	\$
Landfill Cell Construction	\$ 35,000	\$	\$	\$
Landfill Fund Sub-Total	\$ 35,000	\$ -	\$ -	\$ -
	\$	\$ 416,275	\$	\$
	\$ -	\$ 416,275	\$ -	\$ -

Summary of Proposed Facility Improvements (Continued)

Facility Improvement Description	2021 Rollover	2022	2023-2024	2025-2027
Cemetery Fence	\$ 35,000	\$	\$	\$
Fairground Arena Upgrades	\$	\$ 13,000	\$	\$
Finance Accounting System Upgrade	\$ 261,000	\$	\$	\$
Loudy Simpson Caretaker House	\$	\$ 7,500	\$	\$
Seniors Kitchen Fire Suppression System	\$	\$ 13,000	\$	\$
Capital Fund Sub-Total	\$ 296,000	\$ 33,500	\$ -	\$ -
Loudy Simpson Reskin Shelters	\$ 25,000	\$	\$	\$
Loudy Simpson New Pump House	\$ 26,000	\$	\$	\$
Loudy Simpson Tree Replacement	\$	\$ 15,000	\$ 15,000	\$
Conservation Trust Fund Sub-Total	\$ 51,000	\$ 15,000	\$ 15,000	\$ -
New Courthouse Remodel	\$	\$ 15,144,497	\$	\$
Lease Purchase Fund Sub-Total	\$ -	\$ 15,144,497	\$ -	\$ -
Craig Library Paint	\$	\$ 25,520	\$	\$
Library Fund Sub-Total	\$ -	\$ 25,520	\$ -	\$ -
MWWTF Pump Replacement	\$ 5,000	\$	\$	\$
Maybell Waste Water Treatment Fund Sub-T	\$ 5,000	\$ -	\$ -	\$ -
Fencing	\$	\$ 65,000	\$	\$
Parking Lot Repair	\$	\$ 30,000	\$	\$
Interior Paint	\$	\$ 15,000	\$	\$
Scanner	\$	\$ 140,000	\$	\$
Roof Top Units	\$	\$ 48,000	\$	\$
Jail Fund Sub-Total	\$ -	\$ 298,000	\$ -	\$ -
Component Unit Various Projects	\$	\$ 41,800	\$	\$
Component Unit Sub-Total	\$ -	\$ 41,800	\$ -	\$ -
	\$	\$	\$	\$
	417,000	16,094,792	15,000	-



Memorial Regional Health



Memorial Regional Health
Memorial Regional Health Board of Trustees
750 Hospital Loop
Craig, CO 81625
970-824-9411
info@memorialrh.org

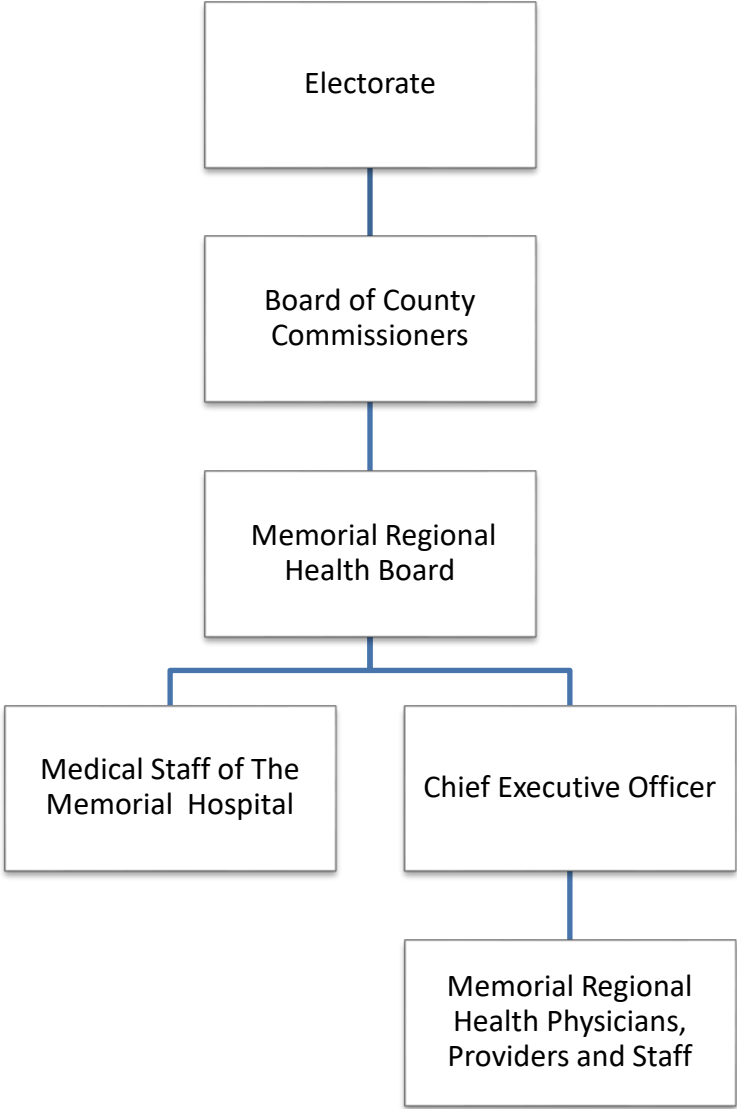
Purpose of Department:

Memorial Regional Health includes a 25-bed hospital, multi-specialty medical clinics located in Craig and Steamboat and a rehabilitation center located in and focused on caring for the residents of Northwest Colorado.

Following a vote of the people to support a new hospital, MRH opened a new 25-bed hospital in 2009. In September of 2019, MRH consolidated most of the medical practices, providers and services into the newly constructed medical office building located adjacent to the hospital.

At MRH, we pride ourselves in taking care of you like family. Many of you know our staff not only as healthcare experts, but as friends and neighbors as well. We are dedicated to helping you, personally, reach optimum health, and to increasing the health of our community as a whole. Together, we're stronger. When you choose MRH, you choose Craig.

