

2024



BUDGET



Freeman Sunset, Photographed by Colt Hoffman

Moffat County... Colorado's Great Northwest

Adopted December 12, 2023



Acknowledgements

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Thank you to all Department Heads, Elected Officials and employees who provided information for the successful compilation of the 2024 Budget.

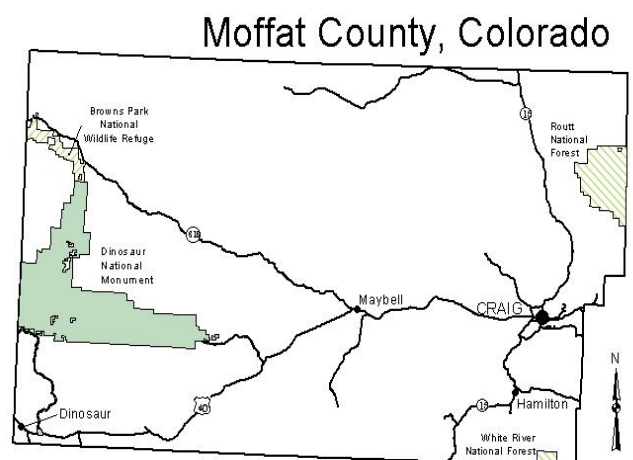
MOFFAT COUNTY VISION STATEMENT

**“Leading the way to excellence
in serving the citizens of Moffat
County”**

MOFFAT COUNTY MISSION STATEMENT

**“To improve the quality of life in
Moffat County by providing
essential services through and
with leadership, teamwork and
integrity”**

**We serve
The people
Of Moffat County**
Our customers are the
people throughout



Moffat County. This includes the employees that serve beside us.

Our service is our only product. Our responsibility is to deliver this product as courteous, responsive and cost effective as we can.

Moffat County provides each of us an equal opportunity and harassment free environment. This environment ensures open communication, the free exchange of ideas, and concepts empowering each of us to contribute to Moffat County to the full extent of our ability.

Moffat County, Colorado

2024 Budget

Elected Officials

| | |
|-------------------------------|---|
| Board of County Commissioners | Tony Bohrer Donald Broom Melody Villard |
| Clerk and Recorder | Stacy Morgan |
| Treasurer and Public Trustee | Robert Razzano |
| Assessor | Larona McPherson |
| Sheriff | KC Hume |
| District Attorney | Matt Karzen |
| Coroner | Jesse Arthurs |
| Surveyor | William Baker |

Appointed Officials

| | |
|-----------------------------|-------------------|
| County Attorney | Rebecca Tyree |
| Development Services | Neil Binder |
| Emergency Management | Todd Wheeler |
| Fairgrounds/Cemetery | Bill Sixkiller |
| Finance | Catherine Nielson |
| Grounds/Parks & Rec/Freeman | Barry Barnes |
| Housing Authority | Suzanne Hope |
| Human Resources | Rachel Bower |
| Human Services | Kristian Grajeda |
| Information Technology | Mason Siedschlaw |
| Library | Keisha Bickford |
| Natural Resources | Jeff Comstock |
| Pest Management | Jesse Schroeder |
| Public Health | Sarah Copeland |
| Road Maintenance | Dan Miller |
| Veteran's Service Officer | Ed Wilkinson |
| Youth Services | Tara Wojtkiewicz |

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Board of Moffat County Commissioners
 Tony Bohrer · Melody Villard · Donald Broom
 District 1 District 2 District 3
 (970) 824-5517 · FAX (970) 824-9191

2024 BUDGET MESSAGE

Submitted herein is the Moffat County Budget for 2024. The 2024 Budget is created through a compilation of figures submitted by elected officials, department heads and boards. This budget is balanced as required by Colorado law C.R.S 29-1-103(2). In addition to the Moffat County Budget are the budgets for the component units, where the Moffat County Board of Commissioners either serves as the Board of Directors or appoints the Board of Directors for the entities.

THE INCLUSION OF THE MEMORIAL HOSPITAL BUDGET WITHIN THE COUNTY BUDGET

The Memorial Hospital is a legally separate organization, not operated by the Board of County Commissioners pursuant to CRS 25-3-304. The County Commissioners appoint the Board for The Memorial Hospital and The Memorial Hospital is a component unit of the county so that The Memorial Hospital's budget is included with the County's budget.

BUDGET SUMMARY

The budget document is submitted as a one-year operating plan setting forth the required and discretionary expenditures for public service. In order to balance the budgeted expenditures, the fund balance reserves beyond expected revenues are used from previous years.

The 2024 Moffat County Budget totals \$129,995,716 which is \$7,906,667 or 6.48% more than the 2023 budget of \$122,089,048. The budget is funded with revenue estimates and anticipated fund balances.

The Memorial Hospital, as an enterprise, is the county's largest component unit budget. The 2024 Memorial Hospital Budget totals \$77,253,772, an increase of 15.87% or \$10,579,198 more than their 2023 budget of \$66,674,574. The remaining Moffat County Budget, without the Memorial Hospital component unit, is \$52,741,944 a decrease of (\$2,672,529) or (-4.82%) less than the 2023 budget of \$55,414,474.

HISTORIC SPENDING

Below is the historical spending since 2015 for both the Hospital and County.

| | Hospital | County | Total |
|------------------|--------------|--------------|---------------|
| 2023 (estimated) | \$66,674,574 | \$55,380,618 | \$122,055,192 |
| 2022 (actual) | \$71,972,180 | \$38,110,474 | \$110,082,654 |
| 2021 (actual) | \$70,995,429 | \$43,253,388 | \$114,248,817 |
| 2020 (actual) | \$70,388,305 | \$40,339,665 | \$110,727,970 |
| 2019 (actual) | \$72,247,734 | \$33,033,433 | \$105,281,167 |
| 2018 (actual) | \$63,271,788 | \$34,242,956 | \$97,514,744 |
| 2017 (actual) | \$53,282,337 | \$34,732,581 | \$88,014,918 |
| 2016 (actual) | \$45,154,145 | \$38,178,250 | \$83,332,395 |
| 2015 (actual) | \$39,359,286 | \$43,796,736 | \$83,156,022 |

FACTORS INFLUENCING THE 2024 BUDGET DEVELOPMENT

In order to determine expenditure levels, historic trends and projections have been made while incorporating expenditure management to afford services.

Personnel: As of June, 2023, the Consumer Price index is at 4.60%. After receiving the results of a salary survey, Moffat County has implemented a salary grade adjustment to further align wages with the rising consumer price index. (CPI) has increased 32.89% since 2014ⁱ as shown in the chart below:

| Year | County Employee | CPI |
|----------------|-----------------|---------------|
| 2014 | | 2.80% |
| 2015 | | 1.18% |
| 2016 | | 2.77% |
| 2017 | 2% | 3.39% |
| 2018 | | 2.73% |
| 2019 | | 1.92% |
| 2020 | 3% | 1.95% |
| 2021 | 1% | 3.54% |
| 2022 | 1% | 8.01% |
| 2023** | 10% | 4.60% |
| Totals: | 17% | 32.89% |

** 2023 Salary Survey Increase was varied using average percentage

*Half Year Estimate

Operating: Moffat County's budget consists of limited increases in operating expenses mainly due to utility and fuel costs to those budgets affected.

Capital: Moffat County's Capital Improvement Plan (CIP) is based off of scoring mechanisms to identify the highest replacement need from usage. For example: equipment or older vehicles that may have useful life due to low miles or hours may not be in high need of replacement and will stay on the rotation until the equipment or vehicle is scored for highest replacement need. This method ensures that citizens have best use of tax dollars. In addition, projected road improvements and maintenance has been reduced due to lack of funds for those improvement needs.

REVENUE

The 2024 budget includes the following decrease projections:

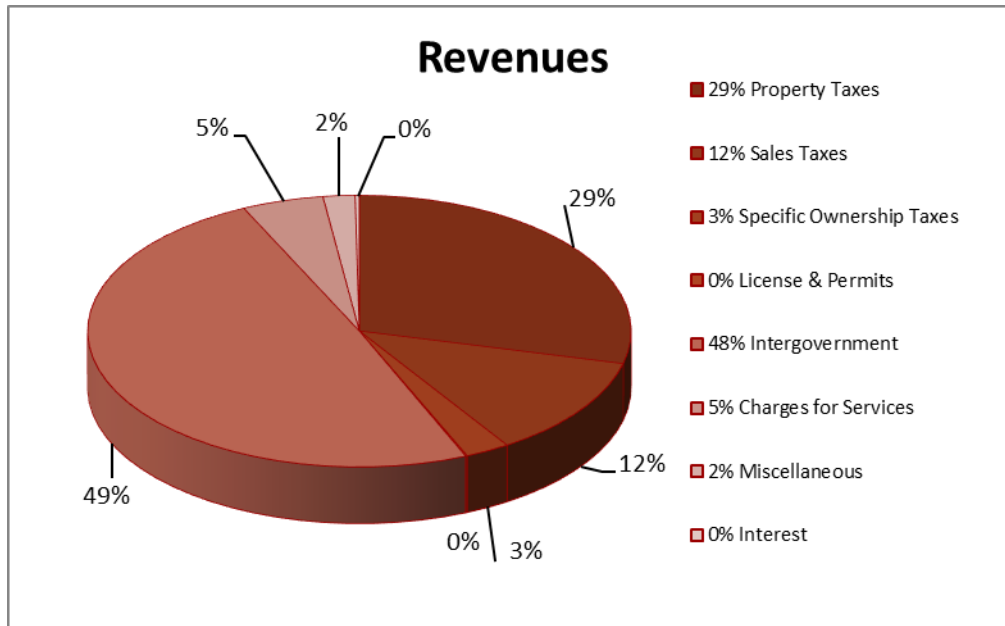
Severance Tax: The State of Colorado was required to refund more Oil and Gas severance taxes than it collected during the state fiscal year. The result was a \$150,000 decrease to Moffat County. This is reflected in the 2022 budget. Moffat County has continued to see an increase in severance tax from 2022, but will continue to monitor.

Interest rate: The Federal Reserve has increased interest rates for 2023 resulting in an overall increase.

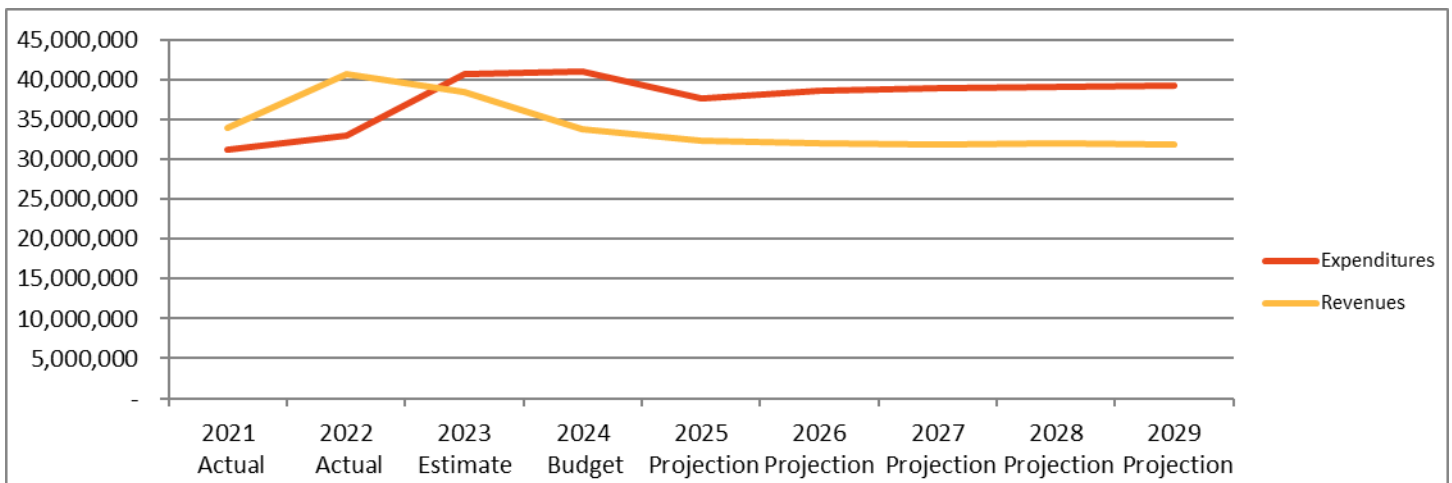
REVENUE TRENDS FOR THE COUNTY (DOES NOT INCLUDE HOSPITAL)

In order to determine the revenues available for the future, **in a natural resource based economy**, 5 year projections for revenues and budgetary costs have been used beyond the 2024 budget.

Due to the 5 year projections, the funds identified of most concern include: General, Road & Bridge, Airport, Library, Senior Citizens, Jail, Human Services, and Public Health. These funds are highly dependable on property tax, sales, tax and intergovernmental revenue streams. Due to the uncertainty of a natural resource based economy, these areas may change from one year to the next.



Utilizing 5 year projections, the funds of top concern are realigned through the budget process to keep within the county's policy of 60 days cash on hand to provide services.



The areas of revenue and expense are identified in the chart to follow:

2024 MOFFAT COUNTY FUNDS OF TOP CONCERN

Funds Include: General, Road & Bridge, Airport, Library, Senior Citizens, Jail, Human Services and Public Health.

| | | | | | Long Term Financial Forecasting | | | | |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------------|--------------------|--------------------|--------------------|--------------------|
| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget | 2025 Projection | 2026 Projection | 2027 Projection | 2028 Projection | 2029 Projection |
| Property Taxes | 9,062,960 | 8,967,716 | 8,760,002 | 8,731,626 | 8,731,626 | 8,731,626 | 8,731,626 | 8,731,626 | 8,731,626 |
| Sales Taxes | 4,378,700 | 5,842,041 | 3,695,952 | 3,628,975 | 3,628,975 | 3,628,975 | 3,628,975 | 3,628,975 | 3,628,975 |
| Specific Ownership Taxes | 987,335 | 975,454 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 |
| License & Permits | 96,041 | 48,606 | 30,458 | 30,458 | 30,458 | 30,458 | 30,458 | 30,458 | 30,458 |
| Intergovernmental | 15,333,156 | 20,121,962 | 20,756,733 | 14,943,165 | 14,815,096 | 14,474,499 | 14,420,564 | 14,366,871 | 14,313,423 |
| Charges for Services | 1,713,831 | 1,835,812 | 1,581,761 | 1,466,058 | 1,466,058 | 1,466,058 | 1,466,058 | 1,466,058 | 1,466,058 |
| Miscellaneous | 615,123 | 736,744 | 610,427 | 574,143 | 345,004 | 345,004 | 345,004 | 345,004 | 345,004 |
| Interest | 48,782 | 360,935 | 47,987 | 75,720 | 75,720 | 75,720 | 75,720 | 75,720 | 75,720 |
| Transfers In | 1,763,060 | 1,782,399 | 2,084,143 | 2,799,688 | 2,200,199 | 2,225,959 | 2,217,403 | 2,382,142 | 2,264,354 |
| Fund Balance Used | 43,981 | - | 3,343,780 | 7,893,560 | 3,705,376 | 4,789,691 | 5,150,609 | 5,294,115 | 5,612,840 |
| Total Revenue | 34,042,969 | 40,671,669 | 41,711,243 | 40,943,392 | 35,798,512 | 36,567,990 | 36,866,417 | 37,120,970 | 37,268,458 |
| Personnel Expenditures | 15,107,465 | 14,718,662 | 17,839,229 | 18,500,548 | 18,612,231 | 18,798,354 | 18,993,154 | 19,183,086 | 19,387,611 |
| Operating Expenditures | 11,454,677 | 13,088,710 | 14,926,731 | 13,951,848 | 13,650,761 | 14,845,365 | 14,917,312 | 14,989,842 | 15,068,956 |
| Capital Expenditures | 967,042 | 2,093,373 | 4,907,966 | 4,403,349 | 1,857,183 | 1,303,978 | 1,347,538 | 1,194,798 | 1,192,634 |
| Transfers Out | 3,676,503 | 3,040,319 | 3,345,542 | 4,056,273 | 3,489,997 | 3,511,504 | 3,509,403 | 3,672,858 | 3,557,683 |
| Fund Total Expenditures | 31,205,687 | 32,941,064 | 41,019,468 | 40,912,017 | 37,610,171 | 38,459,201 | 38,767,406 | 39,040,584 | 39,206,884 |
| Beginning Fund Balance | 33,309,258 | 36,102,567 | 43,833,161 | 41,181,155 | 33,287,595 | 28,900,690 | 23,343,276 | 17,488,357 | 11,478,370 |
| Ending Fund Balance | 36,102,567 | 43,833,161 | 41,181,155 | 33,287,595 | 28,900,690 | 23,343,276 | 17,488,357 | 11,478,370 | 5,144,140 |
| Restricted Reserves | 1,950,377 | 7,058,844 | 7,678,442 | 3,374,453 | 3,394,681 | 2,035,445 | 1,880,283 | 1,692,239 | 1,496,928 |
| Non-spendable | 1,869,058 | 1,528,966 | 1,528,966 | 1,528,966 | 1,250,000 | 1,250,000 | 1,250,000 | 1,250,000 | 1,250,000 |
| Committed Reserves | 4,787,070 | 5,229,021 | 6,154,562 | 6,373,664 | 6,302,043 | 6,708,831 | 6,761,705 | 6,812,999 | 4,549,501 |
| Assigned Reserves | 12,363,116 | 11,238,088 | 8,136,557 | 5,685,579 | 4,474,967 | 2,926,743 | 1,294,593 | (315,816) | (2,152,287) |
| Unassigned Reserves | 15,132,945 | 18,778,243 | 17,682,629 | 16,324,933 | 13,479,000 | 10,422,258 | 6,301,777 | 2,038,948 | 0 |
| % Cash on Hand | 122% | 127% | 98% | 87% | 75% | 60% | 42% | 25% | 7% |
| Days Operating Cash on Hand | 444 | 463 | 356 | 319 | 274 | 218 | 155 | 91 | 25 |

BUDGET STRATEGIES

The county continues to take a budget approach of prioritizing available revenues and using them in the most productive way, addressing current or anticipated fiscal constraints and get the best results for the money available within service level demands.

STRATEGIES TO INCREASE REVENUES

Economic and societal challenges effecting Moffat County's future will continue to place increased pressure on the Board of County Commissioners. The following strategies have been developed to address the future for Moffat County:

- ▶ Provide proactive and positive influence for impacts and issues known at both the state and federal level to support Moffat County's natural resources and access to public lands.
- ▶ Cooperation with other governments, districts and entities that have similar needs or vision in order to foster economic development and quality of life in Moffat County.
- ▶ Use restricted revenues, such as Conservation Trust (lottery dollars that must be used on parks and recreation), to enhance recreational opportunities and attract potential residents.
- ▶ Use existing county resources, assets, employees and dollars, to further the economic future of Moffat County while emphasizing and enhancing growth and diversification for our local economy.

POLICIES THAT AFFECT THE BUDGET

The Board of County Commissioners has adopted policies to allow for the cash flow needed to provide services as well as strengthen the county's future through long term forecasting and dedicated reserves. The following policies are included in this budget:

The current budget is adjusted when long term budget forecasting indicates shortfalls.

Align cash flow from reserves to fund services.

- ▶ Reducing most funds to 60 days and realigning the remaining funds for cash reserve, while abiding by statutory requirements and best practice recommendation for the county to keep good bond rating, it allows for more funds available to provide the services to the citizens with declining revenues. The reduction from this adjustment utilizes fund balances and also reduces transfer amounts needed from General Fund that subsidizes the Senior Citizens (bus and meals) and Jail Funds.
- ▶ The remaining reserves have restrictions on use through a budget policy, such as capital reserve and a counter cyclical reserve for those funds that are most affected in an economic downturn for recovery.

The current budget is used to determine future budget needs by applying reasonable expectations of how costs and revenues will change under typical circumstances for long term budget forecasting.

- ▶ Revenues are based off of historical trends.
- ▶ Expenditures are in three categories and are based off of Consumer Price Index and historical trends.
 - Personnel: Wages, longevity, retirement, health, dental, vision, workers compensation, and life insurance benefits.

- Operating: Remaining expenses other than personnel and capital.
- Capital: Capital Improvements or Projects to maintain and rotate equipment needs according to the CIP 10 year plan.

One-time revenues cannot be applied to long term expense.

- ▶ *One-time revenues are revenues received beyond the revenues projected in the budget, as such, should not be used for on-going expenses such as personnel and operating.*
- ▶ *One-time revenues are either committed to the future through the reserves or through one-time expense.*
- ▶ *One-time expenses are programs, services, or capital that is only spent in a particular year and are not on-going in nature.*

Counter cyclical reserve to sustain through unexpected revenue shortfall years.

- ▶ Funds that receive major funding sources such as property tax, sales tax and highway user tax fees will have a counter cyclical reserve. For the 2024 budget, the funds with counter cyclical reserves are General, Road & Bridge and Human Services. The reserve may be utilized under the following conditions:
 - If a major revenue source decreases 5% within a given year, after budget is adopted, the funds can be used to offset revenue declines. Budgets must be adjusted to replenish the reserve within 2 years after use.
 - Continued revenue shortfalls will result in budgetary realignment to compensate for the decline in revenue.

Capital Reserves.

In order to maintain assets and assist with the Capital Improvement Plan the following process is utilized:

- ▶ Sale of assets in a prior year is placed in the capital reserve for future use in the fund that the transaction occurred.
- ▶ Budgetary savings from unspent capital are also placed in capital reserve for future use in the fund that the savings occurred.
- ▶ One-time revenues, outside of one-time expenses designated by the Board of Moffat County Commissioners, are for future capital reserve use in the fund that the one-time revenues occurred.

COUNTY FUNDS

Moffat County's Budget contains 22 funds. Summary figures for each fund can be found in the fund summaries throughout the budget. These summaries contain the revenues, expenditures and the available fund balance.

GENERAL FUND

As the name implies, this is the fund that receives undesignated revenues which can be budgeted for any appropriate county purpose. This fund finances the majority of the traditional services associated with county government. Most of the budget deliberations center around this fund since it provides resource allocation flexibility. This fund supports 39 departments. It is necessary to review each department's situation in some detail to determine what is happening in 2024.

The General Fund has an seen a decrease due to a salary increase, utilities, fuel, and the transfer out to the lease purchase fund for the courthouse bond payment. The yearly payment averages \$1.2 million and is supported through the 1997 voter amended sales tax to utilize .75 of the 2% sales tax collected within Moffat County, the City of Craig, and the Town of Dinosaur to pay for the purpose of acquiring, constructing, equipping, furnishing, and maintain capital projects.

OTHER COUNTY FUNDS

A great many of the county's programs are financed from sources outside of the General Fund. These funds have combined expenditures as well in excess of the General Fund budget. However, the nature of the revenue sources mandate that these monies can only be used for specific activities. Hence, they are budgeted and accounted for in separate funds.

A. ROAD & BRIDGE

The Road & Bridge Fund expenditures have increased due to fuel, utilities, and wages.

B. LANDFILL

The Landfill Fund is in need of new cell construction in 2024, increasing the budget \$416,275.

C. JAIL

The Jail Fund accounts for the operations of the County Jail and maintenance for the Public Safety Center. Expenditures have increased mainly due to increased utilities, maintenance, and wages.

D. HUMAN SERVICES

The Human Services Fund accounts for services provided to the citizens of Moffat County, which is primarily funded from State and Federal dollars.

E. PUBLIC HEALTH

The Public Health Fund, created pursuant to Colorado Revised Statutes 25-1-511(2), provides for preventable health by working in collaboration with the Board of Health and Medical Officer, the intent of the department is the utilization of data to inform best practices to impact Social Determinants of Health and the safety and wellness of the residents of Moffat County.

F. CAPITAL PROJECT

The Capital Projects Fund accounts for major capital projects or one-time expenditures, funded by county owned mineral revenue. The balance of the new courthouse project is also reflected in this fund of \$1,616,413.

G. HEALTH AND WELFARE

The Health and Welfare Fund, an internal service fund, accounts for the county's self-funded health plan and employee benefits. Expenditures have been separated out in the 2022 budget between the Employee Health & Wellness Clinic and the benefit plan to better identify areas of savings for future budgets.

H. LEASE PURCHASE FUND

The Lease Purchase Fund accounts for the payments of the certificate of participation and utility bonds. These payments total \$1,256,585 in 2024 for both the new courthouse project and the solar project.

Each fund has greater detail of the budget changes that affect the beginning and ending fund balances and are referenced throughout this document in each fund's summary pages.

A summary of all budgeted funds are on the following pages.

2023 - 2024 BUDGET COMPARISON

| | Expenditures | | |
|---|----------------|----------------|----------------|
| | 2023 Budget | 2024 Budget | Difference |
| General Fund: | \$ 18,404,377 | \$ 19,167,534 | \$ 763,156 |
| Special Revenue Funds: | | | |
| Road & Bridge Fund | \$ 9,490,920 | \$ 9,388,368 | \$ (102,552) |
| Landfill Fund | 720,464 | 1,161,728 | \$ 441,264 |
| Airport Fund | 401,056 | 548,575 | \$ 147,519 |
| Emergency 911 Fund | 105,550 | 105,550 | \$ - |
| Conservation Trust Fund | 84,450 | 139,450 | \$ 55,000 |
| Library Fund | 414,057 | 426,635 | \$ 12,578 |
| Senior Citizens Fund | 246,755 | 322,741 | \$ 75,987 |
| Telecommunications Fund | 17,000 | 16,000 | \$ (1,000) |
| Moffat County Tourism Association | 178,846 | 196,740 | \$ 17,894 |
| Jail Fund | 2,812,995 | 3,049,241 | \$ 236,246 |
| Human Services Fund | 8,339,437 | 7,471,854 | \$ (867,583) |
| Public Health Fund | 909,871 | 537,067 | \$ (372,804) |
| Museum Fund | - | - | \$ - |
| Moffat County Local Marketing Dist | 618,744 | 860,987 | \$ 242,243 |
| All Crimes Enforcement Teams | 84,120 | 84,120 | \$ - |
| Subtotal Special Revenue Funds: | \$ 24,424,264 | \$ 24,309,057 | \$ (115,207) |
| Capital Project Funds: | | | |
| Capital Projects Fund | \$ 5,777,747 | \$ 1,836,413 | \$ (3,941,334) |
| Subtotal Capital Project Funds: | \$ 5,777,747 | \$ 1,836,413 | \$ (3,941,334) |
| Debt Service Funds: | | | |
| Lease-Purchase Fund | \$ 1,261,399 | \$ 1,256,585 | \$ (4,814) |
| Subtotal Debt Service Funds: | \$ 1,261,399 | \$ 1,256,585 | \$ (4,814) |
| Internal Service Funds: | | | |
| Health & Welfare | \$ 4,504,826 | \$ 5,133,572 | \$ 628,746 |
| Internal Service | 12,100 | 12,100 | \$ - |
| Subtotal Internal Service Funds: | \$ 4,516,926 | \$ 5,145,672 | \$ 628,746 |
| Enterprise Funds | | | |
| Maybell Waste Water Treatment Facility | \$ 50,213 | \$ 50,338 | \$ 125 |
| Subtotal Enterprise Funds: | \$ 50,213 | \$ 50,338 | \$ 125 |
| Component Units: | | | |
| Housing Authority | \$ 951,742 | \$ 948,539 | \$ (3,203) |
| The Memorial Hospital | 66,674,574 | 77,253,772 | \$ 10,579,198 |
| Shadow Mtn Local Improvement Dist | 27,806 | 27,806 | \$ - |
| Subtotal Component Units: | \$ 67,654,122 | \$ 78,230,117 | \$ 10,575,995 |
| Total All Funds | \$ 122,089,048 | \$ 129,995,716 | \$ 7,906,667 |
| | | | 6.48% |

2024 FUNDS AVAILABILITY PROJECTIONS

Moffat County

2024 Budget

| | Beginning Fund Balance | Proposed Revenues | Proposed Expenditures | Ending Fund Balance | Fund Balance Designation | | |
|---|------------------------|-----------------------|-----------------------|----------------------|--------------------------|----------------------|----------------------|
| | | | | | Nonspendable Restricted | Committed Assigned | Unassigned |
| General Fund: | \$ 26,941,862 | \$ 14,737,110 | \$ 19,167,534 | \$ 22,511,439 | \$ 1,345,913 | \$ 4,840,592 | \$ 16,324,933 |
| Special Revenue Funds: | | | | | | | |
| Road & Bridge Fund | \$ 10,328,143 | \$ 6,547,286 | \$ 9,388,368 | \$ 7,487,060 | \$ 1,528,966 | \$ 5,958,095 | \$ - |
| Landfill Fund | 1,670,815 | 722,906 | 1,161,728 | 1,231,993 | 250,000 | 981,993 | - |
| Airport Fund | 271,648 | 579,952 | 548,575 | 303,024 | - | 271,648 | - |
| Emergency 911 Fund | 594,117 | 106,000 | 105,550 | 594,567 | 594,567 | - | - |
| Conservation Trust Fund | 124,909 | 36,186 | 139,450 | 21,645 | 21,645 | - | - |
| Library Fund | 357,397 | 398,927 | 426,635 | 329,689 | - | 329,689 | - |
| Senior Citizens Fund | 77,751 | 322,741 | 322,741 | 77,751 | - | 77,751 | - |
| Telecommunications Fund | 239,607 | - | 16,000 | 223,607 | 223,607 | - | - |
| Moffat County Tourism Association Fund | 179,582 | 144,667 | 196,740 | 127,508 | 127,508 | - | - |
| Jail Fund | 581,470 | 3,049,241 | 3,049,241 | 581,470 | - | 581,470 | - |
| Human Services Fund | 1,756,130 | 6,877,509 | 7,471,854 | 1,161,784 | 1,161,784 | - | - |
| Public Health Fund | 866,756 | 537,067 | 537,067 | 866,755 | 866,755 | - | - |
| Museum Fund | - | - | - | - | - | - | - |
| Moffat County Local Marketing District | 564,651 | 306,000 | 860,987 | 9,664 | 9,664 | - | - |
| All Crimes Enforcement Team | 195,219 | 83,200 | 84,120 | 194,299 | 194,299 | - | - |
| Subtotal Special Revenue Funds: | \$ 17,808,192 | \$ 19,711,681 | \$ 24,309,057 | \$ 13,210,815 | \$ 4,978,795 | \$ 8,200,644 | \$ - |
| Capital Project Funds: | | | | | | | |
| Capital Projects Fund | \$ 4,427,275 | \$ 53,280 | \$ 1,836,413 | \$ 2,644,142 | \$ - | \$ 2,644,142 | \$ - |
| Subtotal Capital Project Funds: | \$ 4,427,275 | \$ 53,280 | \$ 1,836,413 | \$ 2,644,142 | \$ - | \$ 2,644,142 | \$ - |
| Debt Service Funds: | | | | | | | |
| Lease-Purchase Fund | \$ 1,245,784 | \$ 1,256,585 | \$ 1,256,585 | \$ 1,245,784 | 1,245,784 | \$ - | \$ - |
| Subtotal Debt Service Funds: | \$ 1,245,784 | \$ 1,256,585 | \$ 1,256,585 | \$ 1,245,784 | \$ 1,245,784 | \$ - | \$ - |
| Internal Service Funds: | | | | | | | |
| Health & Welfare | \$ 3,307,418 | \$ 3,842,637 | \$ 5,133,572 | \$ 2,016,483 | 110,000 | \$ 1,906,483 | \$ - |
| Internal Service | 93,319 | 10,350 | 12,100 | 91,569 | 66,637 | 24,932 | - |
| Subtotal Internal Service Funds: | \$ 3,400,738 | \$ 3,852,987 | \$ 5,145,672 | \$ 2,108,053 | \$ 176,637 | \$ 1,931,416 | \$ - |
| Enterprise Funds | | | | | | | |
| Maybell Waste Water Treatment Facility | \$ 345,398 | \$ 37,102 | \$ 50,338 | \$ 332,162 | \$ 222,815 | \$ 109,347 | \$ - |
| Subtotal Enterprise Funds: | \$ 345,398 | \$ 37,102 | \$ 50,338 | \$ 332,162 | \$ 222,815 | \$ 109,347 | \$ - |
| Component Units: | | | | | | | |
| Housing Authority | \$ 1,521,402 | \$ 969,173 | \$ 948,539 | \$ 1,542,036 | 20,000 | \$ 1,522,036 | \$ - |
| The Memorial Hospital | 6,338,841 | 77,988,900 | 77,253,772 | 7,073,969 | - | 7,073,969 | - |
| Shadow Mtn Local Improvement District | 184,937 | 31,000 | 27,806 | 188,131 | 188,131 | - | - |
| Subtotal Component Units: | \$ 8,045,180 | \$ 78,989,073 | \$ 78,230,117 | \$ 8,804,136 | \$ 208,131 | \$ 8,596,005 | \$ - |
| Total All Funds | \$ 62,214,429 | \$ 118,637,817 | \$ 129,995,716 | \$ 50,856,529 | \$ 8,178,074 | \$ 26,322,145 | \$ 16,324,933 |

W/O Hospital 55,875,588 40,648,917 52,741,944 43,782,560 8,178,074 19,248,176 16,324,933

BASIS OF ACCOUNTING & BUDGETING

Basis of accounting refers to the point at which revenues, expenditures, or expenses are recognized in the accounts and reported in the financial statements.

Moffat County uses the modified accrual basis of accounting for all governmental funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measureable and available. "Available" revenue means collectible within the current period or soon enough thereafter (60 days) to be used to pay liabilities of the current period. Expenditures are generally recognized when the related liability is incurred. The exception to this general rule is that principal and interest on general long-term debt and compensated absences are recorded only when payment is due.

Moffat County uses the accrual basis of accounting for all proprietary and fiduciary funds. Under the full accrual basis, revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of the related cash flows.

Moffat County adheres to the provisions of the Local Government Budget Law of Colorado as set forth in Colorado Revised Statutes (C.R.S 29-1-101 et seq.) in preparing its budget for the fiscal year which begins January 1 and concludes December 31. The adopted budget is balanced with expenditures not exceeding anticipated revenues and beginning fund balances.

[*/https://www.colorado.gov/pacific/dola/inflation-denver-aurora-lakewood-consumer-price-index](https://www.colorado.gov/pacific/dola/inflation-denver-aurora-lakewood-consumer-price-index)



WELCOME TO *Moffat County* **COLORADO**

Moffat County, located in the northwest corner of Colorado, is centrally located between:

- Denver, Colorado
- Salt Lake City , Utah
- Rock Springs, Wyoming
- Grand Junction , Colorado

A low cost living, agriculture and natural resource community with homegrown talent that offers an abundance of access to public land within the county's 4,751 square miles appealing to a variety of outdoor interests within its spectacular, untamed scenery for the recreation enthusiast. Recreation, agriculture and open lands create a quality of life combination for those that work, live and play in Moffat County.

Transportation: Moffat County intersects US Highway 40 and Colorado Highway 13. Craig-Moffat County Airport offers 5,606 ft. x 100 ft. of asphalt runway rated for single wheel gear and dual wheel gear aircraft and helipads.

Recreation: Hiking, fishing, 4-wheeling, rafting, camping, birding, hunting and wildlife viewing are some of the recreation activities within the many treasures within Moffat County.



Our Treasures:

- ***Browns Park***
- ***Dinosaur Monument***
- ***Museums***
- ***Ancient Canyons***
- ***Pioneer History***
- ***Wildlife***
- ***Sand Wash Basin Wild Horses***
- ***Public Lands***



Community Strengths: Yampa Valley Electric Coop has recently taken on a broadband project within Moffat County. This project offers great benefits not only to the current businesses but to those looking to relocate to the culture that Moffat County has to offer.

Colorado Northwestern Community College offers various associate degrees, job training and hands on learning through automotive, cosmetology, and nursing degrees.

Memorial Regional Health offers a hospital, Rapid Care walk-in clinic, multi-specialty medical clinics, and rehabilitation center.

Business Investments and Opportunities: Business incentives and opportunities for those interested to invest in Moffat County's rural and vast area are available.

Northwest Colorado welcomes relocating businesses and new industries.

In addition to an agriculture background, Moffat County historically has had coal mining supporting their local power plant as part of the local economy.



One of the world's outstanding collections of Western Americana is housed in the Museum of Northwest Colorado. Cowboy gear dating to the early 1800's has been featured in numerous publications.

Settlers moved into the area in the 1800's. Earlier tribes left records of their existence with petro glyphs in various sites. Events that take place during the summer months continue to pass on old west traditions to community members and visitors to Craig.

Newcomers and visitors to Northwest Colorado enjoy western hospitality and a friendly way of life.

Moffat County is a lifetime experience, a place where people can live, work, and play.

MOFFAT COUNTY... COLORADO'S GREAT NORTHWEST.

Financial Policies

PURPOSE

Moffat County takes its responsibility as trustee of public funds very seriously: we believe we must utilize our resources wisely in order to continue to provide quality services to our constituents and to build and maintain infrastructure which will meet present and future needs. This policy is a guide to achieve the financial stability necessary, through short- and long-range planning, to improve the County's financial condition.

AUDITING AND FINANCIAL REPORTING

Moffat County contracts for an independent audit report that is performed annually in accordance with Colorado Law (C.R.S 29-1-603).

The County utilizes, Munis (Tyler Technologies) for its accounting system, in accordance with Colorado Law (C.R.S. 30-11-121)

The County's financial statements are prepared in accordance with Generally Accepted Accounting Principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing (GAAP) for state and local governments through its pronouncements (Statements and Interpretations).

County financial reports referencing the revenue and expenditures compared to budget are submitted to the Moffat County Board of Commissioners on monthly and quarterly basis as needed. Variances from adopted budgets within departments will require review by the Moffat County Board of Commissioners.

BASIS OF ACCOUNTING & BUDGETING

Basis of accounting refers to the point at which revenues, expenditures, or expenses are recognized in the accounts and reported in the financial statements.

Moffat County uses the modified accrual basis of accounting for all governmental funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" revenue means collectible within the current period or soon enough thereafter (60 days) to be used to pay liabilities of the current period. Expenditures are generally recognized when the related liability is incurred. The exception to this general rule is that principal and interest on general long-term debt and compensated absences are recorded only when payment is due.

Moffat County uses the accrual basis of accounting for all proprietary and fiduciary funds. Under the full accrual basis, revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of the related cash flows.

Moffat County adheres to the provisions of the Local Government Budget Law of Colorado as set forth in Colorado Revised Statutes (C.R.S 29-1-101 et seq.) in preparing its budget for the fiscal year which begins January 1 and concludes December 31. The adopted budget is balanced with expenditures not exceeding anticipated revenues and beginning fund balances.

FUNDS

The County uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions and activities. A fund is a separate accounting entity with a self-balancing set of accounts. A basic principle of Generally Accepted Accounting Principles (GAAP) is that the actual number of funds used by a governmental entity should be kept at a minimum to avoid the creation of an inefficient financial system. Moffat County's financial transactions are reported in 22 individual funds in order to meet the operational needs and legal restrictions for those funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses.

In accordance with Governmental Accounting Standards Board (GASB), the County's governmental fund types are:

General Fund: The *General Fund* is the County's primary operating fund. It accounts for all financial resources of the County, except those required to be accounted for in another fund.

Special Revenue Funds: Are funds used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The County's Special Revenue Funds are: Airport, Conservation Trust, Emergency 911, Human Services, Jail, ACET, Landfill, Library, Moffat County Local Marketing District, Moffat County Tourism Association, Public Health, Road & Bridge, Senior Citizens, and Telecommunications.

Capital Project Fund: The *Capital Project Fund* is used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that are held in trust for individuals, private organizations, or other governments.

Debt Service Funds: The County's *Lease-Purchase Fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Internal Service Funds: Are funds that may be used to account for activities that the governmental entity provides goods or services to other funds or activities of the primary government or its component units on a cost reimbursement basis. The County's Internal Service Funds are: Health & Welfare and Internal Service.

Enterprise Funds: Any funds that may be used to report any activity for which a fee is charged to external users for goods or services. The Maybell Sanitation Waste Water Treatment Fund is accounted for as an Enterprise Fund.

Agency Funds: Are funds used by a governmental entity to report assets that are held in a custodial relationship.

Component Units: Component units are legally separate organizations for which elected officials of the primary government are financially accountable. Financial accountability exists if the primary government appoints a voting majority of a component unit's governing body. The Moffat County Board of County Commissioners either serves as the Board of Directors or appoints the Board of Directors for component units. The County's Component Units are: Housing Authority, The Memorial Hospital, and the Shadow Mountain Local Improvement District.

FUND BALANCE DESIGNATION

In accordance with Governmental Accounting Standards Board (GASB) Statement 54, Moffat County has listed each fund balance with the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

- **Non-spendable** fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- **Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- **Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

- **Assigned** fund balance comprises amounts *intended* to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- **Unassigned** fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

RESERVES

Reserves are set within statutory requirements and best practice recommendations for the County to obtain budget stabilization, maintain good bond rating and align cash flow to provide the services to the citizens. Reserves are designated through the budget process.

- **Emergency Reserve:** The County maintains an emergency reserve of not less than 3% of fiscal year spending pursuant to Article X, Section 20 of the Colorado Constitution. Emergency reserves shall only be accessed when the Board of County Commissioners have declared an emergency by resolution and after the General Fund budgeted contingency is exhausted in accordance with Colorado Revised Statutes (C.R.S. 29-1-111 & 29-1-112). The reserves must be replenished within the next budget year to the required level of 3% per fiscal year.
- **Operating Reserves:** The County will set a 60-day operating reserve (16.67%) of the annual on-going expense, at the County's discretion, to allow for cash flow within these funds to ensure that obligations can be met as they become due.
- **Counter-cyclical Reserves:** In order to bridge unforeseen funding gaps, a Counter-cyclical Reserve will be applied to the funds that are affected by the following major revenues: property tax, sales tax and highway user tax fees. The reserve may be utilized under the following conditions:
 - If major revenue source decreases 5% within a given year after budget is adopted, the funds can be used to offset revenue declines. Budgets must be adjusted to replenish the reserve within 2 years after use.
 - Continued revenue shortfalls will result in budgetary realignment to compensate for the decline in revenue.
- **Capital Reserve:** A Capital Reserve is set aside in order to prepare for the life cycles of facilities, equipment and infrastructure in accordance with the replacement schedule of the Capital Improvement Plan. Capital Reserves are designated in the following funds: General, Road & Bridge and Landfill. The reserve is created through the following methods:
 - Sale of assets in a prior year is placed in the capital reserve for future use in the fund that the transaction occurred.
 - Budgetary savings from unspent capital are also placed in capital reserve for future use in the fund that the savings occurred.
 - One-time revenues, outside of one-time expenses designated by the Board of Moffat County Commissioners, are for future capital reserve use in the fund that the one-time revenues occurred.

General Fund: Due to high dependence on property tax, the General Fund, as the County's primary operating fund, maintains a fund balance of at least 30% per year for cash flow purposes. The 30% reserve is a combination of the reserves listed above.

LONG TERM FINANCIAL PLAN (currently being drafted)

The Long-Term Financial Plan (LTFP) combines financial forecasting with strategizing, that considers future scenarios and helps governments navigate challenges. The yearly budget process is used to achieve the LTFF.

Forecasting of five-year expenditure, revenue and capital needs are used in the LTFP. Strategies are developed to achieve and maintain financial balance within the LTFP. The LTFP will be updated prior to the budget process. Projections are made on such factors as:

- Consumer Price Index
- Population and demographic trends
- Historic financial trends
- On-going and one-time expenses and revenues
- Economic planning

BUDGET

The budget document is a one-year financial plan for the County. In order to maintain financial stability, the current budget is based from 5-year projections for revenues and expenditures as described in the LTFP. Expenditures are projected from historical inflationary experience. Revenues are based on historical trends. When these projections indicate shortfalls, the current budget year is adjusted in anticipation of the shortfalls. The resource alignment tool will be the method to approach any necessary service level adjustments. Through the use of resource alignment, county services and their costs are identified. Utilizing resource alignment allocates the County's resources not just for mandated services but also to services identified as the greatest values to the community. The level of services which are mandated may be adjusted through the resource alignment process which may cause a delay in services.

Expenditures are in three categories. Personnel and Operating expenses are "ongoing" expenses, while capital is a "one-time" expense.

- Personnel: Wages, longevity, retirement, workers compensation, health, dental, vision and life insurance benefits.
- Operating: Remaining expenses other than personnel and capital.
- Capital: Capital Improvements or Projects to maintain and rotate equipment needs according to the CIP 10-year plan.

The County's budget process is in alignment with the following Department of Local Affairs Local Budget Calendar.

LOCAL GOVERNMENT BUDGET CALENDAR

The budget calendar is a general listing of the deadlines for the budget, for an audit and for the property tax certification process. Some deadlines are not statutory, but reflect good budgeting practices. For details on the applicable statutes listed below, please refer to the most current Colorado Revised Statutes ("C.R.S.")

| DATE | EVENT / ACTIVITY |
|--------|---|
| 1-Jan | Start of Fiscal Year; begin planning for the budget of the next year. |
| 10-Jan | Deadline for assessor to deliver tax warrant to county treasurer (C.R.S 39-5-129.) |
| 31-Jan | A certified copy of the adopted budget must be filed with the Division. (C.R.S 29-1-113(1)). - If a budget is not filed, the county treasurer may be authorized to withhold the local government's tax revenues. |
| 10-Feb | The Division sends notification to local governments whose budgets have not been filed with the Division. |
| 1-Mar | The U.S. Bureau of Labor Statistics releases the Consumer Price Index (the "CPI") for the Denver/Boulder area. This annual percent change is used with "local growth" to calculate "fiscal year spending" and property tax revenue limitations of TABOR. (Article X, Sec. 20, Colo. Const.) |
| 15-Mar | The Division will authorize the county treasurer to withhold tax revenues until a certified copy of the budget is filed with the Division. |

| | |
|---------------|--|
| 31-Mar | Deadline to request exemption from audit. (C.R.S 29-1-604(3)) Contact the Local Government Audit Division, Office of the State Auditor (303)869-2800. The Division notifies local governments of its determination that the entity has exceeded the statutory property tax revenue limit (the "5.5%" limit). |
| 30-Jun | Deadline for auditor to submit audit report to local government governing body. (C.R.S 29-1-606(a)(1)) |
| 31-Jul | Deadline for submitting annual audit report to the Office of the State Auditor. (C.R.S 29-1-606(3)) Deadline for request for extension of audit. (C.R.S 29-1-606(4)) - If an audit is required but has not been filed, the county treasurer may be authorized to withhold the local government's tax revenue - |
| 25-Aug | Assessors certify to all taxing entities and to the Division of Local Government the total new assessed and actual values (for real and personal property) used to compute the statutory and TABOR property tax revenue limits. (C.R.S 39-5-121 (2)(b) and 39-5-128.) If applicable, upon receipt of the Certification of Valuation, submit to the Division certifications of service impact from increased mining production and/or from increased valuation due to previously exempt federal property which has become taxable. Certifications of impact are required if the value is to be excluded from the tax revenue limit. If applicable, apply to the Division for authorization to exclude from the limit the assessed valuation attributed to new primary oil or gas production from any producing land or leaseholds. |
| 15-Oct | Budget officer must submit proposed budget to the governing body. (C.R.S. 29-1-105) Governing body must publish "Notice of Budget" upon receiving proposed budget. (C.R.S. 29-1-106(1)) |
| 1-Nov | Deadline for submitting applications to the Division for an increased levy pursuant to 29-1-302, C.R.S. and applications for exclusion of assessed valuation attributable to new primary oil or gas production from the 5.5% limit pursuant to (C.R.S. 29-1-301 (1)(b)) |
| 10-Dec | Assessors' changes in assessed valuation will be made only once by a single notification (re-certification) to the county commissioners or other body authorized by law to levy property tax, and to the DLG. (C.R.S. 39-1-111(5)). |
| 15-Dec | Deadline for certification of mill levy to county commissioners (C.R.S 39-5-128(1)). Local governments levying property tax must adopt their budgets before certifying the levy to the county. If the budget is not adopted by certification deadline, then 90 percent of the amounts appropriated in the current year for operations and maintenance expenses shall be deemed re- appropriated for the purposes specified in such last appropriation. (C.R.S. 29-1-108(2) and (3)) |
| 22-Dec | Deadline for county commissioners to levy taxes and to certify the levies to the assessor. (C.R.S. 39-1-111(1)) |
| 31-Dec | Local governments not levying a property tax must adopt the budget on or before this date; governing body must enact a resolution or ordinance to appropriate funds for the ensuing fiscal year. If the budget is not adopted by certification deadline, then 90 percent of the amounts appropriated in the current year for operations and maintenance expenses shall be deemed re- appropriated for the budget year. (C.R.S 29-1-108(4)) |

REVENUES

- A. One-time Revenues: One-time revenues such as proceeds from asset sales, debt refinancing, one-time grants, revenue spikes, budget savings and similar nonrecurring revenue shall not be used for current or new ongoing expenses. Appropriate uses of one-time revenues include rebuilding reserves, capital expenditures and other nonrecurring expenditures.
- B. Discretionary Revenue: Unless otherwise directed explicitly by the Board of County Commissioners, the County will not normally designate discretionary revenues for specific purposes. Consequently, the Board of County Commissioners will have the flexibility to determine the best use of available revenues to meet changing service requirements.
- C. Fees and Charges for Services:
 - o Enterprise funds shall not be subsidized by the General Fund and shall be wholly supported by the fees and charges generated by the enterprise that includes operating and capital expenses.
 - o Services being provided by the County should be paid for primarily by the users and beneficiaries for the services and not the general public.

- o The County should charge fees and charges for services when it is allowable, when a limited and a specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered.
 - o The County will recalculate service costs periodically, and fees will be adjusted accordingly as approved by the Board of County Commissioners.
- D. Grants: The County will seek out, apply for and effectively administer federal, state and other grants as a means of financing a project or one-time expenditure. The Board of County Commissioners may consider grant funding, after staff provides a detailed documentation that addresses the short and long-term costs as well as the benefits to the County. Grants may not offer on-going operational costs and should be discouraged as programs or services may be cancelled if grants are not sustainable. Grants will be differentiated for tracking purposes between Federal, State and Local grant types, in accordance with the County's Grant Policy.

OPERATING EXPENDITURES

- A. As determined by the Board of County Commissioners, services that directly contribute to the Long-Term Financial Plan for the County will receive first priority for funding.
- B. The County maintains a budgetary control system, through its accounting software, to manage adherence to the budget. Reports are available through this system to management, which compare actual revenues and expenditure to budget amounts. In addition, staff will prepare reports on a monthly, quarterly and yearly basis to the Board of County Commissioners that evaluates financial performance.
- C. The Operating Budget will include appropriate contingency funding to meet unexpected requirements, which may arise during the year.
- D. The County will maintain an equipment replacement program to ensure sufficient resources are available annually to replace vehicles and equipment.
- E. All County purchases will be made to ensure that the County is getting the best item or service for the least amount of money and the overall economic impact to the community. This does not mean that the County will always purchase the least expensive item but will weigh the cost against the quality of the item or service.
- F. The County does not allow a department to spend any money that it has not appropriated in the personnel, operating, or capital category within their department. The County requires a budget supplemental to transfer between line items or in the event the department receives unexpected revenue. Supplementals are done three times a year: by the last working day of March, July, and December. In the event of unforeseen circumstances, additional meetings regarding budget amendments can be held as needed. (See Budget Amendments).

DEBT

Debt is a tool for financing capital purchases or projects. The issuance of debt is in accordance with Colorado State Laws.

Debt should not be used to finance current operating expenses. The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues.

If it is not possible to fund major projects with cash reserves or current revenue, the Board of County Commissioners (BOCC) may authorize the following as stated per the Colorado Constitution, Article 10, Section 20:

1. Debt instruments not requiring voter approval such as lease-purchase contracts or certificates of participation;
2. Revenue bond financing requiring voter approval; or

3. General obligation bond financing requiring voter approval.

The total amount of indebtedness shall not be in excess of 3% of the actual value, as determined by the assessor, of the taxable property in the county in accordance with Colorado Revised Statutes (C.R.S 30-26-301(3)).

All debt issuances shall identify the method of repayment (or have a dedicated revenue source).

COMPENSATION

Salaries and benefits are one of the largest expenditure items for Moffat County. The County takes pride in its ability to recognize the value of employees in delivering a total compensation packet that includes cash compensation, health insurance, retirement benefits and other employee benefits that provide employees with security and opportunity.

- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process.
- Staffing shall not exceed the authorized level by the Board of County Commissioners.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for other personnel, operational or capital expenditure purposes.

INTERNAL CONTROL

Internal control safeguards the County's assets against loss, checks the accuracy and reliability of the accounting data, promotes operational efficiency and encourages adherence to policy.

In order to provide reasonable assurance of internal control the following controls should be met within departments:

- All transactions are properly authorized by management.
- Transactions are recorded as necessary (1) to permit preparation of financial statement in conformance to statutory requirements and GAAP and (2) to maintain accountability for assets.
- Access to assets and records should be permitted only with management's authorization.
- Records should be checked against the assets by someone other than the persons responsible for the records or the assets. Examples of independent verification are monthly bank reconciliations and periodic counts of inventory.
- Elected Officials and Department Heads should separate functional responsibilities. In general, when the work of one employee is checked by another, and when the responsibility for custody of assets is separated from the responsibility for maintaining the records relating to those assets, then there is appropriate segregation of duties.

Each Elected Official and Department Head is responsible to ensure that internal control procedures are followed throughout their department.

BUDGET AMENDMENTS

A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Any changes to the adopted budget, through transfer, supplemental appropriation, or revised appropriation, are held on a yearly basis in the months of March, July and December in accordance with Colorado Revised Statutes (C.R.S 29-1-101 et seq.) In the event of unforeseen circumstances, additional meetings regarding budget amendments can be held as needed.

Budget appropriations may be adjusted due to the following:

Transfers: Transfer appropriated moneys between funds or between spending agencies within a fund, as determined by the original appropriation level. This is used when one line item is under budgeted and another line item is over budgeted within a fund. (C.R.S. 29-1-109(1)(a)).

Supplemental: After adoption of the budget, the County receives unanticipated revenues or revenues not assured at the time of the adoption of the budget from any source other than the County's property tax mill levy, the County may authorize the expenditure of such funds. (C.R.S. 29-1-109(1)(b)).

Budgetary Decreases (Revised Appropriation): In the event that revenues are lower than anticipated in the adopted budget, the County may adopt a revised appropriation to reduce the budget. (C.R.S. 29-1-109(1)(c)).

RECESSION PLAN

The recession plan, and classification of the severity of the economic downturn, will be used in conjunction with the importance of maintaining reserves to address economic uncertainties. As any recessionary impact reduces the County's reserves, correction action will increase proportionately. The following is a summary of the phase classifications and the corresponding service level actions to be taken.

1. MINOR: An anticipated net reduction in available reserves or reduction in major revenue source(s) in excess of 5%, but less than 15%. The objective at this level is still to maintain "Same Level" of service where possible. Actions associated with this level would be:

- a. Intensifying the review process for large items such as contract services, consulting services, and capital expenditures including capital improvements.
- b. Consider transferring capital project funds designated for future projects to the affected fund during a "Minor" situation.
- c. Closely scrutinizing hiring for vacant positions, delaying the recruitment process, and using temporary help to fill in where possible.
- d. Reducing services or programs from the affected fund.

2. MODERATE: An anticipated net reduction in available reserves or reduction in major revenue source(s) in excess of 15%, but less than 30%. Actions associated with this level would be:

- a. Requiring greater justification for large expenditures.
- b. Deferring capital expenditures.
- c. Reducing Capital Improvement Plan appropriations from the affected fund.
- d. Hiring to fill vacant positions only with special justification and authorization.
- e. Further reducing services or programs from the affected fund.
- f. Closely monitoring and reducing expenditures for travel, seminars, and retreats.
- g. Preparing for reduction in workforce, such as hiring freeze, reduction in hours and furloughs.

3. MAJOR: An anticipated net reduction in available reserves or reduction in major revenue source(s) of 30% to 50%. Actions associated with this level would be:

- a. Further reducing capital expenditures.

b. Further reducing service level from affected funds.

c. Implementing a reduction in workforce.

4. CRISIS: An anticipated net reduction in available reserves or reduction in major revenue source(s) of 100% depleted and potential for having a deficit is present. Actions associated with this level would be:

a. Further reduction in workforce.

b. Elimination of services.

c. Elimination of capital expenditures.

LONG-TERM RECESSION PLAN

In the event that an economic uncertainty is expected to last for consecutive years, the cumulative effect of the projected reduction in reserves will be used for determining the appropriate phase and corresponding actions.

RETURNING TO NORMALCY AFTER EXPERIENCING A PHASE OF RECESSION

If major revenues are realized for more than one consecutive year, allowing the reserve levels to maintain at the current operating level, the Board of County Commissioners may consider that the revenues are at a normal receiving pattern. The sustainability of the revenue source will be analyzed to determine if it is a one-time revenue or ongoing before the Board of County Commissioners may consider it a long-time expansion of revenue growth.

Annual Budget Procedures

The budget process begins in June when the Finance Department presents the current year revenue projections and fiscal state of the county. Departments review their current year end estimates and budget year expenditure and revenues. Changes from these expenditure and revenues are due to Finance in August. The Finance Director reviews each budget with the elected officials and department heads over a four-week period. The Finance Department also prepares budget packets for outside agencies in June. These packets contain applications for funds and instructions. Agencies are required to submit information including program description accomplishments, goals, proposed use of funds, approximate number of citizens served and how these programs may positively affect other County expenditures (for example: programs which train and encourage people may lead to less crime and therefore a reduction in law enforcement costs.)

During September each cost center may meet with the County Commissioners and the Finance Director to review their budget requests. Outside agencies must submit their funding requests during August. After reviewing the departmental budget requests, the County Commissioners provide their recommendations to Finance for preparation of the proposed budget.

During October and November, the Board holds budget workshops with Elected Officials, Department heads and other cost center managers to discuss budget recommendations. Late in November and early in December the Finance staff finalizes a balanced budget pursuant to Board direction. By December 15, the budget is adopted, funding is appropriated, and the mill levies are certified by formal resolutions of the Board.

The Finance staff prepares the published budget document and condensed budget during the first quarter of the budget year. The budget document comprehensively covers the financial plan for the year and serves as an operations guide and communication tool. The budget document provides fiscal information for the past three years, as well as a description of each cost center's mission statement, purpose, organization chart and staffing. It contains summaries and detailed fund budgets including a

schedule of the approved staffing levels and the capital expenditure plan. The five-year capital expenditure budget and plan is presented with the amounts for the 2024 budget being legally appropriated funds. Any fiscal reference beyond the 2024 budget year represents no legal spending authority of any County office or department.

Graphs, charts, and schedules have been prepared to more clearly present the operating plan. Information provided by fund is intended to give the reader the detail necessary to understand the overall budget as well as to guide elected officials and department heads in the administration of their programs. This information is an integral part of the financial reporting system of the County.

Budget supplements which will increase a fund's adopted budget, such as to expend unanticipated revenues or to transfer appropriated monies to another fund require Board approval at a duly noticed public meeting. Budget supplements or transfers are generally submitted to the Board three times a year; in March, July and December. All annual appropriations lapse at the end of each fiscal year.

Current Debt and Legal Debt Limits

The Lease-Purchase Fund accumulates for payment for lease purchase agreements through various venues.

The County held an election on November 4, 1997, where the voters approved a measure to reallocate Moffat County's 2% sales tax distribution from the City of Craig and the Town of Dinosaur to Moffat County. The result of the election redistributes Moffat County's 2% sales tax distribution as follows:

- .50% distributed to the County.

- .75% remains with the City of Craig and Town of Dinosaur.

- .75% of the Moffat County 2% Sales Tax collected within the City of Craig and Town of Dinosaur is distributed to the County and utilized for the purpose of acquiring, constructing, equipping, furnishing and maintaining capital projects.

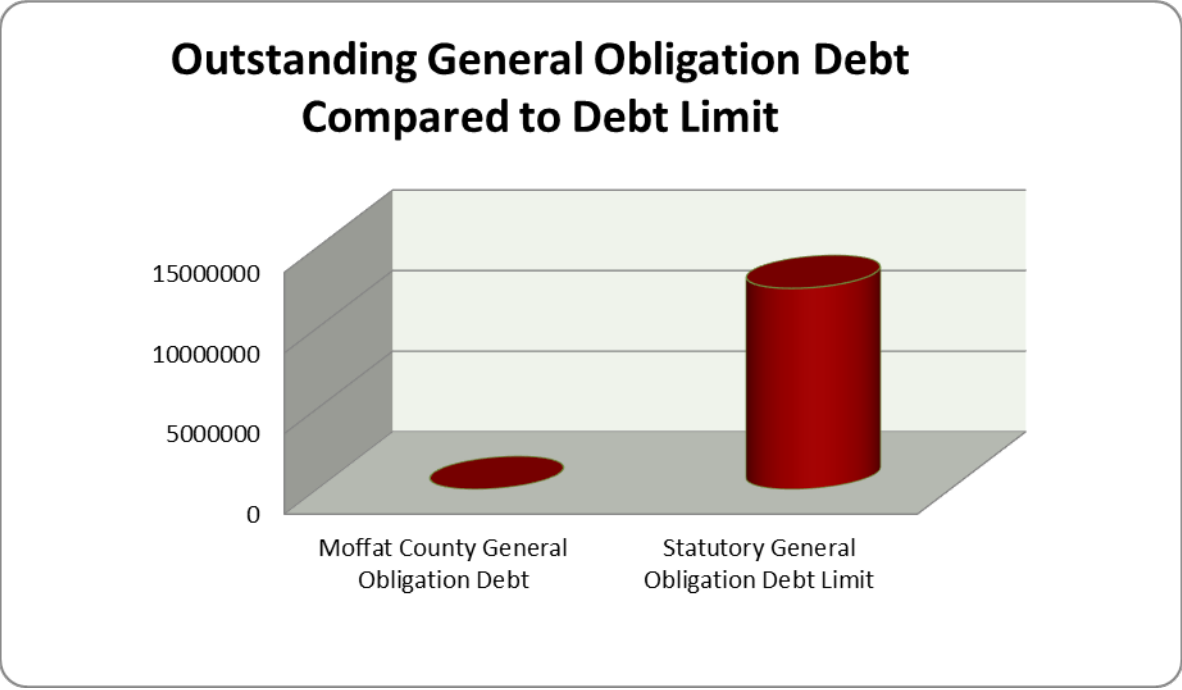
Historically, the Lease-Purchase Fund accounted for the certificates of participation ("COP's) from 1998 series to 2015 series financed by Moffat County and the Moffat County Finance Corporation. These COPs were mainly utilized for the construction of the Moffat County Public Safety Center and were paid with the .75% sales tax for that purpose as referenced above. In 2021, the final payments were made for all series related to these COPs releasing Moffat County and the Moffat County Finance Corporation from further obligation.

In 2020, Moffat County purchased land and a vacant building to remodel into a new County Courthouse and other County offices. In 2021, Moffat County issued certificates to finance the project. The certificates are in \$5,000 denominations, with interest ranging from 2.125% to 5.0%. The above mentioned .75% of Moffat County's 2% Sales Tax is utilized for payments towards the purpose of the 2021 Certificates to remodel the new County Courthouse and other County offices. For 2024, the Lease Purchase payment for the 2021 Certificates is \$1,227,625.

In 2021, Moffat County entered into an equipment lease as an energy savings project. The net proceeds of the lease agreement are being used for the purchase and installation of a solar system at the Moffat County Safety Center. The energy savings from the solar system is to repay the lease agreement for the project. For 2024, the Lease payment for the energy savings project is \$28,960.

The remaining lease payments and total liability, for both lease purchase projects, are documented in the appendix section of the budget under Lease-Purchase Supplemental Schedule as required by C.R.S. (29-1-103(3)D)).

While there are not statutory limits on debt incurred for certificates of participation, C.R.S 30-26-301(3)) limits the obligation of debt to 3% of assessed valuation. Moffat County's 2023 assessed valuation is \$415,702,295. If the voters authorized general obligation debt through an election as required by the Colorado Constitution, Article X, Section 20, the debt limitation would be \$12,471,069.





Staffing and Population

This chart shows Moffat County staffing levels in relation to the number of taxpayers we serve. Numbers include regular, part-time, and temporary employees. Net changes for 2024 resulted in an increase of 1.78 more FTE than 2023 budget.

| Department | Dept # | 2020 | 2021 | 2022 | 2023 | 2024 |
|-----------------------------|---------|---------------|---------------|---------------|---------------|---------------|
| Commissioners | 100 | 3.67 | 3.67 | 3.67 | 3.67 | 3.67 |
| Clerk & Recorder | 115 | 6.70 | 6.70 | 8.10 | 7.70 | 6.70 |
| Treasurer | 125 | 3.75 | 3.75 | 3.75 | 3.75 | 3.75 |
| Public Trustee | 130 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 |
| Assessor | 135 | 4.00 | 4.00 | 5.00 | 4.00 | 4.00 |
| Facility Maintenance | 300 | 7.70 | 7.60 | 7.60 | 8.60 | 11.00 |
| Finance | 140 | 3.95 | 4.00 | 4.20 | 4.00 | 4.00 |
| Natural Resources | 500 | 1.33 | 1.33 | 1.33 | 1.33 | 1.33 |
| Communications | 145 | 0.25 | 0 | 0 | 0 | 0.00 |
| Human Resource | 150 | 2.45 | 3.00 | 3.00 | 3.00 | 3.00 |
| Information Technology | 155 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Attorney | 160 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Development Services | 505 | 1.50 | 1.50 | 1.50 | 1.80 | 1.80 |
| Surveyor | 165 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Sheriff | 205 | 17.0 | 17.0 | 17.0 | 17.0 | 17.00 |
| Coroner | 208 | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 |
| Emergency Mgt | 215 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Fire Control | 220 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Maybell | 515 | 0.38 | 0.38 | 0.38 | 0.38 | 0.38 |
| Maybell Ambulance | 400 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 |
| Weed & Pest Management | 305 | 1.84 | 1.84 | 1.84 | 1.84 | 1.84 |
| County Fair | 521 | 0.72 | 0.72 | 0.72 | 0.72 | 0.72 |
| Extension | 525 | 0.90 | 0.90 | 0.90 | 0.90 | 0.90 |
| Fairgrounds | 310 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Veteran's Officer | 410 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Cemetery | 315 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Youth Services | 415 | 2.40 | 2.40 | 2.40 | 2.40 | 2.00 |
| Parks & Recreation | 320 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Sherman Youth Camp | 325 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| General Fund Total | | 71.63 | 71.88 | 74.48 | 74.18 | 75.18 |
| Road & Bridge | 360 | 48.00 | 48.00 | 48.00 | 48.00 | 48.00 |
| Landfill | 335 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Airport | 340 | 0.50 | 0.50 | 0.50 | 0.20 | 0.20 |
| Library | 535 | 5.05 | 5.05 | 5.05 | 5.05 | 5.83 |
| Maybell Waste Water Treatm | 355 | 0.24 | 0.24 | 0.00 | 0.00 | 0.00 |
| Senior Citizens | 540 | 3.13 | 3.13 | 3.13 | 3.13 | 3.13 |
| Moffat County Tourism Assoc | 545 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Jail | 235 | 22.30 | 23.30 | 23.30 | 23.30 | 23.30 |
| Human Services | 425 | 29.00 | 29.00 | 28.00 | 27.00 | 27.00 |
| Public Health | 430 | 1.00 | 3.50 | 7.30 | 4.50 | 4.50 |
| Housing Authority | 600/605 | 4.33 | 4.33 | 4.33 | 4.33 | 4.33 |
| Museum | 550 | 3.53 | 0.00 | 0.00 | 0.00 | 0.00 |
| Grand Total | | 193.71 | 193.93 | 199.09 | 194.69 | 196.47 |
| Increase/(Decrease) | | (2.45) | 0.22 | 5.38 | (4.40) | 1.78 |
| Moffat County Population* | | 13,188 | 13,283 | 13,292 | 13,185 | 13,177 |
| FTEs/100 Population | | 1.47% | 1.46% | 1.50% | 1.48% | 1.49% |

*<https://www.census.gov/quickfacts/fact/table/US/PST045219>

Personnel Expense

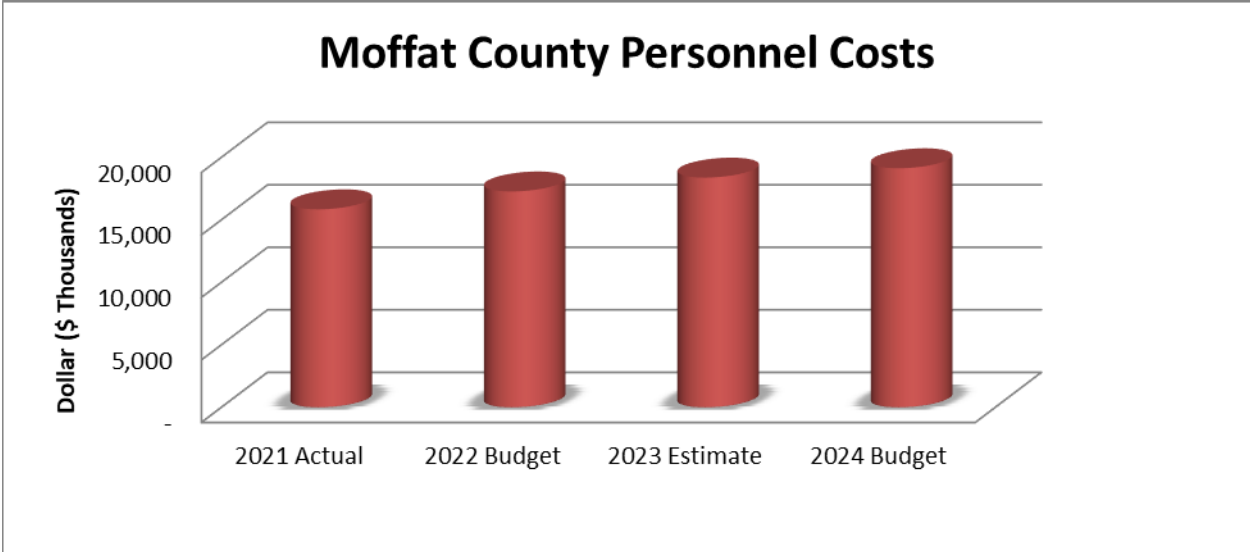
The 196.47 Full Time Equivalent (FTE) positions budgeted for 2024 represent \$19,342,088 in personnel expense. Items budgeted in personnel expense include: salaries and wages for regular and part-time employees, overtime, health insurance, retirement contribution, life insurance, disability, Social Security/Medicare insurance cost, and other pay and benefit costs.

Historically, personnel expense increases annually. The County uses a step system as well as an annual employee compensation chart shifts as the budget allows and is reviewed each year. The step system is based on new hires starting at 80% of the mid-point of the position they are hired for. However, this starting step can vary depending on experience and education. On the employees' 1 year anniversary they receive a 4% increase. This increase continues with adequate performance appraisals through year 5 at the same rate until the employee is at the mid-point of their position. From years 6 thru 15, employees remain at 100% of their mid-point with increases coming from yearly chart shifts only. Due to the nature of governmental budgeting, the employees are not guaranteed step increases from year to year. Step increases are included in the 2024 budget year.

Employees that have completed 16 years receive a \$20.00 per pay period increase up to \$100.00 per pay period at the end of 20 years of service.

The employee compensation chart shift is achieved by an overall increase based on the Consumer Price Index (CPI) for the last half of the prior year and the first half of the current year. Due to the nature of governmental budgeting, the employees are not guaranteed salary increases from year to year; a salary survey was conducted in 2022 to align wages to the rising cost of living in the 2024 budget.

The following chart reflects the budgeted personnel costs for staffing levels from 2021 through 2024:



Throughout the year, several factors influence the average salary, wage and benefit amounts per employee. Some of these factors are:

- Overtime payments can fluctuate depending on such factors as weather (for snow removal) and election or reassessment years.
- Increases in the cost of employee benefits, such as health and dental insurance, increase the average benefit cost of all permanent employees.
- Staffing turnover may cause step entry level or benefit expense changes.
- Reduction in staffing levels from one year to the next.

These influencing factors change personnel costs throughout the current year. The personnel budget is based on actual employees at the time of budgeting each year.

2024 Personnel Expense changes from 2023

Personnel expense includes wages, longevity, retirement, FICA, Medicare, workers compensation, health, dental, vision and life insurance benefits. The 2024 personnel budget has increased 3.69% or \$689,055.

| | 2023 | 2024 | Increase/ (Decrease) |
|--|---------------------|---------------------|-------------------------|
| General | \$ 7,934,699 | \$ 8,176,102 | 241,404 |
| Road & Bridge | \$ 4,712,920 | \$ 4,812,461 | 99,541 |
| Landfill | \$ 425,611 | \$ 438,600 | 12,989 |
| Airport | \$ 18,913 | \$ 10,900 | (8,013) |
| Conservation Trust | \$ 18,000 | \$ 18,000 | 0 |
| Library | \$ 280,863 | \$ 315,670 | 34,807 |
| Maybell Waste Water Treatment Facility | \$ 16,400 | \$ 16,400 | 0 |
| Senior Citizens | \$ 204,107 | \$ 277,738 | 73,632 |
| MCTA | \$ 84,646 | \$ 85,240 | 594 |
| Jail | \$ 1,925,051 | \$ 1,963,700 | 38,649 |
| Human Services | \$ 2,249,383 | \$ 2,564,929 | 315,546 |
| Public Health | \$ 513,293 | \$ 379,046 | (134,247) |
| Museum | \$ - | \$ - | 0 |
| Sunset Meadows I & II | \$ 269,147 | \$ 283,300 | 14,153 |
| Total Personnel Budget | \$18,653,033 | \$19,342,088 | 689,055 |

Details of personnel costs are included throughout the budget according to those departments with personnel expense.



Moffat County Funds

Fund Descriptions

Moffat County accounts for its financial operations in twenty-four funds. Each fund and account group is a separate and legal fiscal entity, and the total of all funds is the County Budget.

General Fund: The General Fund is the general operating fund of the County which accounts for all financial resources that is not properly accounted for in other funds.

Road & Bridge Fund: The Road and Bridge Fund records revenues and expenditures associated with the maintenance and capital construction of County roads and bridges.

Landfill Fund: The Landfill Fund records revenues and expenditures associated with the operations of the Landfill.

Airport Fund: The Airport Fund records revenues and expenditures for the Craig-Moffat County Airport.

Emergency 911 Fund: The Emergency 911 Fund is overseen by the Emergency 911 Authority Board which purchases and upgrades Emergency 911 equipment through funds collected from the 911 surcharges.

Conservation Trust Fund: This fund accounts for revenue received from the State of Colorado to be used for the acquisition, development and maintenance of parks, recreational facilities and open space within the County.

Library Fund: The Library Fund records revenues and expenditures for the Craig-Moffat Library, the Maybell Library, and the Dinosaur library to provide current educational, informational and recreational resources in a variety of formats with either in-house collections or through the use of interlibrary loan.

Senior Citizens Fund: The Senior Citizens Fund records revenues and expenditures for transportation and lunch-time meals for the elderly.

Moffat County Tourism Association (MCTA) Fund: The Moffat County Tourism Association Fund promotes tourism in Moffat County with lodging tax revenue received from local rooms and accommodations.

Cemetery Fund: The Cemetery Fund accounts for revenue received from the sale of cemetery plots and expenditures necessary for the upkeep of the facility.

Jail Fund: This fund accounts for the revenues and expenditures associated with providing a safe and secure environment including housing, safekeeping, adequate diet, and necessary medical care for all inmates held at the Public Safety Center.

Human Services Fund: This fund accounts for public welfare programs administered by the County.

Public Health Fund: This fund accounts for public health programs mandated by the state administered by Moffat County Public Health.

Fund Descriptions (continued)

Capital Projects Fund: The Capital Projects Fund provides for continuing capital improvements required by the County.

Telecommunications Fund: This fund accounts for the NC Telecomm prepaid telecommunication services.

Lease-Purchase Fund: This fund accounts for the resources used to make the debt service payments on the certificates of participation for the Public Safety Center.

Health & Welfare Fund: This fund monitors and maintains all financial records concerning the County's benefit plan.

Central Duplicating: This fund accounts for all in-house copy costs and postage expenses.

Maybell Waste Water Treatment Fund: The Maybell Waste Water Treatment Fund is used to account for the operations of the Maybell Water and Sanitation District which operates a sewage treatment plant in unincorporated residential areas.

Moffat County Local Marketing District Fund: The Moffat County Local Marketing District Fund organizes, promotes, markets and manages public events as well as coordinating tourism promotion activities with local marketing tax revenue received from local rooms and accommodations.

All Crimes Enforcement Team Fund: This funds accounts for operations to minimize impacts of narcotics and crime.

The Memorial Hospital Fund: The Memorial Hospital Fund provides health care programs and services to Moffat County.

Housing Authority Fund: The Housing Authority Fund accounts for the operations of two forty-four unit senior citizens apartment buildings.

Shadow Mountain Local Improvement District Fund: The Shadow Mountain Local Improvement District Fund accounts for the resources used for the improvements to the district area.

Types of Funds

GENERAL FUND—The General Fund is used to account for resources traditionally associated with governments, which are not required legally or by sound financial management to be accounted for in another fund.

SPECIAL REVENUE FUNDS—Special Revenue Funds account for taxes or other earmarked revenue of the County which finance specified activities as required by law or administrative action.

CAPITAL PROJECTS FUNDS—Capital Projects Funds are used to account for the acquisition and construction of major capital equipment and facilities other than those financed by proprietary funds and trust funds.

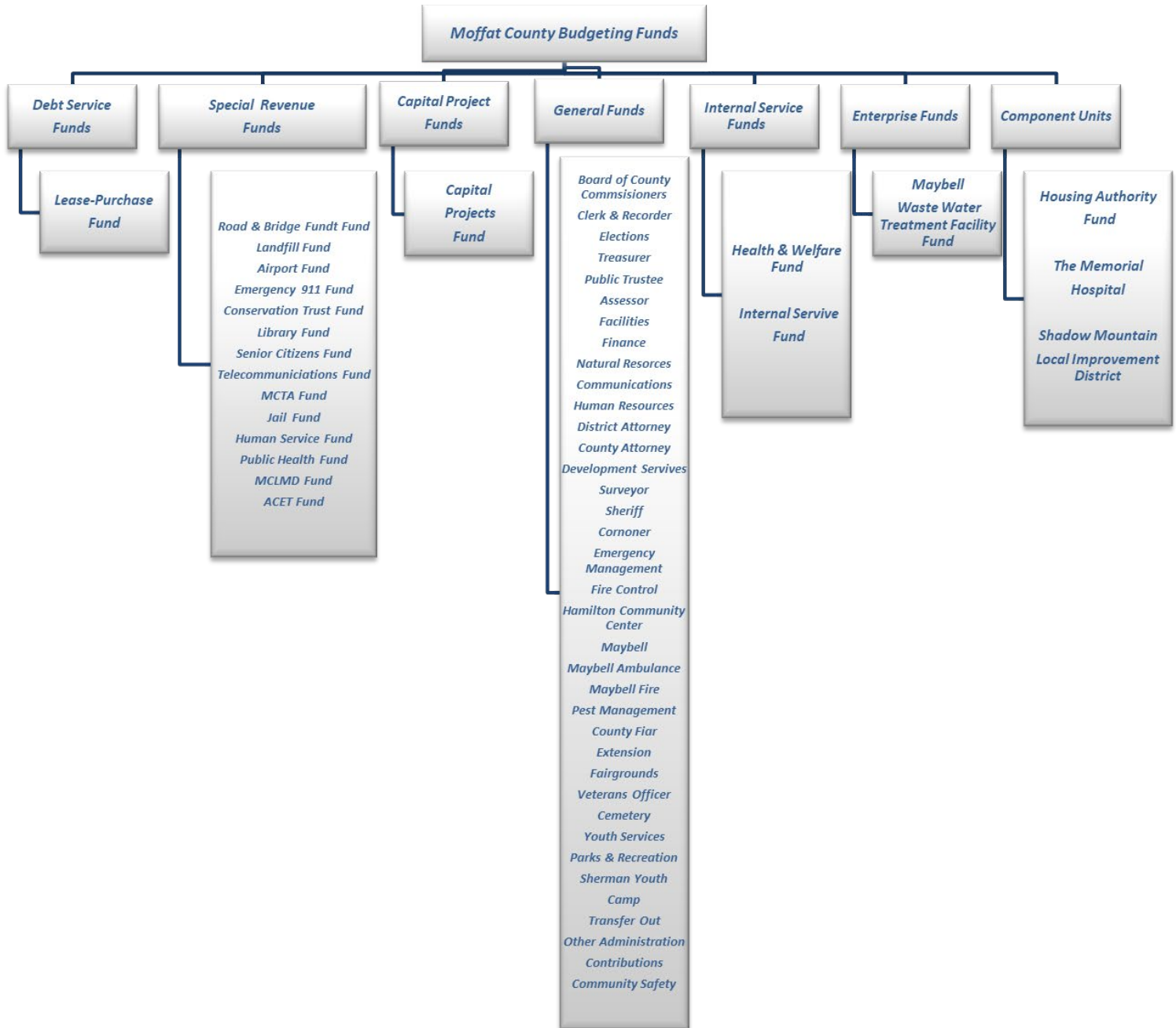
LEASE-PURCHASE FUND—The Debt Service Fund accumulates for payment of the 2014 series and 2015 series certificates of participation (COP's).

PROPRIETARY FUNDS

ENTERPRISE FUNDS—Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.

INTERNAL SERVICE FUNDS—Internal Service Funds are used to account for the financing of goods or services provided by a department or an agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

COMPONENT UNITS—Component Units are legally separate organizations for which the County government is financially accountable. They may also be organizations for which the nature and significance of their relationships with the County government are such that exclusion would cause the County's financial statements to be misleading or incomplete.



Fund Balance Designation

In accordance with Governmental Accounting Standards Board Statement 54 Moffat County has listed each fund balance with the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

- **Non-spendable** fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- **Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- **Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- **Assigned** fund balance comprises amounts *intended* to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- **Unassigned** fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the general fund.

Source: GASB, March 2009

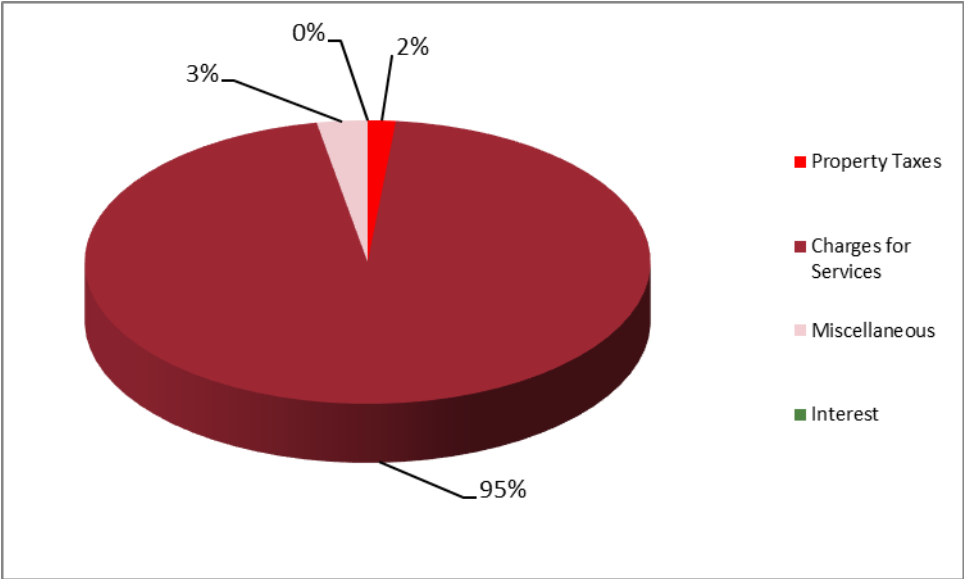
Revenues by Category

Below is the revenue by category for both the County and the Hospital for 2024 Budget.

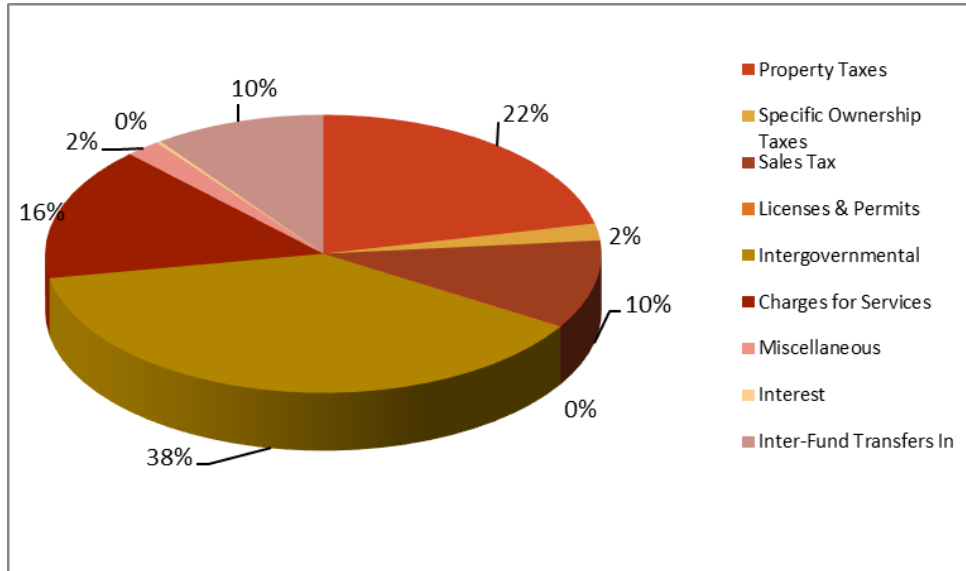
| Tax Revenues | | County | Hospital* | Total |
|--------------------------------|-------------------------------------|-------------------|-------------------|--------------------|
| Property Taxes | | 8,731,626 | 1,247,107 | 9,978,733 |
| Specific Ownership Taxes | | 800,000 | - | 800,000 |
| Sales Tax | | 4,179,477 | - | 4,179,477 |
| Taxes | Total Taxes | 13,711,103 | 1,247,107 | 14,958,210 |
| | | | | |
| Other Revenues | | | | |
| Licenses & Permits | | 30,458 | - | 30,458 |
| Intergovernmental | | 15,574,142 | - | 15,574,142 |
| Charges for Services | | 6,310,123 | 74,488,736 | 80,798,859 |
| Miscellaneous | | 831,393 | 2,252,657 | 3,084,050 |
| Interest | | 98,325 | 400 | 98,725 |
| | Total Other Revenues | 22,844,440 | 76,741,793 | 99,586,233 |
| | | | | |
| Inter-Fund Transfers In | | | | |
| Inter-Fund Transfers In | | 4,056,273 | - | 4,056,273 |
| | Total Inter-Fund Transfer In | 4,056,273 | - | 4,056,273 |
| | Total Revenue Sources | 40,611,815 | 77,988,900 | 118,600,715 |

**The property tax for the Hospital is a voter dedicated mill levy from the 2007 election of 3 mills not to exceed \$1,500,000 annually and sunsets in 2046.*

The hospital receives 95 of its revenues from charges of services as shown in the chart below:



The County's revenue is more diverse than hospital revenues; receiving 22% from Property tax, 10% from sales tax and 38% from intergovernmental (mainly federal and state) as shown in the chart below.



Sales Tax

Sales tax is composed of sales tax, cigarette tax, severance tax, lodging tax, local marketing district tax, airport excise tax, and 911 taxes.

County Sales Tax

The County has a 2% sales tax. Moffat County's 2% sales tax is collected through the Colorado Department of Revenue. When the County sales tax is collected within the City of Craig and Town of Dinosaur, the Colorado Department of Revenue distributes the revenue as follows:

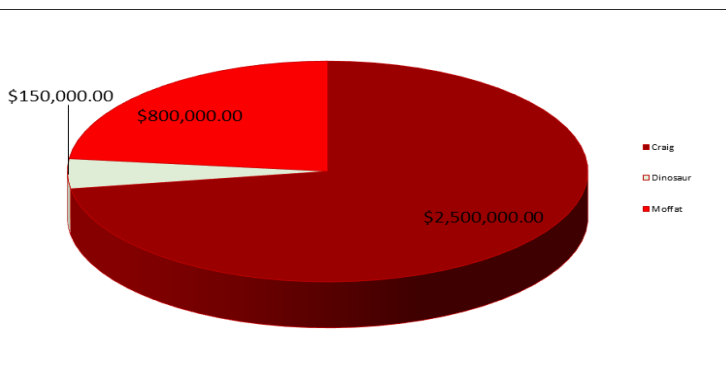
.50% distributed to the County.

.75% remains with the City of Craig and Town of Dinosaur.

.75% of the Moffat County 2% Sales Tax collected within the City of Craig and Town of Dinosaur is distributed to the County and utilized for the purpose of acquiring, constructing, equipping, furnishing and maintaining capital projects.

For the 2024 budget, this portion of the sales tax revenue received by the County is utilized toward the certificates of participation (COP's) for the remodel of the new County Courthouse, other capital maintenance and capital projects within the County.

When the 2% County Sales tax is collected within the unincorporated part of the County it is utilized for County services. The County portion of the sales tax through all collections is projected at \$800,000 which is currently allocated to the General, Airport, Jail and Road Bridge Fund.



The County is projecting to receive \$2,650,000 in total County sales tax collections for 2024 through the distribution mentioned above and shown in the chart to the right.

Property Tax

Property taxes are collected on the assessed values of real, personal and utility property. Revenues from the 2023 assessment are received in the 2024 budget year. Property taxes include current property taxes, delinquent property tax, penalties, and interest. **Total property tax revenue from all sources is anticipated to decrease \$36,489 from 2023 budget.**

Mill Levy

The mill levy remained the same at 23.891 from 2023 to 2024. The mill levy will not be certified until January 2024, per the Governor's office.

| Fund | Mill Levy | Property Tax |
|---------------------------------------|---------------|---------------------|
| General Fund | 19.448 | \$ 8,084,454 |
| Human Services Fund | 1.120 | \$ 465,587 |
| Public Health Fund | 0.304 | \$ 126,498 |
| SubTotal | 20.872 | \$ 8,676,539 |
| Hospital | 3.000 | \$ 1,247,107 |
| Voter Approved Mill Levy Total | 23.872 | \$ 9,923,646 |
| Abatement | 0.109 | \$ 45,686 |
| 2024 Total | 23.981 | \$ 9,969,332 |

Concerns

| 2022 Top Ten Taxpayers | | |
|-------------------------------|-----------------------|----------------------|
| Title | Assessed Value | Total Tax Dollars |
| Tri Sate Gen & Trans | \$ 103,719,400 | \$ 6,955,035 |
| ColoWyo Coal/Axil Basin Co | \$ 30,824,484 | \$ 1,909,686 |
| Public Service (Xcel) | \$ 20,456,600 | \$ 1,366,068 |
| Wexpro Company | \$ 21,638,766 | \$ 1,336,956 |
| Pacific Corp | \$ 16,987,800 | \$ 1,140,170 |
| Trapper Mining Inc | \$ 13,255,750 | \$ 889,630 |
| Rockies Express Pipeline, LLC | \$ 13,673,000 | \$ 844,677 |
| Wyoming Interstate Pipe | \$ 13,436,300 | \$ 830,135 |
| Salt River Project | \$ 8,395,200 | \$ 563,461 |
| Overland Pass Pipeline | \$ 6,396,000 | \$ 395,162 |
| Total | \$ 248,783,300 | \$ 16,230,980 |

The largest concern for Moffat County deals with the heavy reliance on property tax revenue. This concern is compounded by 60% of the assessed value being based on the top ten taxpayers, as shown in the chart to the left. These entities are involved in the energy business, which has a tendency to fluctuate. The energy business is undergoing many political changes at the National and State level, which could significantly impact Moffat County. The financial stability of the County has to be balanced against some

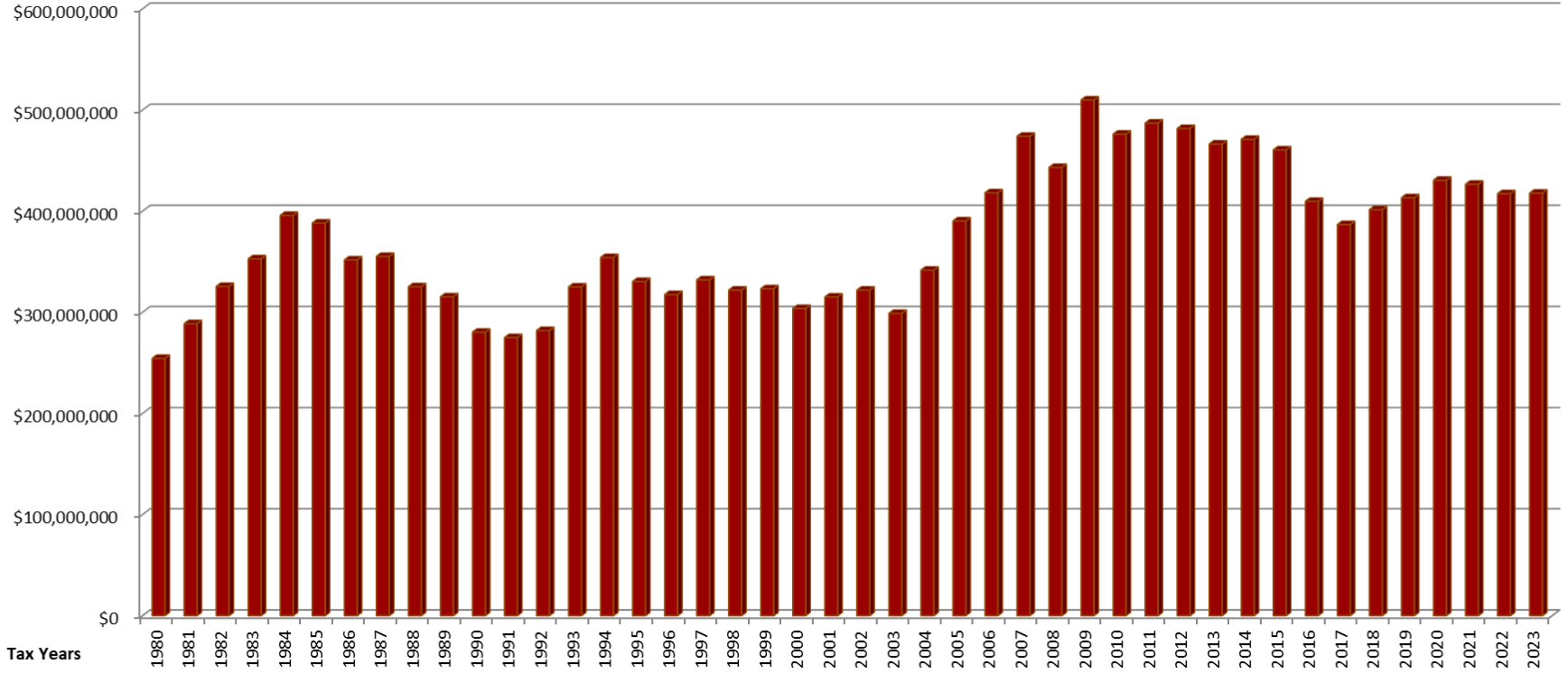
measure of concern for the future. In order to address these issues Moffat County has established reserve policies. These reserves could be used to offset a decrease in revenue along with implementation of the recession/net revenue shortfall plan should we lose a taxpayer.