The Memorial Regional Health Organizational Chart



The Memorial Hospital Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
Sources of Funds:				
Property Taxes	\$ 1,204,394	\$ 1,235,544	\$ 1,298,982	\$ 1,279,814
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	63,403,020	60,804,480	61,872,459	65,759,400
Miscellaneous	807,665	8,027,790	4,750,963	1,321,025
Interest	-	-	-	-
Transfer In	-	-	-	-
Fund Balance Used	6,832,655	320,491		
Total Sources of Funds	\$ 72,247,734	\$ 70,388,305	\$ 67,922,404	\$ 68,360,239
Uses of Funds:				
Personnel	\$ 41,734,558	\$ 34,335,506	\$ 27,393,026	\$ 31,316,064
Operating	\$ 30,513,176	\$ 36,052,799	\$ 36,125,382	36,064,367
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 72,247,734	\$ 70,388,305	\$ 63,518,408	\$ 67,380,431
Annual Net Activity	\$ -	\$ -	\$ 4,403,997	\$ 979,808
Cumulative Balance:				
Beginning Fund Balance	\$ 10,426,930	\$ 3,594,275	\$ 3,273,784	\$ 7,677,781
Change in Fund Balance	(6,832,655)	(320,491)	4,403,997	979,808
Ending Fund Balance	\$ 3,594,275	\$ 3,273,784	\$ 7,677,781	\$ 8,657,589
Fund Balance Designations:				
Assigned				
County Hospital	3,594,275	3,273,784	7,677,781	8,657,589

The Memorial Hospital Revenues

Account Number & Title	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
TAXES CURRENT PROPERTY	1,204,394	1,235,544	1,298,982	1,279,814
Property Taxes:	1,204,394	1,235,544	1,298,982	1,279,814
CHARGES - PATIENT	67,423,020	60,804,480	118,734,060	126,012,600
DEDUCTIONS	(4,020,000)	-	(56,861,601)	(60,253,200)
Charges for Services:	63,403,020	60,804,480	61,872,459	65,759,400
OTHER FEDERAL GRANTS	-	5,692,508	3,299,155	-
OTHER	653,006	1,498,802	1,436,808	1,321,025
CONTRIBUTIONS	154,659	836,480	15,000	-
Miscellaneous:	807,665	8,027,790	4,750,963	1,321,025
Total Revenue:	65,415,079	70,067,814	67,922,404	68,360,239

The Memorial Hospital Expenditures

Account Number & Title	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
SALARIES & FRINGE	41,734,558	34,335,506	27,393,026	31,316,064
Personnel Expenditures:	41,734,558	34,335,506	27,393,026	31,316,064
OPERATING	26,132,007	29,643,864	28,533,806	28,529,606
INTEREST & AMORITZATION	1,134,737	1,678,779	1,944,794	1,951,000
DEPRECIATION	3,056,555	3,780,215	3,781,668	3,913,900
LOSS ON INVESTMENT	189,877	684,852	1,865,114	1,669,861
COST OF ISSUANCE	0	265,089	0	0
Operating Expenditures:	30,513,176	36,052,799	36,125,382	36,064,367
Expenditure Total:	72,247,734	70,388,305	63,518,408	67,380,431

Housing Authority



Sunset Meadows I

Sunset Meadows II



**Housing Authority
The Housing Authority Board
Sunset Meadows I
633 Ledford Street
Phone: 970-824-3660
Craig, CO 81625**

Mission Statement:

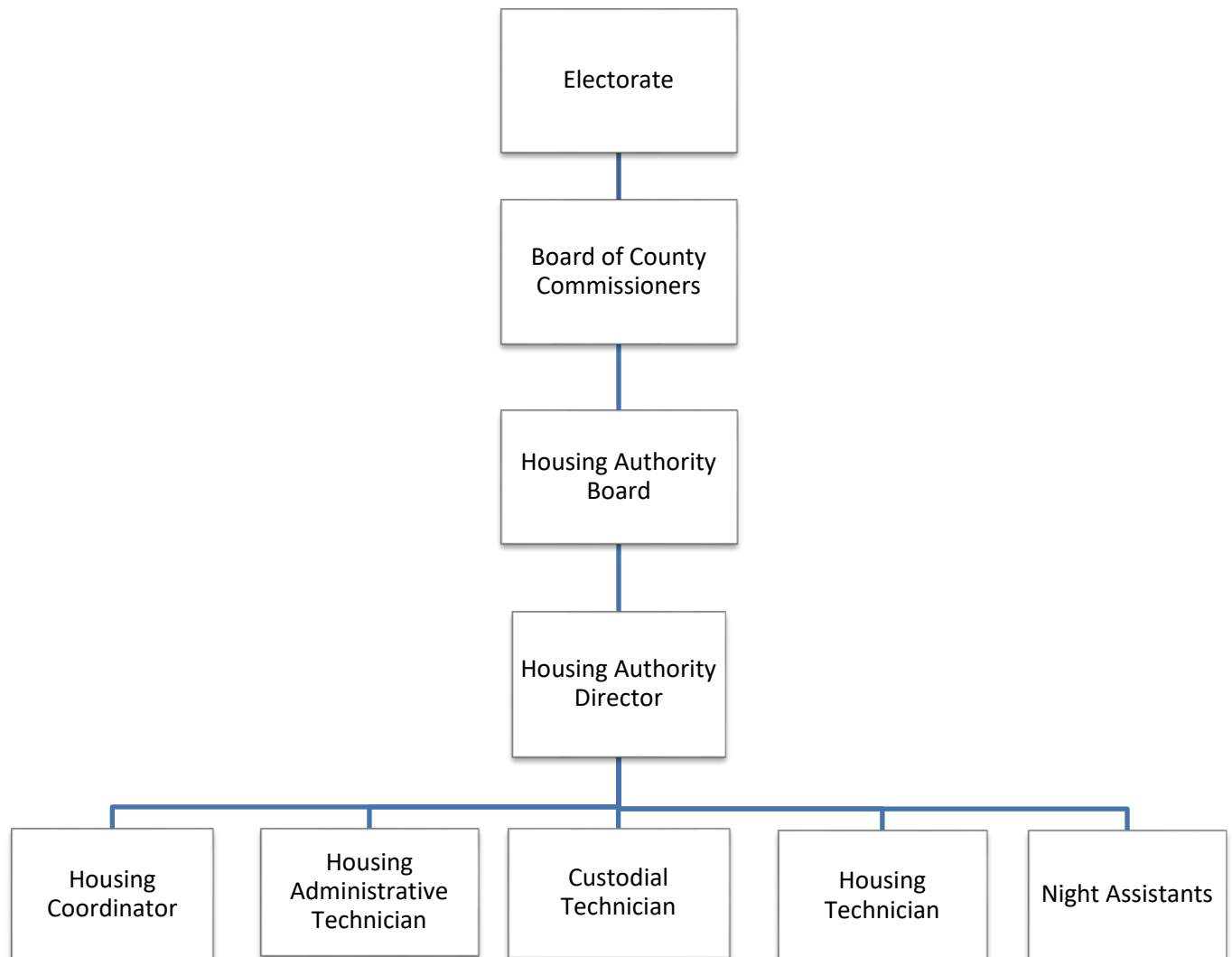
It is the mission of the Moffat County Housing Authority and its staff to provide a safe, clean, well-maintained, comfortable and pleasant environment in which senior citizens may actively live while providing quick and conscientious response to tenant needs.