Assessed Valuation History

Below is the assessed valuation history for Moffat County from 1980 to 2023:

| Tax Year | Assessed Valuations | Assessed Valuations + or - | % of Change + or - |
|-------------|------------------------|----------------------------------|--------------------------|
| 1980 | \$254,378,310 | | |
| 1981 | \$288,702,830 | \$34,324,520 | 13.49% |
| 1982 | \$325,499,220 | \$36,796,390 | 12.75% |
| 1983 | \$352,857,580 | \$27,358,360 | 8.41% |
| 1984 | \$395,764,170 | \$42,906,590 | 12.16% |
| 1985 | \$388,190,810 | (\$7,573,360) | -1.91% |
| 1986 | \$351,711,530 | (\$36,479,280) | -9.40% |
| 1987 | \$355,261,930 | \$3,550,400 | 1.01% |
| 1988 | \$325,238,180 | (\$30,023,750) | -8.45% |
| 1989 | \$315,232,980 | (\$10,005,200) | -3.08% |
| 1990 | \$280,318,210 | (\$34,914,770) | -11.08% |
| 1991 | \$274,946,710 | (\$5,371,500) | -1.92% |
| 1992 | \$281,935,320 | \$6,988,610 | 2.54% |
| 1993 | \$325,044,415 | \$43,109,095 | 15.29% |
| 1994 | \$354,142,457 | \$29,098,042 | 8.95% |
| 1995 | \$330,417,300 | (\$23,725,157) | -6.70% |
| 1996 | \$317,498,533 | (\$12,918,767) | -3.91% |
| 1997 | \$332,024,037 | \$14,525,504 | 4.57% |
| 1998 | \$321,893,587 | (\$10,130,450) | -3.05% |
| 1999 | \$323,207,446 | \$1,313,859 | 0.41% |
| 2000 | \$303,746,080 | (\$19,461,366) | -6.02% |
| 2001 | \$315,097,823 | \$11,351,743 | 3.74% |
| 2002 | \$321,878,318 | \$6,780,495 | 2.15% |
| 2003 | \$298,877,332 | (\$23,000,986) | -7.15% |
| 2004 | \$341,605,397 | \$42,728,065 | 14.30% |
| 2005 | \$390,341,691 | \$48,736,294 | 14.27% |
| 2006 | \$418,099,178 | \$27,757,487 | 7.11% |
| 2007 | \$474,028,790 | \$55,929,612 | 13.38% |
| 2008 | \$443,165,070 | (\$30,863,720) | -6.51% |
| 2009 | \$509,921,669 | \$66,756,599 | 15.06% |
| 2010 | \$476,142,793 | (\$33,778,876) | -6.62% |
| 2011 | \$487,067,917 | \$10,925,124 | 2.29% |
| 2012 | \$481,684,492 | (\$5,383,425) | -1.11% |
| 2013 | \$466,342,922 | (\$15,341,570) | -3.18% |
| 2014 | \$470,970,972 | \$4,628,050 | 0.99% |
| 2015 | \$460,492,933 | (\$10,478,039) | -2.22% |
| 2016 | \$409,697,812 | (\$50,795,121) | -11.03% |
| 2017 | \$386,675,512 | (\$23,022,300) | -5.62% |
| 2018 | \$401,479,680 | \$14,804,168 | 3.83% |
| 2019 | \$413,210,307 | \$11,730,627 | 2.92% |
| 2020 | \$430,546,789 | \$17,336,482 | 4.20% |
| 2021 | \$426,604,795 | (\$3,941,994) | -0.92% |
| 2022 | \$417,239,516 | (\$9,365,279) | -2.20% |
| 2023 | \$417,783,300 | \$543,784 | 0.13% |

Moffat County Assessed Valuations 1980 thru 2023



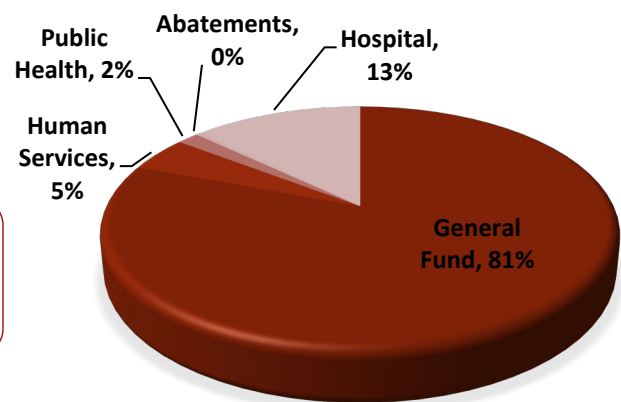
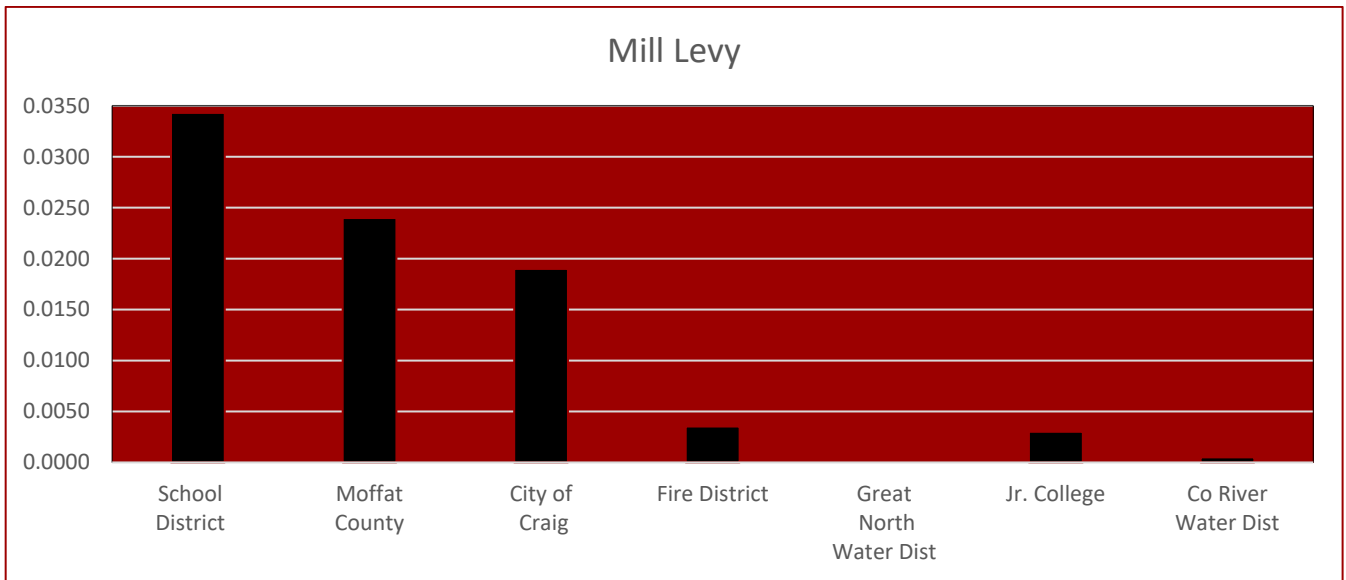
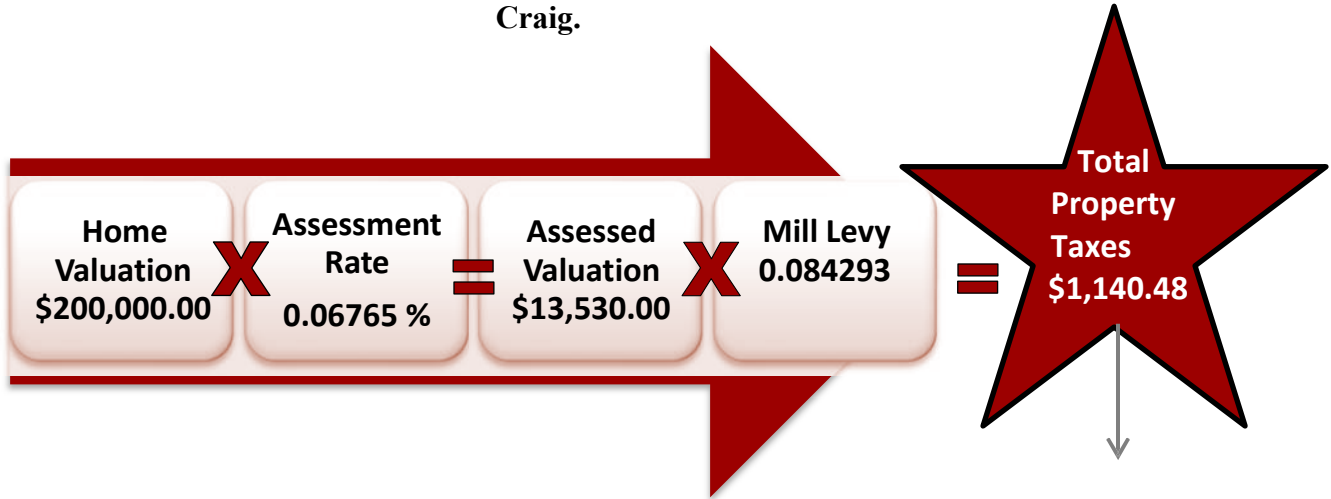
Residential Property Tax

In addition to the 10 top taxpayers, the county receives 13.20% of property tax from residential property tax based on home valuation.

The next pages of graphics depict the property taxes billed for a residential property located within the City of Craig, the county seat of Moffat County, as well as an example in the Town of Dinosaur for the 2022 assessed valuation collected in 2023. The graphics also illustrate the use of the property taxes levied by Moffat County by fund for 2023.

Where Do My Property Taxes Go?

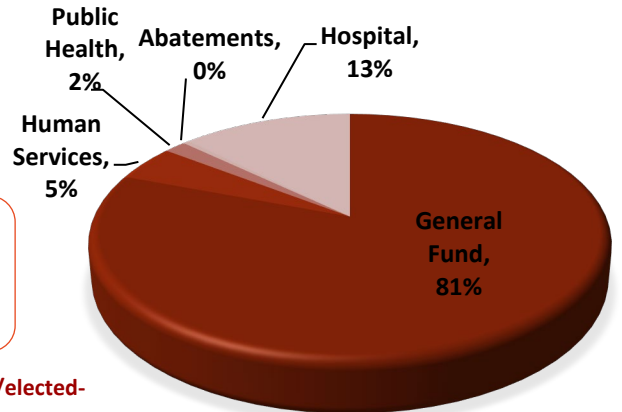
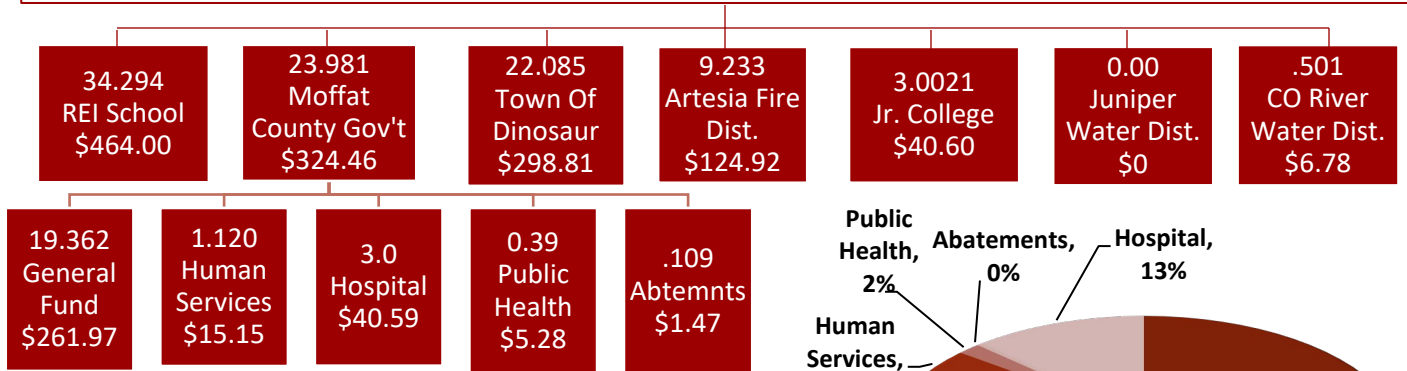
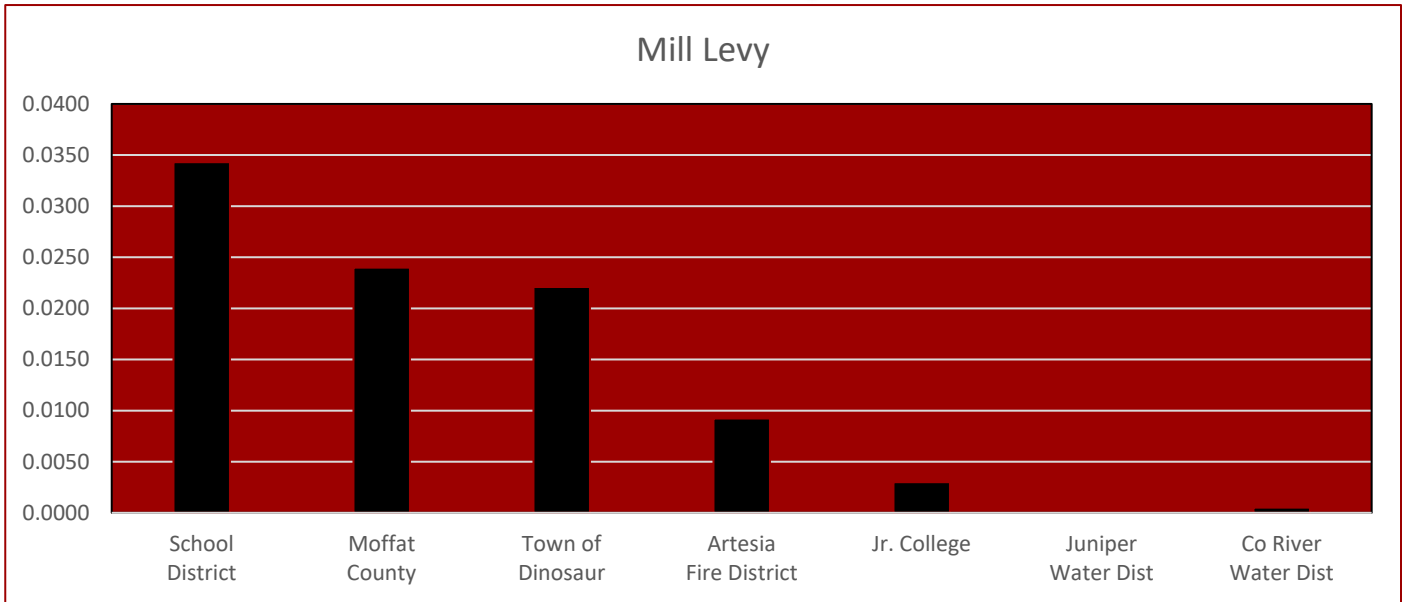
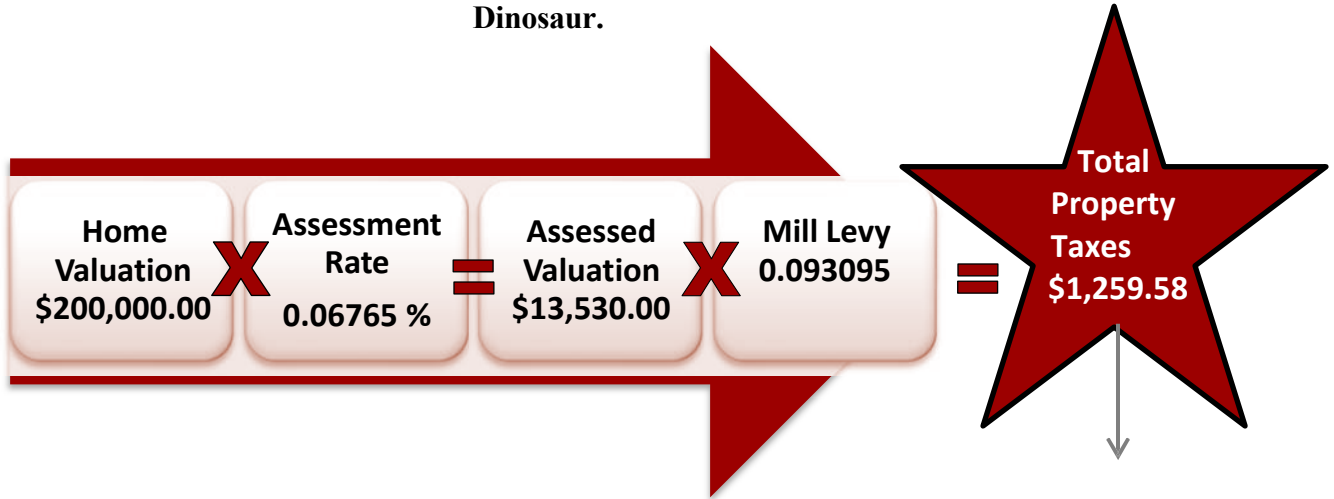
The formula below is an example of the residential property taxes collected by Moffat County, and distributed to taxing entities, for those residents residing within the City of Craig.



This example highlights a home in the City of Craig which has been valued by the county Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property.

Where Do My Property Taxes Go?

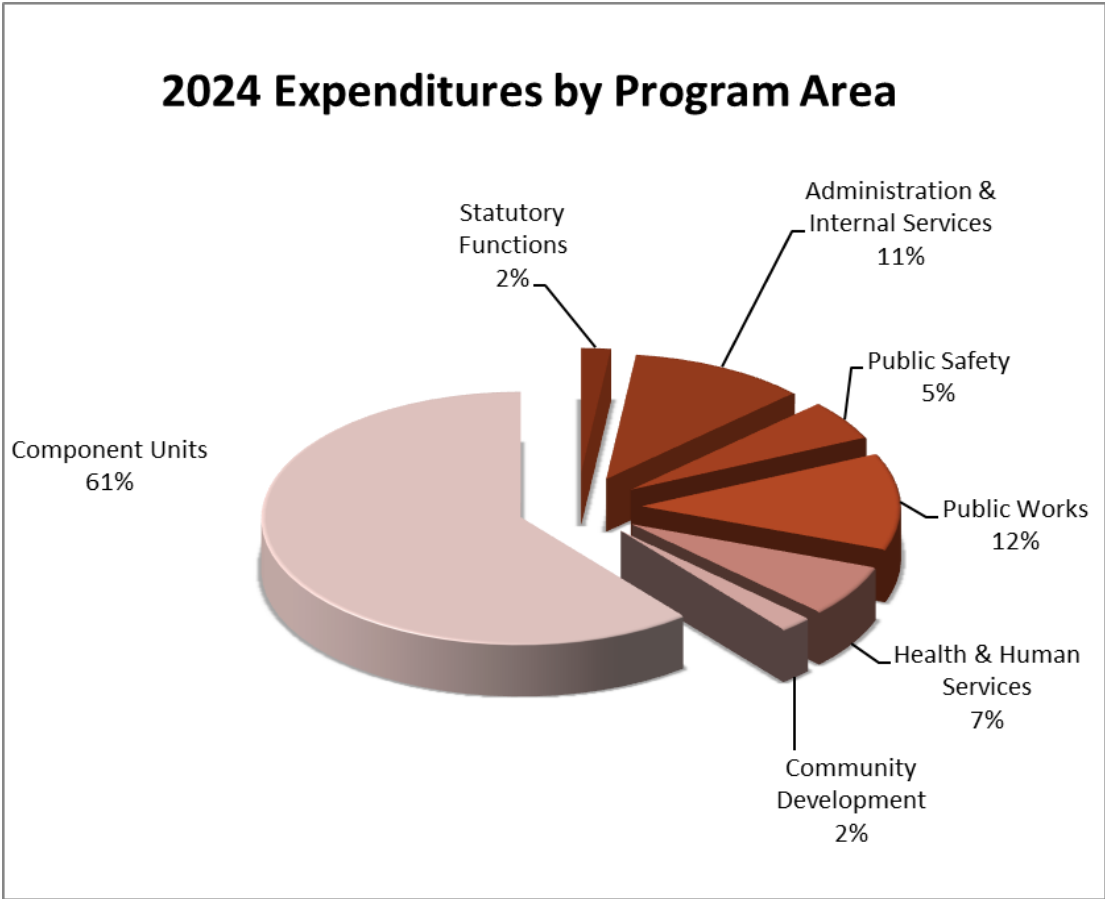
The formula below is an example of the residential property taxes collected by Moffat County, and distributed to taxing entities, for those residents residing within the Town of Dinosaur.



This example highlights a home in the City of Craig which has been valued by the county Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Expenditures by Program Areas

All of Moffat County's major programs' expenditures are summarized on the following pages in program area sections: Statutory Function, Administration & Internal Services, Public Safety, Public Works, Health and Human Services, Community Development, and the Component Units.



| Program Areas | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------------|----------------------|----------------------|----------------------|----------------------|
| Statutory Functions | \$1,985,921 | \$2,149,568 | \$2,397,297 | \$2,397,939 |
| Administration & Internal Services | 11,182,781 | 11,464,090 | 12,686,337 | 14,316,970 |
| Public Safety | 6,173,057 | 5,672,778 | 6,478,404 | 6,680,101 |
| Public Works | 9,935,279 | 29,715,910 | 18,879,248 | 15,971,209 |
| Health & Human Services | 8,723,153 | 7,967,102 | 9,547,282 | 8,419,783 |
| Community Development | 1,835,373 | 1,718,430 | 2,272,832 | 2,631,329 |
| Component Units | 71,722,053 | 69,326,942 | 67,654,122 | 78,230,117 |
| Program Areas Totals | \$111,557,617 | \$128,014,820 | \$119,915,523 | \$128,647,448 |

Program Summary

| Statutory Functions | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|
| Board of County Commissioners | \$493,583 | \$548,158 | \$568,693 | \$605,502 |
| Clerk & Recorder's Office | 555,166 | 607,629 | 725,399 | 649,469 |
| Elections | 60,796 | 88,961 | 114,070 | 126,800 |
| Treasurer's Office | 398,191 | 386,219 | 453,491 | 455,314 |
| Public Trustee | 17,015 | 20,505 | 21,120 | 21,120 |
| Assessor's Office | 431,921 | 469,485 | 485,643 | 510,853 |
| Surveyor | 29,249 | 28,611 | 28,881 | 28,881 |
| Statutory Functions | \$1,985,921 | \$2,149,568 | \$2,397,297 | \$2,397,939 |

| Administration & Internal Services | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---|---------------------|---------------------|---------------------|---------------------|
| Finance | \$293,964 | \$342,086 | \$358,615 | \$378,026 |
| Communications | \$240 | \$0 | \$0 | \$0 |
| Human Resources | 305,330 | 277,296 | 319,686 | 287,659 |
| County Attorney | 215,322 | 219,537 | 259,060 | 266,171 |
| Other Administration | 1,118,197 | 1,064,457 | 2,067,154 | 2,400,070 |
| Health & Welfare | 3,283,898 | 4,767,850 | 4,504,826 | 5,133,572 |
| Internal Services | 10,846 | 9,042 | 12,100 | 12,100 |
| Information Technology | 465,244 | 501,666 | 569,354 | 539,474 |
| Lease-Purchase | 2,521,128 | 1,257,922 | 1,261,399 | 1,256,585 |
| Telecommunications | 10,971 | 11,381 | 17,000 | 16,000 |
| Transfer Out | 2,957,640 | 3,012,854 | 3,317,143 | 4,027,313 |
| Administration & Internal Services | \$11,182,781 | \$11,464,090 | \$12,686,337 | \$14,316,970 |

| Public Safety | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|
| District Attorney | \$425,066 | \$463,988 | \$555,125 | \$592,640 |
| Sheriff's Office | 1,793,335 | 1,928,573 | 2,340,181 | 2,228,820 |
| Emergency Management | 112,620 | 152,727 | 163,382 | 164,718 |
| Emergency Management Ambulance | 7,535 | 15,593 | 43,900 | 24,400 |
| Fire Control | 198,100 | 193,502 | 111,546 | 142,300 |
| Coroner's Office | 125,795 | 134,734 | 186,605 | 195,312 |
| Community Safety | 61,198 | 73,349 | 75,000 | 93,000 |
| Emergency 911 | 79,233 | 86,996 | 105,550 | 105,550 |
| Jail | 3,321,806 | 2,593,317 | 2,812,995 | 3,049,241 |
| All Crimes Enforcement Team | 48,369 | 29,999 | 84,120 | 84,120 |
| Public Safety | \$6,173,057 | \$5,672,778 | \$6,478,404 | \$6,680,101 |

Program Summary (continued)

| Public Works | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--|--------------------|---------------------|---------------------|---------------------|
| Facilities | \$732,783 | \$716,502 | \$1,155,152 | \$1,322,249 |
| Pest Management | 266,346 | 278,953 | 362,837 | 400,772 |
| Fairgrounds | 268,934 | 377,117 | 362,950 | 467,900 |
| Cemetery | 145,790 | 128,481 | 195,200 | 196,870 |
| Parks & Recreation | 178,805 | 201,967 | 208,022 | 249,309 |
| Sherman Youth Camp | 15,138 | 13,992 | 70,237 | 209,237 |
| Road & Bridge | 6,050,426 | 7,893,077 | 9,490,920 | 9,388,368 |
| Landfill | 547,883 | 573,403 | 720,464 | 1,161,728 |
| Airport | 80,381 | 509,298 | 401,056 | 548,575 |
| Conservation Trust | 45,637 | 22,459 | 84,450 | 139,450 |
| Maybell Waste Water Treatment Facility | 43,624 | 38,735 | 50,213 | 50,338 |
| Capital Projects | 1,559,532 | 18,961,926 | 5,777,747 | 1,836,413 |
| Public Works | \$9,935,279 | \$29,715,910 | \$18,879,248 | \$15,971,209 |

| Health & Human Services | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|
| Maybell Ambulance | \$37,436 | \$54,258 | \$45,722 | \$63,142 |
| Maybell Volunteer Fire | 21,339 | 15,946 | 24,942 | 90,975 |
| Health Allotments | 2,000 | 2,000 | 2,000 | 2,000 |
| Veteran's Officer | 24,381 | 25,199 | 27,287 | 25,550 |
| Youth Services | 151,773 | 162,765 | 198,023 | 229,194 |
| Human Services | 8,004,867 | 7,099,960 | 8,339,437 | 7,471,854 |
| Public Health | 481,357 | 606,974 | 909,871 | 537,067 |
| Health & Human Services | \$8,723,153 | \$7,967,102 | \$9,547,282 | \$8,419,783 |

| Community Development | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--|--------------------|--------------------|--------------------|--------------------|
| Development Services | \$256,032 | \$180,720 | \$297,836 | \$295,594 |
| Natural Resources | 163,774 | 176,692 | 185,350 | 194,583 |
| Hamilton Community Center | 2,703 | 3,413 | 6,725 | 8,860 |
| Maybell | 62,317 | 50,934 | 36,598 | 38,500 |
| County Fair | 143,512 | 217,661 | 105,837 | 105,837 |
| Extension Office | 87,488 | 86,232 | 100,085 | 103,352 |
| Contributions | 48,300 | 43,942 | 82,000 | 77,500 |
| Library | 363,332 | 375,780 | 414,057 | 426,635 |
| Senior Citizens | 229,155 | 212,692 | 246,755 | 322,741 |
| Moffat County Tourism Association | 132,986 | 152,519 | 178,846 | 196,740 |
| Moffat County Local Marketing District | 345,774 | 217,844 | 618,744 | 860,987 |
| Community Development | \$1,835,373 | \$1,718,430 | \$2,272,832 | \$2,631,329 |

Program Summary (continued)

| Component Units | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Memorial Hospital | \$70,995,429 | \$68,519,133 | \$66,674,574 | \$77,253,772 |
| Housing Authority | 707,869 | 789,096 | 951,742 | 948,539 |
| Shadow Mtn Local Improvement District | 18,755 | 18,713 | 27,806 | 27,806 |
| Component Units | \$71,722,053 | \$69,326,942 | \$67,654,122 | \$78,230,117 |

| | | | | |
|---------------------------|----------------------|----------------------|----------------------|----------------------|
| Total All Programs | \$111,557,615 | \$128,014,820 | \$119,915,523 | \$128,647,448 |
|---------------------------|----------------------|----------------------|----------------------|----------------------|

**General Fund
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---|----------------------|----------------------|----------------------|----------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ 8,404,551 | \$ 8,320,894 | \$ 8,129,271 | \$ 8,135,339 |
| Sales Tax | 2,737,571 | 4,935,351 | 2,732,475 | 2,782,475 |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | 54,248 | 1,663 | 458 | 458 |
| Intergovernmental | 1,472,278 | 6,723,354 | 5,514,951 | 2,199,091 |
| Charges for Services | 1,550,760 | 1,617,850 | 1,329,261 | 1,285,058 |
| Miscellaneous | 518,202 | 545,975 | 281,454 | 284,689 |
| Interest | 27,153 | 225,234 | 25,385 | 50,000 |
| Transfer In | - | - | - | - |
| Fund Balance Used | - | - | 391,122 | 4,430,424 |
| Total Sources of Funds | \$ 14,764,763 | \$ 22,370,321 | \$ 18,404,377 | \$ 19,167,534 |
| Uses of Funds: | | | | |
| Personnel | \$ 6,657,713 | \$ 6,754,116 | \$ 7,934,699 | \$ 8,176,102 |
| Operating | \$ 2,819,684 | \$ 3,417,019 | \$ 4,603,678 | 4,752,602 |
| Capital Outlay | \$ 239,321 | \$ 465,980 | \$ 2,548,858 | \$ 2,211,516 |
| Transfers Out | \$ 2,957,640 | \$ 3,012,854 | \$ 3,317,143 | \$ 4,027,313 |
| Total Uses of Funds | 12,674,359 | 13,649,969 | 18,404,377 | 19,167,534 |
| Annual Net Activity | \$ 2,090,405 | \$ 8,720,352 | \$ (0) | \$ (0) |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 16,522,227 | \$ 18,612,632 | \$ 27,332,984 | \$ 26,941,862 |
| Change in Fund Balance | 2,090,405 | 8,720,352 | (391,122) | (4,430,424) |
| Ending Fund Balance | \$ 18,612,632 | \$ 27,332,984 | \$ 26,941,862 | \$ 22,511,438 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Natural Resources | \$ 14,632 | \$ 14,632 | \$ 14,632 | \$ 14,632 |
| Clerk & Recorder - Electronic Recording | \$ 175,278 | \$ 175,278 | \$ 175,258 | \$ 164,758 |
| Clerk & Recorder - HB 1140 & HB1193 | \$ 48,826 | \$ 48,826 | \$ 48,826 | \$ 11,571 |
| Brown's Park School | \$ 6,686 | \$ 6,686 | \$ 6,686 | \$ 6,686 |
| Federal Grants | \$ - | \$ 4,855,348 | \$ 4,810,154 | \$ 1,148,266 |
| Restricted | \$ 245,422 | \$ 5,100,770 | \$ 5,055,556 | \$ 1,345,913 |
| Committed | | | | |
| 60 Days Operating | \$ 1,579,882 | \$ 1,695,528 | \$ 2,090,147 | \$ 2,155,215 |
| Countercyclical Reserve (5%) | \$ 473,870 | \$ 508,557 | \$ 626,919 | \$ 646,435 |
| Emergency (10% Reserve) | \$ 947,740 | \$ 1,017,114 | \$ 1,253,838 | \$ 1,292,870 |
| Assigned | | | | |
| Capital Reserve | \$ 232,773 | \$ 232,773 | \$ 232,773 | \$ 746,071 |
| Unassigned | | | | |
| Subsequent Year's Expenditures | \$ 15,132,945 | \$ 18,778,243 | \$ 17,682,629 | \$ 16,324,933 |

GENERAL FUND REVENUE TOTAL*

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-------------------------------|-------|--------------------------------|------------------|------------------|-------------------|------------------|
| 11000001 | 40001 | PROPERTY TAX | 8,404,551 | 8,320,894 | 8,124,071 | 8,130,139 |
| 11000001 | 40003 | INTEREST & PENALTY PROP TAX | 0 | 0 | 5,200 | 5,200 |
| Property Taxes: | | | 8,404,551 | 8,320,894 | 8,129,271 | 8,135,339 |
| 11000001 | 41001 | SALES TAX | 2,679,731 | 3,912,652 | 2,679,475 | 2,679,475 |
| 11000001 | 41002 | CIGARETTE TAX | 5,004 | 3,351 | 3,000 | 3,000 |
| 11000001 | 41003 | SEVERANCE TAX | 52,836 | 1,019,348 | 50,000 | 100,000 |
| Sales Taxes: | | | 2,737,571 | 4,935,351 | 2,732,475 | 2,782,475 |
| Federal: | | | | | | |
| 11000001 | 43001 | FEDERAL PILT | 516,482 | 380,501 | 0 | 388,682 |
| 11000001 | 43004 | FEDERAL MINERAL LEASE | 638,328 | 743,837 | 450,000 | 450,000 |
| 11000001 | 43006 | FEDERAL WILDLIFE | 11,461 | 11,468 | 4,345 | 11,468 |
| 12000001 | 43027 | FEDERAL - CARES ACT | 2,088 | 0 | 0 | 0 |
| 17500001 | 43008 | FEDERAL COST ALLOCATION | 41,954 | 44,359 | 84,435 | 69,658 |
| 175CARE1 | 43027 | FEDERAL - CARES ACT | 35,606 | 0 | 0 | 0 |
| 175ARP_1 | 43030 | FEDERAL ARP ACT | 0 | 2,580,067 | 2,128,527 | 1,148,266 |
| 175LATC1 | 43033 | FEDERAL LOCAL ASST. TRIBAL CON | 0 | 2,681,627 | 2,681,627 | 0 |
| 20500002 | 43012 | FEDERAL VEST GRANT | 3,879 | 1,838 | 3,000 | 3,000 |
| 21512302 | 43009 | FEDERAL EMERGENCY MNGMNT | 38,000 | 21,329 | 38,000 | 0 |
| 11000001 | 43015 | FEDERAL STATE PUBLIC HEALTH | 0 | 0 | 0 | 0 |
| State: | | | | | | |
| 11000001 | 43439 | AUGMENTATION PLAN | 0 | 0 | 0 | 0 |
| 11500001 | 43415 | STATE ELEC RECORD TECH BOARD | 35,343 | 40,159 | 27,816 | 27,816 |
| 20500002 | 43413 | STATE FOREST SERVICE GRANT | 0 | 9,483 | 0 | 6,000 |
| 20500002 | 43414 | STATE SEARCH & RESCUE | 327 | 5,000 | 0 | 0 |
| 20500002 | 43416 | STATE FINES | 4,378 | 4,992 | 1,500 | 1,500 |
| 20500002 | 43406 | STATE EIAF GRANT | 0 | 61,003 | 0 | 0 |
| 22000002 | 43413 | STATE FOREST SERVICE GRANT | 5,555 | 0 | 0 | 0 |
| 22000002 | 43430 | STATE FIRE RELIEF FUND | 24,760 | 0 | 0 | 0 |
| 41000004 | 43412 | STATE VETERANS OFFICER | 13,328 | 14,400 | 14,700 | 14,700 |
| 41500004 | 43433 | STATE JUDICIAL DIVERSION | 21,617 | 29,224 | 23,582 | 23,582 |
| 415SB944 | 43409 | STATE SB94 CASE MANAGEMENT | 28,774 | 33,426 | 35,419 | 35,419 |
| 415SB944 | 43410 | STATE SB94 MISCELLANEOUS | 2,290 | 6,141 | 10,000 | 7,000 |
| 50000005 | 43431 | STATE GRANT | 0 | 42,500 | 0 | 0 |
| 52100005 | 43438 | STATE DEPARTMENT OF AGRICULTU | 36,109 | 0 | 0 | 0 |
| 10000001 | 43439 | AUGMENTATION PLAN | 0 | 0 | 0 | 0 |
| Local: | | | | | | |
| 41500004 | 43900 | CITY OF CRAIG | 12,000 | 12,000 | 12,000 | 12,000 |
| Intergovernmental: | | | 1,472,278 | 6,723,354 | 5,514,951 | 2,199,091 |
| 11500001 | 42000 | LIQUOR LICENSE | 1,938 | 1,663 | 458 | 458 |
| 50500005 | 42001 | BUILDING PERMITS | 52,311 | 0 | 0 | 0 |
| License & Permits: | | | 54,248 | 1,663 | 458 | 458 |

GENERAL FUND REVENUE TOTAL*

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|------------------------------|-------|----------------------------|------------------|------------------|-------------------|------------------|
| 10000001 | 44046 | WATER SALES | 0 | 0 | 0 | 0 |
| 11500001 | 44025 | DEPARTMENT FEES | 299,275 | 284,098 | 266,000 | 266,000 |
| 11500001 | 44027 | ELECTRONIC RECORDING | 42,894 | 36,324 | 39,000 | 39,000 |
| 11500001 | 44042 | LATE FEES | 32,046 | 30,685 | 60,115 | 30,000 |
| 12500001 | 44025 | DEPARTMENT FEES | 874,587 | 953,723 | 750,000 | 750,000 |
| 13000001 | 44025 | DEPARTMENT FEES | 17,000 | 17,000 | 6,000 | 6,000 |
| 13500001 | 44025 | DEPARTMENT FEES | 11,027 | 8,131 | 3,500 | 6,000 |
| 17500001 | 44028 | CABLE FRANCHISE FEE | 4,357 | 4,358 | 4,346 | 4,358 |
| 20500002 | 44024 | PENALTY ASSESSMENT | 0 | 0 | 8,000 | 8,000 |
| 20500002 | 44025 | DEPARTMENT FEES | 49,478 | 45,798 | 30,000 | 30,000 |
| 20500002 | 44045 | FINGERPRINTS | 0 | 0 | 0 | 0 |
| 21512312 | 44019 | EMERGENCY MNGMNT AMBULANCI | 0 | 0 | 20,000 | 0 |
| 30500003 | 44025 | DEPARTMENT FEES | 11,960 | 11,568 | 15,000 | 15,000 |
| 31000003 | 44023 | CAMPGROUND RENTAL | 2,676 | 4,528 | 1,000 | 3,000 |
| 31000003 | 44025 | DEPARTMENT FEES | 22,380 | 29,335 | 15,000 | 22,000 |
| 31000003 | 44039 | RV DUMP FEES | 11,974 | 8,908 | 10,000 | 8,000 |
| 31500003 | 44029 | CEMETERY OPENINGS | 18,695 | 15,600 | 15,000 | 15,000 |
| 31500003 | 44030 | CEMETERY SALE OF LOTS | 19,765 | 12,905 | 8,000 | 8,000 |
| 31500003 | 44031 | CEMETERY VASES FOUNDATION | 137 | 207 | 300 | 200 |
| 32000003 | 44020 | ICE RINK | 56,286 | 65,600 | 40,000 | 40,000 |
| 32000003 | 44023 | CAMPGROUND RENTAL | 80 | 430 | 100 | 100 |
| 32000003 | 44025 | DEPARTMENT FEES | 6,800 | 3,850 | 5,000 | 5,000 |
| 32000003 | 44026 | CONCESSIONS | 599 | 442 | 400 | 400 |
| 32500003 | 44023 | CAMPGROUND RENTAL | 5,835 | 4,428 | 10,000 | 6,000 |
| 32500003 | 44041 | DAY USE FEE | 62 | 105 | 2,000 | 500 |
| 325FRMN3 | 44023 | CAMPGROUND RENTAL | 8,117 | 6,816 | 0 | 4,000 |
| 325FRMN3 | 44041 | DAY USE FEE | 2,331 | 2,292 | 0 | 1,000 |
| 40000004 | 44025 | DEPARTMENT FEES | 3,281 | 3,529 | 5,000 | 5,000 |
| 41500004 | 44040 | SB215 FEES | 2,732 | 5,088 | 9,000 | 6,000 |
| 50500005 | 44021 | PLANNING FEES | 3,125 | 3,400 | 2,000 | 2,000 |
| 50500005 | 44022 | CONTRACTOR REVENUE | 0 | 0 | 0 | 0 |
| 51500005 | 44023 | CAMPGROUND RENTAL | 38,717 | 55,761 | 0 | 0 |
| 51500005 | 44025 | DEPARTMENT FEES | 0 | 0 | 0 | 0 |
| 51500005 | 44038 | SHOWER FEES | 2,349 | 1,268 | 0 | 0 |
| 51500005 | 44039 | RV DUMP FEES | 2,195 | 1,674 | 0 | 0 |
| 52500005 | 44025 | DEPARTMENT FEES | 0 | 0 | 4,500 | 4,500 |
| Charges for Services: | | | 1,550,760 | 1,617,850 | 1,329,261 | 1,285,058 |

GENERAL FUND REVENUE TOTAL*

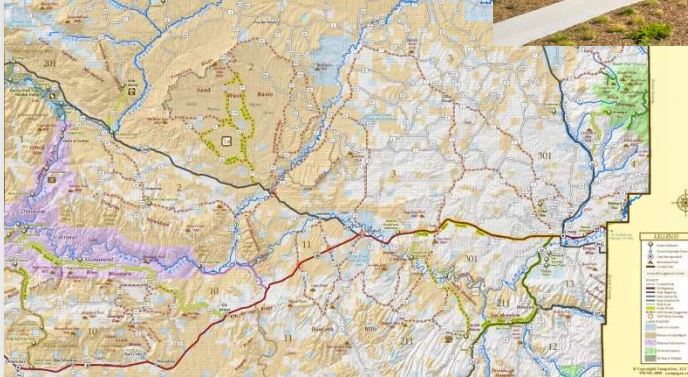
| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|----------|-------|----------------------------|----------------|----------------|-------------------|----------------|
| 10000001 | 45008 | AUGMENTATION DONATIONS | 0 | 0 | 0 | 0 |
| 10000001 | 46002 | TRAVEL REIMBURSEMENT | 0 | 0 | 0 | 0 |
| 10000001 | 46004 | REIMBURSEMENT | 200 | 3,429 | 0 | 0 |
| 10000001 | 46015 | COMMUNICATION SITE REVENUE | 0 | 0 | 0 | 2,800 |
| 11000001 | 45001 | MISCELLANEOUS | (1,030) | 25,133 | 0 | 0 |
| 11000001 | 45022 | SALE OF ASSETS | 3,300 | 0 | 0 | 0 |
| 11000001 | 45027 | GAINS/LOSS INVESTMENTS | 0 | 0 | 0 | 0 |
| 11500001 | 46003 | COPY REIMBURSEMENT | 716 | 1,070 | 1,665 | 1,000 |
| 12000001 | 46004 | REIMBURSEMENT | 33,027 | 9,235 | 10,000 | 10,000 |
| 12500001 | 45014 | BONUS TAX SALE | 5,985 | 7,620 | 3,000 | 3,000 |
| 12500001 | 46005 | POSTAGE REIMBURSEMENT | 772 | 733 | 0 | 0 |
| 13500001 | 46003 | COPY REIMBURSEMENT | 0 | 0 | 5,000 | 0 |
| 14000001 | 46004 | REIMBURSEMENT | 74 | 1,964 | 0 | 0 |
| 15000001 | 46004 | REIMBURSEMENT | 0 | 429 | 0 | 0 |
| 15500001 | 45022 | SALE OF ASSETS | 325 | 1,025 | 500 | 500 |
| 15500001 | 46004 | REIMBURSEMENT | 8,921 | 17,112 | 8,442 | 8,442 |
| 16000001 | 46004 | REIMBURSEMENT | 1,109 | 1,569 | 1,000 | 1,000 |
| 16000001 | 46007 | SALARY REIMBURSEMENT | 23,262 | 25,625 | 17,500 | 17,500 |
| 17500001 | 45016 | PLATTE RIVER POWER | 36,216 | 36,216 | 36,216 | 36,216 |
| 17500001 | 46004 | REIMBURSEMENT | 4,422 | 0 | 0 | 0 |
| 17500001 | 46006 | PAYROLL REIMBURSEMENT | 13 | 4 | 0 | 0 |
| 20000002 | 45017 | DA BUDGET OVERAGE | 27,798 | 24,323 | 0 | 0 |
| 20500002 | 45015 | DUI LEAF | 3,196 | 4,407 | 4,500 | 4,500 |
| 20500002 | 46001 | INSURANCE REIMBURSEMENT | 2,500 | 2,995 | 0 | 0 |
| 20500002 | 46002 | TRAVEL REIMBURSEMENT | 6,104 | 0 | 0 | 0 |
| 20500002 | 46004 | REIMBURSEMENT | 10,179 | 38,513 | 1,000 | 1,000 |
| 20500002 | 46008 | OVERTIME REIMBURSEMENT | 500 | 0 | 5,000 | 5,000 |
| 20500002 | 46009 | TRAINING REIMBURSEMENT | 49,416 | 2,931 | 4,000 | 4,000 |
| 20800002 | 46004 | REIMBURSEMENT | 0 | 0 | 0 | 0 |
| 21512302 | 46004 | REIMBURSEMENT | 2,000 | 0 | 0 | 0 |
| 30000003 | 45013 | BUILDING USE | 92,521 | 118,605 | 84,000 | 90,000 |
| 30000003 | 46001 | INSURANCE REIMBURSEMENT | 2,360 | 293 | 0 | 0 |
| 30000003 | 46004 | REIMBURSEMENT | 109,860 | 117,323 | 82,631 | 82,631 |
| 30500003 | 46004 | REIMBURSEMENT | 41 | 0 | 0 | 0 |
| 31000003 | 45001 | MISCELLANEOUS | 8 | 15 | 0 | 0 |
| 31000003 | 45008 | DONATIONS | 0 | 0 | 0 | 0 |
| 31000003 | 46004 | REIMBURSEMENT | 822 | 0 | 0 | 0 |
| 31500003 | 46004 | REIMBURSEMENT | 52 | 0 | 0 | 0 |
| 31500003 | 45001 | MISCELLANEOUS | 0 | 1 | 0 | 0 |
| 31500003 | 45008 | DONATIONS | 0 | 40 | 0 | 0 |
| 32000003 | 45012 | HAY LEASE | 10,858 | 9,500 | 9,000 | 9,500 |
| 32000003 | 45001 | MISCELLANEOUS | 0 | 2 | 0 | 0 |
| 32000003 | 46001 | INSURANCE REIMBURSEMENT | 3,191 | 0 | 0 | 0 |
| 32000003 | 46004 | REIMBURSEMENT | 1,506 | 665 | 0 | 0 |
| 32500003 | 45001 | MISCELLANEOUS | 5 | 21 | 0 | 0 |
| 32500003 | 46001 | INSURANCE REIMBURSEMENT | 0 | 3,073 | 0 | 0 |
| 32500003 | 45008 | DONATIONS | 0 | 0 | 0 | 0 |

GENERAL FUND REVENUE TOTAL*

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------------|-------------------|-------------------|-------------------|-------------------|
| 40000004 | 46004 | REIMBURSEMENT | 3,616 | 4,271 | 0 | 0 |
| 40000004 | 45008 | DONATIONS | 1,000 | 2,675 | 0 | 0 |
| 40000004 | 46001 | INSURANCE REIMBURSEMENT | 0 | 6,809 | 0 | 0 |
| 40500004 | 45001 | MISCELLANEOUS | 9,804 | 6,707 | 0 | 0 |
| 40500005 | 46004 | REIMBURSEMENT | 0 | 137 | 0 | 0 |
| 41500004 | 45001 | MISCELLANEOUS | 125 | 495 | 1,000 | 600 |
| 41500004 | 45002 | UNITED WAY | 191 | 257 | 500 | 500 |
| 41500004 | 46004 | REIMBURSEMENT | 0 | 0 | 500 | 500 |
| 50000005 | 46004 | REIMBURSEMENT | 0 | 0 | 0 | 0 |
| 50500005 | 46004 | REIMBURSEMENT | 45 | 99 | 0 | 0 |
| 51000005 | 45008 | DONATIONS | 0 | 0 | 0 | 0 |
| 51000005 | 46004 | REIMBURSEMENT | 22 | 0 | 0 | 0 |
| 51500005 | 45008 | DONATIONS | 1,135 | 560 | 0 | 0 |
| 51500005 | 45026 | OTHER REVENUE | 10,000 | 0 | 0 | 0 |
| 51500005 | 46004 | REIMBURSEMENT | 62 | 0 | 0 | 0 |
| 52100005 | 45008 | DONATIONS | 51,972 | 68,822 | 6,000 | 6,000 |
| 52500005 | 46004 | REIMBURSEMENT | 0 | 1,272 | 0 | 0 |
| 52700005 | 46004 | REIMBURSEMENT | 0 | 0 | 0 | 0 |
| Miscellaneous: | | | 518,202 | 545,975 | 281,454 | 284,689 |
| 11000001 | 47001 | INTEREST EARNED | 27,153 | 225,234 | 25,385 | 50,000 |
| Interest: | | | 27,153 | 225,234 | 25,385 | 50,000 |
| Transfer In: | | | 0 | 0 | 0 | 0 |
| Total Revenue: | | | 14,764,763 | 22,370,321 | 18,013,255 | 14,737,110 |

*Revenue detail is also listed under departments that receive revenue in General Fund to identify specific collections by department.

Moffat County Board of Commissioners



Moffat County Commissioners: Tony Bohrer, Melody Villard and Donald Broom
Phone: (970) 824-5517
Email: bocc@moffatcounty.net



Mission Statement:

It is the Mission of the Moffat County Commissioners to serve the people of Moffat County.

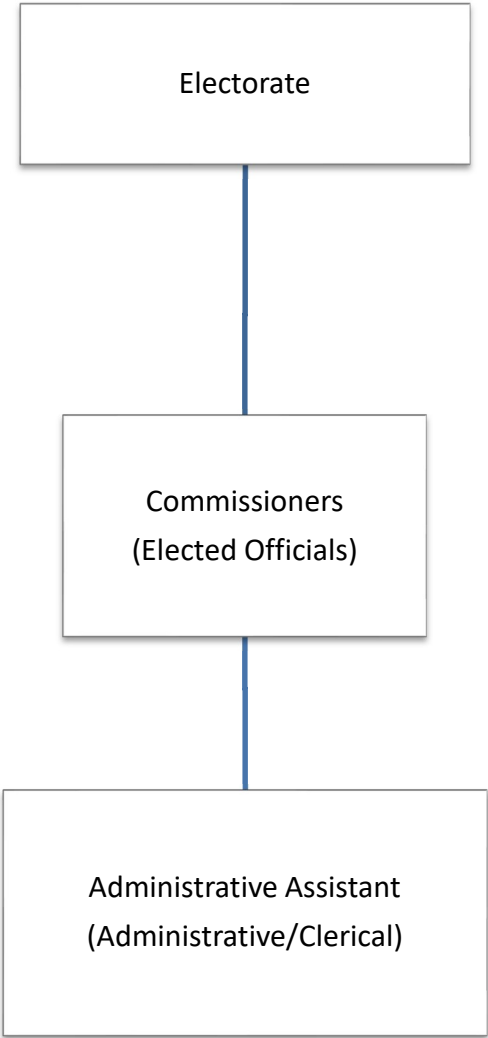
Purpose of Department:

- ✓ Govern responsibly in accordance with the State constitution and on behalf of the legislature in order to represent the interest of, and provide public services to the citizens of Moffat County.
- ✓ Provide a natural and social environment suitable for a variety of commercial, recreational and personal pursuits in which people can live, work, play, grow up and grow old, reasonably safe from crime and other harm.