Purpose of Department:

The function of the Moffat County Housing Authority is to provide safe, decent and sanitary rental housing for primarily low-income senior citizens. In addition, Sunset Meadows serves as a senior center and meeting place for all of Moffat County's senior citizens. Many structured in-house and community activities take place at Sunset Meadows; numerous aimed at enhancing the lives of senior citizens. Additional services include a handicapped accessible bus that provides transportation for seniors in our community. This service is an important link for seniors to vital services such as doctors, hospitals and grocery stores. Sunset Meadows also provides noon meals for seniors and Meals-on-Wheels for homebound seniors in the community.

Housing Authority Personnel Schedule	
Position Title	FTE
Housing Authority Director	0.75
Housing Administrative Coordinator	1.00
Housing Administrative Technician	0.62
Housing Technician	0.63
Custodial Technician	0.97
Assistant Night Manager	0.36
Total	4.33

Housing Authority Organizational Chart



Housing Authority Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	502,044	677,864	485,106	436,857
Charges for Services	350,826	370,956	398,665	410,609
Miscellaneous	9,810	11,871	8,804	9,950
Interest	13,528	4,761	1,438	1,455
Transfer In	-	-	-	-
Fund Balance Used				
Total Sources of Funds	\$ 876,208	\$ 1,065,452	\$ 894,013	\$ 858,871
<u>Uses of Funds:</u>				
Personnel	\$ 190,267	\$ 217,168	\$ 235,737	\$ 248,127
Operating	459,529	445,113	500,402	537,657
Capital Outlay	495	11,234	41,286	41,800
Transfers Out	-	-	-	-
Total Uses of Funds	\$ 650,291	\$ 673,515	\$ 777,425	\$ 827,584
Annual Net Activity	\$ 225,916	\$ 391,938	\$ 116,588	\$ 31,287
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 933,086	\$ 1,159,000	\$ 1,550,938	\$ 1,667,526
Change in Fund Balance	225,916	391,938	116,588	31,287
Ending Fund Balance	\$ 1,159,000	\$ 1,550,938	\$ 1,667,526	\$ 1,698,813
<u>Fund Balance Designations:</u>				
Restricted				
Emergency	-	-	20,000	20,000
Committed				
60 Days Operating*	266,871	291,368	122,714	130,990
Assigned				
Subsequent Year's Expenditures	892,130	1,259,569	1,524,812	1,547,823

Sunset Meadows I Revenues

ORG	OBJ	DESCRIPTION	Actual	Actual	Estimate	Budget
60000006	43018	FED HUD TENANT ASSIST PAYMENTS	222,804	207,892	213,000	219,819
60000006	43019	FED CAPITAL/INCENT PERFORMANCE	20,303	14,828	0	5,000
Intergovernmental:			243,107	222,720	213,000	224,819
60000006	44004	TENANT RENT	201,576	226,916	211,800	214,607
60000006	44005	VACANCIES	(21,330)	(36,535)	0	0
60000006	44006	TENANT AIR CONDITIONER	2,690	2,683	2,745	2,745
60000006	44007	TENANT CABLE	7,252	6,959	6,585	6,772
60000006	44008	BEAUTY SHOP RENT	3,600	2,100	1,080	3,600
Charges for Services:			193,788	202,123	222,210	227,724
60000006	45001	MISCELLANEOUS	3,809	4,156	2,710	3,350
60000006	45010	UNCATEGORIZED INCOME	2,530	1,909	2,160	2,400
60000006	46004	REIMBURSEMENT	0	1,017	0	0
60000006	46013	DAMAGE REIMBURSEMENT	238	223	300	300
Miscellaneous:			6,577	7,305	5,170	6,050
60000006	47001	INTEREST EARNED	7,637	3,075	700	700
60000006	47005	INTEREST EDWARD JONES	356	47	5	5
60000006	47006	INTEREST LPL FINANCIAL	1,691	853	383	400
Interest:			9,684	3,974	1,088	1,105
Total Revenue			453,155	436,122	441,468	459,698

Sunset Meadows I Admin Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60061006	50025	FULL TIME SHARED WAGES	43,936	47,450	49,923	40,951
60061006	50035	PART TIME SHARED WAGES	0	0	0	16,229
60061006	50042	OVER TIME	0	33	0	0
60061006	50046	LEAVE PAID OUT	227	1,649	0	0
60061006	50060	FRINGE BENEFITS	10,600	14,279	13,403	13,100
60061006	50080	RETIREMENT	726	2,297	2,401	1,446
Personnel Expenditures:			55,489	65,707	65,727	71,726
60061006	51001	AUDIT SERVICES	3,600	3,826	3,959	3,769
60061006	52009	COPIER LEASE	1,630	1,812	1,425	1,630
60061006	53001	ADVERTISING	1,499	1,418	2,500	2,750
60061006	53003	BACKGROUND CHECKS	1,169	953	1,250	1,250
60061006	53005	COMPUTER EXPENSE/SERVICES	3,861	2,948	5,502	6,252
60061006	53009	DUES & MEETINGS	724	290	325	500
60061006	53018	INSURANCE	0	0	0	4,000
60061006	53042	TELEPHONE	1,279	1,132	1,200	1,300
60061006	53057	CONTINUING EDUCATION	975	293	3,000	3,000
60061006	54001	ACTIVITIES	328	118	200	200
60061006	54006	BOARD EXPENSE	0	27	25	100
60061006	54038	MISCELLANEOUS	(1,604)	0	1,016	1,100
60061006	54042	OFFICE SUPPLIES	609	622	850	1,100
60061006	54046	OTHER ADMIN EXPENSE	13,501	13,713	10,000	3,000
60061006	54049	POSTAGE	54	86	100	100
60061006	57005	INTEREST	262	24	2	10
Operating Expenditures:			27,886	27,262	31,354	30,061
Expenditure Total:			83,375	92,969	97,081	101,787

Sunset Meadows I Utilities Expenditure

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60062006	52011	UTILITIES ELECTRIC	25,667	30,039	30,630	32,000
60062006	52030	UTILITIES NATURAL GAS	10,005	8,437	10,000	12,000
60062006	52040	UTILITIES SEWER	16,678	17,398	17,900	18,450
60062006	52046	UTILITIES WATER	18,845	21,046	21,110	21,600
Operating Expenditures:			71,195	76,919	79,640	84,050
Expenditure Total:			71,195	76,919	79,640	84,050

Sunset Meadows I Operating & Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60063006	50025	FULL TIME SHARED WAGES	13,316	9,886	16,067	14,833
60063006	50030	PART TIME WAGES	0	0	0	4,753
60063006	50035	PART TIME SHARED WAGES	9,799	13,205	13,669	9,073
60063006	50046	LEAVE PAID OUT	65	0	0	0
60063006	50060	FRINGE BENEFITS	11,118	14,139	16,636	16,504
60063006	50080	RETIREMENT	443	637	964	890
Personnel Expenditures:			34,741	37,867	47,336	46,053
60063006	51011	EXTERMINATING	3,783	5,193	1,920	3,000
60063006	52004	CABLE TV TENANT	9,642	11,136	12,000	13,000
60063006	52007	CLEANING SERVICES	0	4,058	3	800
60063006	52012	ELECTRICAL REPAIR	374	0	1,500	1,500
60063006	52013	ELEVATOR MAINTENANCE	1,750	1,250	2,570	2,650
60063006	52014	ELEVATOR PHONE	710	749	1,005	1,250
60063006	52017	FACILITY EXPENSE	27,126	19,211	38,000	27,100
60063006	52020	UTILITIES GARBAGE REMOVAL	2,345	1,960	2,100	2,550
60063006	52037	REPAIRS EQUIP/MAINT	11,116	11,504	12,350	13,220
60063006	53032	SECURITY	1,057	826	1,560	1,600
60063006	53048	UNEMPLOYMENT	2,074	0	0	0
60063006	54010	CLEANING SUPPLIES	1,107	1,551	1,665	1,750
60063006	54028	FURNISHINGS	0	0	200	300
60063006	54065	SIGNAGE	0	5	0	0
60063006	54072	STOVES & REFRIDGERATOR	517	0	750	750
60063006	54080	WASHER/DRYER	231	0	1,000	5,000
60063006	54081	WINDOW COVERINGS	0	0	300	300
Operating Expenditures:			61,832	57,442	76,923	74,770
60063006	60001	AIR CONDITIONERS	0	1,312	575	1,200
60063006	60006	CARPET REPLACEMENT	0	0	3,080	4,500
60063006	60018	INTERIOR BLDG IMPROVEMENT	495	0	0	1,000
60063006	60020	LINOLEUM REPLACEMENT	0	0	1,500	1,500
60063006	60023	PARKING LOT REPLACE/OVERLAY	0	0	500	500
60063006	60046	SECURITY UPGRADE	0	0	0	12,000
Capital Expenditures:			495	1,312	5,655	20,700
Expenditure Total:			97,067	96,621	129,914	141,523

Sunset Meadows I Financial Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60064006	58002	DEPRECIATION	48,264	62,132	38,945	38,945
Operating Expenditures:			48,264	62,132	38,945	38,945
Expenditure Total:			48,264	62,132	38,945	38,945

Sunset Meadows II Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60500006	43020	FED CHFA TENANT ASST PAYMENTS	258,937	255,829	240,000	212,038
60500006	43406	STATE EIAF GRANT	0	199,315	32,106	0
Intergovernmental:			258,937	455,144	272,106	212,038
60500006	44004	TENANT RENT	168,215	181,707	167,100	173,485
60500006	44005	VACANCIES	(20,700)	(22,435)	0	0
60500006	44006	TENANT AIR CONDITIONER	2,596	2,598	2,495	2,500
60500006	44007	TENANT CABLE	6,927	6,963	6,860	6,900
Charges for Services:			157,038	168,833	176,455	182,885
60500006	45001	MISCELLANEOUS	2,023	950	500	1,000
60500006	45010	UNCATEGORIZED INCOME	954	1,804	2,175	2,100
60500006	46004	REIMBURSEMENT	0	1,023	576	800
60500006	46013	DAMAGE REIMBURSEMENT	257	789	383	0
Miscellaneous:			3,233	4,566	3,634	3,900
60500006	45025	REPLACEMENT RESERVE	1,077	0	0	0
60500006	47001	INTEREST EARNED	2,767	788	350	350
Interest:			3,844	788	350	350
Total Revenue			423,053	629,330	452,545	399,173

Sunset Meadows II Admin Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60561006	50025	FULL TIME SHARED WAGES	50,962	54,818	57,961	49,382
60561006	50035	PART TIME SHARED WAGES	0	0	0	9,960
60561006	50042	OVER TIME	0	43	0	0
60561006	50046	LEAVE PAID OUT	1,310	1,876	0	0
60561006	50060	FRINGE BENEFITS	11,175	15,070	14,063	21,491
60561006	50080	RETIREMENT	780	2,748	2,884	2,963
Personnel Expenditures:			64,226	74,555	74,908	83,796
60561006	51001	AUDIT SERVICES	6,688	6,627	6,795	6,999
60561006	52009	COPIER LEASE	1,630	1,812	1,320	1,630
60561006	53001	ADVERTISING	1,336	1,418	2,500	2,750
60561006	53003	BACKGROUND CHECKS	1,572	874	1,075	1,424
60561006	53005	COMPUTER EXPENSE/SERVICES	2,941	2,944	5,502	6,252
60561006	53009	DUES & MEETINGS	724	290	325	500
60561006	53018	INSURANCE	0	0	0	4,000
60561006	53042	TELEPHONE	2,187	1,963	2,090	2,215
60561006	53057	CONTINUING EDUCATION	975	234	3,000	3,000
60561006	54001	ACTIVITIES	319	118	200	200
60561006	54006	BOARD EXPENSE	0	27	25	100
60561006	54042	OFFICE SUPPLIES	641	630	850	1,100
60561006	54046	OTHER ADMIN EXPENSE	15,039	13,932	10,000	3,000
60561006	54049	POSTAGE	77	11	100	100
60561006	57005	INTEREST	218	22	0	0
60561006	58017	RENT REFUND	1	24	0	0
Operating Expenditures:			34,349	30,926	33,782	33,270
Expenditure Total:			98,575	105,481	108,690	117,066