Board of County Commissioners Personnel Schedule

| Position Title | FTE |
|-------------------------------|-------------|
| Commissioner | 3.00 |
| BOCC Administrative Assistant | 0.67 |
| Total | 3.67 |

Board of County Commissioners Organizational Chart



Board of County Commissioner Revenue

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|----------------------------|----------------|----------------|-------------------|----------------|
| 10000001 | 43439 | AUGMENTATION PLAN | 0 | 0 | 0 | 0 |
| 10000001 | 44046 | WATER SALES | 0 | 0 | 0 | 0 |
| 10000001 | 45008 | AUGMENTATION DONATIONS | 0 | 0 | 0 | 0 |
| 10000001 | 46002 | TRAVEL REIMBURSEMENT | 0 | 0 | 0 | 0 |
| 10000001 | 46004 | REIMBURSEMENT | 200 | 3,429 | 0 | 0 |
| 10000001 | 46015 | COMMUNICATION SITE REVENUE | 0 | 0 | 0 | 2,800 |
| Total Revenue: | | | 200 | 3,429 | 0 | 2,800 |

Board of County Commissioner Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|----------------------------|----------------|----------------|------------------|----------------|
| 10000001 | 50010 | ELECTED OFFICIAL WAGES | 250,581 | 249,485 | 257,001 | 257,001 |
| 10000001 | 50025 | FULL TIME SHARED WAGES | 29,536 | 34,497 | 38,860 | 38,860 |
| 10000001 | 50044 | LONGEVITY | 20 | 302 | 724 | 724 |
| 10000001 | 50060 | FRINGE BENEFITS | 110,760 | 110,181 | 111,197 | 112,500 |
| 10000001 | 50080 | RETIREMENT | 6,917 | 16,473 | 17,794 | 17,000 |
| Personnel Expenditures: | | | 397,814 | 410,937 | 425,576 | 426,085 |
| 10000001 | 51001 | AUDIT SERVICES | 30,000 | 47,168 | 45,000 | 47,500 |
| 10000001 | 51015 | LEGAL SERVICES | 3,721 | 28,595 | 10,576 | 10,576 |
| 10000001 | 52051 | DINOSAUR LANDFILL | 0 | 0 | 12,000 | 0 |
| 10000001 | 53002 | ADVERTISING/LEGAL NOTICES | 8,750 | 7,415 | 9,235 | 9,235 |
| 10000001 | 53009 | DUES & MEETINGS | 33,940 | 36,036 | 36,000 | 37,000 |
| 10000001 | 53034 | SOIL CONSERVATION | 12,500 | 12,500 | 12,500 | 12,500 |
| 10000001 | 53042 | TELEPHONE | 186 | 894 | 0 | 0 |
| 10000001 | 53046 | TRAVEL | 1,183 | 1,932 | 11,724 | 11,724 |
| 10000001 | 54015 | COPIES | 0 | 585 | 950 | 950 |
| 10000001 | 54038 | MISCELLANEOUS | 3,615 | 1,834 | 3,297 | 3,297 |
| 10000001 | 54042 | OFFICE SUPPLIES | 1,874 | 263 | 1,800 | 1,800 |
| 10000001 | 54049 | POSTAGE | 0 | 0 | 35 | 35 |
| 10000001 | 52018 | FACILITY RENTAL | 0 | 0 | 0 | 0 |
| 10000001 | 54089 | COMMUNICATION SITE EXPENSE | 0 | 0 | 0 | 2,800 |
| Operating Expenditures: | | | 95,769 | 137,222 | 143,117 | 137,417 |
| 10000001 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 0 | 42,000 |
| Capital Expenditures: | | | 0 | 0 | 0 | 42,000 |
| Expenditure Total: | | | 493,583 | 548,158 | 568,693 | 605,502 |

Moffat County Clerk & Recorder



Moffat County Clerk & Recorder: Stacy Morgan

Phone: 970-824-9116

Email: smorgan@moffatcounty.net

Mission Statement:

Our Team Mission Statement:

“Dedication to the highest quality of customer service delivered with integrity, friendliness, and enthusiasm.”

Purpose of Department:

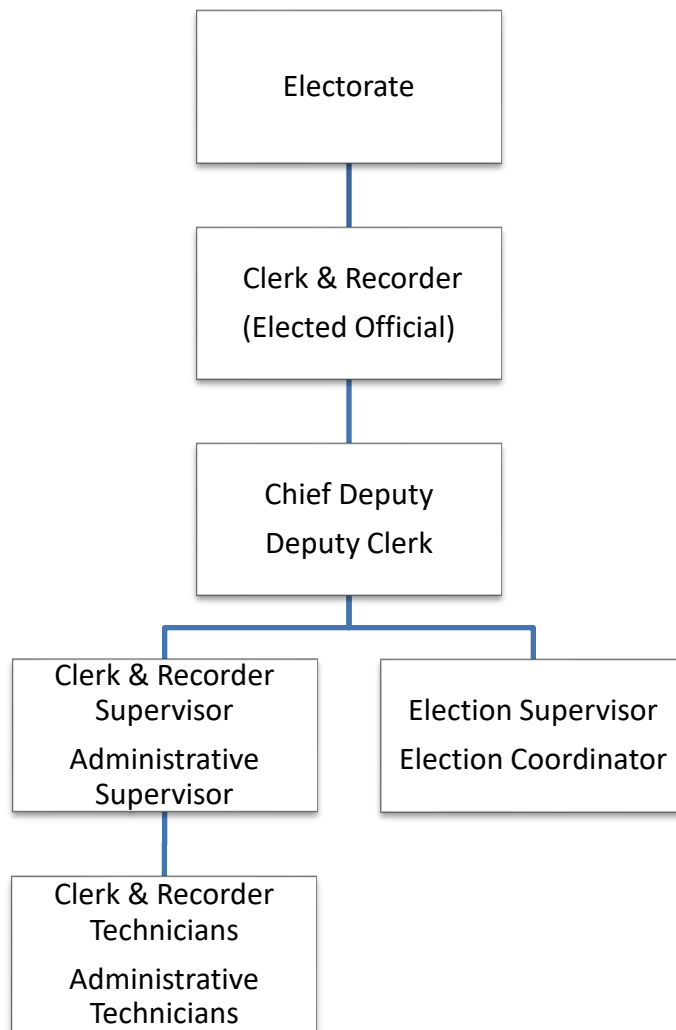
The County Clerk & Recorder’s Office is responsible for administering a number of state statutes in regards to motor vehicles, elections, liquor licensing, and marriage licenses. The Clerk’s Office also serves as clerk to the Board of County Commissioners, and recorder of legal documents.

- ✓ Clerk to the Board: Maintains and preserves the minutes of all meetings including Board of Equalization and Board of Health.
- ✓ Recording Division: Records and indexes all documents which establish legal rights to property. Additionally this department processes all land surveys, plat maps and military separation records.
- ✓ Election Division: Chief Election Officer of the County is responsible for the registration of voters and administrative functions relative to the conduct of primary, general and special district elections.
- ✓ Motor Vehicle Division: This division is responsible for titling and registering all motor vehicles, issuing license plates and collecting taxes and fees as set by Colorado law and acts as an authorized agent of the Colorado Department of Revenue.

Clerk and Recorder Personnel Schedule

| Position Title | FTE |
|------------------------------------|-------------|
| Clerk & Recorder | 1.00 |
| Chief Deputy | 1.00 |
| Senior Clerk & Recorder Technician | 1.00 |
| Clerk & Recorder Technician | 2.00 |
| Clerk & Recorder Technician | 0.70 |
| Election Coordinator | 1.00 |
| Contract Labor | 0.00 |
| Total | 6.70 |

Clerk & Recorder Organizational Chart



Clerk and Recorder Revenues

| ORG | OBJ | DESCRIPTION | 2021 | 2022 | 2023 | 2024 |
|-----------------------|-------|------------------------------|----------------|----------------|----------------|----------------|
| | | | Actual | Actual | Estimated | Budget |
| 11500001 | 43415 | STATE ELEC RECORD TECH BOARD | 35,343 | 40,159 | 27,816 | 27,816 |
| 11500001 | 42000 | LIQUOR LICENSE | 1,938 | 1,663 | 458 | 458 |
| 11500001 | 44025 | DEPARTMENT FEES | 299,275 | 284,098 | 266,000 | 266,000 |
| 11500001 | 44027 | ELECTRONIC RECORDING | 42,894 | 36,324 | 39,000 | 39,000 |
| 11500001 | 44042 | LATE FEES | 32,046 | 30,685 | 60,115 | 30,000 |
| 11500001 | 46003 | COPY REIMBURSEMENT | 716 | 1,070 | 1,665 | 1,000 |
| Total Revenue: | | | 412,211 | 393,997 | 395,054 | 364,274 |

Clerk and Recorder Expenditures

| ORG | OBJ | DESCRIPTION | 2021 | 2022 | 2023 | 2024 |
|--------------------------------|-------|---------------------------|----------------|----------------|----------------|----------------|
| | | | Actual | Actual | Estimate | Budget |
| 11500001 | 50010 | ELECTED OFFICIAL WAGES | 81,048 | 80,737 | 88,253 | 88,253 |
| 11500001 | 50020 | FULL TIME WAGES | 224,086 | 242,847 | 313,300 | 270,000 |
| 11500001 | 50030 | PART TIME WAGES | 22,703 | 26,945 | 34,350 | 31,000 |
| 11500001 | 50042 | OVER TIME | 0 | 8 | 0 | 0 |
| 11500001 | 50044 | LONGEVITY | 2,610 | 2,600 | 2,600 | 2,600 |
| 11500001 | 50046 | LEAVE PAID OUT | 0 | 1,359 | 1,520 | 0 |
| 11500001 | 50060 | FRINGE BENEFITS | 153,913 | 174,127 | 196,511 | 170,000 |
| 11500001 | 50080 | RETIREMENT | 18,465 | 15,590 | 24,249 | 22,000 |
| Personnel Expenditures: | | | 502,824 | 544,213 | 660,783 | 583,853 |
| 11500001 | 52037 | REPAIRS EQUIP/MAINT | 0 | 0 | 2,000 | 2,000 |
| 11500001 | 53005 | COMPUTER EXPENSE/SERVICES | 0 | 0 | 1,500 | 1,500 |
| 11500001 | 53009 | DUES & MEETINGS | 1,217 | 1,217 | 1,500 | 1,500 |
| 11500001 | 53046 | TRAVEL | 2,791 | 2,310 | 3,500 | 3,500 |
| 11500001 | 54023 | ELECTRONIC RECORDING | 9,160 | 9,878 | 10,500 | 10,500 |
| 11500001 | 54037 | MISC EQUIPMENT | 0 | 4,100 | 1,500 | 1,500 |
| 11500001 | 54038 | MISCELLANEOUS | 152 | 589 | 1,000 | 1,000 |
| 11500001 | 54042 | OFFICE SUPPLIES | 2,485 | 5,073 | 4,500 | 4,500 |
| 11500001 | 54049 | POSTAGE | 9,467 | 7,861 | 10,800 | 11,800 |
| 11500001 | 56002 | ELEC REC TECH BOARD GRANT | 27,070 | 32,386 | 27,816 | 27,816 |
| 11500001 | 56006 | COVID19 GRANT | 0 | 0 | 0 | 0 |
| Operating Expenditures: | | | 52,343 | 63,415 | 64,616 | 65,616 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 555,166 | 607,629 | 725,399 | 649,469 |

Clerk & Recorder Election's Division



Moffat County Clerk & Recorder: Stacy Morgan
Phone: 970-824-9116
Email: smorgan@moffatcounty.net

Mission Statement:

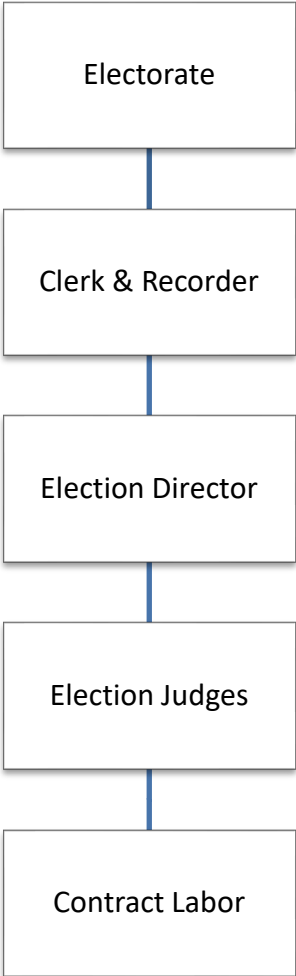
Moffat County is dedicated to the integrity and transparency in the conduct of fair and accurate elections.

Purpose of Department:

- ✓ The election department is responsible for voter registration and the conduct of all primary, general and special county elections, training of election judges, and tabulation and certification of election results.
- ✓ Election conduct is according to state statute and directed by the Secretary of State.
- ✓ The election department also provides election services and assistance to municipalities, school districts and special districts of Moffat County.
- ✓ Encourages voter participation and equality.
- ✓ Provides information and assistance with voting information, candidate campaign finance and voter registration.

| Elections Personnel Schedule | |
|-------------------------------------|-------------|
| Position Title | FTE |
| Election Judges | n/a |
| Contract Labor | n/a |
| Total | 0.00 |

Elections Organizational Chart



Election Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------------|----------------|----------------|-------------------|----------------|
| 12000001 | 43027 | FEDERAL - CARES ACT | 2,088 | 0 | 0 | 0 |
| 12000001 | 46004 | REIMBURSEMENT | 33,027 | 9,235 | 10,000 | 10,000 |
| Total Revenue: | | | 35,115 | 9,235 | 10,000 | 10,000 |

Election Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 12000001 | 50054 | JUDGES | 3,322 | 9,441 | 9,500 | 9,500 |
| Personnel Expenditures: | | | 3,322 | 9,441 | 9,500 | 9,500 |
| 12000001 | 52016 | EQUIPMENT RENTAL | 33,451 | 34,121 | 45,000 | 45,000 |
| 12000001 | 53002 | ADVERTISING/LEGAL NOTICES | 214 | 457 | 1,000 | 1,000 |
| 12000001 | 53005 | COMPUTER EXPENSE/SERVICES | 54 | 177 | 1,000 | 1,000 |
| 12000001 | 53009 | DUES & MEETINGS | 0 | 0 | 2,500 | 2,500 |
| 12000001 | 53046 | TRAVEL | 0 | 2,341 | 4,000 | 4,000 |
| 12000001 | 54037 | MISC EQUIPMENT | 522 | 220 | 2,000 | 2,000 |
| 12000001 | 54038 | MISCELLANEOUS | 845 | 436 | 1,000 | 1,000 |
| 12000001 | 54045 | OPERATING SUPPLIES | 19,388 | 32,595 | 33,370 | 41,500 |
| 12000001 | 54049 | POSTAGE | 3,000 | 4,553 | 8,000 | 12,600 |
| 12000001 | 58006 | EVEN YEAR ELECTION | 0 | 4,622 | 6,700 | 6,700 |
| Operating Expenditures: | | | 57,474 | 79,520 | 104,570 | 117,300 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 60,796 | 88,961 | 114,070 | 126,800 |

Moffat County Treasurer



Moffat County Treasurer: Robert Razzano

Phone: 970-824-9111

Email: rrazzano@moffatcounty.net

Mission Statement:

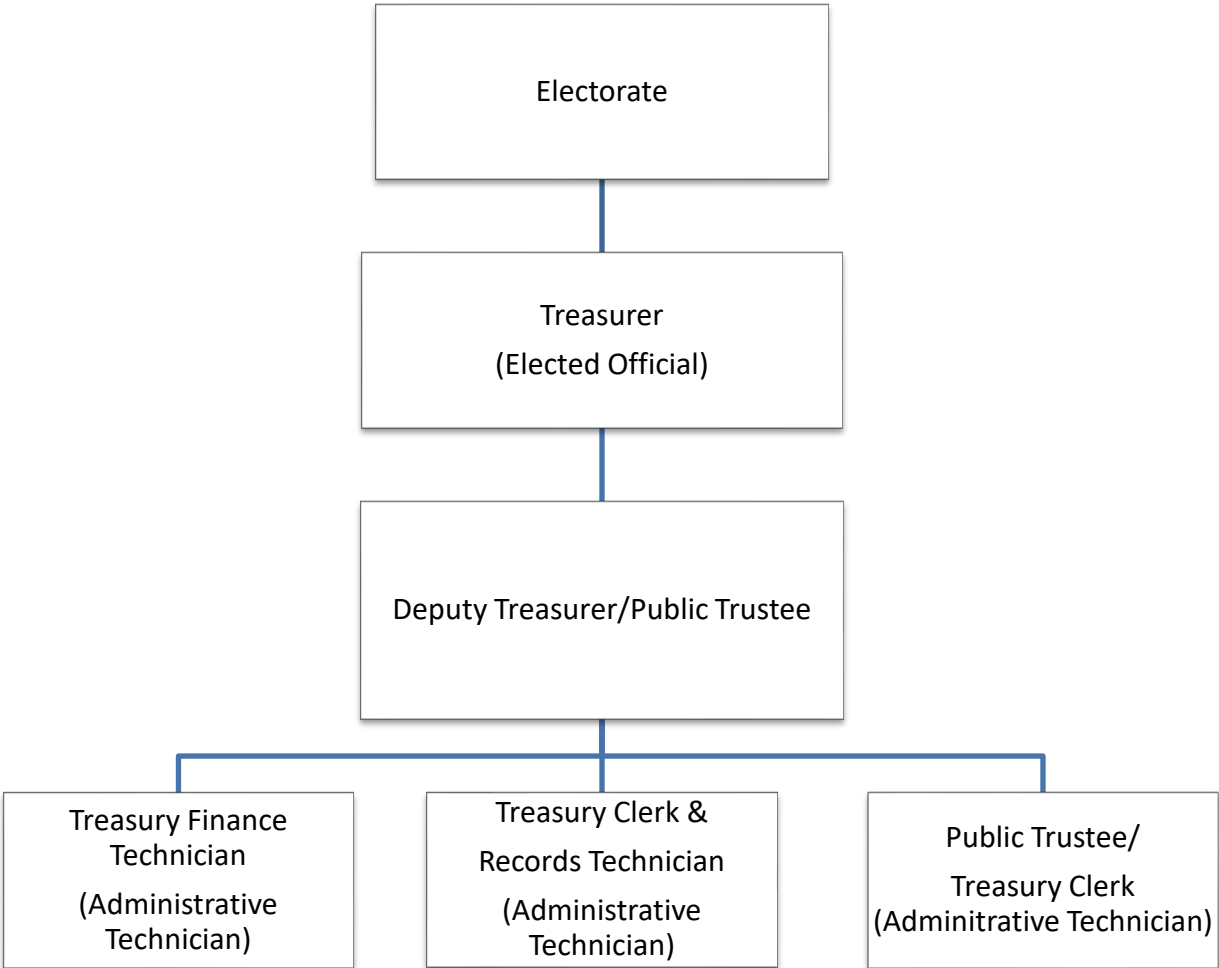
The Moffat County Treasurer is the custodian of all funds for the county. Our mission is to provide collection; receipt and deposit services for all funds due to and received by the county in a courteous, efficient, accurate, accountable and timely manner and provide other support as required of the community and government.

Purpose of Department:

- ✓ The Treasurer is the custodian of all funds for the county.
- ✓ The Treasurer's primary function is the collection and distribution of property taxes in compliance with Colorado Statutes.
- ✓ The Treasurer is responsible for the collection of unpaid property taxes and special assessments.
- ✓ The Treasurer also conducts an annual tax lien sale for unpaid real property and manufactured home taxes.

| Treasurer Personnel Schedule | |
|-------------------------------------|-------------|
| Position Title | FTE |
| Treasurer/Public Trustee | 0.75 |
| Deputy Treasurer | 1.00 |
| Treasury Finance Technician | 1.00 |
| Treasury Clerk & Records Technician | 1.00 |
| Total | 3.75 |

Elections Organizational Chart



Treasurer Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-----------------------|----------------|----------------|-------------------|----------------|
| 12500001 | 44025 | DEPARTMENT FEES | 874,587 | 953,723 | 750,000 | 750,000 |
| 12500001 | 45014 | BONUS TAX SALE | 5,985 | 7,620 | 3,000 | 3,000 |
| 12500001 | 46005 | POSTAGE REIMBURSEMENT | 772 | 733 | 0 | 0 |
| Total Revenue: | | | 881,344 | 962,076 | 753,000 | 753,000 |

Treasurer Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 12500001 | 50010 | ELECTED OFFICIAL WAGES | 81,048 | 80,737 | 88,253 | 88,253 |
| 12500001 | 50020 | FULL TIME WAGES | 140,523 | 141,598 | 166,000 | 174,000 |
| 12500001 | 50044 | LONGEVITY | 2,610 | 2,600 | 2,600 | 2,600 |
| 12500001 | 50046 | LEAVE PAID OUT | 0 | 0 | 12,050 | 0 |
| 12500001 | 50060 | FRINGE BENEFITS | 122,005 | 116,609 | 119,716 | 125,000 |
| 12500001 | 50080 | RETIREMENT | 13,451 | 13,496 | 15,411 | 16,000 |
| Personnel Expenditures: | | | 359,636 | 355,040 | 404,030 | 405,853 |
| 12500001 | 52037 | REPAIRS EQUIP/MAINT | 0 | 55 | 234 | 234 |
| 12500001 | 53002 | ADVERTISING/LEGAL NOTICES | 20,970 | 13,511 | 23,000 | 23,000 |
| 12500001 | 53004 | BONDS | 0 | 735 | 1,800 | 1,800 |
| 12500001 | 53009 | DUES & MEETINGS | 0 | 500 | 1,300 | 1,300 |
| 12500001 | 53046 | TRAVEL | 0 | 1,050 | 2,500 | 2,500 |
| 12500001 | 53056 | EMPLOYEE EDUCATION | 0 | 0 | 1,000 | 1,000 |
| 12500001 | 53058 | PRINTING | 130 | 249 | 550 | 550 |
| 12500001 | 54038 | MISCELLANEOUS | 2,252 | 64 | 500 | 500 |
| 12500001 | 54040 | OFFICE EQUIPMENT | 463 | 49 | 650 | 650 |
| 12500001 | 54042 | OFFICE SUPPLIES | 2,940 | 3,843 | 4,500 | 4,500 |
| 12500001 | 54049 | POSTAGE | 11,801 | 11,124 | 13,427 | 13,427 |
| Operating Expenditures: | | | 38,555 | 31,179 | 49,461 | 49,461 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 398,191 | 386,219 | 453,491 | 455,314 |

Moffat County Public Trustee



Moffat County Treasurer: Robert Razzano
Phone: 970-824-9111
Email: rrazzano@moffatcounty.net

Mission Statement:

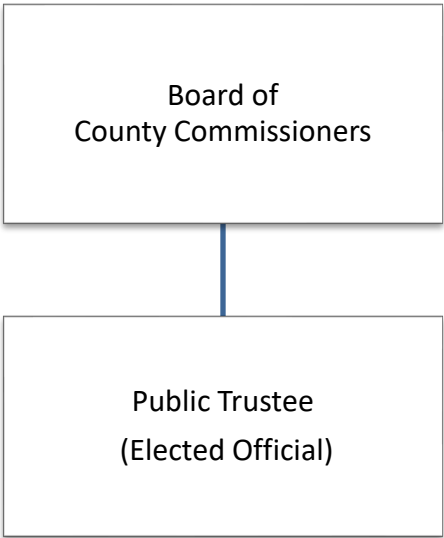
The Office of Public Trustee is committed to processing all releases of deeds of trust in an accurate, timely fashion in accordance with Colorado Law, while protecting the rights of borrowers, lenders and lien holders and also providing service and education regarding the foreclosure proceedings.

Purpose of Department:

- ✓ The Public Trustee provides a system of checks and balances between borrower and lender. To provide a fair opportunity to owners of property, as well as providing the foreclosing party requirements and timelines that must be met.

| Public Trustee Personnel Schedule | |
|--|------------|
| Position Title | FTE |
| Public Trustee | 0.25 |
| Total | 0.25 |

Public Trustee Organizational Chart



Public Trustee Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-----------------|----------------|----------------|-------------------|----------------|
| 13000001 | 44025 | DEPARTMENT FEES | 17,000 | 17,000 | 6,000 | 6,000 |
| Total Revenue: | | | 17,000 | 17,000 | 6,000 | 6,000 |

Public Trustee Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|------------------------|----------------|----------------|------------------|----------------|
| 13000001 | 50010 | ELECTED OFFICIAL WAGES | 12,548 | 12,500 | 12,501 | 12,501 |
| 13000001 | 50060 | FRINGE BENEFITS | 1,355 | 4,348 | 4,111 | 4,111 |
| 13000001 | 50080 | RETIREMENT | 753 | 750 | 750 | 750 |
| Personnel Expenditures: | | | 14,656 | 17,598 | 17,362 | 17,362 |
| 13000001 | 53009 | DUES & MEETINGS | 0 | 475 | 500 | 500 |
| 13000001 | 53046 | TRAVEL | 0 | 0 | 400 | 400 |
| 13000001 | 54042 | OFFICE SUPPLIES | 2,271 | 2,207 | 2,683 | 2,683 |
| 13000001 | 54038 | MISCELLANEOUS | 88 | 225 | 175 | 175 |
| Operating Expenditures: | | | 2,359 | 2,907 | 3,758 | 3,758 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 17,015 | 20,505 | 21,120 | 21,120 |

Moffat County Assessor



Phone: 970-824-9102
Moffat County Assessor: Larona McPherson
Email: lmcperson@moffatcounty.net

Mission Statement:

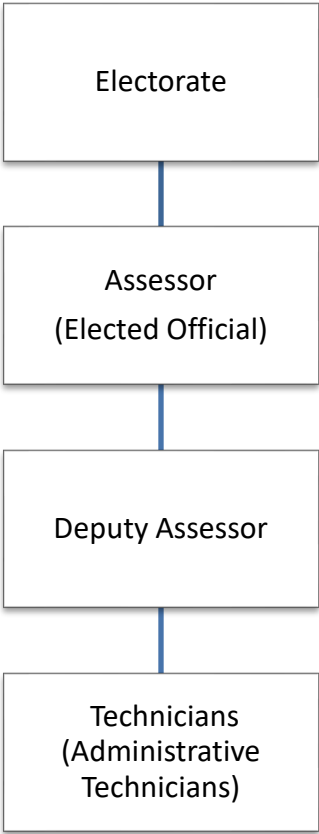
It is the mission of the Moffat County Assessor to generate values for all classifications of property located in Moffat County.

Purpose of Department:

- ✓ To discover, list, classify and value all types of property in Moffat County
- ✓ Preparation of tax roll
- ✓ Process ownership transfers
- ✓ To maintain and update the county mapping records
- ✓ Generate the Abstract of Assessment
- ✓ The certification of valuations to all taxing districts
- ✓ Administer and process Senior Exemptions and Veterans Exemptions

| Assessor Personnel Schedule | |
|------------------------------------|-------------|
| Position Title | FTE |
| Assessor | 1.00 |
| Deputy Assessor | 1.00 |
| Technicians | 2.00 |
| Total | 4.00 |

Assessor Organizational Chart



Assessor Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|--------------------|----------------|----------------|-------------------|----------------|
| 13500001 | 44025 | DEPARTMENT FEES | 11,027 | 8,131 | 3,500 | 6,000 |
| 13500001 | 46003 | COPY REIMBURSEMENT | 0 | 0 | 5,000 | 0 |
| Total Revenue: | | | 11,027 | 8,131 | 8,500 | 6,000 |

Assessor Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 13500001 | 50010 | ELECTED OFFICIAL WAGES | 81,048 | 80,737 | 88,253 | 88,253 |
| 13500001 | 50020 | FULL TIME WAGES | 137,651 | 170,837 | 169,700 | 174,000 |
| 13500001 | 50042 | OVER TIME | 0 | 571 | 1,250 | 1,250 |
| 13500001 | 50046 | LEAVE PAID OUT | 0 | 0 | 1,100 | 0 |
| 13500001 | 50050 | CONTRACT LABOR | 81,698 | 78,521 | 87,500 | 95,500 |
| 13500001 | 50060 | FRINGE BENEFITS | 102,278 | 110,025 | 90,613 | 106,000 |
| 13500001 | 50080 | RETIREMENT | 13,122 | 13,450 | 15,477 | 14,000 |
| Personnel Expenditures: | | | 415,796 | 454,142 | 453,893 | 479,003 |
| 13500001 | 51018 | OTHER PROFESSIONAL SERVICES | 1,625 | 0 | 7,000 | 7,000 |
| 13500001 | 52035 | REPAIRS AUTO | 0 | 38 | 600 | 600 |
| 13500001 | 52037 | REPAIRS EQUIP/MAINT | 635 | 1,555 | 1,000 | 1,000 |
| 13500001 | 53002 | ADVERTISING/LEGAL NOTICES | 29 | 37 | 100 | 100 |
| 13500001 | 53009 | DUES & MEETINGS | 2,416 | 1,988 | 3,250 | 2,500 |
| 13500001 | 53028 | REAPPRAISAL | 2,375 | 1,695 | 3,750 | 3,750 |
| 13500001 | 53046 | TRAVEL | 994 | 1,344 | 2,000 | 2,000 |
| 13500001 | 53052 | WEB SITE FEE | 2,400 | 4,695 | 3,600 | 3,600 |
| 13500001 | 53056 | EMPLOYEE EDUCATION | 250 | 580 | 2,000 | 2,000 |
| 13500001 | 53058 | PRINTING | 490 | 440 | 1,100 | 1,500 |
| 13500001 | 54034 | MAPS | 0 | 0 | 100 | 100 |
| 13500001 | 54038 | MISCELLANEOUS | 0 | 0 | 500 | 500 |
| 13500001 | 54042 | OFFICE SUPPLIES | 973 | 1,459 | 2,000 | 2,000 |
| 13500001 | 54049 | POSTAGE | 3,938 | 1,511 | 4,750 | 5,200 |
| Operating Expenditures: | | | 16,124 | 15,343 | 31,750 | 31,850 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 431,921 | 469,485 | 485,643 | 510,853 |

Finance



Finance Director: Catherine Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Mission Statement:

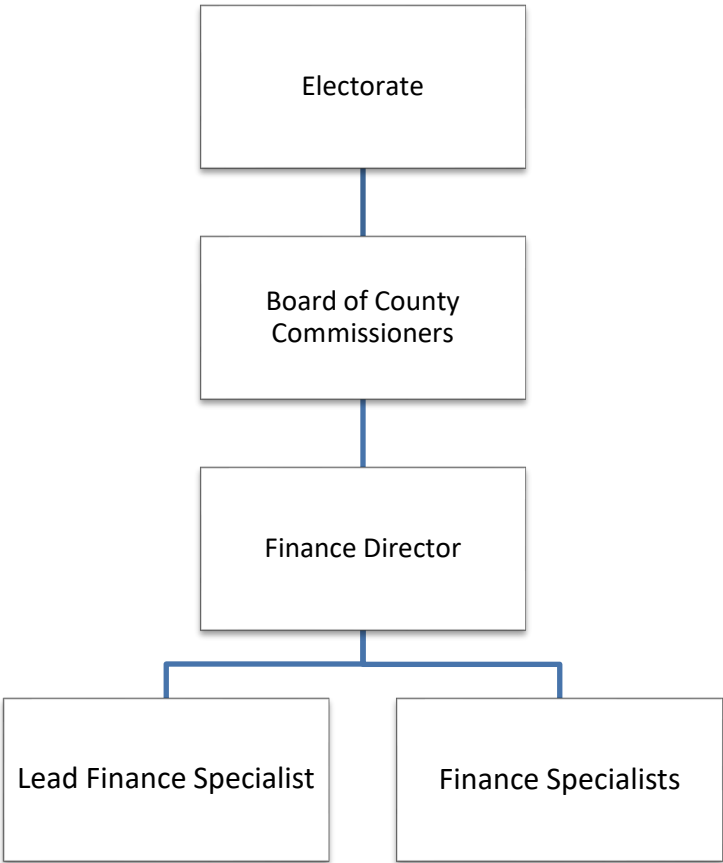
It is the mission of the Moffat County Finance Department to process financial information with confidentiality, integrity and high ethical standards in order to assist County Department Heads and Elected Officials in successfully managing departments, assisting the County to use its resources effectively and efficiently and to serve the citizens of Moffat County by providing accurate and timely information.

Purpose of Department:

- ✓ The Finance Department is responsible for preparing and retaining the County's financial accounting records on a basis that complies with Generally Accepted Accounting Principles (GAAP), General Accounting Standard Board (GASB) and Code of Federal Regulation 2 CFR 200.
- ✓ The main functions of the Finance Department are budget preparation, mill levy certification, accounts payable, payroll process, tax reporting, general ledger entry, accounts receivable, cash reconciliation, monitoring cash flows, sales tax distribution, fixed assets, long-term debt, financial monitoring and coordinating the annual audit.

| Finance Personnel Schedule | |
|-----------------------------------|-------------|
| Position Title | FTE |
| Finance Director | 1.00 |
| Finance Specialist | 2.00 |
| Lead Finance Specialist | 0.50 |
| PH Finance Specialist | 0.50 |
| Total | 4.00 |

Finance Organizational Chart



Finance Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------|----------------|----------------|-------------------|----------------|
| 14000001 | 46004 | REIMBURSEMENT | 74 | 1,964 | 0 | 0 |
| Total Revenue: | | | 74 | 1,964 | 0 | 0 |

Finance Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 14000001 | 50020 | FULL TIME WAGES | 194,462 | 161,823 | 192,300 | 196,000 |
| 14000001 | 50025 | FULL TIME SHARED WAGES | 1,137 | 25,150 | 25,700 | 27,500 |
| 14000001 | 50030 | PART TIME WAGES | 22,903 | 28,783 | 33,000 | 40,500 |
| 14000001 | 50042 | OVER TIME | 651 | 1,615 | 2,000 | 2,000 |
| 14000001 | 50044 | LONGEVITY | 2,610 | 800 | 0 | 0 |
| 14000001 | 50050 | CONTRACT LABOR | 0 | 38,000 | 0 | 0 |
| 14000001 | 50060 | FRINGE BENEFITS | 52,839 | 65,040 | 80,609 | 86,050 |
| 14000001 | 50080 | RETIREMENT | 10,880 | 13,606 | 13,080 | 14,050 |
| Personnel Expenditures: | | | 285,483 | 334,816 | 346,689 | 366,100 |
| 14000001 | 53002 | ADVERTISING/LEGAL NOTICES | 40 | 50 | 580 | 580 |
| 14000001 | 53009 | DUES & MEETINGS | 1,150 | 1,584 | 1,000 | 1,600 |
| 14000001 | 53042 | TELEPHONE | 136 | 1,158 | 600 | 600 |
| 14000001 | 53046 | TRAVEL | 0 | 414 | 3,000 | 3,500 |
| 14000001 | 54038 | MISCELLANEOUS | 226 | 69 | 200 | 200 |
| 14000001 | 54042 | OFFICE SUPPLIES | 6,450 | 3,405 | 6,005 | 4,905 |
| 14000001 | 54048 | PAPER SUPPLIES | 480 | 590 | 530 | 530 |
| 14000001 | 54049 | POSTAGE | 0 | 0 | 11 | 11 |
| Operating Expenditures: | | | 8,482 | 7,270 | 11,926 | 11,926 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 293,964 | 342,086 | 358,615 | 378,026 |

Communications



Public Information Advisor: Vacant

Phone:

Email:

Mission Statement:

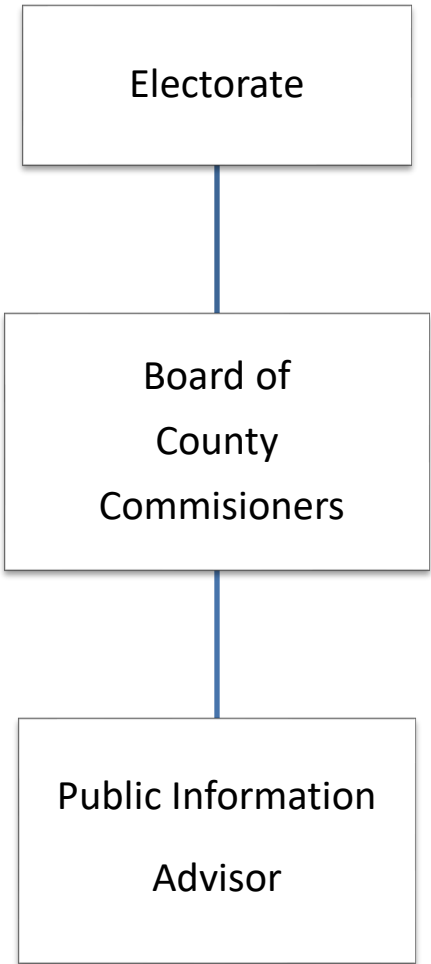
It is the mission of the Communications Department to advise the Board of County Commissioners (BOCC) on integrated strategies, plans, and programs designed to ensure that all communication and public relation efforts are cohesive, consistent, and effective in supporting the advancement of Moffat County's goals.

Purpose of Department:

- ✓ To effectively inform the electorate of specific issues facing the county as well as how/why the BOCC is acting upon them.

| Communications Personnel Schedule | |
|--|-------------|
| Position Title | FTE |
| Pub Info Advisor | 0.00 |
| Total | 0.00 |

Communications Organizational Chart



Communications Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|--------------------|----------------|----------------|------------------|----------------|
| 14500001 | 50030 | PART TIME WAGES | 0 | 0 | 0 | 0 |
| 14500001 | 50042 | OVER TIME | 0 | 0 | 0 | 0 |
| 14500001 | 50046 | LEAVE PAID OUT | 0 | 0 | 0 | 0 |
| 14500001 | 50060 | FRINGE BENEFITS | 0 | 0 | 0 | 0 |
| 14500001 | 50080 | RETIREMENT | 0 | 0 | 0 | 0 |
| Personnel Expenditures: | | | 0 | 0 | 0 | 0 |
| 14500001 | 54045 | OPERATING SUPPLIES | 240 | 0 | 0 | 0 |
| Operating Expenditures: | | | 240 | 0 | 0 | 0 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 240 | 0 | 0 | 0 |

Human Resources



Human Resources Director: Rachel Bower

Phone: 970-824-9108

Email: rbower@moffatcounty.net

Mission Statement:

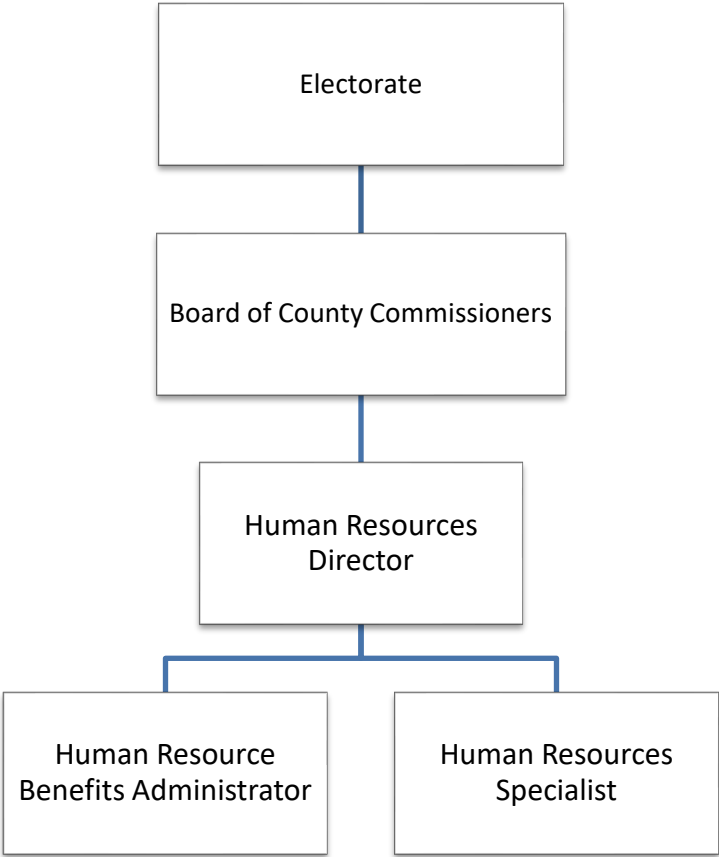
To conduct all aspects of the Human Resources function in such a manner as to improve the recruitment and retention of qualified employees and to minimize risk through compliance with all local, state, and national laws and regulations.

Purpose of Department:

The Human Resources Department provides centralized support to Moffat County employees, department heads, elected officials, and boards in the areas of labor and employee relations, staff recruitment, selection and retention, classification and compensation, benefits, and employee training and professional development so they can continue efficient agency operations.

| Human Resources Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| Human Resources Director | 1.00 |
| Human Resource Benefits Administrator | 1.00 |
| Human Resources Specialist | 1.00 |
| Total | 3.00 |

Human Resources Organizational Chart



Human Resources Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------|----------------|----------------|-------------------|----------------|
| 15000001 | 46004 | REIMBURSEMENT | 0 | 429 | 0 | 0 |
| Total Revenue: | | | 0 | 429 | 0 | 0 |

Human Resources Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 15000001 | 50020 | FULL TIME WAGES | 171,529 | 150,570 | 192,380 | 178,500 |
| 15000001 | 50030 | PART TIME WAGES | 0 | 0 | 0 | 5,000 |
| 15000001 | 50042 | OVER TIME | 4 | 646 | 0 | 0 |
| 15000001 | 50044 | LONGEVITY | 2,610 | 1,050 | 0 | 0 |
| 15000001 | 50046 | LEAVE PAID OUT | 3,344 | 22,270 | 0 | 0 |
| 15000001 | 50060 | FRINGE BENEFITS | 92,708 | 74,882 | 76,145 | 50,100 |
| 15000001 | 50080 | RETIREMENT | 9,891 | 6,252 | 8,202 | 11,100 |
| Personnel Expenditures: | | | 280,085 | 255,669 | 276,727 | 244,700 |
| 15000001 | 53002 | ADVERTISING/LEGAL NOTICES | 0 | 900 | 4,000 | 4,000 |
| 15000001 | 53005 | COMPUTER EXPENSE/SERVICES | 2,185 | -242 | 2,712 | 2,712 |
| 15000001 | 53009 | DUES & MEETINGS | 6,417 | 9,744 | 6,500 | 7,300 |
| 15000001 | 53011 | OTHER EDUCATION & TRAVEL | 0 | 0 | 0 | 0 |
| 15000001 | 53018 | INSURANCE | 2,837 | 2,937 | 2,837 | 2,837 |
| 15000001 | 53031 | RETIREMENT BOARD | 0 | 0 | 3,800 | 3,000 |
| 15000001 | 53042 | TELEPHONE | 2,842 | 1,668 | 1,620 | 500 |
| 15000001 | 53046 | TRAVEL | 3,195 | 55 | 3,080 | 3,080 |
| 15000001 | 53056 | EMPLOYEE EDUCATION | 3,327 | 3,111 | 7,152 | 7,152 |
| 15000001 | 54038 | MISCELLANEOUS | 485 | 482 | 500 | 500 |
| 15000001 | 54042 | OFFICE SUPPLIES | 622 | 1,680 | 1,158 | 1,158 |
| 15000001 | 54049 | POSTAGE | 142 | 0 | 100 | 100 |
| 15000001 | 54059 | SAFETY INCENTIVE | 202 | 0 | 2,000 | 2,000 |
| 15000001 | 58003 | EMPLOYEE APPRECIATION | 2,993 | 1,290 | 7,500 | 8,620 |
| Operating Expenditures: | | | 25,245 | 21,627 | 42,959 | 42,959 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 305,330 | 277,296 | 319,686 | 287,659 |



Information Technology Director: Mason Siedschlaw
Phone: 970-826-3403
Email: msiedschlaw@moffatcounty.net

Mission Statement:

It is the mission of the Moffat County Information Technology Department to provide timely, quality services to all of the departments within Moffat County, by prudent utilization of available resources for the purposes of:

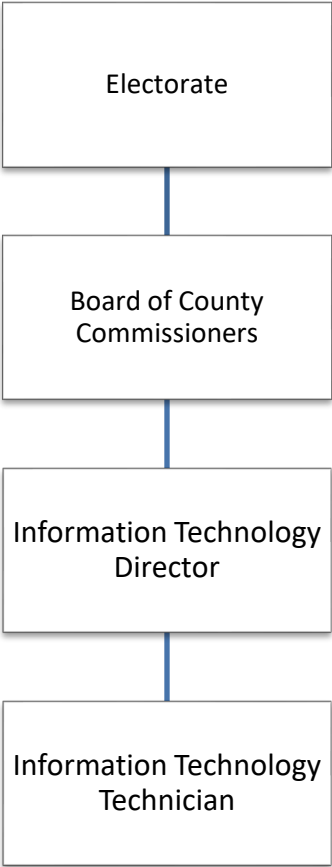
- Providing for access while protecting the security and integrity of our networks, applications, and data
- Pursuing new technologies and new horizons
- Remaining responsive to the evolving needs of Moffat County

Purpose of Department:

- ✓ Information Technology provides the implementation and maintenance to network services that Moffat County uses in its organization. Specific tasks may include the coordination of requests for services between users and operating or applications systems. Confer with users or review requests for services or other information to identify requirements for information services; coordinate with departments, contractors or vendors as needed to provide required services or support. Maintain an inventory of information services equipment, supplies, and materials; review technical publications and other information to identify new technology and improvements in hardware or software, make recommendations concerning new purchases, changes in contracts or other actions, prepare and coordinate purchase orders, contracts and other documents as required. Aid in training or assist users with various system applications, respond to various problems and coordinate with staff to affect solutions or enhance systems performance.

| Information Technology Personnel Schedule | |
|--|-------------|
| Position Title | FTE |
| Information Technology Director | 1.00 |
| Information Technology Technician | 1.00 |
| Total | 2.00 |

Information Technology Organizational Chart



Information Technology Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|----------------|----------------|----------------|-------------------|----------------|
| 15500001 | 45022 | SALE OF ASSETS | 325 | 1,025 | 500 | 500 |
| 15500001 | 46004 | REIMBURSEMENT | 8,921 | 17,112 | 8,442 | 8,442 |
| Total Revenue: | | | 9,246 | 18,137 | 8,942 | 8,942 |

Information Technology Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 15500001 | 50020 | FULL TIME WAGES | 123,545 | 135,739 | 162,000 | 162,000 |
| 15500001 | 50044 | LONGEVITY | 702 | 1,220 | 1,700 | 1,400 |
| 15500001 | 50060 | FRINGE BENEFITS | 33,389 | 52,456 | 66,769 | 65,000 |
| 15500001 | 50080 | RETIREMENT | 7,455 | 8,218 | 9,822 | 8,100 |
| Personnel Expenditures: | | | 165,090 | 197,633 | 240,291 | 236,500 |
| 15500001 | 52029 | MAINTENANCE CONTRACTS | 265,238 | 278,273 | 283,213 | 260,824 |
| 15500001 | 53005 | COMPUTER EXPENSE/SERVICES | 5,843 | 5,235 | 7,400 | 7,400 |
| 15500001 | 53042 | TELEPHONE | 7,484 | 6,038 | 8,850 | 8,850 |
| 15500001 | 53046 | TRAVEL | 0 | 0 | 300 | 300 |
| 15500001 | 54042 | OFFICE SUPPLIES | 1,485 | 871 | 850 | 850 |
| 15500001 | 54045 | OPERATING SUPPLIES | 3,528 | 3,333 | 2,550 | 2,550 |
| 15500001 | 54049 | POSTAGE | 17 | 0 | 200 | 200 |
| Operating Expenditures: | | | 283,595 | 293,750 | 303,363 | 280,974 |
| 15500001 | 60005 | CAPITAL OUTLAY | 16,559 | 10,283 | 25,700 | 22,000 |
| Capital Expenditures: | | | 16,559 | 10,283 | 25,700 | 22,000 |
| Expenditure Total: | | | 465,244 | 501,666 | 569,354 | 539,474 |

Moffat County Attorney



Moffat County Attorney: Rebecca Tyree, Esq.

Phone: 970-826-3404

Email: Rtyree@moffatcounty.net

Mission Statement:

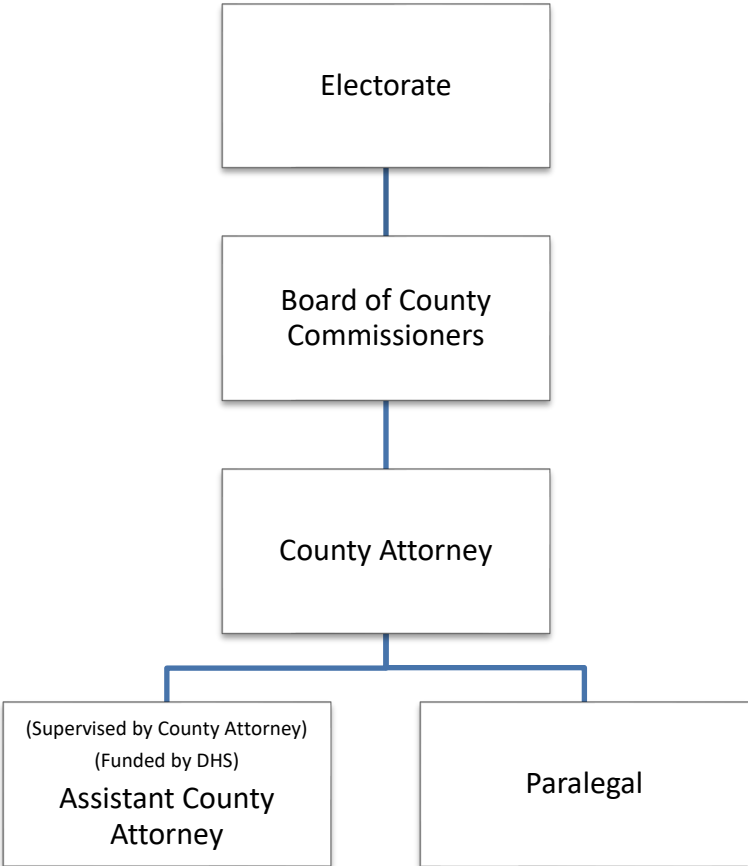
To provide quality legal advice and representation of Moffat County Government includes Moffat County Board of County Commissioners, County Boards and Departments, and Elected Officials and Moffat County Department of Human Services thereby enabling these entities to provide better services and leadership to the Moffat County community.