Sunset Meadows II Utilities Expenditure

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60562006	52011	UTILITIES ELECTRIC	23,498	23,159	21,013	21,900
60562006	52030	UTILITIES NATURAL GAS	7,469	5,412	6,700	8,308
60562006	52040	UTILITIES SEWER	16,742	17,398	17,900	18,500
60562006	52046	UTILITIES WATER	18,839	20,794	19,150	19,725
Operating Expenditures:			66,548	66,762	64,763	68,433
Expenditure Total:			66,548	66,762	64,763	68,433

Sunset Meadows II Operating & Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60563006	50025	FULL TIME SHARED WAGES	13,316	13,205	16,067	14,833
60563006	50030	PART TIME WAGES	0	0	0	5,206
60563006	50035	PART TIME SHARED WAGES	10,855	10,967	14,060	9,073
60563006	50060	FRINGE BENEFITS	11,197	14,229	16,675	16,550
60563006	50080	RETIREMENT	443	637	964	890
Personnel Expenditures:			35,811	39,039	47,766	46,552
60563006	51011	EXTERMINATING	1,963	3,821	1,950	3,000
60563006	52004	CABLE TV TENANT	10,682	11,448	13,670	16,190
60563006	52007	CLEANING SERVICES	240	1,024	2	800
60563006	52012	ELECTRICAL REPAIR	36	0	1,500	1,500
60563006	52013	ELEVATOR MAINTENANCE	2,120	1,250	1,935	1,995
60563006	52014	ELEVATOR PHONE	710	749	940	1,130
60563006	52017	FACILITY EXPENSE	25,893	12,992	19,160	19,160
60563006	52020	UTILITIES GARBAGE REMOVAL	1,960	3,060	2,080	2,250
60063006	52033	PLUMBING	0	0	350	0
60563006	52037	REPAIRS EQUIP/MAINT	11,030	9,468	29,000	11,000
60563006	53012	HAZARD INSURANCE	2,722	3,788	0	0
60563006	53032	SECURITY	626	614	430	1,000
60563006	53048	UNEMPLOYMENT	3,110	0	0	0
60563006	54010	CLEANING SUPPLIES	1,199	1,491	1,825	2,000
60563006	54032	HOOD FANS	0	0	0	0
60563006	54047	PAINT	0	0	0	30,000
60563006	54065	SIGNAGE	0	5	0	0
60563006	54072	STOVES & REFRIDGERATOR	186	0	750	750
60563006	54080	WASHER/DRYER	0	0	500	4,500
60563006	54081	WINDOW COVERINGS	160	0	100	300
Operating Expenditures:			62,636	49,709	74,192	95,575
60563006	60001	AIR CONDITIONERS	0	0	675	1,500
60563006	60008	ELEVATOR UPGRADE	0	0	0	0
60563006	60006	CARPET REPLACEMENT	0	0	2,000	6,000
60563006	60018	INTERIOR BLDG IMPROVEMENT	0	9,922	32,106	0
60563006	60020	LINOLEUM REPLACEMENT	0	0	750	1,500
60563006	60023	PARKING LOT REPLACE/OVERLAY	0	0	100	100
60563006	60046	SECURITY UPGRADE	0	0	0	12,000
Capital Expenditures:			-	9,922	35,631	21,100
Expenditure Total:			98,447	98,670	157,589	163,227

Sunset Meadows II Financial Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
60564006	57001	CASH SURPLUS TO OWNER	7,577	2,129	0	3,250
60564006	57002	INCENTIVE PERFMORANCE FEE	12,471	0	0	8,500
60564006	57003	INT MORTGAGE RESTRUCTURE NOTE	8,436	8,710	10,000	10,000
60564006	57004	INT ON CONTIGENT MORTGAGES	1,490	1,491	1,490	1,490
60564006	57007	MORTGAGE PAYMENT	9,945	10,697	20,500	20,500
60564006	57008	SURPLUS/RESIDUAL RECEIPTS	0	0	18,500	18,500
60564006	58002	DEPRECIATION	46,901	50,935	50,313	50,313
Operating Expenditures:			86,820	73,961	100,803	112,553
Expenditure Total:			86,820	73,961	100,803	112,553

Shadow Mountain Local Improvement District

Roy Tipton, Development Services Director

Phone: 970-824-9160

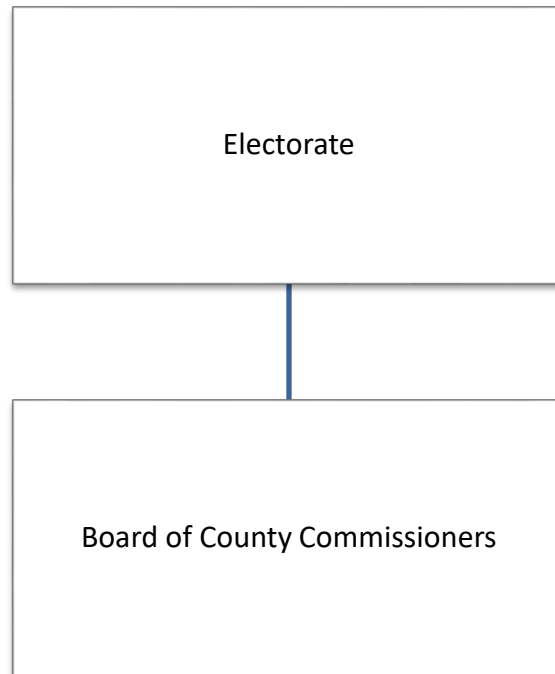
Email: rtipton@moffatcounty.net



Purpose of Department:

- The Shadow Mountain Village Local Improvement District (SMVLID) was approved by the voters within the district area on November 4, 2013 election to apply for loans and grants for water and sewer development. SMVLID obtained and administers a loan through the Water Pollution Control Revolving Fund for the installation of sewer service lines to each resident in the subdivision. The redevelopment project consisted of new water and sewer mains; new water and sewer service lines to homes; and reconstruction of the streets and sidewalks. The project started June 2014 and was completed in December 2016. Both Moffat County and the City of Craig contributed funds towards the project.