Purpose of Department:

- ✓ The County Attorney's Office provides legal counsel to the Board of County Commissioners, and Elected Officials and County Departments and Boards. The office represents Moffat County in connection with litigation, administrative proceedings, settlement discussions, negotiations and similar proceedings except insured claims and provides contract management services, including negotiation, preparation and enforcement of leases and contracts to which Moffat County is a party.
- ✓ The County Attorney supervises County Attorney staff.
- ✓ The County Attorney identifies, researches and prepares advisements for the Board and all departments and divisions of county government on legal issues relevant to the general operation of county offices, including employment/personnel, special districts, land use, land transfers, prescriptive rights, and premises liability, and researches laws, regulations, policies and precedent decisions and interprets the law and its applications to county legal issues.
- ✓ The County Attorney and the Assistant County Attorney also provide legal counsel to Department of Human Services, including child welfare and child support enforcement services. Human Services reimburses the County Attorney's office for its proportional share of the time and expenses of the County Attorney's Office and all direct costs incurred by the County Attorney's Office on behalf of Human Services.
- ✓ The Paralegal in the County Attorney's Office assists the County Attorney and Assistant County Attorney in providing the above services and oversees Colorado Open Record Act requests as Custodian of Public Records.

| County Attorney Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| County Attorney | 1.00 |
| Paralegal | 1.00 |
| Total | 2.00 |

County Attorney Organizational Chart



County Attorney Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|----------------------|----------------|----------------|-------------------|----------------|
| 16000001 | 46004 | REIMBURSEMENT | 1,109 | 1,569 | 1,000 | 1,000 |
| 16000001 | 46007 | SALARY REIMBURSEMENT | 23,262 | 25,625 | 17,500 | 17,500 |
| Total Revenue: | | | 24,371 | 27,194 | 18,500 | 18,500 |

County Attorney Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 16000001 | 50020 | FULL TIME WAGES | 150,442 | 151,467 | 164,560 | 169,000 |
| 16000001 | 50060 | FRINGE BENEFITS | 46,329 | 45,679 | 46,855 | 48,000 |
| 16000001 | 50080 | RETIREMENT | 9,027 | 9,088 | 9,874 | 10,500 |
| Personnel Expenditures: | | | 205,797 | 206,233 | 221,289 | 227,500 |
| 16000001 | 51006 | CIVIL SERVICES | 315 | 392 | 300 | 650 |
| 16000001 | 51018 | OTHER PROFESSIONAL SERVICES | 5,000 | 6,975 | 25,000 | 25,000 |
| 16000001 | 52029 | MAINTENANCE CONTRACTS | 1,646 | 1,690 | 4,850 | 4,850 |
| 16000001 | 53002 | ADVERTISING/LEGAL NOTICES | 0 | 0 | 500 | 750 |
| 16000001 | 53009 | DUES & MEETINGS | 1,255 | 1,602 | 1,700 | 2,000 |
| 16000001 | 53046 | TRAVEL | 0 | 615 | 2,871 | 2,871 |
| 16000001 | 54007 | BOOKS | 236 | 114 | 350 | 350 |
| 16000001 | 54037 | MISC EQUIPMENT | 0 | 1,233 | 1,000 | 1,000 |
| 16000001 | 54038 | MISCELLANEOUS | 188 | 0 | 200 | 200 |
| 16000001 | 54042 | OFFICE SUPPLIES | 885 | 683 | 1,000 | 1,000 |
| Operating Expenditures: | | | 9,525 | 13,303 | 37,771 | 38,671 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 215,322 | 219,537 | 259,060 | 266,171 |

County Surveyor



County Surveyor: Bill Baker
Phone:

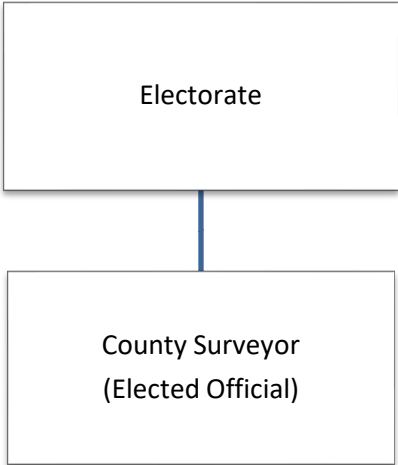
Mission Statement:

- ✓ To represent the County in boundary disputes pursuant to C.R.S. sections 30-6-110 and 30-10-906.
- ✓ To notify the County attorney of any unsettled boundary disputes or boundary discrepancies within the county which may come to their attention.
- ✓ To file in the office of the county clerk and recorder all surveys, field notes, calculations, maps, and any other records pertaining to work authorized and financed by the board of county commissioners.
- ✓ Conduct surveys to establish the boundaries of county property, including road rights-of-way, or any other surveys necessary to the county.
- ✓ Accept filing maps of surveys that establish monuments and keep a current record of all survey monuments within the county.
- ✓ Examine all survey maps and plats before they are recorded by the county clerk and recorder to insure proper content and form.
- ✓ Conduct geodetic control surveys, vertical control surveys, or any surveys for the purpose of geographic information systems.
- ✓ Conduct or supervise construction surveys necessary to the County.
- ✓ Provide reference monuments for the remuneration or monument upgrades of public land survey.

County Surveyor Personnel Schedule

| Position Title | FTE |
|-----------------|-------------|
| County Surveyor | 1.00 |
| Total | 1.00 |

County Surveyor Organizational Chart



Surveyor Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|------------------------|----------------|----------------|------------------|----------------|
| 16500001 | 50010 | ELECTED OFFICIAL WAGES | 4,572 | 4,554 | 4,978 | 4,978 |
| 16500001 | 50060 | FRINGE BENEFITS | 24,403 | 23,784 | 23,903 | 500 |
| 16500001 | 50080 | RETIREMENT | 274 | 273 | 0 | 300 |
| Personnel Expenditures: | | | 29,249 | 28,611 | 28,881 | 5,778 |
| 16500001 | 54045 | OPERATING SUPPLIES | 0 | 0 | 0 | 23,103 |
| Operating Expenditures: | | | 0 | 0 | 0 | 23,103 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 29,249 | 28,611 | 28,881 | 28,881 |

Other Administration

Finance Director: Cathy Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Purpose of Department

This department contains several expenditure items that are for the benefit of the entire General Fund. Expenditures in this department include:

- ✓ Human Service Cost Allocation
- ✓ Postage
- ✓ Board of County Commissioners' Vehicles
- ✓ Platte River Authority
- ✓ Treasurer's Fees
- ✓ Road and Bridge Projects
- ✓ Employee Vacation and Sick Leave
- ✓ Contingency
- ✓ Professional Services
- ✓ County Development

Other Admin Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------------|----------------|----------------|-------------------|----------------|
| 17500001 | 43008 | FEDERAL COST ALLOCATION | 41,954 | 44,359 | 84,435 | 69,658 |
| 17500001 | 44028 | CABLE FRANCHISE FEE | 4,357 | 4,358 | 4,346 | 4,358 |
| 17500001 | 45016 | PLATTE RIVER POWER | 36,216 | 36,216 | 36,216 | 36,216 |
| 17500001 | 46004 | REIMBURSEMENT | 4,422 | 0 | 0 | 0 |
| 17500001 | 46006 | PAYROLL REIMBURSEMENT | 13 | 4 | 0 | 0 |
| Total Revenue: | | | 86,961 | 84,937 | 124,997 | 110,232 |

Other Admin Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|------------------|------------------|------------------|------------------|
| 17500001 | 50055 | EMPLOYEE BONUS | 167,142 | 0 | 0 | 0 |
| 17500001 | 50042 | OVER TIME | 0 | 0 | 0 | 0 |
| 17500001 | 50046 | LEAVE PAID OUT | 8,034 | 0 | 60,000 | 60,000 |
| 17500001 | 50060 | FRINGE BENEFITS | 21,688 | 0 | 36,000 | 36,000 |
| 17500001 | 50080 | RETIREMENT | 463 | 0 | 4,000 | 4,000 |
| Personnel Expenditures: | | | 197,326 | 0 | 100,000 | 100,000 |
| 17500001 | 51009 | DHS COST ALLOCATION | 5,540 | 5,735 | 5,735 | 5,735 |
| 17500001 | 51018 | OTHER PROFESSIONAL SERVICES | 0 | 11,791 | 62,000 | 62,000 |
| 17500001 | 52002 | BROWN'S PARK SCHOOL | 0 | 0 | 0 | 0 |
| 17500001 | 52035 | REPAIRS AUTO | 0 | 395 | 2,000 | 2,000 |
| 17500001 | 52039 | ROAD & BRIDGE PROJECTS | 0 | 0 | 4,500 | 4,500 |
| 17500001 | 53002 | ADVERTISING/LEGAL NOTICES | 0 | 0 | 0 | 0 |
| 17500001 | 53018 | INSURANCE | 187,469 | 349,920 | 419,279 | 835,195 |
| 17500001 | 53026 | PLATTE RIVER AUTHORITY | 25,640 | 0 | 25,640 | 25,640 |
| 17500001 | 53048 | UNEMPLOYMENT | 7,462 | 0 | 0 | 0 |
| 17500001 | 54013 | CONTINGENCY | 43,554 | 0 | 625,000 | 625,000 |
| 17500001 | 54016 | COUNTY DEVELOPMENT | 17,500 | 18,000 | 53,000 | 53,000 |
| 17500001 | 54038 | MISCELLANEOUS | 7,234 | 0 | 5,000 | 5,000 |
| 17500001 | 54049 | POSTAGE | 0 | 15,000 | 15,000 | 12,000 |
| 17500001 | 54077 | TREASURER FEES | 586,611 | 663,617 | 750,000 | 670,000 |
| 17500001 | 58016 | FEE REFUND | 0 | 0 | 0 | 0 |
| Operating Expenditures: | | | 881,009 | 1,064,457 | 1,967,154 | 2,300,070 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 1,078,335 | 1,064,457 | 2,067,154 | 2,400,070 |

Coronavirus Relief Fund Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------------|----------------|----------------|-------------------|----------------|
| 175CARE1 | 43027 | FEDERAL - CARES ACT | 35,606 | 0 | 0 | 0 |
| Total Revenue: | | | 35,606 | 0 | 0 | 0 |

Coronavirus Relief Fund Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|------------------------|----------------|----------------|------------------|----------------|
| 175CARE1 | 50025 | FULL TIME SHARED WAGES | 0 | 0 | 0 | 0 |
| 175CARE1 | 50060 | FRINGE BENEFITS | 0 | 0 | 0 | 0 |
| 175CARE1 | 50080 | RETIREMENT | 0 | 0 | 0 | 0 |
| Personnel Expenditures: | | | 0 | 0 | 0 | 0 |
| 175CARE1 | 55200 | OTHER GRANT EXPENSE | 0 | 0 | 0 | 0 |
| 175CARE1 | 55201 | MEDICAL EXPENSES | 0 | 0 | 0 | 0 |
| 175CARE1 | 55202 | PUBLIC HEALTH EXPENSE | 36,703 | 0 | 0 | 0 |
| 175CARE1 | 55203 | CVRF PPE | 0 | 0 | 0 | 0 |
| 175CARE1 | 55204 | ECONOMIC SUPPORT | 0 | 0 | 0 | 0 |
| 175CARE1 | 55205 | CVRF FOOD PROGRAMS | 0 | 0 | 0 | 0 |
| 175CARE1 | 55206 | CVRF TELEWORK | 3,158 | 0 | 0 | 0 |
| Operating Expenditures: | | | 39,862 | 0 | 0 | 0 |
| 175CARE1 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 39,862 | 0 | 0 | 0 |

American Rescue Plan Act Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-----------------|----------------|------------------|-------------------|------------------|
| 175ARP_1 | 43030 | FEDERAL ARP ACT | 0 | 2,580,067 | 2,128,527 | 1,298,266 |
| Total Revenue: | | | 0 | 2,580,067 | 2,128,527 | 1,298,266 |

American Rescue Plan Act Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|------------------------------|----------------|----------------|------------------|------------------|
| 175ARP 1 | 50055 | EMPLOYEE BONUS | 0 | 177,268 | 0 | 0 |
| 175ARP 1 | 50060 | FRINGE BENEFITS | 0 | 18,228 | 0 | 0 |
| 175ARP 1 | 53065 | VFW CONTRIBUTION | 0 | 0 | 25,000 | 25,000 |
| 175ARP 1 | 53066 | AMERICAN LEGION CONTRIBUTION | 0 | 0 | 25,000 | 25,000 |
| 175ARP 1 | 53067 | CITY DIVERSION PARK | 0 | 0 | 150,000 | 0 |
| 175ARP 1 | 53068 | AUGMENTATION PLAN | 0 | 0 | 42,500 | 15,044 |
| 175ARP 1 | 53017 | HUMAN RESOURCE COUNCIL | 0 | 0 | 20,000 | 20,000 |
| Operating Expenditures: | | | 0 | 195,496 | 262,500 | 85,044 |
| | | | | | | |
| 175ARP 1 | 60021 | LOUDY SIMPSON IMPROVEMENT | 0 | 0 | 340,167 | 300,167 |
| 175ARP 1 | 60032 | LIBRARY BUILDINGS | 0 | 0 | 53,000 | 53,000 |
| 175ARP 1 | 60045 | FAIRGROUNDS IMPROVEMENTS | 0 | 118,253 | 132,247 | 77,481 |
| 175ARP 1 | 60046 | SECURITY UPGRADE | 0 | 0 | 100,000 | 100,000 |
| 175ARP 1 | 60047 | GOLF COURSE IMPROVEMENT | 0 | 0 | 400,000 | 138,135 |
| 175ARP 1 | 60048 | MAYBELL WASTEWATER TF | 0 | 31,232 | 326,068 | 72,146 |
| 175ARP 1 | 60049 | MAYBELL PARK IMPROVEMENT | 0 | 13,600 | 281,400 | 85,975 |
| 175ARP 1 | 60051 | ASSESSOR ARCA SEARCH | 0 | 14,055 | 20,945 | 4,217 |
| 175ARP 1 | 60052 | ASSESSOR GIS | 0 | 7,429 | 59,000 | 54,708 |
| 175ARP 1 | 60059 | AIRPORT IMPROVEMENT | 0 | 3,200 | 198,200 | 177,394 |
| Capital Expenditures: | | | 0 | 187,769 | 1,911,027 | 1,063,222 |
| | | | | | | |
| Expenditure Total: | | | 0 | 383,265 | 2,173,527 | 1,148,266 |

Local Assistance and Tribal Consistency Revenue

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|--------------------------------|----------------|------------------|-------------------|----------------|
| 175LATC1 | 43033 | FEDERAL LOCAL ASST. TRIBAL CON | 0 | 2,681,627 | 2,681,627 | 0 |
| Total Revenue: | | | 0 | 2,681,627 | 2,681,627 | 0 |

Local Assistance and Tribal Consistency Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|----------------------|----------------|----------------|------------------|----------------|
| 175LATC1 | 60007 | COURTHOUSE BLDG | 0 | 0 | 0 | 0 |
| 175LATC1 | 60063 | TRS SOFTWARE UPGRADE | 0 | 0 | 0 | 200,000 |
| Capital Expenditures: | | | 0 | 0 | 0 | 200,000 |
| Expenditure Total: | | | 0 | 0 | 0 | 200,000 |

Transfer Out Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------|-------|-------------------------------|------------------|------------------|------------------|------------------|
| 17000001 | 59001 | TRANSFER OUT AIRPORT | 40,116 | 51,509 | 202,118 | 278,084 |
| 17000001 | 59010 | TRANSFER OUT LEASE PURCHASE | 1,194,580 | 1,230,456 | 1,233,000 | 1,227,625 |
| 17000001 | 59011 | TRANSFER OUT LIBRARY | 345,857 | 360,857 | 345,857 | 370,977 |
| 17000001 | 59015 | TRANSFER OUT PSC-JAIL | 1,270,795 | 1,215,900 | 1,367,767 | 1,909,990 |
| 17000001 | 59016 | TRANSFER OUT PUBLIC HEALTH | 0 | 0 | 0 | 0 |
| 17000001 | 59018 | TRANSFER OUT SENIOR CITIZENS | 106,292 | 154,133 | 168,401 | 240,637 |
| 17000001 | 59019 | TRANSFER OUT SHADOW MTN LID | 0 | 0 | 0 | 0 |
| 17000001 | 59020 | TRANSFER OUT TO HUMAN SERVICE | 0 | 0 | 0 | 0 |
| Transfer Out: | | | 2,957,640 | 3,012,854 | 3,317,143 | 4,027,313 |
| Expenditure Total: | | | 2,957,640 | 3,012,854 | 3,317,143 | 4,027,313 |

Contribution Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------------|----------------|----------------|------------------|----------------|
| 52700005 | 53030 | REGIONAL AIRPORT | 6,000 | 6,000 | 6,000 | 6,000 |
| 52700005 | 51004 | CRAIG CHAMBER | 5,000 | 5,000 | 5,000 | 5,000 |
| 52700005 | 54019 | DINOSAUR WELCOME CENTER | 0 | 0 | 2,700 | 2,700 |
| 52700005 | 53015 | FIREWORKS | 4,000 | 0 | 5,000 | 5,000 |
| 52700005 | 53017 | HUMAN RESOURCE COUNCIL | 30,000 | 30,000 | 60,000 | 42,500 |
| 52700005 | 52048 | MOFFAT CO VISITOR CNTR | 0 | 0 | 0 | 0 |
| 52700005 | 53020 | IRISH CANYON | 1,800 | 1,442 | 1,800 | 1,800 |
| 52700005 | 53021 | LEAFY SPURGE PROJECT | 1,500 | 1,500 | 1,500 | 1,500 |
| 52700005 | 53069 | ADVOCATES | 0 | 0 | 0 | 10,000 |
| 52700005 | 53070 | JOLT | 0 | 0 | 0 | 3,000 |
| Operating Expenditures: | | | 48,300 | 43,942 | 82,000 | 77,500 |
| Expenditure Total: | | | 48,300 | 43,942 | 82,000 | 77,500 |

District Attorney

DISTRICT ATTORNEY'S OFFICE



SERVING GRAND, ROUTT AND MOFFAT COUNTIES

District Attorney: Matt Karzen

Phone: 970-824-7041

Mission Statement:

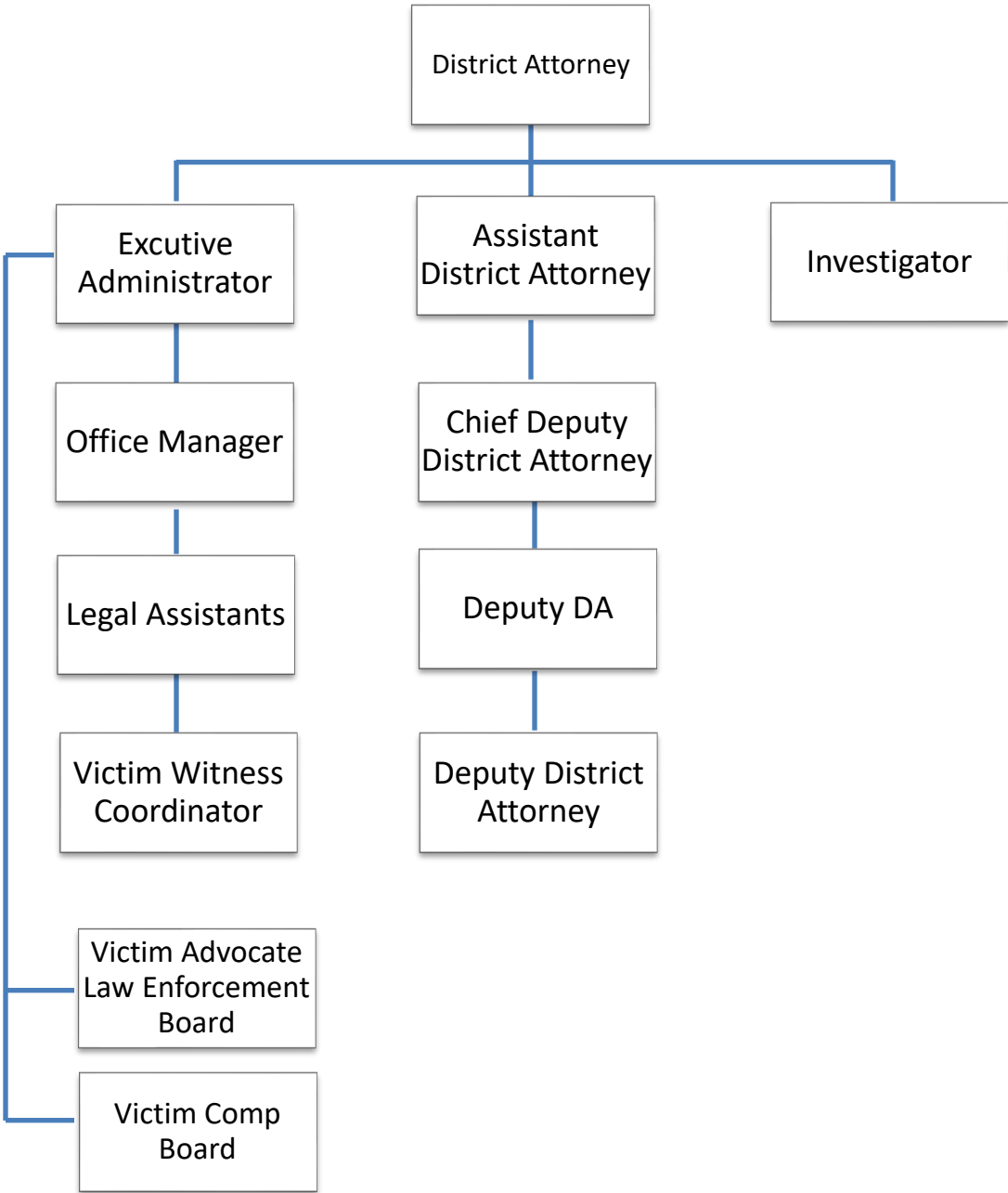
The District Attorney's Office is dedicated to providing members of our community with a safe place to live by pursuing justice through the fair and ethical prosecution of criminal offenders. We shall seek truth and justice in a professional manner and ensure crime victims are treated with fairness, dignity and respect.

Purpose of Department:

- ✓ The primary function of the District Attorney's Office is to assist in the investigation and undertake prosecution of those persons alleged to have committed crimes within the Fourteenth Judicial District of Colorado. Duties include advising laws enforcement officers on legal issues, reviewing search and arrest warrants and preparing and filing criminal complaints. It is the responsibility of our office to maintain contact with and explain the criminal justice process to victims and witnesses. Our office represents the People of the State of Colorado in various proceedings in arraignments, trials, sentencing hearings and post-conviction proceedings.
- ✓ The District Attorney's Office also prosecutes delinquency actions in which juveniles are charged with commissions of offenses. There are other ancillary proceedings also handled by our office, including civil forfeiture actions, Department of Motor Vehicles suspensions, revocations appeals and some county ordinance violation actions.

| District Attorney Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| District Attorney | n/a |
| Total | 0.00 |

District Attorney Organizational Chart



District Attorney Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------|----------------|----------------|-------------------|----------------|
| 20000002 | 45017 | DA BUDGET OVERAGE | 27,798 | 24,323 | 0 | 0 |
| Total Revenue: | | | 27,798 | 24,323 | 0 | 0 |

District Attorney Expenditures

| ORG | OBJ | DESCRIPTION DISTRICT ATTORNEY | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------|-------|------------------------------------|----------------|----------------|------------------|----------------|
| | | WAGES | 301,185 | 329,277 | 370,494 | 392,910 |
| | | FRINGE BENEFITS | 118,860 | 127,295 | 163,606 | 174,140 |
| | | STATE FUNDS REIMB DA SALARY | (30,189) | (31,152) | (31,821) | (31,383) |
| 20000002 | 50500 | Personnel Expenditures: | 389,856 | 425,420 | 502,279 | 535,667 |
| | | CONTRACT/PART TIME WAGES | 600 | 600 | 600 | 600 |
| | | ACCOUNTING & AUDIT SERVICES | 4,000 | 4,000 | 4,000 | 3,924 |
| | | OFFICE SUPPLIES | 4,000 | 4,000 | 4,000 | 4,000 |
| | | OFFICE EQUIPMENT, MAINT & REPAIR | 3,000 | 3,000 | 3,000 | 3,000 |
| | | OFFICE & CELLULAR PHONE | 2,500 | 2,500 | 2,500 | 3,600 |
| | | COMPUTER REPLACEMENT | 0 | 0 | 0 | 0 |
| | | COMPUTER SOFTWARE, EQUIP & SUPPORT | 7,200 | 1,200 | 1,200 | 1,200 |
| | | PRINTING | 1,000 | 1,000 | 1,000 | 500 |
| | | POSTAGE | 2,700 | 2,700 | 2,700 | 2,700 |
| | | BOOKS PUBLICATIONS & CD ROM | 500 | 500 | 500 | 500 |
| | | INVESTIGATOR SUPPLIES | 500 | 500 | 500 | 500 |
| | | PHOTOGRAPHY & GRAPHICS | 200 | 200 | 200 | 200 |
| | | TRAVEL | 6,500 | 6,500 | 6,500 | 6,500 |
| | | WITNESS EXPENSES | 4,000 | 4,000 | 4,000 | 4,000 |
| | | MISC. TRIAL EXPENSES | 4,000 | 4,000 | 4,000 | 4,000 |
| | | TRANSCRIPTS | 500 | 500 | 500 | 500 |
| | | VEHICLE MAINT. & REPAIR | 800 | 800 | 800 | 1,200 |
| | | CDAC ASSESSMENT | 4,100 | 4,100 | 4,100 | 4,100 |
| | | PROFESSIONAL DUES | 1,300 | 1,300 | 1,300 | 1,300 |
| | | TRAINING TUITION | 2,000 | 2,000 | 2,000 | 2,250 |
| | | TRAINING ROOM & BOARD | 2,200 | 2,200 | 2,200 | 2,200 |
| | | INDENDENT IT SERVICES | 0 | 0 | 15,809 | 16,748 |
| | | CAPITAL EXPENSE | 0 | 9,120 | 9,500 | 9,600 |
| | | VALE GRANT/ADMIN | (9,120) | (8,640) | (10,000) | (9,600) |
| | | DISCOVERY REIMBURSEMENT | 0 | 0 | 0 | 0 |
| | | MISC. REIMBURSEMENT | (500) | (500) | (500) | (500) |
| | | TRIAL REIMBURSEMENT | (6,770) | (7,012) | (7,563) | (6,047) |
| 20000002 | 50510 | Operating Expenditures: | 35,210 | 38,568 | 52,846 | 56,975 |
| Expenditure Total: | | | 425,066 | 463,988 | 555,125 | 592,640 |

Moffat County Sheriff



Moffat County Sheriff: KC Hume
Phone: 970-824-4495
Email: khume@sheriff.moffat.co.us

Mission Statement:

To develop strong community partnerships while collaborating with our fellow public safety colleagues to provide superior public safety to all individuals.

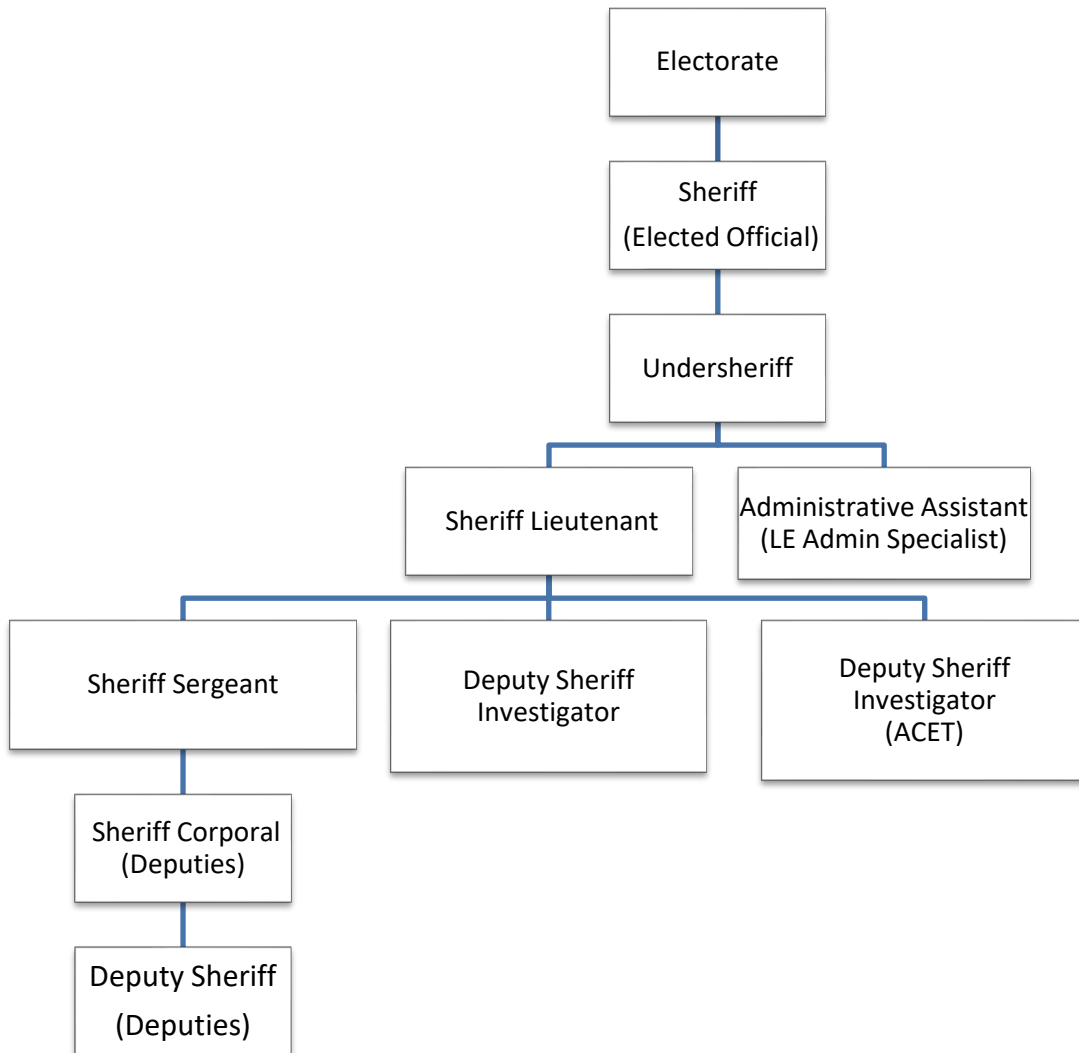
Purpose of Department:

- ✓ The function of the Sheriff's Office is to provide law enforcement to the unincorporated areas of Moffat County. Sheriff's deputies patrol 4,734 square miles, responding to calls for service, investigating crimes against persons and property, serving civil process, organizing command functions for Search and Rescue and wildland fire. Deterring violations of law, through proactive patrolling and enforcing applicable State laws and County resolutions is also an important function of the Sheriff's Office. The Sheriff's deputies also assist on transportation services for inmates and actively assist with wildland fire suppression operations.

Sheriff Personnel Schedule

| Position Title | FTE |
|--------------------------|--------------|
| Sheriff | 1.00 |
| Undersheriff | 1.00 |
| Sheriff Lieutenant | 1.00 |
| Administrative Assistant | 1.00 |
| Sheriff Sergeant | 2.00 |
| Investigator/GRAMNET | 2.00 |
| Sheriff Corporal | 2.00 |
| Deputy Sheriff | 7.00 |
| Total | 17.00 |

Moffat County Sheriff Organizational Chart



Sheriff Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|----------------------------|----------------|----------------|-------------------|----------------|
| 20500002 | 43012 | FEDERAL VEST GRANT | 3,879 | 1,838 | 3,000 | 3,000 |
| 20500002 | 43413 | STATE FOREST SERVICE GRANT | 0 | 9,483 | 0 | 6,000 |
| 20500002 | 43414 | STATE SEARCH & RESCUE | 327 | 5,000 | 0 | 0 |
| 20500002 | 43416 | STATE FINES | 4,378 | 4,992 | 1,500 | 1,500 |
| 20500002 | 43406 | STATE EIAF GRANT | 0 | 61,003 | 0 | 0 |
| 20500002 | 44024 | PENALTY ASSESSMENT | 0 | 0 | 8,000 | 8,000 |
| 20500002 | 44025 | DEPARTMENT FEES | 49,478 | 45,798 | 30,000 | 30,000 |
| 20500002 | 44045 | FINGERPRINTS | 0 | 0 | 0 | 0 |
| 20500002 | 45015 | DUI LEAF | 3,196 | 4,407 | 4,500 | 4,500 |
| 20500002 | 46001 | INSURANCE REIMBURSEMENT | 2,500 | 2,995 | 0 | 0 |
| 20500002 | 46002 | TRAVEL REIMBURSEMENT | 6,104 | 0 | 0 | 0 |
| 20500002 | 46004 | REIMBURSEMENT | 10,179 | 38,513 | 1,000 | 1,000 |
| 20500002 | 46008 | OVERTIME REIMBURSEMENT | 500 | 0 | 5,000 | 5,000 |
| 20500002 | 46009 | TRAINING REIMBURSEMENT | 49,416 | 2,931 | 4,000 | 4,000 |
| Total Revenue: | | | 129,957 | 176,961 | 57,000 | 63,000 |

Sheriff Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|------------------|------------------|------------------|------------------|
| 20500002 | 50010 | ELECTED OFFICIAL WAGES | 105,293 | 104,889 | 114,654 | 114,654 |
| 20500002 | 50020 | FULL TIME WAGES | 848,539 | 973,742 | 1,097,366 | 1,030,000 |
| 20500002 | 50042 | OVER TIME | 20,574 | 30,114 | 30,000 | 30,000 |
| 20500002 | 50044 | LONGEVITY | 5,516 | 2,750 | 2,600 | 5,200 |
| 20500002 | 50046 | LEAVE PAID OUT | 14,879 | 19,698 | 0 | 19,000 |
| 20500002 | 50060 | FRINGE BENEFITS | 440,232 | 485,311 | 540,804 | 565,000 |
| 20500002 | 50080 | RETIREMENT | 51,645 | 55,671 | 70,508 | 65,000 |
| Personnel Expenditures: | | | 1,486,678 | 1,672,175 | 1,855,933 | 1,828,854 |
| 20500002 | 51015 | LEGAL SERVICES | 0 | 27 | 5,000 | 5,000 |
| 20500002 | 51030 | EFORCE RMS LICENSING | 0 | 5,851 | 6,490 | 7,490 |
| 20500002 | 51031 | LEXIPOL POLICY MANAGEMENT | 0 | 7,742 | 8,516 | 8,821 |
| 20500002 | 52029 | MAINTENANCE CONTRACTS | 1,000 | 13,686 | 13,025 | 13,025 |
| 20500002 | 52035 | REPAIRS AUTO | 13,731 | 16,168 | 12,330 | 12,330 |
| 20500002 | 52038 | RADIO REPAIR/MAINTENANCE | 5,380 | 9,756 | 7,308 | 7,308 |
| 20500002 | 53005 | COMPUTER EXPENSE/SERVICES | 71 | 6,482 | 5,000 | 5,000 |
| 20500002 | 53009 | DUES & MEETINGS | 7,344 | 4,080 | 4,080 | 4,080 |
| 20500002 | 53013 | GRAMNET | 18,024 | 24,000 | 20,523 | 20,523 |
| 20500002 | 53042 | TELEPHONE | 9,741 | 8,998 | 10,800 | 10,800 |
| 20500002 | 53046 | TRAVEL | 6,216 | 5,695 | 5,500 | 5,500 |
| 20500002 | 53049 | USFS CONTRACT | 11,885 | 5,689 | 0 | 0 |
| 20500002 | 53056 | EMPLOYEE EDUCATION | 69,913 | 22,095 | 6,000 | 6,000 |
| 20500002 | 54015 | COPIES | 37 | 7,528 | 600 | 600 |
| 20500002 | 54030 | GAS & OIL | 6,255 | 0 | 16,454 | 16,454 |
| 20500002 | 54037 | MISC EQUIPMENT | 5,286 | 2,157 | 2,000 | 2,000 |
| 20500002 | 54038 | MISCELLANEOUS | 0 | 5,510 | 2,800 | 2,800 |
| 20500002 | 54042 | OFFICE SUPPLIES | 1,391 | 687 | 3,000 | 3,000 |
| 20500002 | 54045 | OPERATING SUPPLIES | 16,421 | 2,681 | 10,000 | 10,000 |
| 20500002 | 54049 | POSTAGE | 836 | 13,389 | 1,000 | 1,000 |
| 20500002 | 53064 | BODY CAMERA | 0 | 732 | 7,528 | 7,528 |
| 20500002 | 54068 | SPECIAL PROJECTS | 7,559 | 4,316 | 15,000 | 15,000 |
| 20500002 | 54078 | UNIFORMS | 8,108 | 5,537 | 6,000 | 6,000 |
| Operating Expenditures: | | | 189,199 | 172,807 | 168,954 | 170,259 |
| 20500002 | 60005 | CAPITAL OUTLAY | 41,252 | 62,181 | 30,000 | 0 |
| 20500002 | 60011 | EQUIPMENT MISCELLANEOUS | 0 | 0 | 104,256 | 15,470 |
| 20500002 | 60014 | EQUIPMENT VEHICLES | 76,205 | 21,410 | 181,038 | 181,038 |
| 20500002 | 60060 | SEARCH AND RESCUE EQUIPMENT | 0 | 0 | 50,000 | 0 |
| 20500002 | 60061 | TASERS | 0 | 0 | 0 | 18,199 |
| 20500002 | 60062 | FLOCK CAMERAS | 0 | 0 | 0 | 15,000 |
| Capital Expenditures: | | | 117,458 | 83,591 | 365,294 | 229,707 |
| Expenditure Total: | | | 1,793,335 | 1,928,573 | 2,390,181 | 2,228,820 |

Moffat County Coroner



Moffat County Coroner: Jesse Joe Arthurs
Phone: 970-326-3095
Email: coroner@moffatcounty.net

Mission Statement:

To serve the people of Moffat County in a responsible and compassionate manner.

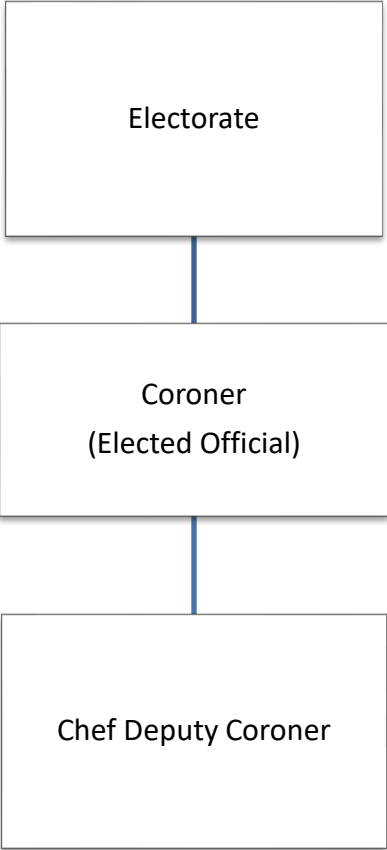
To Investigate all reportable deaths within the jurisdiction in a thorough manner in accordance with accepted standards in use today in this field while keeping in mind available resources of the County.

Purpose of Department:

- ✓ This is a statutory office pursuant to C.R.S. 30-10-518 and 30-10-601 through 30-10-621. The Coroner is elected to serve for a four-year term. The Coroner is authorized to appoint Deputies to serve in his absence.

| Coroner Personnel Schedule | |
|-----------------------------------|-------------|
| Position Title | FTE |
| Coroner | 1.00 |
| Chef Deputy Coroner | 0.10 |
| Total | 1.10 |

Moffat County Coroner Organizational Chart



Coroner Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------|----------------|----------------|-------------------|----------------|
| 20800002 | 46004 | REIMBURSEMENT | 0 | 0 | 0 | 0 |
| Total Revenue: | | | 0 | 0 | 0 | 0 |

Coroner Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|------------------------|----------------|----------------|------------------|----------------|
| 20800002 | 50010 | ELECTED OFFICIAL WAGES | 45,858 | 45,682 | 76,050 | 76,050 |
| 20800002 | 50030 | PART TIME WAGES | 2,142 | 9,284 | 21,500 | 28,500 |
| 20800002 | 50040 | CALL OUT WAGES | 0 | 0 | 6,700 | 8,500 |
| 20800002 | 50060 | FRINGE BENEFITS | 28,109 | 28,039 | 31,430 | 33,000 |
| 20800002 | 50080 | RETIREMENT | 2,751 | 2,741 | 4,563 | 4,600 |
| Personnel Expenditures: | | | 78,859 | 85,747 | 140,243 | 150,650 |
| 20800002 | 51002 | AUTOPSIES | 29,830 | 42,545 | 30,000 | 30,000 |
| 20800002 | 51013 | INIDIGENT BURIAL | 3,788 | 859 | 1,500 | 1,500 |
| 20800002 | 51014 | INVESTIGATOR FEES | 0 | 0 | 0 | 0 |
| 20800002 | 52018 | FACILITY RENTAL | 0 | 0 | 0 | 0 |
| 20800002 | 52019 | FACILITY USE FEE | 3,600 | 0 | 0 | 0 |
| 20800002 | 52035 | REPAIRS AUTO | 1,019 | 417 | 500 | 500 |
| 20800002 | 53009 | DUES & MEETINGS | 1,287 | 1,355 | 1,287 | 1,587 |
| 20800002 | 53042 | TELEPHONE | 338 | 367 | 650 | 650 |
| 20800002 | 53045 | TOXICOLOGY | 147 | 0 | 3,000 | 0 |
| 20800002 | 53046 | TRAVEL | 418 | 339 | 450 | 600 |
| 20800002 | 53047 | TRANSPORTATION | 3,250 | 250 | 6,000 | 6,000 |
| 20800002 | 53056 | EMPLOYEE EDUCATION | 912 | 462 | 475 | 475 |
| 20800002 | 54015 | COPIES | 0 | 0 | 0 | 350 |
| 20800002 | 54038 | MISCELLANEOUS | 796 | 1,174 | 0 | 1,500 |
| 20800002 | 54045 | OPERATING SUPPLIES | 1,550 | 1,220 | 2,500 | 1,500 |
| Operating Expenditures: | | | 46,936 | 48,987 | 46,362 | 44,662 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 125,795 | 134,734 | 186,605 | 195,312 |

Office of Emergency Management



Emergency Services Coordinator: Todd Wheeler
Phone: 970-826-2308

Mission Statement:

To enhance the safety of the residents of Moffat County and minimize the effects of natural and manmade disasters through coordinated planning and preparedness efforts conducted before, during, and after disasters.

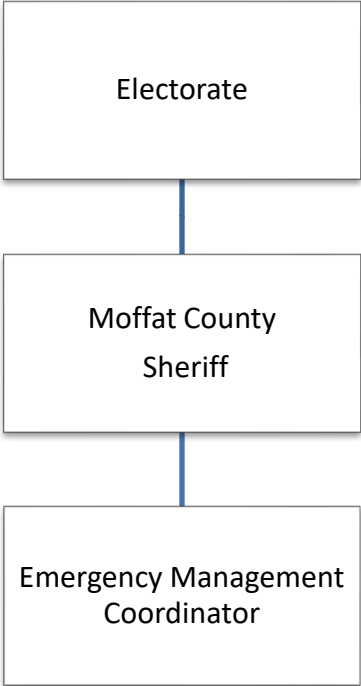
To assist all emergency response agencies in the county in fulfilling their mission through coordinated exercises.

Purpose of Department:

- ✓ Emergency management works to protect lives and property in Moffat County through effective emergency management practices and procedures. The office coordinates with local response agencies and elected officials to prevent, prepare for, mitigate, respond and recover from natural or human caused emergency situations. The emergency management coordinator remains active within the region and the state to ensure lines of communication and cooperation are maintained.
- ✓ Emergency management ensures that the county fulfills its statutorily required obligations to its citizens as it relates to disaster preparedness ensuring that emergency operations plan is updated as required. Funding for up to fifty percent of the costs for the emergency management program is eligible for reimbursement from the state. To ensure compliance with the grant guidance and ensure maximum reimbursement some special considerations are required.

| Emergency Management Personnel Schedule | |
|--|-------------|
| Position Title | FTE |
| Emergency Management Coordinator | 1.00 |
| Total | 1.00 |

Office of Emergency Management Organizational Chart



Emergency Management Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|--------------------------|----------------|----------------|-------------------|----------------|
| 21512302 | 43009 | FEDERAL EMERGENCY MNGMNT | 38,000 | 21,329 | 38,000 | 0 |
| Total Revenue: | | | 38,000 | 21,329 | 38,000 | 0 |

Emergency Management Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------------|----------------|----------------|------------------|----------------|
| 21512302 | 50020 | FULL TIME WAGES | 62,380 | 69,352 | 72,176 | 74,318 |
| 21512302 | 50042 | OVER TIME | 5,044 | 3,550 | 0 | 0 |
| 21512302 | 50044 | LONGEVITY | 1,990 | 2,600 | 2,600 | 2,600 |
| 21512302 | 50060 | FRINGE BENEFITS | 33,304 | 34,520 | 38,169 | 36,000 |
| 21512302 | 50080 | RETIREMENT | 4,083 | 4,530 | 4,487 | 4,600 |
| Personnel Expenditures: | | | 106,801 | 114,551 | 117,432 | 117,518 |
| 21512302 | 52035 | REPAIRS AUTO | 500 | 0 | 500 | 500 |
| 21512302 | 53009 | DUES & MEETINGS | 870 | 0 | 200 | 600 |
| 21512302 | 53042 | TELEPHONE | 923 | 2,248 | 1,800 | 1,900 |
| 21512302 | 53046 | TRAVEL | 0 | 35 | 2,500 | 2,500 |
| 21512302 | 54030 | GAS & OIL | 0 | 0 | 1,000 | 1,000 |
| 21512302 | 54037 | MISC EQUIPMENT | 2,078 | 1,049 | 3,000 | 3,000 |
| 21512302 | 54042 | OFFICE SUPPLIES | 133 | 142 | 250 | 1,000 |
| 21512302 | 54045 | OPERATING SUPPLIES | 1,315 | 305 | 1,700 | 1,700 |
| Operating Expenditures: | | | 5,819 | 3,779 | 10,950 | 12,200 |
| 21512302 | 60011 | EQUIPMENT MISCELLANEOUS | 0 | 34,396 | 35,000 | 35,000 |
| Capital Expenditures: | | | 0 | 34,396 | 35,000 | 35,000 |
| Expenditure Total: | | | 112,620 | 152,727 | 163,382 | 164,718 |

Emergency Management Ambulance Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|----------------------------|----------------|----------------|-------------------|----------------|
| 21512312 | 44019 | EMERGENCY MNGMNT AMBULANCE | 0 | 0 | 20,000 | 0 |
| Total Revenue: | | | 0 | 0 | 20,000 | 0 |

Emergency Management Ambulance Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------------|----------------|----------------|------------------|----------------|
| 21512312 | 50050 | CONTRACT LABOR | 0 | 593 | 20,000 | 500 |
| Personnel Expenditures: | | | 0 | 593 | 20,000 | 500 |
| 21512312 | 52029 | MAINTENANCE CONTRACTS | 2,000 | 1,676 | 2,000 | 2,000 |
| 21512312 | 53009 | DUES & MEETINGS | 0 | 0 | 1,000 | 1,000 |
| 21512312 | 53046 | TRAVEL | 0 | 39 | 4,000 | 4,000 |
| 21512312 | 54030 | GAS & OIL | 0 | 68 | 2,400 | 2,400 |
| 21512312 | 54037 | MISC EQUIPMENT | 4,048 | 9,636 | 10,000 | 10,000 |
| 21512312 | 54042 | OFFICE SUPPLIES | 195 | 133 | 500 | 500 |
| 21512312 | 54045 | OPERATING SUPPLIES | 1,292 | 3,448 | 4,000 | 4,000 |
| Operating Expenditures: | | | 7,535 | 15,000 | 23,900 | 23,900 |
| 21512312 | 60011 | EQUIPMENT MISCELLANEOUS | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 7,535 | 15,593 | 43,900 | 24,400 |

Fire Control



Moffat County Sheriff: KC Hume
Phone: 970-824-4495
Email: khume@sheriff.moffat.co.us

Mission Statement:

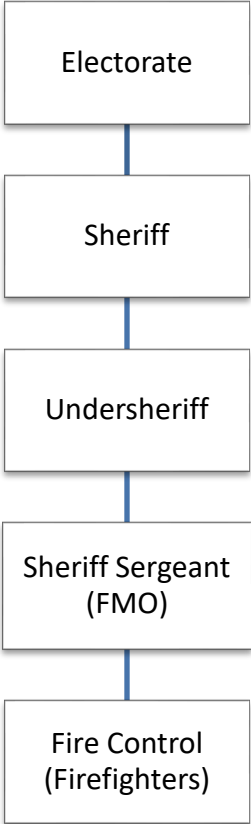
To provide for the public's safety and well-being as ordered by state statute. With financial assistance, have the ability to control and suppress wild-land fires on private and state owned property. With the assistance of the land owner, use fire as a resource to lower the number of fires that the Moffat County Sheriff's Office needs to respond to in the future. Help the citizens of Moffat County get a better understanding of the natural use of wild-land fires and the use of the 'Fire Wise Program' on their property. Maintain the equipment for a quick and reliable response to wild-land fires.

Purpose of Department:

Maintain current equipment and crew numbers in order to provide for protection of private and state lands. To suppress or control wild-land fires on private and state owned property in Moffat County. Assist the Bureau of Land Management, the National Park Service, National Wildlife Service and local Fire Districts with fire suppression on private, public and state lands.

| Fire Control Personnel Schedule | |
|--|-------------|
| Position Title | FTE |
| Fire Control | 0.00 |
| Total | 0.00 |

Fire Control Organizational Chart



Fire Control Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|----------------------------|----------------|----------------|-------------------|----------------|
| 22000002 | 43413 | STATE FOREST SERVICE GRANT | 5,555 | 0 | 0 | 0 |
| 22000002 | 43430 | STATE FIRE RELIEF FUND | 24,760 | 0 | 0 | 0 |
| Total Revenue: | | | 30,315 | 0 | 0 | 0 |

Fire Control Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------|----------------|----------------|------------------|----------------|
| 22000002 | 50040 | CALL OUT WAGES | 74,640 | 9,403 | 4,000 | 15,000 |
| 22000002 | 50042 | OVER TIME | 0 | 3,830 | 0 | 1,500 |
| 22000002 | 50060 | FRINGE BENEFITS | 24,038 | 5,162 | 306 | 5,000 |
| 22000002 | 50080 | RETIREMENT | 3,916 | 445 | 240 | 500 |
| Personnel Expenditures: | | | 102,594 | 18,840 | 4,546 | 22,000 |
| 22000002 | 52015 | EMERGENCY FIRE FUND | 76,198 | 163,506 | 97,000 | 100,000 |
| 22000002 | 52027 | LEASING | 400 | 410 | 600 | 400 |
| 22000002 | 53038 | STATE FIRE FUND | 7,473 | 7,702 | 8,000 | 8,000 |
| 22000002 | 54027 | FOOD & MEALS | 689 | 444 | 400 | 400 |
| 22000002 | 54030 | GAS & OIL | 58 | 0 | 0 | 0 |
| 22000002 | 54045 | OPERATING SUPPLIES | 10,687 | 2,600 | 1,000 | 1,000 |
| Operating Expenditures: | | | 95,505 | 174,662 | 107,000 | 109,800 |
| CAPITAL OUTLAY | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 198,100 | 193,502 | 111,546 | 131,800 |

Community Safety

Finance Director: Catherine Nielson

Phone: 970-824-9106

Email: cnielson@moffatcounty.net

Purpose of Department

- ✓ Animal Control - This is for the care and disposal of animals taken to the animal shelter.

- ✓ Colorado State Patrol - The Colorado State Patrol provides emergency dispatch services to the residents of Moffat County. The purpose of this request is to pay for personnel services and operating costs for Moffat County's portion of the dispatch fee schedule.

- ✓ Moffat County Hazmat - Per the 1999 Intergovernmental Agreement between Moffat County, the City of Craig, and the Craig Rural Fire Protection District, in the event of any cash shortfall the County and City will each contribute one-half of these amounts to balance the Hazmat Team's Budget

Community Safety Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------|----------------|----------------|------------------|----------------|
| 22500002 | 51023 | STATE PATROL | 56,978 | 58,683 | 65,000 | 80,500 |
| 22500002 | 52001 | ANIMAL CONTROL | 1,720 | 2,500 | 2,500 | 5,000 |
| 22500002 | 52049 | COMMUNITY SERVICE | 0 | 0 | 0 | 0 |
| 22500002 | 53014 | HAZMAT | 2,500 | 12,166 | 7,500 | 7,500 |
| Operating Expenditures: | | | 61,198 | 73,349 | 75,000 | 93,000 |
| Expenditure Total: | | | 61,198 | 73,349 | 75,000 | 93,000 |

Facility Maintenance



Facilities Manager: Barry Barnes
Phone: 970-824-9107
Email: bbarnes@moffatcounty.net

Mission Statement:

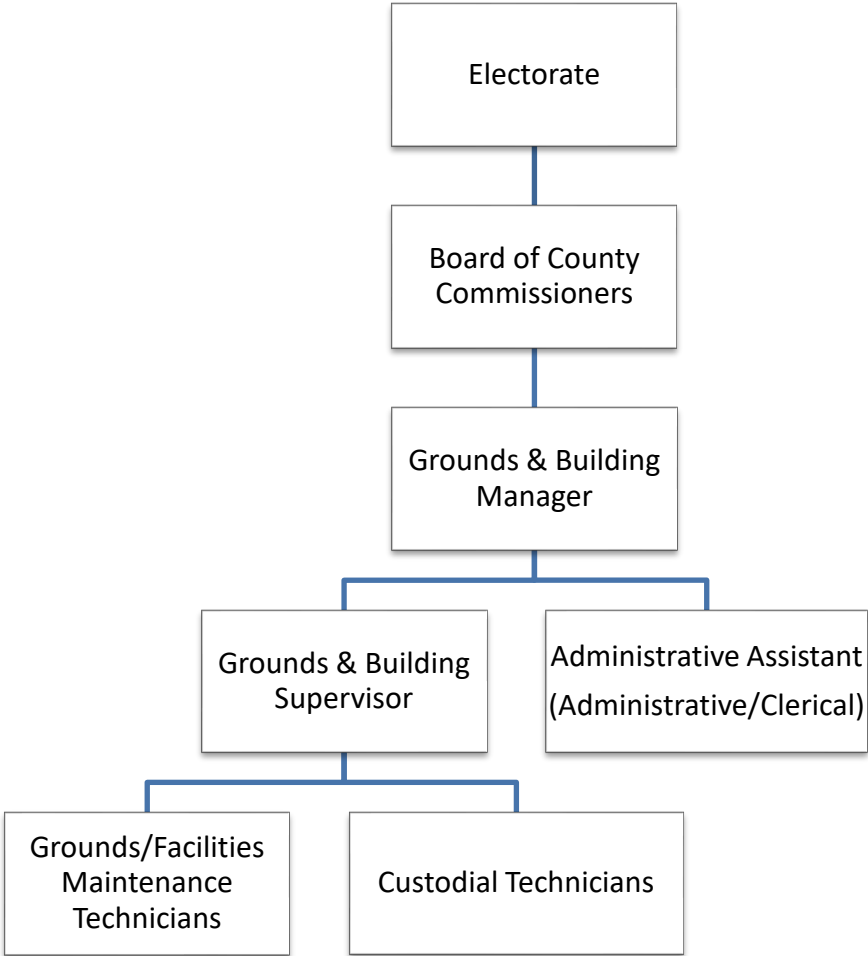
To provide a comfortable, safe and esthetically pleasing environment for staff and the citizens of Moffat County

Purpose of Department:

- ✓ This department is responsible for the repair and upkeep of the Courthouse, CSU Annex, Public Safety Center, Craig, Maybell and Dinosaur Libraries, Social Service buildings, Employee clinic and Dinosaur welcome center. Specific services provided include repair, replacement, and preventative maintenance of all mechanical, electrical and pneumatic equipment, oversee outside annual inspections (elevators, water black flow valves). We perform repairs on plumbing, HVAC, and general building repair. In addition, we maintain the grounds (lawns, flowerbeds, planters, sidewalks, parking lots) in a clean and professional manner.

| Facilities Personnel Schedule | |
|---|--------------|
| Position Title | FTE |
| Grounds & Building Manager | 1.00 |
| Grounds & Building Supervisor | 1.00 |
| Grounds/Facility Maintenance Technician | 5.00 |
| Administrative Assistant | 1.00 |
| Custodial Technician | 3.00 |
| Total | 11.00 |

Facilities Organizational Chart



Facility Maintenance Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------------|----------------|----------------|-------------------|----------------|
| 30000003 | 45013 | BUILDING USE | 92,521 | 118,605 | 84,000 | 90,000 |
| 30000003 | 46001 | INSURANCE REIMBURSEMENT | 2,360 | 293 | 0 | 0 |
| 30000003 | 46004 | REIMBURSEMENT | 109,860 | 117,323 | 82,631 | 82,631 |
| Total Revenue: | | | 204,742 | 236,221 | 166,631 | 172,631 |

Facility Maintenance Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------------|----------------|----------------|------------------|------------------|
| 30000003 | 50020 | FULL TIME WAGES | 266,440 | 275,594 | 433,800 | 530,000 |
| 30000003 | 50030 | PART TIME WAGES | 2,784 | 3,637 | 0 | 0 |
| 30000003 | 50042 | OVER TIME | 1,430 | 0 | 1,000 | 1,000 |
| 30000003 | 50046 | LEAVE PAID OUT | 5,896 | 529 | 0 | 0 |
| 30000003 | 50044 | LONGEVITY | 2,610 | 2,600 | 2,600 | 0 |
| 30000003 | 50060 | FRINGE BENEFITS | 162,256 | 139,674 | 211,473 | 300,000 |
| 30000003 | 50080 | RETIREMENT | 13,214 | 10,601 | 23,188 | 20,000 |
| Personnel Expenditures: | | | 454,629 | 432,636 | 672,061 | 851,000 |
| 30000003 | 52010 | DINOSAUR SHERIFF | 0 | 12 | 0 | 0 |
| 30000003 | 52013 | ELEVATOR MAINTENANCE | 1,530 | 2,110 | 4,000 | 1,300 |
| 30000003 | 52016 | EQUIPMENT RENTAL | 0 | 2,048 | 5,000 | 5,000 |
| 30000003 | 52029 | MAINTENANCE CONTRACTS | 42,089 | 44,085 | 100,000 | 0 |
| 30000003 | 52036 | REPAIRS BUILDING | 614 | 3,299 | 10,000 | 10,000 |
| 30000003 | 52037 | REPAIRS EQUIP/MAINT | 11,703 | 6,478 | 10,000 | 10,000 |
| 30000003 | 52042 | UTILITIES STREET LIGHTS | 0 | 0 | 10,000 | 0 |
| 30000003 | 52043 | UTILITIES | 135,744 | 172,605 | 182,070 | 182,070 |
| 30000003 | 52045 | UTILITIES NORTH ANNEX | 2,875 | 2,483 | 3,000 | 3,000 |
| 30000003 | 53042 | TELEPHONE | 1,247 | 1,278 | 1,862 | 1,862 |
| 30000003 | 53046 | TRAVEL | 0 | 0 | 238 | 238 |
| 30000003 | 54019 | DINOSAUR WELCOME CENTER | 9,381 | 10,694 | 9,000 | 10,000 |
| 30000003 | 54030 | GAS & OIL | 0 | 30 | 3,252 | 3,252 |
| 30000003 | 54033 | MAINTENANCE SUPPLIES | 2,542 | 2,112 | 15,327 | 15,327 |
| 30000003 | 54037 | MISC EQUIPMENT | 3,983 | 6,140 | 7,200 | 7,200 |
| 30000003 | 54038 | MISCELLANEOUS | 0 | 0 | 6,000 | 6,000 |
| 30000003 | 54045 | OPERATING SUPPLIES | 21,446 | 30,174 | 20,042 | 30,000 |
| 30000003 | 54058 | RUGS | 0 | 0 | 600 | 600 |
| 30000003 | 54078 | UNIFORMS | 0 | 319 | 500 | 1,000 |
| Operating Expenditures: | | | 233,154 | 283,866 | 388,091 | 286,849 |
| 30000003 | 60007 | COURTHOUSE BLDG | 45,000 | 0 | 50,000 | 50,000 |
| 30000003 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 45,000 | 134,400 |
| Capital Expenditures: | | | 45,000 | 0 | 95,000 | 184,400 |
| Expenditure Total: | | | 732,783 | 716,502 | 1,155,152 | 1,322,249 |

Weed & Pest Management



Weed & Pest Management Manager: Jesse Schroeder
Phone: 970-824-9184
Email: jschroeder@moffatcounty.net

Mission Statement:

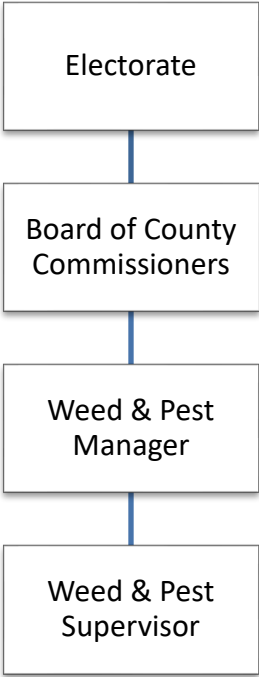
Work cooperatively with private individuals, State and Federal Agencies to implement a broad, efficient pest management program.

Purpose of Department:

- ✓ The Weed & Pest Management Department implements the State and County Undesirable Plant Management Plan including recommendations, physical assistance and herbicide applications. It directs broad based integrated plant management plans as part of the area's Coordinated Resource Management and other similar cooperative agreements. It assists cooperators in development and implementation of partnership agreements.
- ✓ It does mosquito abatement through a comprehensive integrated management plan with the focus being on larval control of mosquitoes in the Craig and Maybell recreational, residential, and surrounding areas. Including the trapping of adult mosquitoes and testing for vector borne diseases.
- ✓ Weed & Pest Management treats Mormon Crickets and Grasshopper infestations for members of the Pest District on a complaint basis.

| Weed & Pest Management Personnel Schedule | |
|--|-------------|
| Position Title | FTE |
| Weed & Pest Manager | 1.00 |
| Weed & Pest Supervisor | 0.74 |
| Administrative Supervisor | 0.05 |
| Staff Assistant | 0.05 |
| Contract Labor | 0.00 |
| Total | 1.84 |

Weed & Pest Management Organizational Chart



Weed & Pest Management Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-----------------|----------------|----------------|-------------------|----------------|
| 30500003 | 44025 | DEPARTMENT FEES | 11,960 | 11,568 | 15,000 | 15,000 |
| 30500003 | 46004 | REIMBURSEMENT | 41 | 0 | 0 | 0 |
| Total Revenue: | | | 12,000 | 11,568 | 15,000 | 15,000 |

Weed & Pest Management Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------------|----------------|----------------|------------------|----------------|
| 30500003 | 50020 | FULL TIME WAGES | 59,613 | 60,064 | 69,500 | 69,500 |
| 30500003 | 50025 | FULL TIME SHARED WAGES | 2,415 | 2,449 | 2,700 | 2,700 |
| 30500003 | 50030 | PART TIME WAGES | 30,439 | 20,615 | 38,800 | 38,800 |
| 30500003 | 50035 | PART TIME SHARED WAGES | 1,049 | 730 | 1,189 | 1,200 |
| 30500003 | 50042 | OVER TIME | 826 | 107 | 0 | 0 |
| 30500003 | 50044 | LONGEVITY | 131 | 113 | 130 | 130 |
| 30500003 | 50050 | CONTRACT LABOR | 23,518 | 31,963 | 49,000 | 49,000 |
| 30500003 | 50060 | FRINGE BENEFITS | 21,949 | 20,582 | 23,636 | 26,500 |
| 30500003 | 50080 | RETIREMENT | 3,730 | 3,767 | 4,340 | 4,400 |
| Personnel Expenditures: | | | 143,669 | 140,390 | 189,295 | 192,230 |
| 30500003 | 52001 | ANIMAL CONTROL | 10,000 | 10,000 | 10,000 | 10,000 |
| 30500003 | 52036 | REPAIRS BUILDING | 68 | 487 | 1,000 | 1,000 |
| 30500003 | 52037 | REPAIRS EQUIP/MAINT | 4,997 | 7,200 | 10,000 | 10,000 |
| 30500003 | 52043 | UTILITIES | 4,464 | 5,514 | 5,722 | 5,722 |
| 30500003 | 53009 | DUES & MEETINGS | 822 | 888 | 1,500 | 1,500 |
| 30500003 | 53010 | EDUCATION | 247 | 718 | 2,500 | 2,500 |
| 30500003 | 53036 | SPRAYING | 15,322 | 17,323 | 16,000 | 16,000 |
| 30500003 | 53042 | TELEPHONE | 0 | 0 | 1,500 | 1,500 |
| 30500003 | 53046 | TRAVEL | 39 | 512 | 2,500 | 2,500 |
| 30500003 | 53060 | RANGELAND PEST | 6,435 | 4,725 | 5,000 | 5,000 |
| 30500003 | 54037 | MISC EQUIPMENT | 4,365 | 6,258 | 5,000 | 5,000 |
| 30500003 | 54038 | MISCELLANEOUS | 857 | 564 | 5,000 | 5,000 |
| 30500003 | 54039 | MOSQUITO SUPPLIES | 39,047 | 28,102 | 42,320 | 42,320 |
| 30500003 | 54042 | OFFICE SUPPLIES | 164 | 0 | 1,500 | 1,500 |
| 30500003 | 54045 | OPERATING SUPPLIES | 29,065 | 41,635 | 33,000 | 33,000 |
| Operating Expenditures: | | | 115,892 | 123,925 | 142,542 | 142,542 |
| 30500003 | 60011 | EQUIPMENT MISCELLANEOUS | 6,785 | 14,637 | 9,000 | 10,000 |
| 30500003 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 22,000 | 56,000 |
| Capital Expenditures: | | | 6,785 | 14,637 | 31,000 | 66,000 |
| Expenditure Total: | | | 266,346 | 278,953 | 362,837 | 400,772 |

Moffat County Fairgrounds



Fairgrounds Manager: Bill Sixkiller
Phone: (970) 824-5708
Email: mocofair@moffatcounty.net

Mission Statement:

To maintain, operate and improve a safe high-quality facility for numerous uses by the general public and private sector.

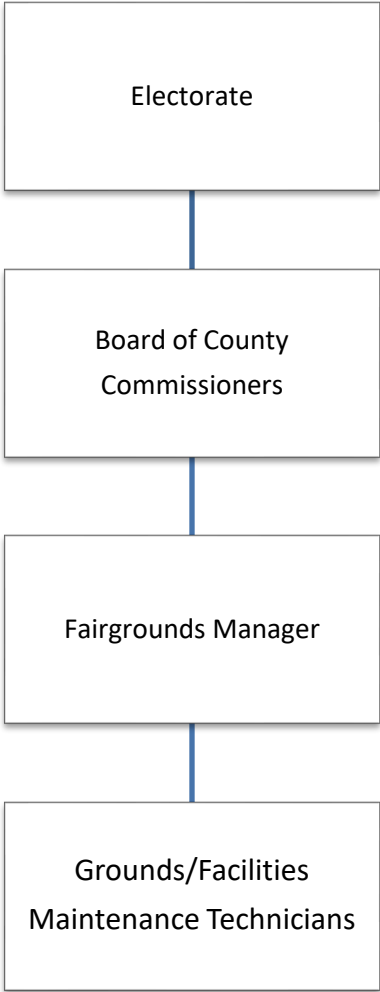
Purpose of Department:

The Moffat County Fairgrounds provides multiple areas for a variety of activities. A facility for livestock work and recreation, rodeos, roping, barrel racing, horse and livestock shows, horse racing, auctions, and the county fair. A pavilion with a full kitchen is used for many functions such as family gatherings, parties, dances, theater performances, concessions, etc. There is a large area under the grandstands, which contains a concession area facing the arenas. The center area of the grandstand building is used for meetings, wagering area in conjunction with the horse races, dances, dog classes, and public auctions. There is a large restroom in this building which is used during most arena activities. The indoor barn area is 240' X 100' has a heated office area and restrooms. The covered horse stall area is 120 12' x 12' that are used mostly in conjunction with scheduled events and overnight travelers. The covered picnic shelter area is 60' x 60 that is landscaped and has 4 Smoking Joe BBQ grills and 24 – 8' picnic tables. The picnic shelter provides a nice place for activities during the county fair and is also used for family gatherings and picnics. Along with the picnic shelter there is a restroom / shower house that provides added restrooms and showers for scheduled events, and picnics. RV hookups and a playground and have recently been added.

- ✓ Building cleaning / repair
- ✓ Arena ground preparation
- ✓ Trash pickup and removal
- ✓ Irrigation, mowing, and landscaping
- ✓ Cleanup and removal of manure
- ✓ Painting and repair of fences
- ✓ Planning and implementing improvement projects

| Fairgrounds Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| Fairgrounds Manager | 1.00 |
| Grounds/Facility Maintenance Technician | 1.00 |
| Contract Labor | 0.00 |
| Total | 2.00 |

Fairgrounds Organizational Chart



Fairgrounds Revenues

| ORG | OBJ | DESCRIPTION | 2021 | 2022 | 2023 | 2024 |
|-----------------------|-------|-------------------|---------------|---------------|---------------|---------------|
| | | | Actual | Actual | Estimated | Budget |
| 31000003 | 44023 | CAMPGROUND RENTAL | 2,676 | 4,528 | 1,000 | 3,000 |
| 31000003 | 44025 | DEPARTMENT FEES | 22,380 | 29,335 | 15,000 | 22,000 |
| 31000003 | 44039 | RV DUMP FEES | 11,974 | 8,908 | 10,000 | 8,000 |
| 31000003 | 46004 | REIMBURSEMENT | 822 | 0 | 0 | 0 |
| Total Revenue: | | | 37,852 | 42,771 | 26,000 | 33,000 |

Fairgrounds Expenditures

| ORG | OBJ | DESCRIPTION | 2021 | 2022 | 2023 | 2024 |
|--------------------------------|-------|---------------------------|----------------|----------------|----------------|----------------|
| | | | Actual | Actual | Estimate | Budget |
| 31000003 | 50020 | FULL TIME WAGES | 98,583 | 96,285 | 150,500 | 150,500 |
| 31000003 | 50042 | OVER TIME | 30 | 1,378 | 3,500 | 3,500 |
| 31000003 | 50044 | LONGEVITY | 2,610 | 2,600 | 2,600 | 2,600 |
| 31000003 | 50046 | LEAVE PAID OUT | 0 | 3,557 | 0 | 22,000 |
| 31000003 | 50050 | CONTRACT LABOR | 41,441 | 33,005 | 43,000 | 53,000 |
| 31000003 | 50060 | FRINGE BENEFITS | 46,790 | 43,569 | 52,314 | 70,000 |
| 31000003 | 50080 | RETIREMENT | 3,988 | 6,099 | 9,186 | 9,000 |
| Personnel Expenditures: | | | 193,441 | 186,493 | 261,100 | 310,600 |
| 31000003 | 52020 | UTILITIES GARBAGE REMOVAL | 588 | 1,978 | 1,500 | 1,800 |
| 31000003 | 52029 | MAINTENANCE CONTRACTS | 4,472 | 4,472 | 5,600 | 5,600 |
| 31000003 | 52036 | REPAIRS BUILDING | 866 | 452 | 1,500 | 1,500 |
| 31000003 | 52037 | REPAIRS EQUIP/MAINT | 3,494 | 6,484 | 7,500 | 7,500 |
| 31000003 | 52043 | UTILITIES | 45,056 | 53,551 | 46,000 | 67,000 |
| 31000003 | 53042 | TELEPHONE | 1,775 | 1,821 | 2,500 | 2,500 |
| 31000003 | 54030 | GAS & OIL | 75 | 197 | 400 | 400 |
| 31000003 | 54033 | MAINTENANCE SUPPLIES | 6,303 | 9,624 | 11,000 | 11,000 |
| 31000003 | 54038 | MISCELLANEOUS | 3,040 | 2,075 | 0 | 0 |
| Operating Expenditures: | | | 65,670 | 80,654 | 76,000 | 97,300 |
| 31000003 | 60004 | CAPITAL IMPROVEMENTS | 0 | 0 | 0 | 0 |
| 31000003 | 60005 | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| 31000003 | 60011 | EQUIPMENT MISCELLANEOUS | 8,250 | 77,063 | 12,650 | 0 |
| 31000003 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 0 | 60,000 |
| 31000003 | 60016 | FAIRGROUNDS BLDG | 1,572 | 32,908 | 13,200 | 0 |
| Capital Expenditures: | | | 9,822 | 109,971 | 25,850 | 60,000 |
| Expenditure Total: | | | 268,934 | 377,117 | 362,950 | 467,900 |

Cemetery



Cemetery/Fairgrounds Manager: Bill Sixkiller
Phone: 970-824-5708
Email: mocofair@moffatcounty.net

Mission Statement:

It is the mission of the Moffat County Cemetery to maintain burial records, the collection of monies from the sale of burial spaces, openings and maintain the cemetery grounds.

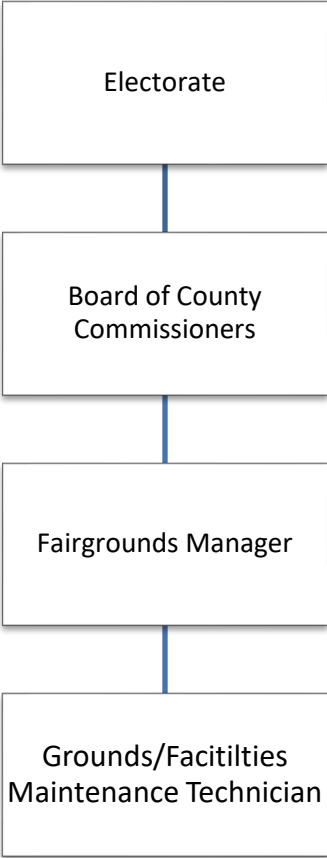
Purpose of Department:

- ✓ To operate and maintain the Cemetery Grounds
- ✓ Plan and implement future development projects
- ✓ Maintain burial records and collect fees from the sale of burial spaces and openings

Cemetery Personnel Schedule

| Position Title | FTE |
|---|-------------|
| Grounds/Facility Maintenance Technician | 1.00 |
| Total | 1.00 |

Cemetery Organizational Chart



Cemetery Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------------------|----------------|----------------|-------------------|----------------|
| 31500003 | 44029 | CEMETERY OPENINGS | 18,695 | 15,600 | 15,000 | 15,000 |
| 31500003 | 44030 | CEMETERY SALE OF LOTS | 19,765 | 12,905 | 8,000 | 8,000 |
| 31500003 | 44031 | CEMETERY VASES FOUNDATION | 137 | 207 | 300 | 200 |
| 31500003 | 46004 | REIMBURSEMENT | 52 | 0 | 0 | 0 |
| 31500003 | 45001 | MISCELLANEOUS | 0 | 1 | 0 | 0 |
| 31500003 | 45008 | DONATIONS | 0 | 40 | 0 | 0 |
| Total Revenue: | | | 38,649 | 28,752 | 23,300 | 23,200 |

Cemetery Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 31500003 | 50020 | FULL TIME WAGES | 44,015 | 44,353 | 52,000 | 52,000 |
| 31500003 | 50042 | OVER TIME | 632 | 766 | 0 | 0 |
| 31500003 | 50060 | FRINGE BENEFITS | 28,629 | 28,066 | 28,790 | 30,000 |
| 31500003 | 50080 | RETIREMENT | 2,679 | 2,707 | 3,120 | 3,120 |
| Personnel Expenditures: | | | 75,956 | 75,893 | 83,910 | 85,120 |
| 31500003 | 52006 | CEMETERY OPENINGS | 0 | 0 | 0 | 0 |
| 31500003 | 52020 | UTILITIES GARBAGE REMOVAL | 447 | 840 | 850 | 850 |
| 31500003 | 52036 | REPAIRS BUILDING | 0 | 0 | 0 | 0 |
| 31500003 | 52037 | REPAIRS EQUIP/MAINT | 2,247 | 1,714 | 2,500 | 2,500 |
| 31500003 | 52043 | UTILITIES | 40,737 | 34,402 | 40,240 | 40,500 |
| 31500003 | 54030 | GAS & OIL | 0 | 0 | 400 | 400 |
| 31500003 | 54038 | MISCELLANEOUS | 10 | 0 | 0 | 0 |
| 31500003 | 54045 | OPERATING SUPPLIES | 4,910 | 4,805 | 7,500 | 7,500 |
| Operating Expenditures: | | | 48,350 | 41,760 | 51,490 | 51,750 |
| 31500003 | 60005 | CAPITAL OUTLAY | 0 | 0 | 15,000 | 0 |
| 31500003 | 60011 | EQUIPMENT MISCELLANEOUS | 21,484 | 10,828 | 0 | 0 |
| 31500003 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 44,800 | 60,000 |
| Capital Expenditures: | | | 21,484 | 10,828 | 59,800 | 60,000 |
| Expenditure Total: | | | 145,790 | 128,481 | 195,200 | 196,870 |

Parks & Recreation



Grounds & Building Manager: Barry Barnes

Phone: 970-824-9107

Email: bbarnes@moffatcounty.net

The Mission of Moffat County Parks and Recreation Department provide clean and well-maintained recreational facilities for the residents of Moffat County and visitors.

Purpose of Department:

The Moffat County Parks and Recreation is currently managed by the Moffat County Facilities Department. The costs included in the Moffat County Parks and Recreation budget include park specific expenses.

Parks & Recreation Facilities include:

- ✓ Four-field Softball Complex
- ✓ Ice Arena; mid-October through March
- ✓ Roller Blade Field House and Community Building: used throughout the Summer
- ✓ Soccer Field
- ✓ 2 -Community Picnic Shelters, Picnic Area; with tables and playground equipment and restroom.
- ✓ There is also a Kiwanis Trail and other hiking trails, canoe launch area with picnic area, lakefront with handicapped access dock and fishing area with picnic tables, and a Disc Golf Course.
- ✓ Community stage and electrical system upgrade in surrounding field.

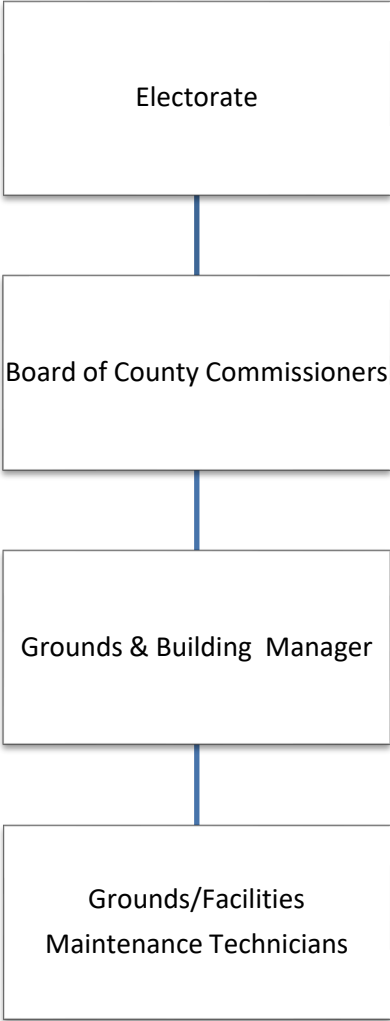
Events during the year include:

- ✓ 6-9 Softball and Baseball Tournaments
- ✓ Hockey Tournaments
- ✓ Several large Company Picnics
- ✓ Scouting Functions
- ✓ Mud Volleyball Games and other events
- ✓ There are many scheduled uses of the facilities such as family and business picnics, wedding receptions, graduation parties, class reunions, high school cross country practices and meets and some camping by permit.
- ✓ Whittle of the Woods and misc. festivals

Parks & Recreation Personnel Schedule

| Position Title | FTE |
|---|-------------|
| Grounds/Facility Maintenance Technician | 2.00 |
| Total | 2.00 |

Parks & Recreation Organizational Chart



Parks & Recreation Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------------|----------------|----------------|-------------------|----------------|
| 32000003 | 44020 | ICE RINK | 56,286 | 65,600 | 40,000 | 40,000 |
| 32000003 | 44023 | CAMPGROUND RENTAL | 80 | 430 | 100 | 100 |
| 32000003 | 44025 | DEPARTMENT FEES | 6,800 | 3,850 | 5,000 | 5,000 |
| 32000003 | 44026 | CONCESSIONS | 599 | 442 | 400 | 400 |
| 32000003 | 45012 | HAY LEASE | 10,858 | 9,500 | 9,000 | 9,500 |
| 32000003 | 45001 | MISCELLANEOUS | 0 | 2 | 0 | 0 |
| 32000003 | 46001 | INSURANCE REIMBURSEMENT | 3,191 | 0 | 0 | 0 |
| 32000003 | 46004 | REIMBURSEMENT | 1,506 | 665 | 0 | 0 |
| Total Revenue: | | | 79,321 | 80,490 | 54,500 | 55,000 |

Parks & Recreation Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------------|----------------|----------------|------------------|----------------|
| 32000003 | 50020 | FULL TIME WAGES | 71,529 | 77,726 | 91,400 | 97,000 |
| 32000003 | 50042 | OVER TIME | 73 | 0 | 500 | 500 |
| 32000003 | 50050 | CONTRACT LABOR | 0 | 0 | 0 | 0 |
| 32000003 | 50060 | FRINGE BENEFITS | 38,046 | 25,247 | 20,025 | 35,000 |
| 32000003 | 50080 | RETIREMENT | 3,940 | 1,723 | 5,484 | 7,000 |
| Personnel Expenditures: | | | 113,588 | 104,696 | 117,409 | 139,500 |
| 32000003 | 52023 | ICE ARENA COMPRESSOR | 6,960 | 7,391 | 8,000 | 8,000 |
| 32000003 | 52036 | REPAIRS BUILDING | 4,172 | 5,457 | 3,517 | 3,517 |
| 32000003 | 52037 | REPAIRS EQUIP/MAINT | 1,438 | 3,383 | 5,682 | 5,682 |
| 32000003 | 52043 | UTILITIES | 37,204 | 43,866 | 41,304 | 60,000 |
| 32000003 | 53006 | DEEP CUT DITCH | 1,088 | 544 | 545 | 545 |
| 32000003 | 53042 | TELEPHONE | 438 | 415 | 440 | 440 |
| 32000003 | 54012 | CONCESSIONS | 599 | 987 | 1,500 | 1,500 |
| 32000003 | 54030 | GAS & OIL | 187 | 0 | 6,396 | 6,396 |
| 32000003 | 54037 | MISC EQUIPMENT | 0 | 2,805 | 3,162 | 3,162 |
| 32000003 | 54038 | MISCELLANEOUS | 0 | 525 | 2,222 | 2,222 |
| 32000003 | 54045 | OPERATING SUPPLIES | 13,132 | 17,179 | 17,345 | 17,345 |
| 32000003 | 54078 | UNIFORMS | 0 | 215 | 500 | 1,000 |
| Operating Expenditures: | | | 65,218 | 82,767 | 90,613 | 109,809 |
| 32000003 | 60011 | EQUIPMENT MISCELLANEOUS | 0 | 14,505 | 0 | 0 |
| Capital Expenditures: | | | 0 | 14,505 | 0 | 0 |
| Expenditure Total: | | | 178,805 | 201,967 | 208,022 | 249,309 |

Sherman Youth Camp



Grounds & Building Manager: Barry Barnes
Phone: 970-824-9107
Email: bbarnes@moffatcounty.net

Purpose of Department:

The Sherman Youth Camp is currently managed by the Moffat County Grounds & Building Department.

The major use of camping facilities at Sherman Youth Camp occurs at the end of May through middle of November.

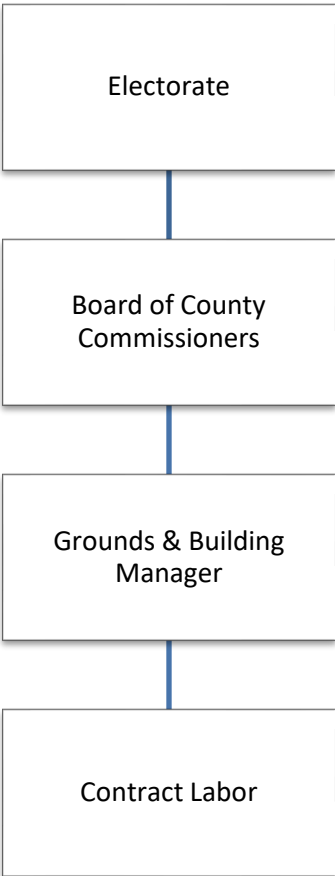
The Services at Sherman Youth Camp are provided for Youth Groups; Boy and Girl Scouts, School Groups, 4-H Groups, family camping and other groups.

Services Include:

- ✓ Camp sites with drinking water, pavilion with stove, refrigerators, sinks, tables, some utensils for cooking meals, and another room that can be used for meetings, games and/or sleeping.
- ✓ There is a playground area with volleyball court, horseshoe pits, hiking trails, and campfire area and restroom facilities. A generator is on site for electrical service and well water pump operation. The County also maintains Freeman Reservoir.

| Sherman Youth Camp Personnel Schedule | |
|--|-------------|
| Contract Labor | FTE |
| Sherman Youth Camp | 0.00 |
| Total | 0.00 |

Sherman Youth Camp Organizational Chart



Sherman Youth Camp Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------------|----------------|----------------|-------------------|----------------|
| 32500003 | 44023 | CAMPGROUND RENTAL | 5,835 | 4,428 | 10,000 | 6,000 |
| 32500003 | 44041 | DAY USE FEE | 62 | 105 | 2,000 | 500 |
| 325FRMN3 | 44023 | CAMPGROUND RENTAL | 8,117 | 6,816 | 0 | 4,000 |
| 325FRMN3 | 44041 | DAY USE FEE | 2,331 | 2,292 | 0 | 1,000 |
| 32500003 | 45001 | MISCELLANEOUS | 5 | 21 | 0 | 0 |
| 32500003 | 46001 | INSURANCE REIMBURSEMENT | 0 | 3,073 | 0 | 0 |
| 32500003 | 45008 | DONATIONS | 0 | 0 | 0 | 0 |
| Total Revenue: | | | 16,350 | 16,734 | 12,000 | 11,500 |

Sherman Youth Camp Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|----------------------|----------------|----------------|------------------|----------------|
| 32500003 | 50050 | CONTRACT LABOR | 7,613 | 9,267 | 13,710 | 13,710 |
| Personnel Expenditures: | | | 7,613 | 9,267 | 13,710 | 13,710 |
| 32500003 | 52017 | FACILITY EXPENSE | 644 | 130 | 0 | 0 |
| 32500003 | 52036 | REPAIRS BUILDING | 896 | 0 | 186 | 186 |
| 32500003 | 52037 | REPAIRS EQUIP/MAINT | 847 | 167 | 588 | 588 |
| 32500003 | 54045 | OPERATING SUPPLIES | 5,139 | 3,954 | 4,466 | 4,466 |
| 32500003 | 54038 | MISCELLANEOUS | 0 | 0 | 450 | 450 |
| 325FRMN3 | 54045 | OPERATING SUPPLIES | 0 | 474 | 650 | 650 |
| Operating Expenditures: | | | 7,525 | 4,725 | 6,340 | 6,340 |
| 32500003 | 60004 | CAPITAL IMPROVEMENTS | 0 | 0 | 9,000 | 0 |
| 32500003 | 60040 | SYC LODGE | 0 | 0 | 41,187 | 189,187 |
| Capital Expenditures: | | | 0 | 0 | 41,187 | 189,187 |
| Expenditure Total: | | | 15,138 | 13,992 | 61,237 | 209,237 |

Maybell Ambulance



Mission Statement:

To provide exemplary EMTB pre-hospital care to all in need of ambulance services within the MVA district as outlined by the Moffat County Board of County Commissioners

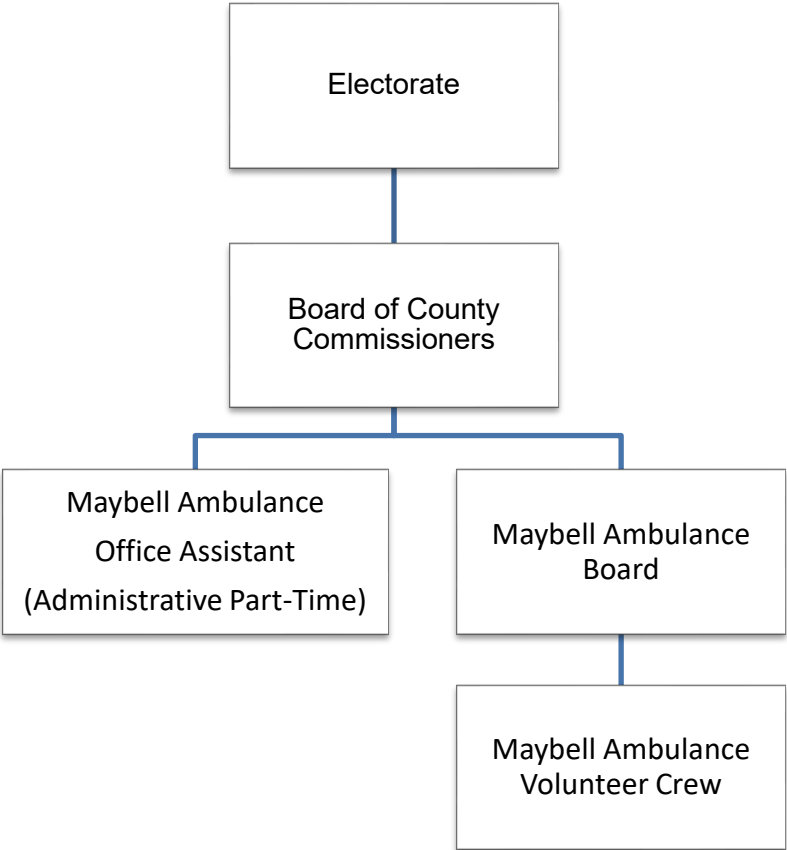
Purpose of Department:

Maybell Ambulance Provides to its community:

- ✓ 2 Full service ambulances (licensed)
- ✓ 6 EMT Basics
- ✓ Assistance available from Maybell Volunteer Fire Department, TMH Ambulance ALS services, and other agencies

| Maybell Ambulance Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| Maybell Ambulance Office Assistant | 0.25 |
| Maybell Ambulance Call-Out | n/a |
| Total | 0.25 |

Maybell Ambulance Organizational Chart



Maybell Ambulance Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------------|----------------|----------------|-------------------|----------------|
| 40000004 | 44025 | DEPARTMENT FEES | 3,281 | 3,529 | 5,000 | 5,000 |
| 40000004 | 46004 | REIMBURSEMENT | 3,616 | 4,271 | 0 | 0 |
| 40000004 | 45008 | DONATIONS | 1,000 | 2,675 | 0 | 0 |
| 40000004 | 46001 | INSURANCE REIMBURSEMENT | 0 | 6,809 | 0 | 0 |
| Total Revenue: | | | 7,897 | 17,284 | 5,000 | 5,000 |

Maybell Ambulance Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------|----------------|----------------|------------------|----------------|
| 40000004 | 50030 | PART TIME WAGES | 7,974 | 7,935 | 8,542 | 8,542 |
| 40000004 | 50040 | CALL OUT WAGES | 3,660 | 10,950 | 10,000 | 10,000 |
| 40000004 | 50060 | FRINGE BENEFITS | 1,855 | 4,029 | 4,600 | 4,600 |
| Personnel Expenditures: | | | 13,489 | 22,914 | 23,142 | 23,142 |
| 40000004 | 52029 | MAINTENANCE CONTRACTS | 0 | 0 | 1,500 | 1,500 |
| 40000004 | 52035 | REPAIRS AUTO | 0 | 7,087 | 200 | 5,000 |
| 40000004 | 52036 | REPAIRS BUILDING | 13,043 | 604 | 0 | 0 |
| 40000004 | 52043 | UTILITIES | 3,129 | 3,950 | 7,680 | 15,000 |
| 40000004 | 53042 | TELEPHONE | 1,484 | 1,730 | 1,500 | 1,500 |
| 40000004 | 53046 | TRAVEL | 204 | 85 | 1,000 | 1,000 |
| 40000004 | 53056 | EMPLOYEE EDUCATION | 1,817 | 4,624 | 2,500 | 2,500 |
| 40000004 | 54030 | GAS & OIL | 973 | 1,775 | 1,500 | 1,500 |
| 40000004 | 54037 | MISC EQUIPMENT | 0 | 6,624 | 0 | 5,000 |
| 40000004 | 54038 | MISCELLANEOUS | 317 | 1,095 | 1,000 | 1,000 |
| 40000004 | 54042 | OFFICE SUPPLIES | 341 | 597 | 200 | 500 |
| 40000004 | 54045 | OPERATING SUPPLIES | 2,473 | 3,007 | 4,500 | 4,500 |
| 40000004 | 58008 | FEES | 166 | 166 | 1,000 | 1,000 |
| Operating Expenditures: | | | 23,947 | 31,345 | 22,580 | 40,000 |
| 40000004 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 37,436 | 54,258 | 45,722 | 63,142 |

Maybell Volunteer Fire



Maybell Volunteer Fire Department Board
Maybell Volunteer Department Garage Address:
121 Fellows
Maybell, CO 81640

Mission Statement:

To ensure prompt, safe and secure coverage of all structure and wild land fires in and around Maybell as directed in our by-laws. Also to provide assistance to Maybell volunteer ambulance through our rescue truck and extrication operations

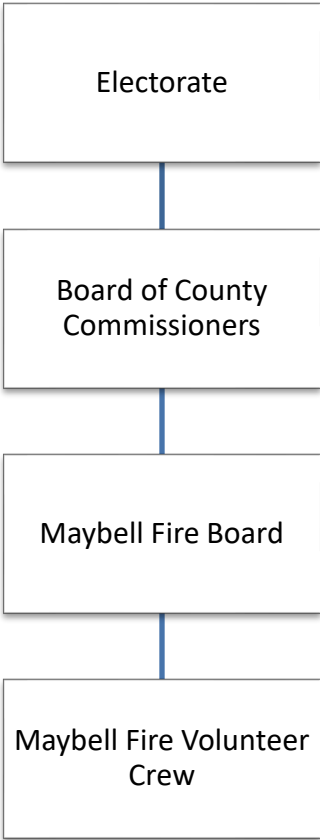
Purpose of Department:

To provide emergency services on a volunteer basis to the Maybell area with:

- ✓ One Rescue Truck
- ✓ One Brush Truck
- ✓ One 3,000 Gallon Fire Tender
- ✓ One FWD Fire Truck (to be replaced)
- ✓ Twelve Volunteer Fire Fighters
- ✓ Approximately twenty other fire department members volunteer (support services)
- ✓ One five member fire board appointed by Moffat County BOCC
- ✓ Volunteers trained on equipment, CPR, extrication, medical assistance and first strike wild land and structure fire assistance.

| Maybell Fire Department Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| Maybell Fire Call-Out | n/a |
| Total | 0.00 |

Maybell Fire Organizational Chart



Maybell Fire Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------|----------------|----------------|-------------------|----------------|
| 40500004 | 45001 | MISCELLANEOUS | 9,804 | 6,707 | 0 | 0 |
| 40500005 | 46004 | REIMBURSEMENT | 0 | 137 | 0 | 0 |
| Total Revenue: | | | 9,804 | 6,844 | 0 | 0 |

Maybell Fire Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|--------------------------|----------------|----------------|------------------|----------------|
| 40500004 | 50030 | PART TIME WAGES | 0 | 0 | 0 | 500 |
| 40500004 | 50040 | CALL OUT WAGES | 2,305 | 3,425 | 6,000 | 7,000 |
| 40500004 | 50042 | OVER TIME | 51 | 2,139 | 0 | 0 |
| 40500004 | 50060 | FRINGE BENEFITS | 801 | 1,864 | 2,292 | 2,900 |
| 40500004 | 50080 | RETIREMENT | 0 | 69 | 0 | 125 |
| Personnel Expenditures: | | | 3,158 | 7,497 | 8,292 | 10,525 |
| 40500004 | 52035 | REPAIRS AUTO | 0 | 2,434 | 0 | 2,500 |
| 40500004 | 52038 | RADIO REPAIR/MAINTENANCE | 0 | 0 | 0 | 0 |
| 40500004 | 52043 | UTILITIES | 2,504 | 3,395 | 7,650 | 7,650 |
| 40500004 | 53009 | DUES & MEETINGS | 0 | 0 | 0 | 0 |
| 40500004 | 53056 | EMPLOYEE EDUCATION | 0 | 190 | 0 | 0 |
| 40500004 | 54030 | GAS & OIL | 400 | 653 | 0 | 600 |
| 40500004 | 54037 | MISC EQUIPMENT | 13,962 | 756 | 0 | 0 |
| 40500004 | 54038 | MISCELLANEOUS | 1,207 | 625 | 0 | 700 |
| 40500004 | 54045 | OPERATING SUPPLIES | 109 | 396 | 9,000 | 9,000 |
| Operating Expenditures: | | | 18,181 | 8,448 | 16,650 | 20,450 |
| 40500004 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 0 | 60,000 |
| Capital Expenditures: | | | 0 | 0 | 0 | 60,000 |
| Expenditure Total: | | | 21,339 | 15,946 | 24,942 | 90,975 |

Veteran's Officer



Veteran's Officer: Ed Wilkinson
Phone: 970-824-0384
Email: veterans@moffatcounty.net

Mission Statement:

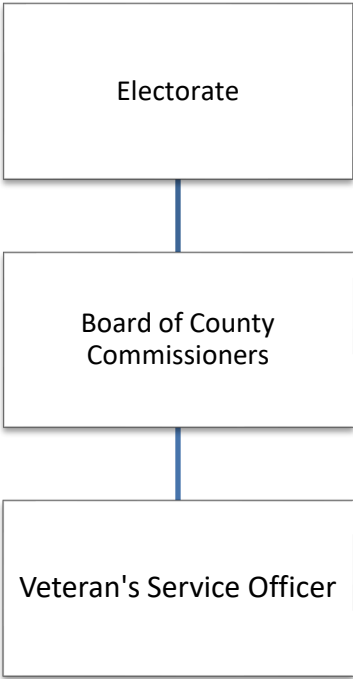
To Put the Veteran First" Offering veterans, their families and dependents in the State of Colorado, especially residents of Moffat and surrounding counties, support and assistance in filing claims they may be entitled and offering transportation to and from veteran medical facilities.