Shadow Mountain Local Improvement District Chart



Shadow Mountain Local Improvement District Fund Summary

	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	39,597	33,469	31,000	31,000
Miscellaneous	3,393	-	-	-
Interest	-	-	-	-
Transfer In	17	-	-	-
Fund Balance Used				
Total Sources of Funds	\$ 43,008	\$ 33,469	\$ 31,000	\$ 31,000
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 18,828	\$ 18,857	\$ 27,806	\$ 27,806
Capital Outlay	\$ -	\$ 1,917	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 18,828	\$ 20,774	\$ 27,806	\$ 27,806
Annual Net Activity	\$ 24,179	\$ 12,695	\$ 3,194	\$ 3,194
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 130,497	\$ 154,676	\$ 167,371	\$ 170,565
Change in Fund Balance	24,179	12,695	3,194	3,194
Ending Fund Balance	\$ 154,676	\$ 167,371	\$ 170,565	\$ 173,759
<u>Fund Balance Designations:</u>				
Restricted				
Shadow Mountain LID	154,676	167,371	170,565	173,759

Shadow Mountain Local Improvement District Revenues

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
61000006	44002	USER FEES	39,597	33,469	31,000	31,000
		Charges for Services:	39,597	33,469	31,000	31,000
61000006	45001	MISCELLANEOUS	3,393	0	0	0
		Miscellaneous:	3,393	0	0	0
61000006	48110	TRANSFER IN FROM GENERAL	17	0	0	0
		Transfer In:	17	0	0	0
		Total Revenue:	43,008	33,469	31,000	31,000

Shadow Mountain Local Improvement District Expenditures

ORG	OBJ	DESCRIPTION	2019 Actual	2020 Actual	2021 Estimate	2022 Budget
61000006	53002	ADVERTISING/LEGAL NOTICES	34	17	0	0
61000006	58009	FILING FEES	195	241	1,223	1,223
61000006	58013	INTEREST PAYMENT	2,783	2,625	3,793	3,793
61000006	58018	WPCRF PRINCIPAL	15,816	15,974	22,790	22,790
		Operating Expenditures:	18,828	18,857	27,806	27,806
61000006	52044	UTILITIES CONTSTRUCTION	0	1,352	0	0
61000006	52053	SEWER SERVICE LINES	0	565	0	0
		Capital Expenditures:	0	1,917	0	0
		Total Expenditures:	18,828	20,774	27,806	27,806

Appendix

**LEASE-PURCHASE SUPPLEMENTAL SCHEDULE TO THE ADOPTED BUDGET
(C.R.S. (29-1-103(3)(D)))**

Budget Year 2022

The Supplemental Schedule must present information **separately** for all lease-purchase agreements involving real property and all lease-purchase agreements for non-real property.

1. REAL PROPERTY LEASE-PURCHASE AGREEMENTS:

Description of Real Property Lease-Purchase(s):

In 2020, Moffat County purchased a vacant building to remodel into a new County Courthouse and other County offices. In 2021, Moffat County issued certificates to finance the project. The net proceeds of the 2021 certificates are being used to remodel the property for the County Courthouse project through the 2021 lease purchase agreement.

Date of Lease-Purchase Agreement(s):

	<u>Year</u>	<u>Amount</u>
Total amount to be expected for all Real Property Lease-Purchase Agreements in Budget Year:	2022	\$1,229,206
Total maximum payment liability for all Real Property Lease-Purchase Agreements over the entire terms of all such agreements, including all optional renewal terms:		\$36,897,168

2. ALL LEASE-PURCHASE AGREEMENTS NOT INVOLVING REAL PROPERTY:

Description of Lease-Purchase Agreement(s):

In 2021, Moffat County entered into an equipment lease as an energy savings project. The net proceeds of the lease agreement are being used for the purchase and installation of a solar system at the Moffat County Safety Center. The energy savings from the solar system is to repay the lease agreement for the project.

	<u>Year</u>	<u>Amount</u>
Total amount to be expected for all Real Property Lease-Purchase Agreements in Budget Year:	2022	\$54,930
Total maximum payment liability for all Real Property Lease-Purchase Agreements over the entire terms of all such agreements, including all optional renewal terms:		\$726,648

MOFFAT COUNTY LEASE AGREEMENTS FOR THE YEAR 2022

LEASES	BALANCE 12/31/2021	MATURITY	2022	2023	2024	2025	2026
REAL PROPERTY							
2021 COPS ISSUE		3/1/2051					
Principal	21,635,000		160,000	400,000	415,000	440,000	460,000
Interest	15,262,168		1,069,206	833,000	812,625	791,250	768,750
2021 COPS ISSUE TOTAL	<u>36,897,168</u>		<u>1,229,206</u>	<u>1,233,000</u>	<u>1,227,625</u>	<u>1,231,250</u>	<u>1,228,750</u>
LEASES	BALANCE 12/31/2021	MATURITY	2022	2023	2024	2025	2026
NON REAL PROPERTY EQUIPMENT LEASE							
		4/8/2033					
Principal	314,864		20,396	21,788	22,838	24,766	25,930
Rental	362,824		27,465	28,399	28,960	30,375	30,983
Interest	48,960		7,069	6,611	6,122	5,609	5,053
EQUIPMENT LEASE TOTAL	<u>726,648</u>		<u>54,930</u>	<u>56,798</u>	<u>57,920</u>	<u>60,750</u>	<u>61,966</u>
TOTAL	37,623,816		1,284,136	1,289,798	1,285,545	1,292,000	1,290,716

Glossary

Adopted Budget-Refers to the budget amounts originally approved by the Board of County Commissioners at the beginning of the year and the budget document which consolidates all beginning-of-the-year operating appropriations and new capital project appropriations.

Agency-A governmental or community-based unit outside County Government receiving County funding (e.g. mental health agencies, Council on Aging, etc.).

Appropriation-The legal authorization made by the Board of County Commissioners to the departments, offices and agencies of the County which approves their budgets and allows them to make expenditures and incur obligations for specific purposes within the amounts approved.

Assessed Valuation-The total value of all real and personal property in the County which is based for levying taxes. Tax-exempt property is excluded from the assessable base.

Bond-An interest-bearing note issued to borrow monies on a long-term basis.

Budget-The financial plan for the operation of a program or organization for the year.

Budget Preparation Manual-The set of instructions and forms sent by the Finance Department to the departments and agencies of the County for preparation of their budget requests.

Capital Expenditure or Outlay-The use of resources to acquire or construct a capital asset.

Capital Improvements or Equipment-Public facilities and infrastructure (buildings, bridges, roads) and major shared equipment resources (computer systems, telephone systems).

Colorado Revised Statutes or C.R.S.-A body of laws governing conduct within the State of Colorado.