Purpose of Department:

- ✓ It is the duty of the Veteran's Service Officer and assistant to assist residents of the State of Colorado, especially residents of Moffat and surrounding counties, who served honorably in the United States Armed Services or Merchant Marines and their surviving spouses and dependents, administrators, executors, guardians, conservators, and or heirs of any such veteran: or any other person who may have proper claim, by assisting and filing claims for insurance, health care enrollment, pensions, disability compensations, hospitalization (including transport to local or Veteran Medical Facilities: employment and vocational rehabilitation i.e. educational, burial, home loans, etc.) or any other benefits that they may be entitled.

| Veteran's Officer Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| Veteran's Service Officer | 0.50 |
| Total | 0.50 |

Veteran's Officer Organizational Chart



Veteran's Officer Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|------------------------|----------------|----------------|-------------------|----------------|
| 41000004 | 43412 | STATE VETERANS OFFICER | 13,328 | 14,400 | 14,700 | 14,700 |
| Total Revenue: | | | 13,328 | 14,400 | 14,700 | 14,700 |

Veteran's Officer Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 41000004 | 50030 | PART TIME WAGES | 17,447 | 19,137 | 19,400 | 19,500 |
| 41000004 | 50060 | FRINGE BENEFITS | 1,354 | 1,485 | 1,505 | 1,600 |
| Personnel Expenditures: | | | 18,801 | 20,622 | 20,905 | 21,100 |
| 41000004 | 52027 | LEASING | 2,432 | 2,432 | 2,432 | 0 |
| 41000004 | 52035 | REPAIRS AUTO | 639 | 0 | 1,000 | 1,000 |
| 41000004 | 53002 | ADVERTISING/LEGAL NOTICES | 0 | 0 | 500 | 500 |
| 41000004 | 53042 | TELEPHONE | 1,300 | 1,324 | 800 | 800 |
| 41000004 | 53046 | TRAVEL | 642 | 0 | 1,000 | 1,000 |
| 41000004 | 54042 | OFFICE SUPPLIES | 567 | 821 | 500 | 1,000 |
| 41000004 | 54049 | POSTAGE | 0 | 0 | 150 | 150 |
| Operating Expenditures: | | | 5,581 | 4,577 | 6,382 | 4,450 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 24,381 | 25,199 | 27,287 | 25,550 |

Youth Services



Positive Youth Development Restorative Justice



Fairness & Equity

Public Safety

**Youth Services Director/Colorado Youth Detention Continuum (CYDC) Case Manager
Tara Wojtkiewicz
Phone: 970-824-9150
Email: diversion@moffatcounty.net**

Mission Statement

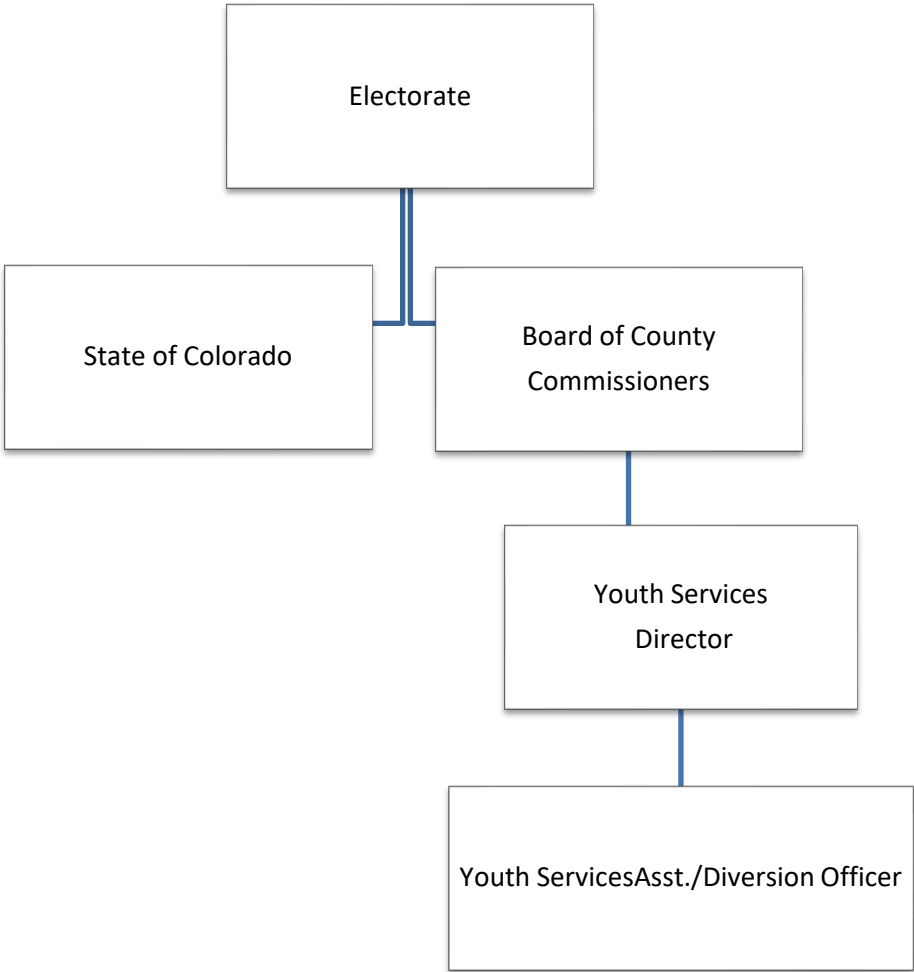
The mission of the Youth Services Department is to collaboratively design, implement, and uniformly monitor a continuum of care for youth in crisis in the Juvenile Justice System.

Purpose of Department

- ✓ The Youth Services Department (YSD) is a unique department that serves the youth of Moffat County. Programs that comprise the department include; CYDC Juvenile Screenings; CYDC Pre-Adjudicated Release Supervision; Juvenile Diversion Program; and the Crisis Intervention Team.
- ✓ These programs cover a wide range of services: screening youth who have allegedly committed a delinquent act as guided by State mandate; from providing mediation services to youth in conflict; to monitoring youth that are participating in the Diversion Program or being supervised on a Pre-Adjudicated Release Plan (PRP); or helping to find resources within our community to prevent youth from being homeless or a runaway.
- ✓ Fifty-eight (58) youth were provided services through the YSD in 2023. An estimate of one hundred and fifty (150) to two hundred and fifty (250) youth will be provided services in 2024.

| Youth Services Personnel Schedule | |
|-----------------------------------|-------------|
| Position Title | FTE |
| Youth Services Director | 0.50 |
| Youth Services Director | 0.50 |
| Youth Services Asst./Div Officer | 1.00 |
| Total | 2.00 |

Youth Services Organizational Chart



Youth Services Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|------------------------------|----------------|----------------|-------------------|----------------|
| 41500004 | 43411 | STATE CORRECTIONAL TREATMENT | 0 | 0 | 0 | 0 |
| 41500004 | 43418 | STATE HOMELAND SEC EQUIPMENT | 0 | 0 | 0 | 0 |
| 41500004 | 43433 | STATE JUDICIAL DIVERSION | 21,617 | 29,224 | 23,582 | 23,582 |
| 415SB944 | 43409 | STATE SB94 CASE MANAGEMENT | 28,774 | 33,426 | 35,419 | 35,419 |
| 415SB944 | 43410 | STATE SB94 MISCELLANEOUS | 2,290 | 6,141 | 10,000 | 7,000 |
| 41500004 | 43900 | CITY OF CRAIG | 12,000 | 12,000 | 12,000 | 12,000 |
| 41500004 | 44040 | SB215 FEES | 2,732 | 5,088 | 9,000 | 6,000 |
| 41500004 | 45002 | UNITED WAY | 191 | 257 | 500 | 500 |
| 41500004 | 46004 | REIMBURSEMENT | 0 | 0 | 500 | 500 |
| Total Revenue: | | | 67,604 | 86,138 | 91,001 | 85,001 |

Youth Services Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 41500004 | 50025 | FULL TIME SHARED WAGES | 29,806 | 30,017 | 31,000 | 37,000 |
| 415SB944 | 50025 | FULL TIME SHARED WAGES | 29,807 | 30,018 | 31,000 | 37,000 |
| 41500004 | 50020 | FULL TIME WAGES | 51,175 | 53,438 | 80,000 | 51,000 |
| 41500004 | 50040 | ON CALL WAGES | 0 | 0 | 0 | 29,250 |
| 41500004 | 50042 | OVERTIME | 0 | 51 | 0 | 0 |
| 41500004 | 50055 | EMPLOYEE BONUS | 0 | 1,000 | 0 | 0 |
| 415SB944 | 50055 | EMPLOYEE BONUS | 0 | 1,000 | 0 | 0 |
| 41500004 | 50060 | FRINGE BENEFITS | 34,542 | 19,669 | 43,659 | 43,000 |
| 415SB944 | 50060 | FRINGE BENEFITS | 0 | 14,712 | 0 | 16,000 |
| 41500004 | 50080 | RETIREMENT | 3,577 | 1,861 | 3,720 | 5,200 |
| 415SB944 | 50080 | RETIREMENT | 0 | 1,861 | 0 | 2,100 |
| Personnel Expenditures: | | | 148,907 | 153,627 | 189,379 | 220,550 |
| 41500004 | 51018 | OTHER PROFESSIONAL SERVICES | 0 | 145 | 0 | 0 |
| 41500004 | 53046 | TRAVEL | 0 | 7,038 | 2,394 | 2,394 |
| 41500004 | 53054 | WRAPAROUND SERVICES | 347 | 972 | 4,500 | 4,500 |
| 41500004 | 54042 | OFFICE SUPPLIES | 2,349 | 983 | 1,250 | 1,250 |
| 41500004 | 54070 | SUBSTANCE CLASS FEES | 170 | 0 | 500 | 500 |
| Operating Expenditures: | | | 2,866 | 9,138 | 8,644 | 8,644 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 151,773 | 162,765 | 198,023 | 229,194 |

Health Allotments

Finance Director: Catherine Nielson

Phone: 970-824-9106

Email: cnielson@moffatcounty.net

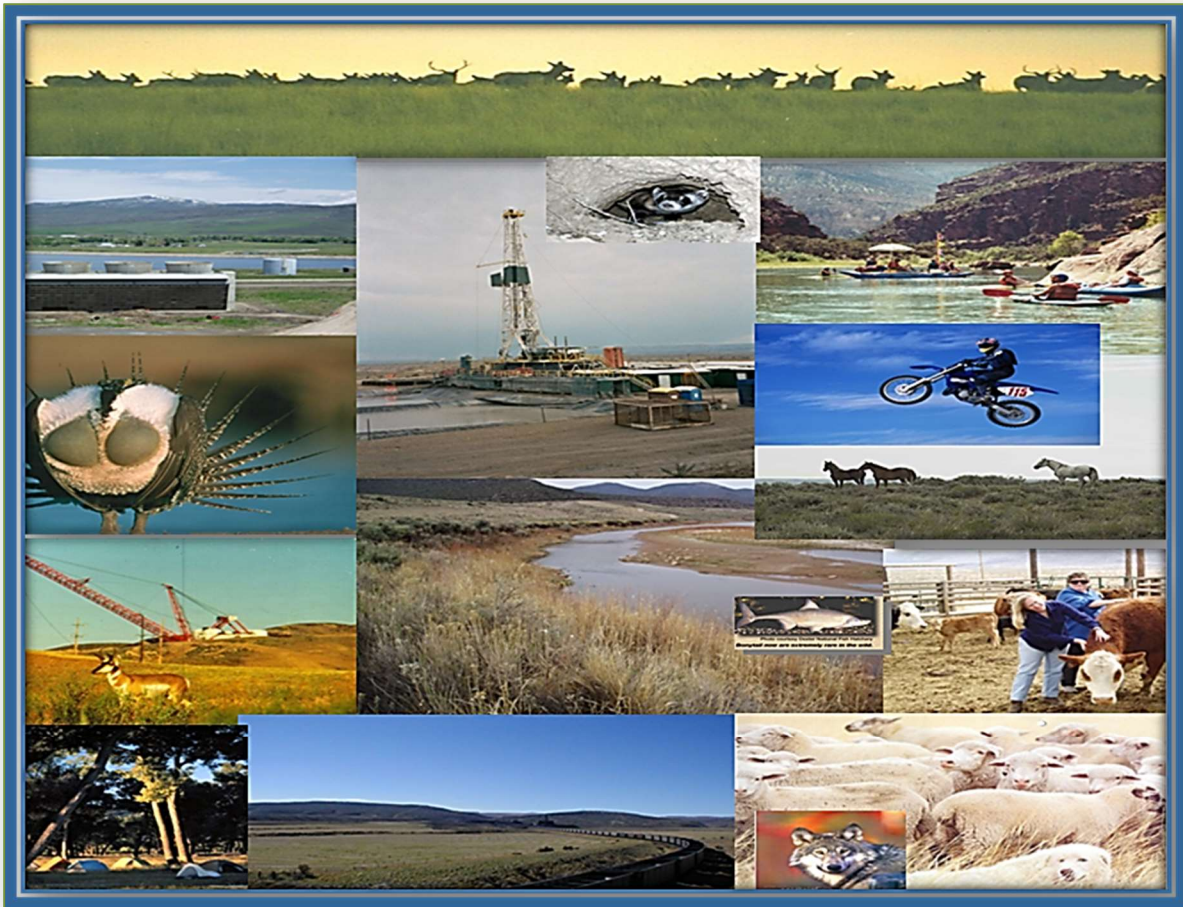
Purpose of Department

- ✓ **Medical Director**
Medical Director to help guide Ambulance services.

Health Allotment Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|--------------------|----------------|----------------|------------------|----------------|
| 42000004 | 51008 | DETOX | 0 | 0 | 0 | 0 |
| 42000004 | 51017 | NW COLORADO HEALTH | 0 | 0 | 0 | 0 |
| 42000004 | 51028 | MEDICAL DIRECTOR | 2,000 | 2,000 | 2,000 | 2,000 |
| Operating Expenditures: | | | 2,000 | 2,000 | 2,000 | 2,000 |
| Expenditure Total: | | | 2,000 | 2,000 | 2,000 | 2,000 |

Natural Resources



Natural Resources Director: Jeff Comstock

Phone: 970-826-3400

Email: jcomstock@moffatcounty.net

Mission Statement:

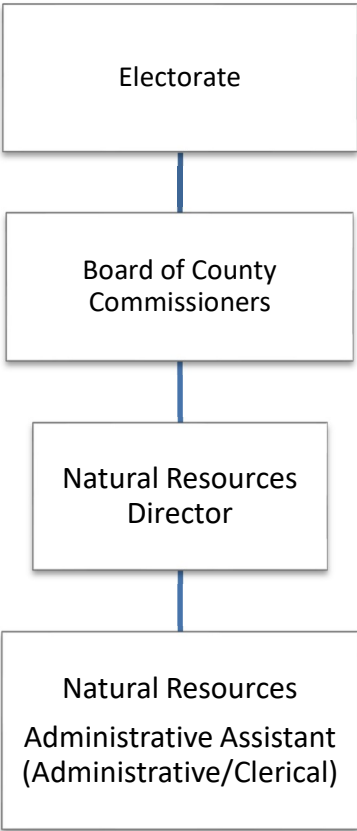
To provide background knowledge, council, and implement projects and solutions on behalf of the Moffat County Commissioners, to protect economic and social values of the County as those values are impacted from public land decisions, policy, and new legislation.

Purpose of Department:

The Natural Resources Department is actively participating in the development and revision of several federal and state land management plans, policy, and legislation which affect the socio-economics of the County. The Department represents Moffat County and the Commissioners in dozens of active water, wildlife, land management, real estate, agriculture, recreation, and energy policy discussions that directly impact our economy and culture. The Moffat County Natural Resources Department also co-manages the Moffat County Minerals Program which 60,000 acres of mineral rights are leased and managed.

| Natural Resources Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| Natural Resources Director | 1.00 |
| Natural Resources Administrative Assistant | 0.33 |
| Total | 1.33 |

Natural Resources Organizational Chart



Natural Resources Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------|----------------|----------------|-------------------|----------------|
| 50000005 | 43431 | STATE GRANT | 0 | 42,500 | 0 | 0 |
| 50000005 | 46004 | REIMBURSEMENT | 0 | 0 | 0 | 0 |
| Total Revenue: | | | 0 | 42,500 | 0 | 0 |

Natural Resources Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 50000005 | 50020 | FULL TIME WAGES | 87,989 | 88,600 | 92,500 | 100,000 |
| 50000005 | 50025 | FULL TIME SHARED WAGES | 14,548 | 16,991 | 19,140 | 19,140 |
| 50000005 | 50044 | LONGEVITY | 2,620 | 2,749 | 2,956 | 2,956 |
| 50000005 | 50060 | FRINGE BENEFITS | 39,233 | 38,905 | 39,391 | 41,000 |
| 50000005 | 50080 | RETIREMENT | 6,309 | 6,501 | 6,876 | 7,000 |
| Personnel Expenditures: | | | 150,698 | 153,746 | 160,863 | 170,096 |
| 50000005 | 51015 | LEGAL SERVICES | 8,483 | 12,392 | 10,000 | 10,000 |
| 50000005 | 51021 | RANGELAND/WATER ISSUES | 411 | 5,591 | 3,000 | 3,000 |
| 50000005 | 53002 | ADVERTISING/LEGAL NOTICES | 0 | 0 | 150 | 150 |
| 50000005 | 53009 | DUES & MEETINGS | 2,065 | 2,725 | 3,400 | 3,400 |
| 50000005 | 53016 | GIS MAPPING | 0 | 30 | 2,000 | 2,000 |
| 50000005 | 53046 | TRAVEL | 889 | 1,963 | 5,037 | 5,037 |
| 50000005 | 54042 | OFFICE SUPPLIES | 1,216 | 142 | 650 | 650 |
| 50000005 | 54038 | MISCELLANEOUS | 0 | 103 | 150 | 150 |
| 50000005 | 54049 | POSTAGE | 12 | 0 | 100 | 100 |
| Operating Expenditures: | | | 13,076 | 22,946 | 24,487 | 24,487 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 163,774 | 176,692 | 185,350 | 194,583 |

Development Services



Development Services Director: Neil Binder

Phone: 970-824-9160

Email: nbinder@moffatcounty.net

Mission Statement:

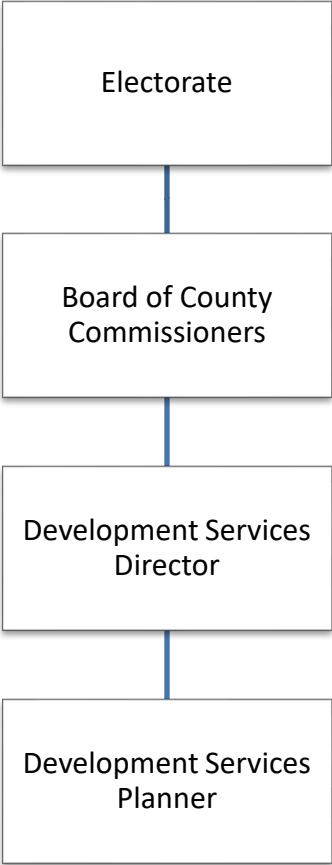
To provide solution oriented services to the citizens of Moffat County through the application of professional skills, adopted plans, standards, and building codes which facilitate the growth of the local economy, enhance the quality of life and preserve the natural environment for current and future generations

Purpose of Department:

- ✓ Development Services encompasses project management of capital projects, procurement of capital assets, grant writing and administration, and the Planning Department.

| Development Services Personnel Schedule | |
|--|-------------|
| Position Title | FTE |
| Development Services Director | 1.00 |
| Development Services Planner | 0.80 |
| Total | 1.80 |

Development Services Organizational Chart



Development Services Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|--------------------|----------------|----------------|-------------------|----------------|
| 50500005 | 42001 | BUILDING PERMITS | 52,311 | 0 | 0 | 0 |
| 50500005 | 44021 | PLANNING FEES | 3,125 | 3,400 | 2,000 | 2,000 |
| 50500005 | 44022 | CONTRACTOR REVENUE | 0 | 0 | 0 | 0 |
| 50500005 | 46004 | REIMBURSEMENT | 45 | 99 | 0 | 0 |
| Total Revenue: | | | 55,481 | 3,499 | 2,000 | 2,000 |

Development Services Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 50500005 | 50020 | FULL TIME WAGES | 76,651 | 77,261 | 92,500 | 83,000 |
| 50500005 | 50025 | FULL TIME SHARED WAGES | 32,646 | 35,477 | 47,280 | 56,000 |
| 50500005 | 50044 | LONGEVITY | 1,305 | 1,125 | 0 | 0 |
| 50500005 | 50046 | LEAVE PAID OUT | 0 | 2,243 | 0 | 0 |
| 50500005 | 50060 | FRINGE BENEFITS | 49,547 | 51,453 | 61,175 | 63,000 |
| 50500005 | 50080 | RETIREMENT | 6,636 | 6,488 | 8,387 | 5,100 |
| Personnel Expenditures: | | | 166,786 | 174,047 | 209,342 | 207,100 |
| 50500005 | 51018 | OTHER PROFESSIONAL SERVICES | 85,564 | 0 | 80,000 | 80,000 |
| 50500005 | 52035 | REPAIRS AUTO | 0 | 53 | 1,000 | 1,000 |
| 50500005 | 53002 | ADVERTISING/LEGAL NOTICES | 788 | 869 | 2,200 | 2,200 |
| 50500005 | 53009 | DUES & MEETINGS | 0 | 0 | 310 | 310 |
| 50500005 | 53042 | TELEPHONE | 1,444 | 830 | 337 | 337 |
| 50500005 | 53046 | TRAVEL | 0 | 0 | 2,604 | 2,604 |
| 50500005 | 53048 | UNEMPLOYMENT | 0 | 0 | 0 | 0 |
| 50500005 | 54037 | MISC EQUIPMENT | 0 | 237 | 582 | 582 |
| 50500005 | 54042 | OFFICE SUPPLIES | 1,407 | 4,607 | 1,396 | 1,396 |
| 50500005 | 54049 | POSTAGE | 44 | 77 | 65 | 65 |
| Operating Expenditures: | | | 89,246 | 6,673 | 88,494 | 88,494 |
| | | | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 256,032 | 180,720 | 297,836 | 295,594 |

Hamilton Community



Hamilton Community Center

Mission Statement:

This mission of the Hamilton Community Center is to provide the public with a meeting place for functions, activities and meetings. It is used by clubs, groups and organizations as well as individuals for meetings, dinners, parties, and get-togethers.

Purpose of Department:

- ✓ The Hamilton Community Center exists to provide the public with a place to meet. (See mission statement). Approximately 100 people use the building monthly and approximately 400 people have used it in the last budget year for Christmas parties, receptions, DOW information meetings, fund-raisers, outfitters organizational meetings and other parties. Approximately 95% of those attending functions at the Hamilton Community Center are Moffat County residents. The age groups range from children in the local 4-H club to recreational associations, community and family groups for get-togethers, local governmental informational meetings including DOW and trash dumpster meetings, political caucuses, etc. The center is also a voting precinct.
- ✓ The Hamilton Community Center has no regular revenue. We encourage donations by the users of the Center and have had excellent cooperation from those using the building. In addition, we continue to use memorial funds given in memory of long time board/community member Ethel Jordan. We have been able to use some of those funds for special needs and projects for the Center. The daily needs of the building, i.e. paper supplies and cleaning supplies is totally provided through donations. Since donations are difficult to project, we must continue to budget for needed items; however, if donated monies are available, we have been able to purchase larger items with those donated funds, allowing budgeted monies to stay with the County. Since donations help defray the costs of both supplies and larger items, the cost of maintaining the building is kept to a minimum. Usage of this building can also take the pressure off meeting places in Craig.

Hamilton Community Center Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|---------------|----------------|----------------|-------------------|----------------|
| 51000005 | 45008 | DONATIONS | 0 | 0 | 0 | 0 |
| 51000005 | 46004 | REIMBURSEMENT | 22 | 0 | 0 | 0 |
| Total Revenue: | | | 22 | 0 | 0 | 0 |

Hamilton Community Center Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|----------------------|----------------|----------------|------------------|----------------|
| 51000005 | 52028 | MAINTENANCE | 920 | 1,275 | 750 | 1,000 |
| 51000005 | 52043 | UTILITIES | 1,783 | 2,139 | 2,965 | 5,100 |
| 51000005 | 54038 | MISCELLANEOUS | 0 | 0 | 3,010 | 2,760 |
| Operating Expenditures: | | | 2,703 | 3,413 | 6,725 | 8,860 |
| 51000005 | 60004 | CAPITAL IMPROVEMENTS | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 2,703 | 3,413 | 6,725 | 8,860 |

Maybell



Maybell Community Center:

The purpose of the Maybell Community Center is to provide a clean, well-lighted, environmentally sound meeting place for the community organizational, social, and educational activities and events.

Maybell Senior Citizens Bus:

This bus provides weekly transportation to Craig for doctor and dentist appointments, grocery shopping and picking up medications. The bus is also used for organized senior outings. This bus is handicapped accessible.

Maybell Park:

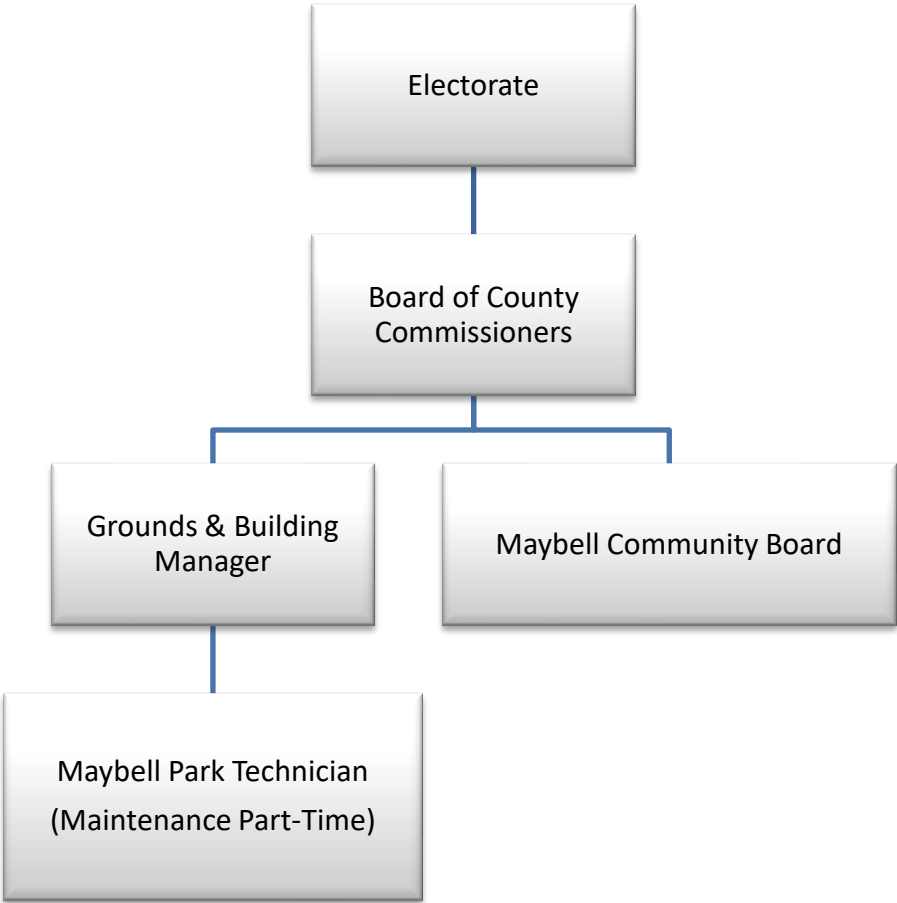
The Park has multiple uses from Family Reunions to Weddings. The main focus is camping, for visitors to Brown's Park, Sand Wash, rafters, school groups, Boy Scouts, Fire Crews, and of course, hunters. It provides travelers with a clean rest stop and playground for children. The park partners with Maybell Women's Club for improvements such as a shared mower and new fencing.

Maybell Women's Club:

The main purpose of the Maybell Women's Club is to promote citizenship and community pride through the club's involvement with the Maybell Library, "Adopt a Highway Program," publishing of the Maybell Gazette. It furnishes meals for funerals when needed and assists in fund-raisers for the ill and/or needy in the community. The club also owns and maintains the Maybell Cemetery by mowing, watering, spraying for noxious weeds, repairs fences and gates, planting and maintaining new vegetation, and arranging for new burials. Maybell Women's Club partners with the Maybell Park, and has recently purchased 6 Metal Picnic Tables and continues to contribute to the replacement trees as needed.

| Maybell Personnel Schedule | |
|-----------------------------------|-------------|
| Position Title | FTE |
| Maybell Park Technician | 0.38 |
| Total | 0.38 |

Maybell Organizational Chart



Maybell Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------|----------------|----------------|-------------------|----------------|
| 51500005 | 43406 | STATE EIAF GRANT | 0 | 0 | 0 | |
| 51500005 | 44023 | CAMPGROUND RENTAL | 38,717 | 55,761 | 0 | 0 |
| 51500005 | 44025 | DEPARTMENT FEES | 0 | 0 | 0 | 0 |
| 51500005 | 44038 | SHOWER FEES | 2,349 | 1,268 | 0 | 0 |
| 51500005 | 44039 | RV DUMP FEES | 2,195 | 1,674 | 0 | 0 |
| 51500005 | 45008 | DONATIONS | 1,135 | 560 | 0 | 0 |
| 51500005 | 45026 | OTHER REVENUE | 10,000 | 0 | 0 | 0 |
| 51500005 | 46004 | REIMBURSEMENT | 62 | 0 | 0 | 0 |
| Total Revenue: | | | 54,458 | 59,262 | 0 | 0 |

Maybell Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|----------------------|----------------|----------------|------------------|----------------|
| 51500005 | 50030 | PART TIME WAGES | 10,310 | 8,406 | 13,100 | 13,100 |
| 51500005 | 50060 | FRINGE BENEFITS | 1,024 | 833 | 1,298 | 1,700 |
| Personnel Expenditures: | | | 11,334 | 9,239 | 14,398 | 14,800 |
| 51500005 | 52008 | COMMUNITY CENTER | 2,532 | 2,851 | 1,000 | 2,500 |
| 51500005 | 52032 | PARK | 10,566 | 18,966 | 5,700 | 5,700 |
| 51500005 | 52043 | UTILITIES | 11,257 | 13,432 | 12,000 | 12,000 |
| 51500005 | 52047 | WOMEN'S CLUB | 0 | 0 | 3,500 | 3,500 |
| 51500005 | 53009 | DUES & MEETINGS | 0 | 0 | 0 | 0 |
| 51500005 | 54033 | MAINTENANCE SUPPLIES | 263 | 473 | 0 | 0 |
| 51500005 | 54045 | OPERATING SUPPLIES | 0 | 0 | 0 | 0 |
| 51500005 | 54074 | TAXES | 4,150 | 5,974 | 0 | 0 |
| Operating Expenditures: | | | 28,769 | 41,696 | 22,200 | 23,700 |
| 51500005 | 60004 | CAPITAL IMPROVEMENTS | 22,213 | 0 | 0 | 0 |
| Capital Expenditures: | | | 22,213 | 0 | 0 | 0 |
| Expenditure Total: | | | 62,317 | 50,934 | 36,598 | 38,500 |

Moffat County Fair



Administrative Supervisor: Jackie Goodnow

Phone: 970-824-9180

Email: jgoodnow@moffatcounty.net

Mission Statement:

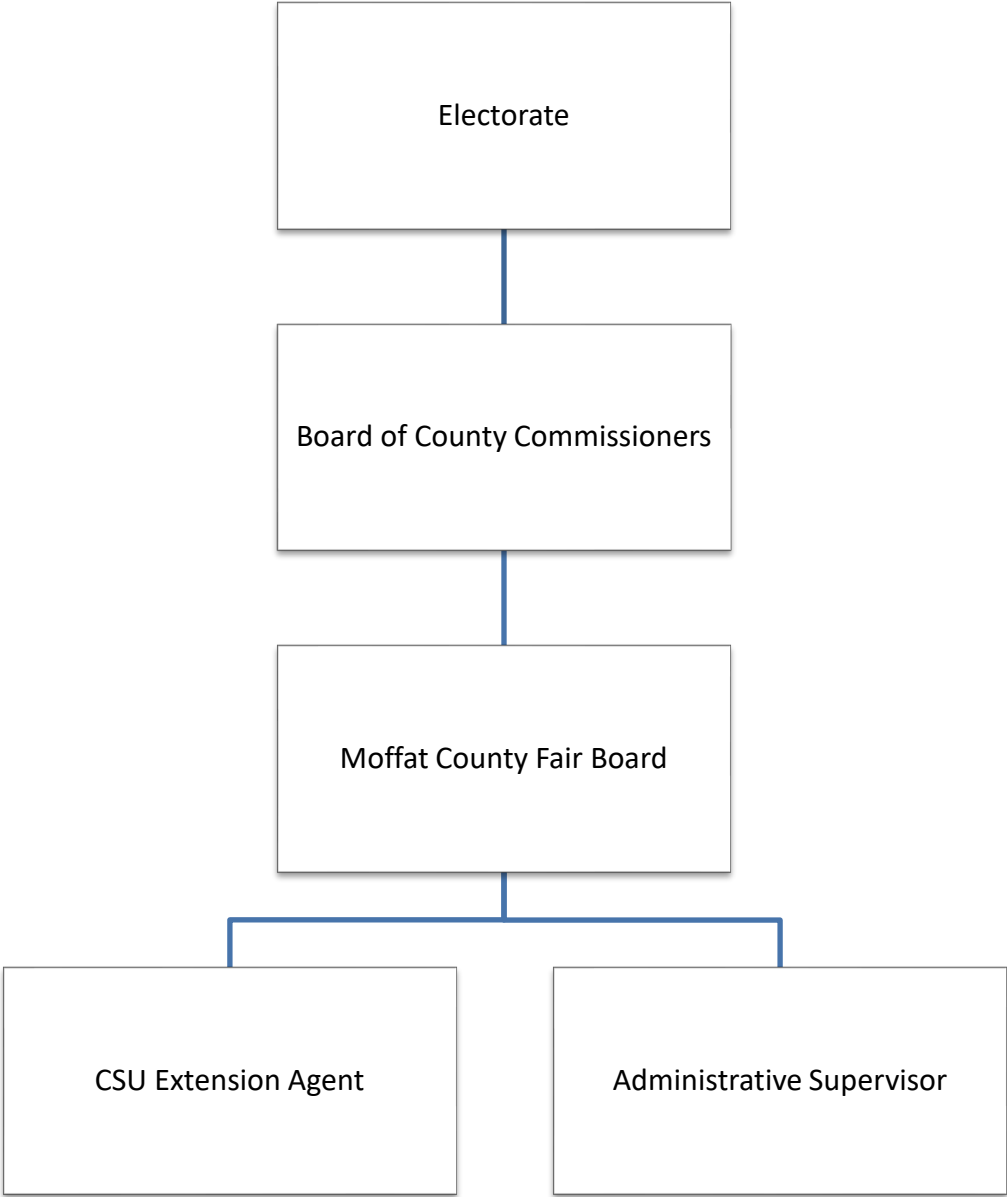
The Moffat County Fair provides an opportunity for all residents of Moffat County to exhibit, encourage and promote their agricultural heritage as well as skills and accomplishments in the mechanical, industrial, horticulture, home economics and livestock industries in the County. This follows statute CRS 35-65-111. The County Fair also provides the opportunity and means for all 4-H and FFA projects to be completed, exhibited and judged for the youth in Moffat County.

Purpose of Department:

- ✓ Livestock and Horse Shows
- ✓ Indoor Projects - Horticulture, Garden, Hobby, Mechanical, Family & Consumer Sciences
- ✓ Entertainment – Variety that provides for all audiences
- ✓ Hall of Education – An event for all educational and non-profit organizations to showcase functions and benefits for Moffat County Resident
- ✓ Events for Community and Families of Moffat County and surrounding counties to participate and enjoy the celebration of Moffat County and its heritage.

| County Fair Personnel Schedule | |
|---------------------------------------|-------------|
| Position Title | FTE |
| Administrative Supervisor | 0.48 |
| Staff Assistant | 0.25 |
| Total | 0.72 |

County Fair Organizational Chart



County Fair Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-------------------------------|----------------|----------------|-------------------|----------------|
| 52100005 | 43438 | STATE DEPARTMENT OF AGRICULTU | 36,109 | 0 | 0 | 0 |
| 52100005 | 45008 | DONATIONS | 51,972 | 68,822 | 6,000 | 6,000 |
| Total Revenue: | | | 88,081 | 68,822 | 6,000 | 6,000 |

County Fair Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|----------------------------|----------------|----------------|------------------|----------------|
| 52100005 | 50025 | FULL TIME SHARED WAGES | 22,941 | 23,268 | 25,650 | 25,650 |
| 52100005 | 50035 | PART TIME SHARED WAGES | 7,345 | 5,111 | 8,313 | 8,313 |
| 52100005 | 50040 | CALL OUT WAGES | 5,000 | 5,000 | 5,500 | 5,500 |
| 52100005 | 50042 | OVER TIME | 4,169 | 3,750 | 5,000 | 5,000 |
| 52100005 | 50044 | LONGEVITY | 1,240 | 1,069 | 1,235 | 1,235 |
| 52100005 | 50050 | CONTRACT LABOR | 1,652 | 1,623 | 1,762 | 1,762 |
| 52100005 | 50054 | JUDGES | 8,341 | 9,905 | 7,062 | 7,062 |
| 52100005 | 50060 | FRINGE BENEFITS | 16,601 | 15,368 | 15,548 | 15,548 |
| 52100005 | 50080 | RETIREMENT | 1,701 | 1,591 | 1,613 | 1,613 |
| Personnel Expenditures: | | | 68,990 | 66,685 | 71,683 | 71,683 |
| 52100005 | 51026 | ENTERTAINMENT | 43,394 | 73,525 | 10,907 | 10,907 |
| 52100005 | 53002 | ADVERTISING/LEGAL NOTICES | 6,337 | 10,064 | 2,562 | 2,562 |
| 52100005 | 53027 | PREMIUMS | 2,323 | 2,323 | 2,323 | 2,323 |
| 52100005 | 53032 | SECURITY | 600 | 3,600 | 600 | 600 |
| 52100005 | 53058 | PRINTING | 800 | 558 | 400 | 400 |
| 52100005 | 54005 | AWARDS & RIBBONS | 8,116 | 10,089 | 6,062 | 6,062 |
| 52100005 | 54015 | COPIES | 281 | 125 | 500 | 500 |
| 52100005 | 54024 | FAIR BOOK | 4,000 | 2,934 | 4,000 | 4,000 |
| 52100005 | 54025 | FAIR QUEEN EXPENSE | 309 | 395 | 0 | 0 |
| 52100005 | 54038 | MISCELLANEOUS | 5,227 | 6,952 | 3,000 | 3,000 |
| 52100005 | 54042 | OFFICE SUPPLIES | 797 | 654 | 900 | 900 |
| 52100005 | 54044 | OPEN HORSE SHOW | 1,945 | 1,024 | 1,000 | 1,000 |
| 52100005 | 54045 | OPERATING SUPPLIES | 20 | 2,049 | 1,500 | 1,500 |
| 52100005 | 54049 | POSTAGE | 372 | 576 | 400 | 400 |
| 52100005 | 56007 | COUNTY FAIR STIMULUS GRAND | 0 | 36,109 | 0 | 0 |
| Operating Expenditures: | | | 74,522 | 150,976 | 34,154 | 34,154 |
| 52100005 | 60004 | CAPITAL IMPROVEMENTS | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 143,512 | 217,661 | 105,837 | 105,837 |

Colorado State University Extension



CSU Extension Agent: Megan Stetson
Phone: 970-826-3402
Email: megan.stetson@colostate.edu

Mission Statement:

The Mission of Colorado State University Extension is:

“To provide information and education, and encourage the application of research-based knowledge in response to local, state and national issues affecting individuals, youth, families, agricultural enterprises and communities of Colorado.”

Our vision is to:

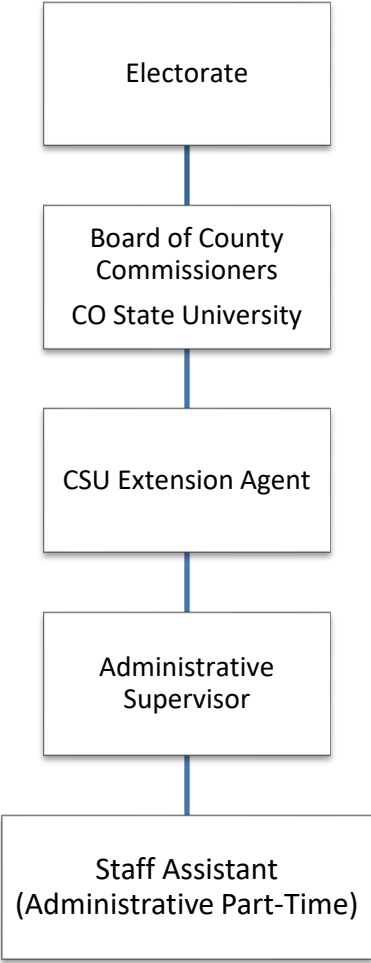
“Lead the University in helping the people of Colorado put knowledge to work.”

Purpose of Department:

As the major off-campus educational arm of Colorado State University, Extension is a partnership of Colorado State University, Moffat County, and the United States Department of Agriculture. Extension is the informal, non-credit educational system that links education and research with the needs of Moffat County citizens. The office provides unbiased, research-based information and encourages the application of this information in response to local, state and national issues affecting individuals, youth, ***families and agriculture enterprises in Moffat County.***

| Extension Personnel Schedule | |
|-------------------------------------|-------------|
| Position Title | FTE |
| CSU Extension Agent | 0.00 |
| Administrative Supervisor | 0.48 |
| Staff Assistant | 0.42 |
| Total | 0.90 |

Extension Organizational Chart



Extension Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimated | 2024 Budget |
|-----------------------|-------|-----------------|----------------|----------------|-------------------|----------------|
| 52500005 | 44025 | DEPARTMENT FEES | 0 | 0 | 4,500 | 4,500 |
| 52500005 | 46004 | REIMBURSEMENT | 0 | 1,272 | 0 | 0 |
| Total Revenue: | | | 0 | 1,272 | 4,500 | 4,500 |

Extension Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 52500005 | 50025 | FULL TIME SHARED WAGES | 22,941 | 23,268 | 25,650 | 25,650 |
| 52500005 | 50035 | PART TIME SHARED WAGES | 12,591 | 8,762 | 14,250 | 17,000 |
| 52500005 | 50042 | OVER TIME | 0 | 0 | 0 | 0 |
| 52500005 | 50044 | LONGEVITY | 1,240 | 1,069 | 1,235 | 1,240 |
| 52500005 | 50052 | CSU AGENT | 11,228 | 14,700 | 15,000 | 15,575 |
| 52500005 | 50060 | FRINGE BENEFITS | 15,337 | 15,357 | 16,008 | 16,008 |
| 52500005 | 50080 | RETIREMENT | 1,451 | 1,551 | 1,613 | 1,550 |
| Personnel Expenditures: | | | 64,788 | 64,707 | 73,756 | 77,023 |
| 52500005 | 52037 | REPAIRS EQUIP/MAINT | 68 | 0 | 300 | 300 |
| 52500005 | 53009 | DUES & MEETINGS | 260 | 469 | 1,000 | 1,000 |
| 52500005 | 53042 | TELEPHONE | 600 | 1,200 | 1,200 | 1,200 |
| 52500005 | 53046 | TRAVEL | 1,214 | 2,510 | 3,565 | 3,565 |
| 52500005 | 54015 | COPIES | 4,363 | 5,004 | 5,500 | 5,500 |
| 52500005 | 54038 | MISCELLANEOUS | 875 | 1,274 | 1,614 | 1,614 |
| 52500005 | 54042 | OFFICE SUPPLIES | 1,859 | 1,455 | 2,150 | 2,150 |
| 52500005 | 54049 | POSTAGE | 363 | 818 | 1,000 | 1,000 |
| 52500005 | 54055 | REFERENCE & PROGRAM SUPPORT | 13,098 | 8,795 | 10,000 | 10,000 |
| Operating Expenditures: | | | 22,700 | 21,525 | 26,329 | 26,329 |
| 52500005 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 87,488 | 86,232 | 100,085 | 103,352 |

Road & Bridge



Road & Bridge Director: Dan Miller
Phone: 970-824-3211 x 1015
Email: dmiller@moffatcounty.net

Mission Statement:

To provide a safe and well maintained road and bridge system for the traveling public as effectively and efficiently as possible

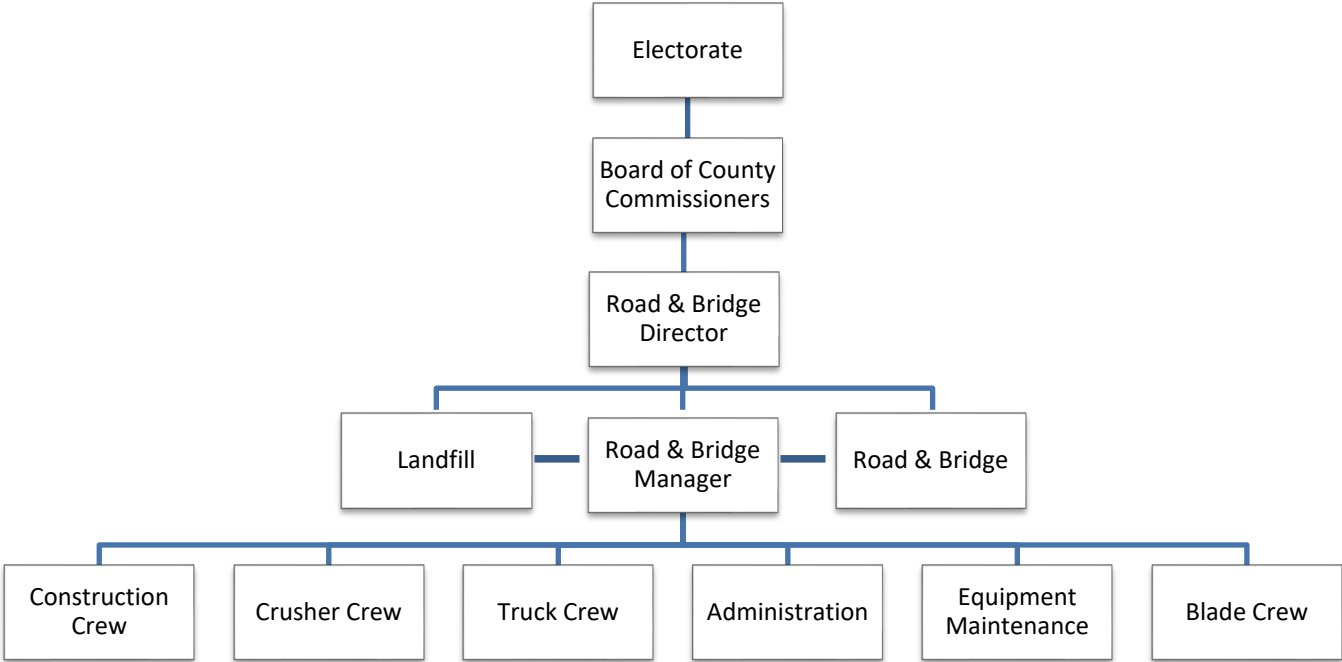
Purpose of Department:

- ✓ The Moffat County Road & Bridge Department maintains approximately 1,700 miles of county roads and 57 bridges covering 4,734 square miles.