Conservation Trust Fund-State of Colorado lottery funds remitted to the County for Parks and Recreation use.

Debt Service-The annual payment of principal and interest on the County's indebtedness.

Emergency Supplemental Appropriation-The governing body of a local government may authorize the expenditures of funds in excess of the budget. An "emergency" is defined as an act of God or public enemy or something which could not be reasonably foreseen at the time of the adoption of the budget.

Encumbrance-An amount of money committed and set aside, but not yet expended, for the purchase of a specific good or service.

Expenditure-An actual payment made by the County warrant (check) or by interfund transfer.

Fees-Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include planning fees, user charges, building permits and vehicle registrations.

Fiscal Policy-The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Full-time Equivalent (FTE)-The conversion of staff time into the decimal equivalent. One full-time position (1.0 FTE) is defined as containing 2,080 work hours; a half-time position (.50 FTE) requires 1,040 work hours, and etc.

Fund Balance (Budget Basis)-The year-end cash balance of a fund less outstanding encumbrances. The unencumbered balance at year-end in a fund together with the estimated revenues for the upcoming year determines the maximum amount available for the appropriation in the following year's budget.

GAAP-Generally Accepted Accounting Principles

Goal-A long-range desirable development attained by time-phased objectives designed to implement a strategy.

Infrastructure-Public domain fixed assets such as roads, bridges, curbs, gutters, streets, sidewalk drainage systems, lighting, and similar immovable assets.

Intergovernmental Agreement (IGA)-A concord between two or more governmental units to jointly identify, plan, and/or implement a task for their mutual benefit.

Intergovernmental Revenues-Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges-These account for goods or services provided to other departments of agencies on a cost-reimbursement basis. They are generally referred to as "charge-back" agencies and include funds for medical benefits.

Net Budget-The net budget eliminates double-counting in the budget, such as fund transfers and internal service "charge-backs," thus represents the true level of programmed spending in the budget.

Objective-The planned attainment of a certain condition or specific accomplishment, which is an integral part or phase of a strategy that contributes to accomplishing a goal. An objective should be stated in terms of results, not processes or activities, and should reflect a reasonable estimate of what is practical.

Operating Equipment Capital-Equipment items typically costing less than \$1,000 or being used to repair or maintain existing operating equipment.

Operating Expense-These costs, other than capital improvements and debt service, are necessary to support the primary services of the organization.

Operating Budget-A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a) the services, activities and sub-activities comprising the County's operation; b) the resultant expenditure requirement; and c) the resources available for their support.

Operating Fund-A Fund which supports normal County operations and has regular operating expenditures (payroll, supplies, etc.). Included are the: General, Road and Bridge, Social Services, Landfill and Airport funds.

PILT-Payment In Lieu of Taxes.

Personal Services-The cost of wages and benefits for elected officials and county employees, as well as the cost for labor acquired by contract.

Policy-The County's official position relative to a specific need, problem, or issue.

Program-A specific set of activities directed at attaining specific objectives. The means through which a long-range strategy is achieved.

Resolution-A special order issued by the Board of County Commissioners.

Revenue-Income received by the County Government in support of the government's programs of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Strategy-The approach or method for implementing policy.

Statutory Property Tax Revenue Limit-The statutes prohibit the levying of a greater amount of property tax revenue than was levied in the preceding year plus 5.5%. Exempt from this limit are property tax revenues generated from new construction and that are used for certain expenditures: a) bonds and interest, b) contractual obligations approved at election, and c) one-time capital expenditures approved by the Board of Commissioners at a publicized public meeting.

Supplemental Appropriation-An act by the County Commissioners to transfer budgeted and appropriated moneys from one spending agency to another, whether the agencies are in the same or different fund. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies-The cost of goods acquired for consumption or resale.

Tabor Amendment-An amendment to the Constitution of the State of Colorado which basically limits annual increases in revenues and expenditures and requires voter approval for any tax rate increase or multi-year debt or financial obligation. The increase in spending and revenue is limited to an index based on the regional consumer price index plus a local growth factor determined by percentage change in actual value of all real property.

TANF-Temporary Aid to Needy Families program.

Transfers-The movement of monies from one fund to another. The monies are considered a revenue source for receiving fund and a revenue for the originating fund.

User Charges-The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.

Working Capital-The amount of fund balance required at year-end to meet cash flow needs until tax revenues are received. This generally equates to the largest cumulative cash flow deficit incurred (usually by April) by an operating fund which is heavily property tax dependent.

Resolutions

RESOLUTION 2021-134

RESOLUTION TO ADOPT 2022 BUDGET

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR MOFFAT COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2022, AND ENDING ON THE LAST DAY OF DECEMBER 2022.

WHEREAS, the Board of Commissioners of Moffat County has appointed Mindy Curtis to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, Mindy Curtis has submitted a proposed budget to this governing body on October 12, 2021, for its consideration; and

WHEREAS, upon due and proper notice, published in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on October 12, 2021, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF MOFFAT COUNTY, COLORADO:

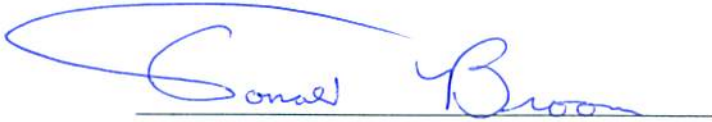
Section 1. That estimated expenditures for each fund are as listed on the summary sheet of the attached budget.

Section 2. That estimated revenues for each fund are as listed on the summary sheets of the attached budget.

Section 3. That the budget as submitted, amended, and hereinabove summarized by fund, hereby is approved and adopted as the budget of Moffat County for the year stated above.

Section 4. That the budget hereby approved and adopted shall be signed by the Commissioners and made a part of the public records of the County.

ADOPTED this 14th day of December, A.D., 2021.



Donald Broom
Chair, Board of County Commissioners

State of Colorado)

)§

County of Moffat)

I, Tammy Raschke, County Clerk and Ex-officio to the Board of Commissioners, do hereby certify that the above and foregoing is a true and complete copy of the resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and the seal of said County this 14th day of December 2021.



(Deputy) Clerk and Ex-officio to
County Commissioners, Moffat County
State of Colorado; Tammy Raschke



RESOLUTION 2021-135
RESOLUTION TO APPROPRIATE SUMS OF MONEY

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES IN THE AMOUNT AND FOR THE PURPOSES AS SET FORTH BELOW FOR MOFFAT COUNTY, COLORADO FOR THE 2022 BUDGET YEAR.

WHEREAS, the Board of Commissioners has adopted the annual budget in accordance with the local Government Budget Law on December 14, 2021, and;

WHEREAS, the Board of Commissioners has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purposes described below, so as not to impair the operations of the County.

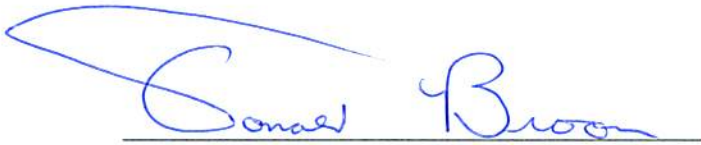
NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF MOFFAT COUNTY, COLORADO:

Section 1. That the following sums are hereby appropriated from the revenue of each fund, to each fund:

General Fund	14,528,272
Road & Bridge Fund	8,125,363
Landfill Fund	1,078,806
Airport Fund	111,500
Emergency 911 Fund	105,550
Capital Projects Fund	329,500
Conservation Trust Fund	84,450
Library Fund	394,642
Maybell Waste Water Treatment Facility Fund	55,213
Health & Welfare Fund	4,518,419
Senior Citizens Fund	237,799
Internal Service Fund	12,100
Lease-Purchase Fund	16,428,633
Telecommunications Fund	26,650
Moffat County Tourism Association	144,055
Jail Fund	2,883,374
Human Services Fund	8,218,038
Public Health Fund	738,693
Moffat County Local Marketing Dist Fund	516,000
All Crimes Enforcement Team Fund	87,120
The Memorial Hospital Fund	67,380,431
Housing Authority Fund	827,584
Shadow Mtn Local Improvement Dist Fund	27,806
TOTAL	\$ 126,859,998

Section 2. That the total appropriations for the General Fund is further designated to the various departments of that fund as itemized on the expenditure department summary in the attached General Fund budget.

ADOPTED THIS 14TH DAY OF DECEMBER, A.D., 2021.



Donald Broom
Chair, Board of County Commissioners

State of Colorado)
)§

County of Moffat)

I, Tammy Raschke, County Clerk and Ex-officio to the Board of Commissioners, do hereby certify that the above and foregoing is a true and complete copy of the resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and the seal of said County this 14th day of December 2021.



(Deputy) Clerk and Ex-officio to
County Commissioners, Moffat County
State of Colorado; Tammy Raschke



CERTIFICATION OF TAX LEVIES

TO: County Commissioners of Moffat County, Colorado.

The Moffat County Board of Commissioners of the County of Moffat hereby certifies the following mill levies to be extended upon the **GROSS** assessed valuation of \$426,604,795. Submitted this date: December 14, 2021.

The levies and revenues are for the following purposes:

	<u>LEVY</u>	<u>REVENUE</u>
1. General Operating Expenses	<u>20.872</u> mills	\$8,904,095
2. (MINUS) Temporary property tax credit/ Temporary mill levy rate reduction Section 39-1-111.5 C.R.S	<u>(0)</u> mills	(\$ 0)
SUBTOTAL	<u>20.872</u> mills	\$8,904,095
3. General Obligation bonds and interest	<u>0</u> mills	\$0
4. Contractual Obligations Approved at Election	<u>0</u> mills	\$0
5. Capital Expenditures Levied Pursuant to 29-1-301(1.2) CRS (Counties and Municipalities Only) or 29-1-302(1.5) CRS (Special Districts Only)	<u>0</u> mills	\$0
6. Refunds/Abatement	<u>0.017</u> mills	\$7,252
7. Other (County Hospital)	<u>3.000</u> mills	\$1,279,814
8. (MINUS) Temporary property tax credit/ Temporary mill levy rate reduction Section 39-1-111.5 C.R.S	<u>(0.000)</u> mills	(\$0)
TOTAL	<u>23.899</u> mills	\$10,191,161

Contact Person: Mindy Curtis

Daytime Phone # (970) 824-9106

Signed:  Title: Finance Director

RESOLUTION 2021-136
RESOLUTION TO SET MILL LEVIES

RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2021, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR MOFFAT COUNTY, COLORADO, FOR THE 2022 BUDGET YEAR.

WHEREAS, the Board of Commissioners of Moffat County has adopted the annual budget in accordance with the Local Government Budget Law, on December 14, 2021, and

WHEREAS, the amount of money necessary to balance the budget for general operating expenses is \$8,911,347 and;

WHEREAS, the amount of money necessary to balance the budget for general operating expenses is itemized by funds as follows:

General Fund	\$8,259,922
Human Service Fund	\$477,797
Public Health Fund	\$166,376
Abatement	<u>\$7,252</u>
Total	\$8,911,347

WHEREAS, the amount of money necessary to balance the budget for the County Hospital operating and capital expenses is \$1,279,814 and;

WHEREAS, the amount of money necessary to balance the budget for Capital Expenditure is NONE, and;

WHEREAS, the amount of money necessary to balance the budget for bonds and interest is NONE, and;

WHEREAS, the 2021 valuation for assessment for Moffat County as certified by the County Assessor is \$426,604,795.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF MOFFAT COUNTY, COLORADO:

Section 1. That for the purpose of meeting all general operating expenses of Moffat County during the 2022 budget year, there is hereby levied a gross tax of 23.889 mills upon each dollar of the total valuation for assessment of all taxable property within the County for the year 2021.

Section 2. That for the purpose of meeting all general operating expenses of Moffat County during the 2022 budget, the above listed tax levy is hereby allocated among the various funds as follows:

General Fund	19.352 mills
Human Services Fund	1.120 mills
Public Health Fund	.390 mills
Hospital Fund	3.000 mills
Abatement – General Fund	<u>.017 mills</u>
Total Levy	23.889 mills

Section 3. That Mindy Curtis, Finance Director is hereby authorized and directed to immediately certify to the Property Tax Administrator, the mill levies for Moffat County as hereinabove determined and set.

Adopted this 14th day of December, A.D. 2021.



Donald Broom
Chair, Board of County Commissioners

State of Colorado)
)§
County of Moffat)

I, Tammy Raschke, County Clerk and Ex-officio to the Board of Commissioners, do hereby certify that the above and foregoing is a true and complete copy of the resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and the seal of said County this 14th day of December 2021.



(Deputy) Clerk and Ex-officio to
County Commissioners, Moffat County
State of Colorado; Tammy Raschke





Confluence of Yampa and Green Rivers

Thank you, Moffat County Employees, for all you do.