- ✓ The maintenance of roads includes plowing of snow in the wintertime; blading and graveling roads; cleaning, repairing and replacing approximately 480 cattle guards, culverts and bridges; repairing and replacing signs and the maintenance of asphalt. The maintenance of equipment and buildings includes maintaining approximately 450 pieces of equipment and seven county shops.

| Road & Bridge Personnel Schedule | |
|---|--------------|
| Position Title | FTE |
| Road & Bridge Director | 1.00 |
| Road & Brdige Manager | 1.00 |
| Road & Bridge Supervisor | 5.00 |
| Heavy Equipment Operators | 31.00 |
| Equipment Maintenance Supervisor | 1.00 |
| Senior Mechanic | 1.00 |
| Mechanic | 4.00 |
| Accounting Technician | 2.00 |
| Safety Coordinator | 1.00 |
| Parts Technician | 1.00 |
| Total | 48.00 |

Road and Bridge Organizational Chart



Road and Bridge Fund Summary

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ 85 | \$ - | \$ - |
| Sales Tax | 440,000 | 440,000 | 440,000 | 440,000 |
| Specific Ownership Taxes | 987,335 | 975,454 | 800,000 | 800,000 |
| Licenses & Permits | 41,793 | 46,943 | 30,000 | 30,000 |
| Intergovernmental | 5,340,696 | 5,140,931 | 4,952,347 | 4,951,847 |
| Charges for Services | 16,434 | 26,270 | 40,000 | 40,000 |
| Miscellaneous | 66,688 | 158,307 | 295,373 | 267,154 |
| Interest | 17,737 | 109,647 | 18,285 | 18,285 |
| Transfer In | - | - | | |
| Fund Balance Used | - | - | 2,914,915 | 2,841,082 |
| Total Sources of Funds | \$ 6,910,682 | \$ 6,897,638 | \$ 9,490,920 | \$ 9,388,368 |
| Uses of Funds: | | | | |
| Personnel | \$ 3,974,927 | \$ 3,959,802 | \$ 4,712,920 | \$ 4,812,461 |
| Operating | 1,804,969 | 2,964,786 | \$ 2,958,921 | 3,235,907 |
| Capital Outlay | 270,529 | 968,488 | \$ 1,819,079 | 1,340,000 |
| Transfers Out | - | - | \$ - | \$ - |
| Total Uses of Funds | \$ 6,050,426 | \$ 7,893,077 | \$ 9,490,920 | \$ 9,388,368 |
| Annual Net Activity | \$ 860,256 | \$ (995,439) | 0 | \$ (0.00) |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 13,378,245 | \$ 14,238,497 | \$ 13,243,058 | \$ 10,328,143 |
| Change in Fund Balance | 860,255 | (995,439) | (2,914,915) | (2,841,082) |
| Ending Fund Balance | \$ 14,238,497 | \$ 13,243,058 | \$ 10,328,143 | \$ 7,487,061 |
| Fund Balance Designations: | | | | |
| Nonspendable | | | | |
| Inventory | \$ 1,869,058 | \$ 1,528,966 | \$ 1,528,966 | \$ 1,528,966 |
| Committed | | | | |
| 60 Days Operating* | \$ 963,509 | \$ 1,154,329 | \$ 1,278,896 | \$ 1,341,663 |
| Countercyclical Reserve | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 |
| Assigned | | | | |
| Capital Reserve | \$ 2,458,645 | \$ 2,458,645 | \$ 1,654,553 | \$ 75,000 |
| Subsequent Year's Expendi | \$ 8,647,284 | \$ 7,801,118 | \$ 5,565,729 | \$ 4,241,432 |

Road & Bridge Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|----------------------------------|------------------|------------------|------------------|------------------|
| 36000003 | 40001 | PROPERTY TAX | 0 | 85 | 0 | 0 |
| | | Property Taxes: | 0 | 85 | 0 | 0 |
| | | | | | 0 | 0 |
| 36000003 | 41500 | SPECIFIC OWNERSHIP TAX | 987,335 | 975,454 | 800,000 | 800,000 |
| | | Specific Ownership Taxes: | 987,335 | 975,454 | 800,000 | 800,000 |
| 36000003 | 41001 | SALES TAX | 440,000 | 440,000 | 440,000 | 440,000 |
| 36000003 | 41003 | SEVERANCE TAX | 0 | 0 | 0 | 0 |
| | | Sales Taxes: | 440,000 | 440,000 | 440,000 | 440,000 |
| 36000003 | 43001 | FEDERAL PILT | 600,000 | 600,000 | 600,000 | 600,000 |
| 36000003 | 43004 | FEDERAL MINERAL LEASE | 0 | 0 | 0 | 0 |
| 36000003 | 43005 | FEDERAL FOREST SERVICE | 16,659 | 40,116 | 10,000 | 10,000 |
| 36000003 | 43011 | FEDERAL MAINTENACE CONTRACT | 13,783 | 19,412 | 15,000 | 15,000 |
| 36000003 | 43021 | FEDERAL MISCELLANEOUS | 30,000 | 0 | 0 | 0 |
| 36000003 | 43402 | STATE MV REGISTRATION FEES | 28,900 | 37,525 | 30,000 | 30,000 |
| 36000003 | 43408 | STATE MISCELLANEOUS | 2,651 | 9,550 | 5,000 | 5,000 |
| 36000003 | 43430 | STATE FIRE RELIEF FUND | 17,088 | 0 | 0 | 0 |
| 36000003 | 43437 | STATE HWY USERS FUND | 4,631,614 | 4,434,328 | 4,291,847 | 4,291,847 |
| 36000003 | 43900 | CITY OF CRAIG | 0 | 0 | 500 | 0 |
| | | Intergovernmental: | 5,340,696 | 5,140,931 | 4,952,347 | 4,951,847 |
| 36000003 | 42202 | ROAD PERMITS | 40,490 | 44,549 | 30,000 | 30,000 |
| 36000003 | 42203 | UTILITY PERMITS | 1,303 | 2,395 | 0 | 0 |
| | | License & Permits: | 41,793 | 46,943 | 30,000 | 30,000 |
| 36000003 | 44043 | OTHER COUNTY DEPARTMENTS | 16,434 | 26,270 | 40,000 | 40,000 |
| | | Charges for Services: | 16,434 | 26,270 | 40,000 | 40,000 |
| 36000003 | 45022 | SALE OF ASSETS | 8,180 | 0 | 0 | 0 |
| 36000003 | 45004 | TAXABLE SALES | 12,279 | 6 | 15 | 15 |
| 36000003 | 45001 | MISCELLANEOUS | 6,272 | 46,160 | 5,000 | 5,000 |
| 36000003 | 46004 | REIMBURSEMENT | 1,405 | 0 | 0 | 0 |
| 36000003 | 46010 | LANDFILL REIMBURSEMENT | 29,298 | 30,188 | 288,358 | 260,139 |
| 36000003 | 46001 | INSURANCE REIMBURSEMENT | 8,655 | 72,622 | 0 | 0 |
| 36000003 | 46011 | FEDERAL REIMBURSEMENT | 0 | 0 | 2,000 | 2,000 |
| 36000003 | 46012 | MISC SALES REIMBURSEMENT | 600 | 3,882 | 0 | 0 |
| 36000003 | 45013 | BUILDING USE | 0 | 5,450 | 0 | 0 |
| | | Miscellaneous: | 66,688 | 158,307 | 295,373 | 267,154 |
| 36000003 | 47001 | INTEREST EARNED | 17,737 | 109,647 | 18,285 | 18,285 |
| | | Interest: | 17,737 | 109,647 | 18,285 | 18,285 |
| | | Revenue Total: | 6,910,682 | 6,897,638 | 6,576,005 | 6,547,286 |

Road & Bridge Maintenance Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|------------------|------------------|------------------|------------------|
| 36036103 | 50020 | FULL TIME WAGES | 1,964,817 | 1,956,936 | 2,433,720 | 2,441,261 |
| 36036103 | 50042 | OVER TIME | 45,479 | 39,418 | 50,000 | 70,000 |
| 36036103 | 50044 | LONGEVITY | 24,202 | 23,230 | 23,000 | 25,000 |
| 36036103 | 50046 | LEAVE PAID OUT | 9,342 | 28,440 | 0 | 19,000 |
| 36036103 | 50050 | CONTRACT LABOR | 0 | 0 | 5,000 | 5,000 |
| 36036103 | 50060 | FRINGE BENEFITS | 1,083,335 | 1,023,322 | 1,125,000 | 1,170,000 |
| 36036103 | 50080 | RETIREMENT | 113,327 | 115,645 | 148,000 | 145,000 |
| Personnel Expenditures: | | | 3,240,503 | 3,186,992 | 3,784,720 | 3,875,261 |
| 36036103 | 51018 | OTHER PROFESSIONAL SERVICES | 17,706 | 19,623 | 22,000 | 22,000 |
| 36036103 | 51020 | PHYSICALS | 1,869 | 2,826 | 3,000 | 3,000 |
| 36036103 | 52016 | EQUIPMENT RENTAL | 9,609 | 9,696 | 15,000 | 15,000 |
| 36036103 | 52021 | GRAVEL LEASE | 4,825 | 5,525 | 7,000 | 7,000 |
| 36036103 | 52022 | HIGHWAY PAINT | 48,936 | 48,909 | 100,000 | 100,000 |
| 36036103 | 54002 | ASPHALT | 918 | 6,011 | 15,000 | 15,000 |
| 36036103 | 54008 | BRIDGE REPAIR | 4,147 | 715 | 40,000 | 40,000 |
| 36036103 | 54009 | CATTLEGAURDS | 639 | (8,612) | 0 | 0 |
| 36036103 | 54017 | CRACK SEALER | 4,282 | 0 | 22,000 | 22,000 |
| 36036103 | 54018 | CULVERTS | 830 | 21,865 | 25,000 | 50,000 |
| 36036103 | 54021 | DUST CONTROL | 495,060 | 563,076 | 500,000 | 500,000 |
| 36036103 | 54026 | FENCING | 0 | 0 | 100 | 100 |
| 36036103 | 54038 | MISCELLANEOUS | 3,264 | 2,320 | 4,000 | 4,000 |
| 36036103 | 54060 | SAFETY SUPPLIES | 3,144 | 3,826 | 4,000 | 4,000 |
| 36036103 | 54061 | SAND & GRAVEL | (233,087) | 450,265 | 70,000 | 70,000 |
| 36036103 | 54066 | SIGNS | 5,768 | 4,695 | 10,000 | 10,000 |
| 36036103 | 54071 | STEEL & IRON | 28,590 | 33,250 | 50,000 | 50,000 |
| 36036103 | 54082 | WOOD | 0 | 0 | 500 | 500 |
| 36036103 | 55022 | OTHER SUPPLIES | 12,448 | 10,521 | 15,000 | 15,000 |
| 36036103 | 58015 | PERMITS | 13,932 | 9,250 | 15,500 | 15,500 |
| Operating Expenditures: | | | 422,881 | 1,183,762 | 918,100 | 943,100 |
| Expenditure Total: | | | 3,663,383 | 4,370,754 | 4,702,820 | 4,818,361 |

Road & Bridge Equipment Maintenance Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|------------------|------------------|------------------|------------------|
| 36036203 | 50020 | FULL TIME WAGES | 293,329 | 317,492 | 385,000 | 387,000 |
| 36036203 | 50042 | OVER TIME | 241 | 1,165 | 3,000 | 10,000 |
| 36036203 | 50044 | LONGEVITY | 2,610 | 2,600 | 2,600 | 2,600 |
| 36036203 | 50046 | LEAVE PAID OUT | 710 | 1,389 | 0 | 0 |
| 36036203 | 50060 | FRINGE BENEFITS | 163,642 | 160,894 | 180,000 | 190,000 |
| 36036203 | 50080 | RETIREMENT | 16,602 | 14,094 | 24,000 | 24,000 |
| Personnel Expenditures: | | | 477,134 | 497,634 | 594,600 | 613,600 |
| 36036203 | 52020 | UTILITIES GARBAGE REMOVAL | 302 | 535 | 650 | 650 |
| 36036203 | 52036 | REPAIRS BUILDING | 11,798 | 6,721 | 25,000 | 25,000 |
| 36036203 | 52038 | RADIO REPAIR/MAINTENANCE | 552 | 749 | 4,500 | 4,500 |
| 36036203 | 52043 | UTILITIES | 63,182 | 50,777 | 53,000 | 175,000 |
| 36036203 | 54029 | GAS & DIESEL | 453,020 | 703,793 | 700,000 | 800,000 |
| 36036203 | 54031 | GRADER BLADES | 55,595 | 61,845 | 100,000 | 100,000 |
| 36036203 | 54038 | MISCELLANEOUS | 106 | 10,236 | 100 | 100 |
| 36036203 | 54043 | OIL & ANTIFREEZE | 56,705 | 68,984 | 45,000 | 60,000 |
| 36036203 | 54053 | PROPANE | 22,698 | 55,230 | 54,950 | 2,950 |
| 36036203 | 54056 | REPAIR PARTS | 271,957 | 358,418 | 400,000 | 475,000 |
| 36036203 | 54063 | SHOP SUPPLIES | 62,180 | 53,382 | 65,000 | 65,000 |
| 36036203 | 54064 | SHOP TOOLS | 4,854 | 5,337 | 7,000 | 7,000 |
| 36036203 | 54075 | TIRES & TUBES | 55,809 | 83,631 | 100,000 | 100,000 |
| Operating Expenditures: | | | 1,058,758 | 1,459,637 | 1,555,200 | 1,815,200 |
| Expenditure Total: | | | 1,535,892 | 1,957,271 | 2,149,800 | 2,428,800 |

Road & Bridge Capital Outlay Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|--------------------------|----------------|----------------|------------------|----------------|
| 36036303 | 60010 | EQUIPMENT LOADER/BACKHOE | 0 | 0 | 449,978 | 0 |
| 36036303 | 60011 | EQUIPMENT MISCELLANEOUS | 0 | 44,370 | 0 | 0 |
| 36036303 | 60012 | EQUIPMENT MOTOR GRADERS | 270,529 | 270,724 | 0 | 0 |
| 36036303 | 60013 | EQUIPMENT TRACTOR TRUCKS | 0 | 115,399 | 534,601 | 440,000 |
| 36036303 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 499,500 | 130,000 |
| 36036303 | 60025 | ROAD & BRIDGE BUILDINGS | 0 | 57 | 0 | 0 |
| 36036303 | 60034 | RADIOS | 0 | 0 | 35,000 | 10,000 |
| 36036303 | 60035 | EQUIPMENT CRUSHER | 0 | 537,937 | 0 | 0 |
| 36036303 | 60044 | EQUIPMENT TRAILERS | 0 | 0 | 0 | 260,000 |
| Capital Expenditures: | | | 270,529 | 968,488 | 1,519,079 | 840,000 |
| Expenditure Total: | | | 270,529 | 968,488 | 1,519,079 | 840,000 |

Road & Bridge Administration Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------------------|----------------|----------------|------------------|----------------|
| 36036403 | 50020 | FULL TIME WAGES | 180,484 | 178,495 | 205,000 | 210,000 |
| 36036403 | 50042 | OVER TIME | 1,937 | 992 | 2,000 | 2,000 |
| 36036403 | 50044 | LONGEVITY | 2,610 | 2,620 | 2,600 | 2,600 |
| 36036403 | 50046 | LEAVE PAID OUT | 2,131 | 12,326 | 0 | 0 |
| 36036403 | 50060 | FRINGE BENEFITS | 59,750 | 71,181 | 114,000 | 95,000 |
| 36036403 | 50080 | RETIREMENT | 10,379 | 9,563 | 10,000 | 14,000 |
| Personnel Expenditures: | | | 257,291 | 275,177 | 333,600 | 323,600 |
| 36036403 | 52029 | MAINTENANCE CONTRACTS | 5,670 | 6,238 | 11,800 | 3,786 |
| 36036403 | 53002 | ADVERTISING/LEGAL NOTICES | 211 | 306 | 800 | 800 |
| 36036403 | 53009 | DUES & MEETINGS | 408 | 90 | 300 | 300 |
| 36036403 | 53018 | INSURANCE | 164,783 | 164,783 | 239,041 | 239,041 |
| 36036403 | 53042 | TELEPHONE | 10,522 | 10,236 | 9,500 | 9,500 |
| 36036403 | 53046 | TRAVEL | 2,262 | 934 | 4,780 | 4,780 |
| 36036403 | 53048 | UNEMPLOYMENT | 5,281 | 0 | 0 | 0 |
| 36036403 | 53058 | PRINTING | 878 | 795 | 700 | 700 |
| 36036403 | 54034 | MAPS | 0 | 0 | 300 | 300 |
| 36036403 | 54037 | MISC EQUIPMENT | 780 | 199 | 2,000 | 2,000 |
| 36036403 | 54038 | MISCELLANEOUS | 362 | 212 | 400 | 400 |
| 36036403 | 54042 | OFFICE SUPPLIES | 1,673 | 4,429 | 2,500 | 2,500 |
| 36036403 | 54049 | POSTAGE | 331 | 229 | 400 | 400 |
| | | FEDERAL FOREST SERVICE-SCHOOL | | 20,058 | | |
| Operating Expenditures: | | | 193,161 | 208,508 | 272,521 | 264,507 |
| Expenditure Total: | | | 450,452 | 483,685 | 606,121 | 588,107 |

Road & Bridge Fee Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|----------------|----------------|----------------|------------------|----------------|
| 36036503 | 54077 | TREASURER FEES | 46,316 | 44,041 | 40,000 | 40,000 |
| Operating Expenditures: | | | 46,316 | 44,041 | 40,000 | 40,000 |
| Expenditure Total: | | | 46,316 | 44,041 | 40,000 | 40,000 |

Road & Bridge Capital Projects Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|---------------|----------------|----------------|------------------|----------------|
| 36036603 | 54038 | MISCELLANEOUS | 0 | 0 | 0 | 0 |
| 36036603 | 60024 | PAVING | 0 | 0 | 300,000 | 500,000 |
| 36036603 | 60039 | FUEL PUMPS | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | - | - | 300,000 | 500,000 |
| Expenditure Total: | | | - | - | 300,000 | 500,000 |

Road & Bridge Other Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|------------------|----------------|----------------|------------------|----------------|
| 36036703 | 53042 | TELEPHONE | 0 | 0 | 100 | 100 |
| 36036703 | 54021 | DUST CONTROL | 3,373 | 8,344 | 5,000 | 5,000 |
| 36036703 | 54029 | GAS & DIESEL | 66,727 | 44,450 | 140,000 | 140,000 |
| 36036703 | 54043 | OIL & ANTIFREEZE | 1,377 | 1,048 | 10,000 | 10,000 |
| 36036703 | 54056 | REPAIR PARTS | 12,376 | 14,994 | 18,000 | 18,000 |
| Operating Expenditures: | | | 83,854 | 68,837 | 173,100 | 173,100 |
| Expenditure Total: | | | 83,854 | 68,837 | 173,100 | 173,100 |

Landfill



Road & Bridge Director: Dan Miller
Phone: 970-824-3211 x 1015
Email: dmiller@moffatcounty.net

Mission Statement:

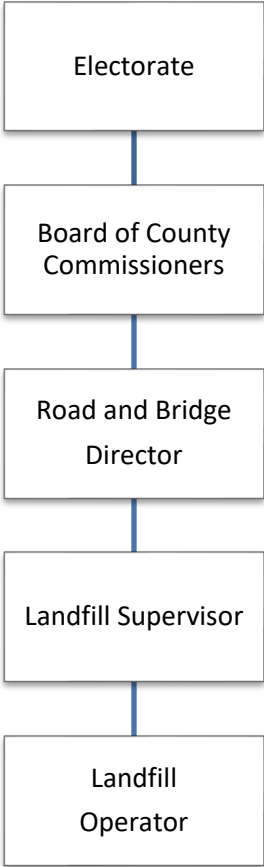
To provide a safe and sanitary landfill meeting state requirements for the public as effectively and efficiently as possible.

Purpose of Department:

- ✓ The Moffat County Landfill operates a 40-acre sanitary landfill serving approximately 13,000 residents of Moffat County. The Landfill accepts approximately 13,000 tons of solid waste and 5,000 tires per year.
- ✓ The Moffat County Landfill is regulated by the State of Colorado Department of Public Health and Environment and is inspected yearly to ensure compliance

| Landfill Personnel Schedule | |
|------------------------------------|-------------|
| Position Title | FTE |
| Landfill Supervisor | 1.00 |
| Landfill Operator | 3.00 |
| Total | 4.00 |

Landfill Organizational Chart



**Landfill
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ 0 | \$ 0 | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | 823,891 | 852,196 | 616,500 | 720,000 |
| Miscellaneous | 3,067 | 2,645 | 1,400 | 1,400 |
| Interest | 1,512 | 12,818 | 1,506 | 1,506 |
| Transfer In | - | - | - | - |
| Fund Balance Used | - | - | 101,058 | 438,822 |
| Total Sources of Funds | \$ 828,471 | \$ 867,660 | \$ 720,464 | \$ 1,161,728 |
| Uses of Funds: | | | | |
| Personnel | \$ 358,614 | \$ 370,842 | \$ 425,611 | \$ 438,600 |
| Operating | \$ 189,269 | \$ 202,560 | \$ 294,853 | \$ 306,853 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ 416,275 |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 547,883 | \$ 573,403 | \$ 720,464 | \$ 1,161,728 |
| Annual Net Activity | \$ 280,588 | \$ 294,257 | \$ - | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 1,197,028 | \$ 1,477,616 | \$ 1,771,873 | \$ 1,670,815 |
| Change in Fund Balance | 280,588 | 294,257 | (101,058) | (438,822) |
| Ending Fund Balance | \$ 1,477,616 | \$ 1,771,873 | \$ 1,670,815 | \$ 1,231,993 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Closure | \$ 218,000 | \$ 218,000 | \$ 218,000 | \$ 218,000 |
| New Cell Reserve | \$ 16,000 | \$ 29,248 | \$ 29,248 | \$ 32,000 |
| Committed | | | | |
| 60 Days Operating* | \$ 91,332 | \$ 95,586 | \$ 120,101 | \$ 124,267 |
| Assigned | | | | |
| Tire Disposal | \$ - | \$ - | \$ - | \$ - |
| Capital Reserve | \$ 304,217 | \$ 304,217 | \$ 304,217 | \$ 304,217 |
| Subsequent Year's Expenditures | \$ 848,067 | \$ 1,124,821 | \$ 999,248 | \$ 553,509 |

Landfill Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|------------------------------|----------------|----------------|------------------|----------------|
| 33500003 | 44002 | USER FEES | 815,124 | 842,844 | 615,000 | 715,000 |
| 33500003 | 44003 | TIRES | 8,767 | 9,352 | 1,500 | 5,000 |
| | | Charges for Services: | 823,891 | 852,196 | 616,500 | 720,000 |
| 33500003 | 47001 | INTEREST EARNED | 1,512 | 12,818 | 1,506 | 1,506 |
| | | Interest: | 1,512 | 12,818 | 1,506 | 1,506 |
| 33500003 | 45001 | MISCELLANEOUS | 3,033 | 1,645 | 200 | 200 |
| 33500003 | 45003 | SALES & LEASES | 0 | 1,000 | 1,200 | 1,200 |
| 33500003 | 46004 | REIMBURSEMENT | 35 | 0 | 0 | 0 |
| | | Miscellaneous: | 3,067 | 2,645 | 1,400 | 1,400 |
| | | Total Revenue: | 828,471 | 867,660 | 619,406 | 722,906 |

Landfill Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|------------------|
| 33500003 | 50020 | FULL TIME WAGES | 208,118 | 213,530 | 260,000 | 265,000 |
| 33500003 | 50042 | OVER TIME | 4,761 | 5,328 | 10,000 | 10,000 |
| 33500003 | 50044 | LONGEVITY | 1,174 | 1,690 | 2,220 | 2,600 |
| 33500003 | 50046 | LEAVE PAID OUT | 0 | 7,829 | 0 | 0 |
| 33500003 | 50050 | CONTRACT LABOR | 14,880 | 0 | 0 | 0 |
| 33500003 | 50060 | FRINGE BENEFITS | 117,186 | 131,589 | 137,658 | 145,000 |
| 33500003 | 50080 | RETIREMENT | 12,495 | 10,875 | 15,733 | 16,000 |
| Personnel Expenditures: | | | 358,614 | 370,842 | 425,611 | 438,600 |
| 33500003 | 51018 | OTHER PROFESSIONAL SERVICES | 21,497 | 54,109 | 43,600 | 43,600 |
| 33500003 | 52020 | UTILITIES GARBAGE REMOVAL | 10,000 | 0 | 8,300 | 8,300 |
| 33500003 | 52028 | MAINTENANCE | 29,298 | 31,419 | 45,000 | 45,000 |
| 33500003 | 52036 | REPAIRS BUILDING | 56 | 0 | 700 | 700 |
| 33500003 | 52043 | UTILITIES | 2,575 | 3,224 | 3,500 | 3,500 |
| 33500003 | 53018 | INSURANCE | 9,228 | 7,881 | 12,903 | 12,903 |
| 33500003 | 53029 | RECYCLING FEE | 13,216 | 7,526 | 15,000 | 15,000 |
| 33500003 | 53042 | TELEPHONE | 476 | 445 | 500 | 500 |
| 33500003 | 53044 | TOWN OF DINOSAUR | 12,000 | 12,000 | 0 | 12,000 |
| 33500003 | 53046 | TRAVEL | 1,900 | 731 | 2,000 | 2,000 |
| 33500003 | 53048 | UNEMPLOYMENT | 152 | 0 | 0 | 0 |
| 33500003 | 54021 | DUST CONTROL | 4,643 | 5,151 | 5,500 | 5,500 |
| 33500003 | 54029 | GAS & DIESEL | 25,975 | 30,946 | 72,000 | 72,000 |
| 33500003 | 54031 | GRADER BLADES | 872 | 2,013 | 2,000 | 2,000 |
| 33500003 | 54037 | MISC EQUIPMENT | 259 | 120 | 600 | 600 |
| 33500003 | 54038 | MISCELLANEOUS | 754 | 772 | 1,400 | 1,400 |
| 33500003 | 54042 | OFFICE SUPPLIES | 790 | 594 | 800 | 800 |
| 33500003 | 54043 | OIL & ANTIFREEZE | 1,264 | 7,500 | 7,040 | 7,040 |
| 33500003 | 54053 | PROPANE | 542 | 0 | 4,710 | 4,710 |
| 33500003 | 54056 | REPAIR PARTS | 25,034 | 11,820 | 15,000 | 15,000 |
| 33500003 | 54061 | SAND & GRAVEL | 0 | 0 | 500 | 500 |
| 33500003 | 54063 | SHOP SUPPLIES | 835 | 442 | 1,000 | 1,000 |
| 33500003 | 54071 | STEEL & IRON | 0 | 0 | 800 | 800 |
| 33500003 | 54075 | TIRES & TUBES | 221 | 168 | 5,000 | 5,000 |
| 33500003 | 54077 | TREASURER FEES | 7,824 | 8,828 | 5,800 | 5,800 |
| 33500003 | 55022 | OTHER SUPPLIES | 992 | 1,029 | 1,000 | 1,000 |
| 33500003 | 58001 | BAD DEPT | 0 | 0 | 200 | 200 |
| 33500003 | 58008 | FEES | 18,867 | 15,843 | 40,000 | 40,000 |
| Operating Expenditures: | | | 189,269 | 202,560 | 294,853 | 306,853 |
| 33500003 | 60011 | EQUIPMENT MISCELLANEOUS | 0 | 0 | 0 | 0 |
| 33500003 | 60028 | CONSTRUCTION | 0 | 0 | 0 | 416,275 |
| Capital Expenditures: | | | 0 | 0 | 0 | 416,275 |
| Total Expenditures: | | | 547,882 | 573,403 | 720,464 | 1,161,728 |



Airport

Craig-Moffat County Airport



Airport Manager: Candace Miller
Phone: 970-824-9148
Email: cmiller@moffatcounty.net

Mission Statement:

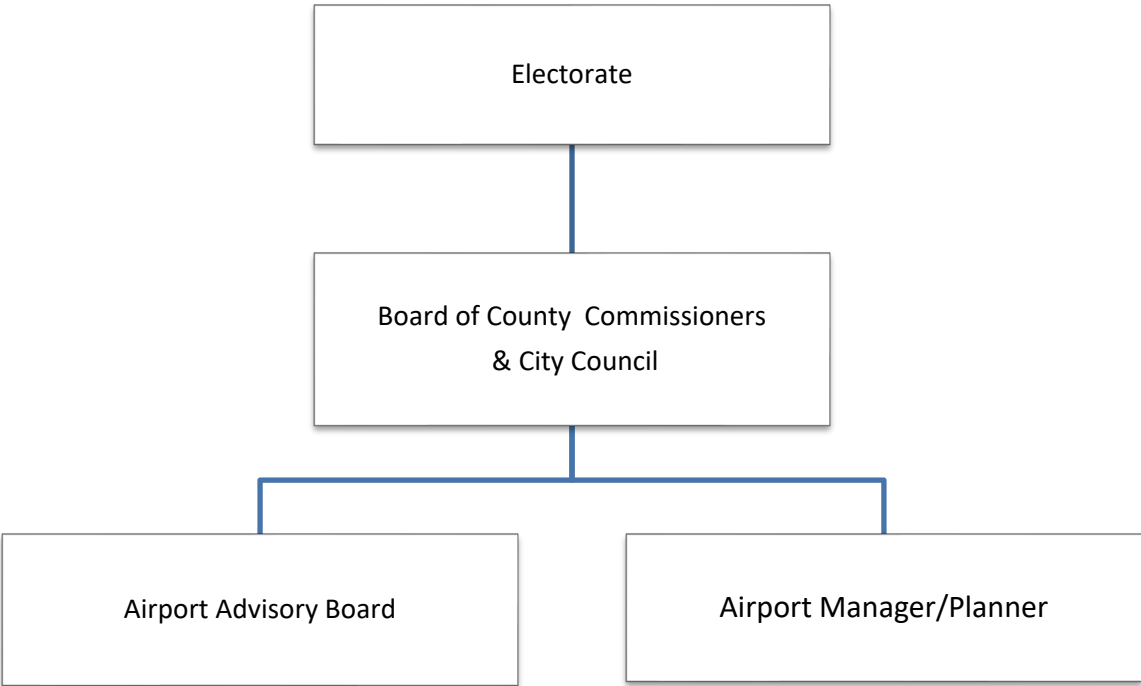
The mission of the Craig-Moffat County Airport is to plan, direct and provide high quality aviation services and facilities for Craig and Moffat County in a safe, secure and efficient manner.

Purpose of Department:

- ✓ Provide for aircraft landings and takeoffs.
- ✓ Provide an upgraded terminal building with phone and internet access.
- ✓ Work with the Bureau of Land Management and National Forest Service to provide facilities for the fire season.
- ✓ Provide rental land for the building of hangars for storage of small aircraft.

| Airport Personnel Schedule | |
|--------------------------------------|-------------|
| Position Title | FTE |
| Development Services Airport Manager | 0.20 |
| Total | 0.20 |

Airport Organizational Chart



Airport Fund Summary

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | | \$ - |
| Sales Tax | 6,687 | 11,116 | 6,500 | 6,500 |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 40,116 | 450,113 | 202,118 | 278,084 |
| Charges for Services | 16,883 | 17,223 | 17,000 | 17,000 |
| Miscellaneous | 534 | 128 | - | - |
| Interest | 274 | 2,527 | 284 | 284 |
| Transfer In | 40,116 | 51,509 | 202,118 | 278,084 |
| Fund Balance Used | | | | - |
| Total Sources of Funds | \$ 104,610 | \$ 532,616 | \$ 428,020 | \$ 579,952 |
| Uses of Funds: | | | | |
| Personnel | \$ 50,607 | 57,917.44 | \$ 18,913 | \$ 10,900 |
| Operating | \$ 29,776 | 38,117.94 | \$ 52,143 | \$ 89,143 |
| Capital Outlay | \$ - | \$ 413,263 | \$ 330,000 | \$ 448,532 |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 80,381 | \$ 509,298 | \$ 401,056 | \$ 548,575 |
| Annual Net Activity | \$ 24,229 | \$ 23,318 | \$ 26,964 | \$ 31,377 |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 197,137 | \$ 221,366 | \$ 244,684 | \$ 271,648 |
| Change in Fund Balance | 24,229 | 23,318 | 26,964 | 31,377 |
| Ending Fund Balance | \$ 221,366 | \$ 244,684 | \$ 271,648 | \$ 303,024 |
| Fund Balance Designations: | | | | |
| Committed | | | | |
| 60 Days Operating | \$ 13,400 | \$ 16,009 | \$ 11,845 | \$ 16,677 |
| Assigned | | | | |
| Subsequent Year's Expenditures | \$ 207,966 | \$ 228,675 | \$ 259,803 | \$ 286,347 |

Airport Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|-------------------------------|----------------|----------------|------------------|----------------|
| 34000003 | 41001 | SALES TAX | 2,276 | 4,120 | 1,500 | 1,500 |
| 34000003 | 41007 | EXCISE TAX | 4,411 | 6,996 | 5,000 | 5,000 |
| Sales Taxes: | | | 6,687 | 11,116 | 6,500 | 6,500 |
| 34000003 | 43023 | FEDERAL BUREAU OF LAND MANGMN | 0 | 0 | 0 | 0 |
| 34000003 | 43024 | FEDERAL FAA | 0 | 386,890 | 0 | 0 |
| 34000003 | 43432 | STATE CO DEPT OF TRANSPORT | 0 | 11,714 | 0 | 0 |
| 34000003 | 43900 | CITY OF CRAIG | 40,116 | 51,509 | 202,118 | 278,084 |
| Intergovernmental: | | | 40,116 | 450,113 | 202,118 | 278,084 |
| 34000003 | 44037 | RENTS | 16,883 | 17,223 | 17,000 | 17,000 |
| Charges for Services: | | | 16,883 | 17,223 | 17,000 | 17,000 |
| 34000003 | 45001 | MISCELLANEOUS | 300 | 100 | 0 | 0 |
| 34000003 | 45022 | SALE OF ASSETS | 0 | 0 | 0 | 0 |
| 34000003 | 46004 | REIMBURSEMENT | 234 | 28 | 0 | 0 |
| Miscellaneous: | | | 534 | 128 | 0 | 0 |
| 34000003 | 47001 | INTEREST EARNED | 274 | 2,527 | 284 | 284 |
| Interest: | | | 274 | 2,527 | 284 | 284 |
| 34000003 | 48110 | TRANSFER IN FROM GENERAL | 40,116 | 51,509 | 202,118 | 278,084 |
| Transfer In: | | | 40,116 | 51,509 | 202,118 | 278,084 |
| Total Revenue: | | | 104,610 | 532,616 | 428,020 | 579,952 |

Airport Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 34000003 | 50025 | FULL TIME SHARED WAGES | 32,646 | 35,477 | 11,820 | 7,000 |
| 34000003 | 50044 | LONGEVITY | 1,305 | 1,125 | 0 | 0 |
| 34000003 | 50046 | LEAVE PAID OUT | 0 | 2,243 | 0 | 0 |
| 34000003 | 50060 | FRINGE BENEFITS | 14,618 | 17,220 | 6,384 | 3,500 |
| 34000003 | 50080 | RETIREMENT | 2,037 | 1,852 | 709 | 400 |
| Personnel Expenditures: | | | 50,607 | 57,917 | 18,913 | 10,900 |
| 34000003 | 51018 | OTHER PROFESSIONAL SERVICES | 15,352 | 19,271 | 36,000 | 33,000 |
| 34000003 | 52029 | MAINTENANCE CONTRACTS | 1,950 | 1,800 | 0 | 36,000 |
| 34000003 | 52037 | REPAIRS EQUIP/MAINT | 2,786 | 1,564 | 2,000 | 2,000 |
| 34000003 | 52043 | UTILITIES | 5,527 | 7,054 | 6,763 | 6,763 |
| 34000003 | 53018 | INSURANCE | 1,780 | 1,780 | 1,780 | 1,780 |
| 34000003 | 53036 | SPRAYING | 0 | 2,500 | 2,500 | 2,500 |
| 34000003 | 53042 | TELEPHONE | 589 | 496 | 1,000 | 0 |
| 34000003 | 54038 | MISCELLANEOUS | 298 | 298 | 300 | 300 |
| 34000003 | 54045 | OPERATING SUPPLIES | 459 | 34 | 1,000 | 1,000 |
| 34000003 | 54077 | TREASURER FEES | 1,036 | 3,073 | 800 | 5,800 |
| 34000003 | 58017 | RENT REFUND | 0 | 248 | 0 | 0 |
| Operating Expenditures: | | | 29,776 | 38,118 | 52,143 | 89,143 |
| 34000003 | 60004 | CAPITAL IMPROVEMENTS | 0 | 413,263 | 330,000 | 448,532 |
| Capital Expenditures: | | | 0 | 413,263 | 330,000 | 448,532 |
| Total Expenditures: | | | 80,383 | 509,298 | 401,056 | 548,575 |



Emergency 911



Regional Coordinator: Elaine Moe
Phone: 970-824-6501
Email: elaine.moe@state.co.us

Mission Statement:

As the communications agent for Moffat County Public Safety, the Craig Regional Communication Center (CRCC) will provide the citizens of Moffat County with effective emergency telephone service for the purpose of implementing rapid emergency services response for public protection and safety.

Purpose of Department:

- ✓ The Craig Regional Communications Center (CRCC) provides public safety communications for the law enforcement, fire and emergency medical service (EMS) agencies within Moffat County. CRCC serves as the Public Safety Answering Point (PSAP...the 911 answer point) for Moffat County. The staff members of CRCC are trained extensively and hold numerous certifications for access to criminal justice records and Emergency Medical Dispatch (EMD). On average, CRCC receives 4000 911 calls annually with 98% answered within ten seconds.
- ✓ While CRCC provides 911 services for Moffat County alone, the center is responsible for communication services for numerous state and federal agencies in the following counties: Routt, Grand, Jackson, Summit, Lake, Eagle, Pitkin, Garfield, and Rio Blanco. On average, CRCC records 120,000 calls for service annually. CRCC also serves as the custodian of all computer aided dispatch(CAD) and audio (telephone and radio) records associated with the operational service area; supervisory staff members provide material for an average of 450 requests annually.

Emergency 911 Fund Summary

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | 145,161 | 171,067 | 100,000 | 100,000 |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | - | - | - | - |
| Miscellaneous | 51,186 | 7,560 | - | - |
| Interest | 607 | 5,160 | 6,000 | 6,000 |
| Transfer In | - | - | - | - |
| Fund Balance Used | - | - | - | - |
| Total Sources of Funds | \$ 196,954 | \$ 183,787 | \$ 106,000 | \$ 106,000 |
| Uses of Funds: | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ 79,233 | \$ 86,996 | \$ 105,550 | 105,550 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 79,233 | \$ 86,996 | \$ 105,550 | \$ 105,550 |
| Annual Net Activity | \$ 117,720 | \$ 96,791 | \$ 450 | \$ 450 |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 379,155 | \$ 496,876 | \$ 593,667 | \$ 594,117 |
| Change in Fund Balance | 117,720 | 96,791 | 450 | 450 |
| Ending Fund Balance | \$ 496,876 | \$ 593,667 | \$ 594,117 | \$ 594,567 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| 911 Services | \$ 496,876 | \$ 593,667 | \$ 594,117 | \$ 594,567 |

E911 Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|-----------------------|----------------|----------------|------------------|----------------|
| 23000002 | 41004 | EMERGENCY 911 TAX | 145,161 | 171,067 | 100,000 | 100,000 |
| | | Sales Taxes: | 145,161 | 171,067 | 100,000 | 100,000 |
| 23000002 | 43436 | STATE E911 GRANT | 51,146 | 7,560 | 0 | 0 |
| 23000002 | 45001 | MISCELLANEOUS | 0 | 0 | 0 | 0 |
| 23000002 | 46004 | REIMBURSEMENT | 40 | 0 | 0 | 0 |
| | | Miscellaneous: | 51,186 | 7,560 | 0 | 0 |
| 23000002 | 47001 | INTEREST EARNED | 607 | 5,160 | 6,000 | 6,000 |
| | | Interest: | 607 | 5,160 | 6,000 | 6,000 |
| | | Total Revenue: | 196,955 | 183,787 | 106,000 | 106,000 |

E911 Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|--------------------------------|----------------|----------------|------------------|----------------|
| 23000002 | 52043 | UTILITIES | 591 | 661 | 550 | 550 |
| 23000002 | 53010 | EDUCATION | 2,191 | 3,725 | 8,000 | 8,000 |
| 23000002 | 53042 | TELEPHONE | 4,435 | 7,414 | 10,000 | 10,000 |
| 23000002 | 54045 | OPERATING SUPPLIES | 3,060 | 5,976 | 12,000 | 12,000 |
| 23000002 | 54068 | SPECIAL PROJECTS | 68,956 | 69,221 | 75,000 | 75,000 |
| | | Operating Expenditures: | 79,233 | 86,996 | 105,550 | 105,550 |
| | | Total Expenditure: | 79,233 | 86,996 | 105,550 | 105,550 |



Capital Projects



Finance Director: Catherine Nielson

Phone: 970-824-9106

Email: cnielson@moffatcounty.net

Purpose of Department:

This fund is used to account for major capital projects, which are funded, by an assigned revenue source, i.e. County owned mineral revenue. The County owned mineral revenue is being designated as follows per Resolution 2006-137 Designation of Revenue in Capital Projects Fund:

- ✓ 15% of the revenue for Courthouse Expansion/Major Renovations
- ✓ 15% of the revenue for Senior Housing Improvements/Addition
- ✓ 25% of the revenue for a multiuse building at the Fairgrounds
- ✓ 45% of the revenue for yet to be determined capital improvements

**Capital Projects
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--|-------------------------|------------------------|----------------------|---------------------|
| <u>Sources of Funds:</u> | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 134,400 | 4,571,054 | - | - |
| Charges for Services | - | 56,434 | - | - |
| Miscellaneous | 166,851 | - | 50,000 | 50,000 |
| Interest | 3,585 | 124,376 | 3,280 | 3,280 |
| Transfer In | - | - | - | - |
| Fund Balance Used | | | 5,724,467 | 1,783,133 |
| Total Sources of Funds | \$ 304,836 | \$ 4,751,861 | \$ 5,777,747 | \$ 1,836,413 |
| <u>Uses of Funds:</u> | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ - | \$ - | \$ - | 0 |
| Capital Outlay | \$ 1,559,532 | \$ 18,961,927 | \$ 5,777,747 | \$ 1,836,413 |
| Transfers Out | \$ - | \$ - | \$ - | - |
| Total Uses of Funds | \$ 1,559,532 | \$ 18,961,926 | \$ 5,777,747 | \$ 1,836,413 |
| Annual Net Activity | \$ (1,254,696) | \$ (14,210,065) | \$ - | \$ 0 |
| <u>Other Financing Sources:</u> | | | | |
| Bonds | \$ 23,278,595.00 | \$ - | | |
| Transfers (out) | \$ - | \$ - | | |
| Total Other Financing Sources | \$ 23,278,595.00 | \$ - | | |
| <u>Cumulative Balance:</u> | | | | |
| Beginning Fund Balance | \$ 2,337,907 | \$ 24,361,806 | \$ 10,151,742 | \$ 4,427,275 |
| Change in Fund Balance | 22,023,899 | (14,210,065) | (5,724,467) | (1,783,133) |
| Ending Fund Balance | \$ 24,361,806 | \$ 10,151,742 | \$ 4,427,275 | \$ 2,644,142 |
| <u>Fund Balance Designations:</u> | | | | |
| Committed | | | | |
| | | | | - |
| Courthouse Improvements | \$ 524,636 | \$ 8,823,472 | \$ 3,099,006 | \$ 1,315,873 |
| Fairground Improvements | \$ 810,010 | \$ 775,957 | \$ 775,957 | \$ 775,957 |
| Senior Housing Improvements | \$ 489,344 | \$ 493,882 | \$ 493,882 | \$ 493,882 |
| County-wide Improvements | \$ 513,917 | \$ 58,430 | \$ 58,430 | \$ 58,430 |

CAPITAL PROJECTS-COURTHOUSE REVENUE

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|-------------------------|----------------|----------------|------------------|----------------|
| 345CTLS3 | 47003 | INTEREST INCOME ACCRUED | 704 | 0 | 0 | 0 |
| | | Interest: | 704 | 0 | 0 | 0 |
| 190CTLS1 | 45028 | PROCEEDS FROM BONDS | 0 | 0 | 0 | 0 |
| 190JLSR1 | 45028 | PROCEEDS FROM BONDS | 0 | 0 | 0 | 0 |
| 345CTLS3 | 45030 | LEASE PROCEEDS | 314,864 | 0 | 0 | 0 |
| 345CTLS3 | 46004 | REIMBURSEMENT | 0 | 2,821 | 0 | 0 |
| 345CTLS3 | 47003 | INTEREST | 0 | 108,564 | 0 | 0 |
| | | Miscellaneous: | 314,864 | 111,385 | 0 | 0 |
| | | Total Revenue: | 315,568 | 111,385 | 0 | 0 |

CAPITAL PROJECTS EXPENDITURES

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|------------------------------|------------------|----------------|------------------|----------------|
| | | COURTHOUSE | | | | |
| 345CTLS3 | 58011 | INTEREST ON BONDS | 0 | 0 | 0 | 0 |
| 345CTLS3 | 58019 | PRINCIPAL ON BOND | 0 | 0 | 0 | 0 |
| 345CTLS3 | 58014 | PAYING AGENTS FEE | 307,125 | 0 | 0 | 0 |
| | | SOLAR | | | | |
| 345JLSR3 | 58011 | INTEREST ON BONDS | 0 | 0 | 0 | 0 |
| 345JLSR3 | 58019 | PRINCIPAL ON BOND | 0 | 0 | 0 | 0 |
| 17000000 | 59010 | TRANSFER TO LEASE PURCHASE | 1,280,666 | 0 | 0 | 0 |
| | | Capital Expenditures: | 1,587,791 | 0 | 0 | 0 |
| | | Total Expenditures: | 1,587,791 | 0 | 0 | 0 |

CAPITAL COURTHOUSE OTHER SOURCES OF FUNDING

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|--|-------------------|----------------|------------------|------------------|
| | | CAPITAL PURCHASE COURTHOUSE 2021 ISSUANCE | | | | |
| 345CTLS3 | 45028 | BOND PROCEEDS | 21,635,000 | 21,635,000 | 0 | 0 |
| 345CTLS3 | 48000 | PREMIUM ON BONDS | 2,916,522 | 2,916,522 | 0 | 0 |
| 345CTLS3 | 45029 | LEASE PROCEEDS | 0 | 314,864 | 0 | 0 |
| 345CTLS3 | | BOND ISSUANCE COST | (307,125) | | | |
| 345CTLS3 | | PROCEEDS FROM CAPITAL LEASE | 314,864 | | | |
| | | CAPITAL PURCHASE UTILITY PUBLIC SAFETY CENTER SOLAR | | | | |
| 345JLSR | 60041 | SOLAR | 0 | 24,477 | 0 | 0 |
| | | Total Other Financing Sources | 24,559,261 | 24,477 | 0 | 0 |
| | | Capital Expenditures: | 683,648 | 48,119 | 5,550,247 | 1,616,413 |

Capital Projects Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------|-------|---------------------|----------------|------------------|------------------|----------------|
| 34500003 | 45006 | MISC GRANT | 150,000 | 0 | 0 | 0 |
| 34500003 | 45003 | SALES & LEASES | 16,851 | 14,159 | 50,000 | 50,000 |
| 34500003 | 45001 | MISCELLANEOUS | 0 | 39,454 | 0 | 0 |
| 345USDA3 | 43032 | FEDERAL USDA | 0 | 4,571,054 | 0 | 0 |
| Miscellaneous: | | | 166,851 | 4,624,667 | 50,000 | 50,000 |
| 34500003 | 43408 | STATE MISCELLANEOUS | 134,400 | 0 | 0 | 0 |
| Intergovernmental: | | | 134,400 | 0 | 0 | 0 |
| 34500003 | 47001 | INTEREST EARNED | 2,881 | 15,812 | 3,280 | 3,280 |
| Interest: | | | 2,881 | 15,812 | 3,280 | 3,280 |
| Total Revenue | | | 304,132 | 4,640,478 | 53,280 | 53,280 |

Capital Projects Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|------------------------|----------------|-------------------|------------------|----------------|
| 34500003 | 60005 | CAPITAL OUTLAY | 94,515 | 2,162,950 | 200,000 | 200,000 |
| 34500003 | 60007 | COURTHOUSE BLDG | 731,086 | 16,725,642 | 0 | 0 |
| 34500003 | 60016 | FAIRGROUNDS BLDG | 50,283 | 8,207 | 0 | 0 |
| 34500003 | 60017 | HUMAN SERVICES BLD | 0 | 0 | 0 | 0 |
| 34500003 | 60021 | LOUDY SIMPSON | 0 | 0 | 7,500 | 20,000 |
| 34500003 | 60025 | ROAD & BRIDGE BLDG | 0 | 0 | 0 | 0 |
| 34500003 | 60026 | WEED & PEST BLDG | 0 | 0 | 0 | 0 |
| 34500003 | 60033 | PUB SAFETY CENTER BLDG | 47,630 | 0 | 0 | 0 |
| 34500003 | 60036 | CEMETERY | 0 | 17,008 | 20,000 | 0 |
| 34500003 | 60038 | SENIORS KITCHEN | 0 | 0 | 0 | 0 |
| 345USDA3 | 60007 | USDA COURTHOUSE | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 923,514 | 18,913,807 | 227,500 | 220,000 |
| Total Expenditures: | | | 923,514 | 18,913,807 | 227,500 | 220,000 |
| Expenditure Total: | | | 923,514 | 18,913,807 | 227,500 | 220,000 |

Conservation Trust



Grounds & Building Manager: Barry Barnes
Phone: 970-824-9107
Email: bbarnes@moffatcounty.net

Purpose of Department:

- ✓ To use the Conservation Trust to improve Loudy Simpson Park, Maybell Park and Sherman Youth Camp.
- ✓ The Conservation Trust Fund was established in conjunction with the Colorado State Lottery.
- ✓ The County received a share back of lottery proceeds, which is based on a per capita formula that is established by the state. The funds may be expended for the acquisition, development and maintenance of new conservation sites for capital improvements or maintenance for recreational purposes on any public site.

**Conservation Trust
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 57,610 | 51,069 | 36,000 | 36,000 |
| Charges for Services | - | - | - | - |
| Miscellaneous | - | - | - | - |
| Interest | 292 | 1,435 | 186 | 186 |
| Transfer In | - | - | - | - |
| Fund Balance Used | - | - | 48,264 | 103,264 |
| Total Sources of Funds | \$ 57,902 | \$ 52,503 | \$ 84,450 | \$ 139,450 |
| Uses of Funds: | | | | |
| Personnel | \$ 9,078 | \$ 8,639 | \$ 18,000 | \$ 18,000 |
| Operating | \$ 1,026 | \$ 524 | \$ 450 | \$ 450 |
| Capital Outlay | \$ 35,532 | \$ 13,295 | \$ 66,000 | \$ 121,000 |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 45,637 | \$ 22,459 | \$ 84,450 | \$ 139,450 |
| Annual Net Activity | \$ 12,265 | \$ 30,044 | \$ - | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 130,864 | \$ 143,129 | \$ 173,173 | \$ 124,909 |
| Change in Fund Balance | 12,265 | 30,044 | (48,264) | (103,264) |
| Ending Fund Balance | \$ 143,129 | \$ 173,173 | \$ 124,909 | \$ 21,645 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Outdoor Recreational Improvements | \$ 143,129 | \$ 173,173 | \$ 124,909 | \$ 21,645 |

Conservation Trust Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 35000003 | 43401 | STATE LOTTERY CONSERV TRUST | 47,610 | 51,069 | 36,000 | 36,000 |
| 35000003 | 43406 | STATE EIAF GRANT | 10,000 | - | - | - |
| | | Intergovernmental: | 57,610 | 51,069 | 36,000 | 36,000 |
| 35000003 | 45001 | MISCELLANEOUS | 0 | 0 | 0 | 0 |
| | | Miscellaneous: | 0 | 0 | 0 | 0 |
| 35000003 | 47001 | INTEREST EARNED | 292 | 1,435 | 186 | 186 |
| | | Interest : | 292 | 1,435 | 186 | 186 |
| | | Total Revenue: | 57,902 | 52,504 | 36,186 | 36,186 |

Conservation Trust Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|--------------------------------|----------------|----------------|------------------|----------------|
| 35000003 | 50050 | CONTRACT LABOR | 9,078 | 8,639 | 18,000 | 18,000 |
| | | Personnel Expenditures: | 9,078 | 8,639 | 18,000 | 18,000 |
| 35000003 | 54077 | TREASURER FEES | 1,027 | 525 | 450 | 450 |
| | | Operating Expenditures: | 1,027 | 525 | 450 | 450 |
| 35000003 | 60005 | CAPITAL OUTLAY | 35,532 | 13,295 | 66,000 | 121,000 |
| | | Capital Expenditures: | 35,532 | 13,295 | 66,000 | 121,000 |
| | | Total Expenditures: | 45,638 | 22,458 | 84,450 | 139,450 |



Moffat County Library



Library Manager: Keisha Bickford
Phone: 970-824-7550 x 404
Email: kbickford@moffat.lib.co.us

Mission Statement:

To provide an environment where patrons can meet their educational, informational and recreational needs.

Vision Statement:

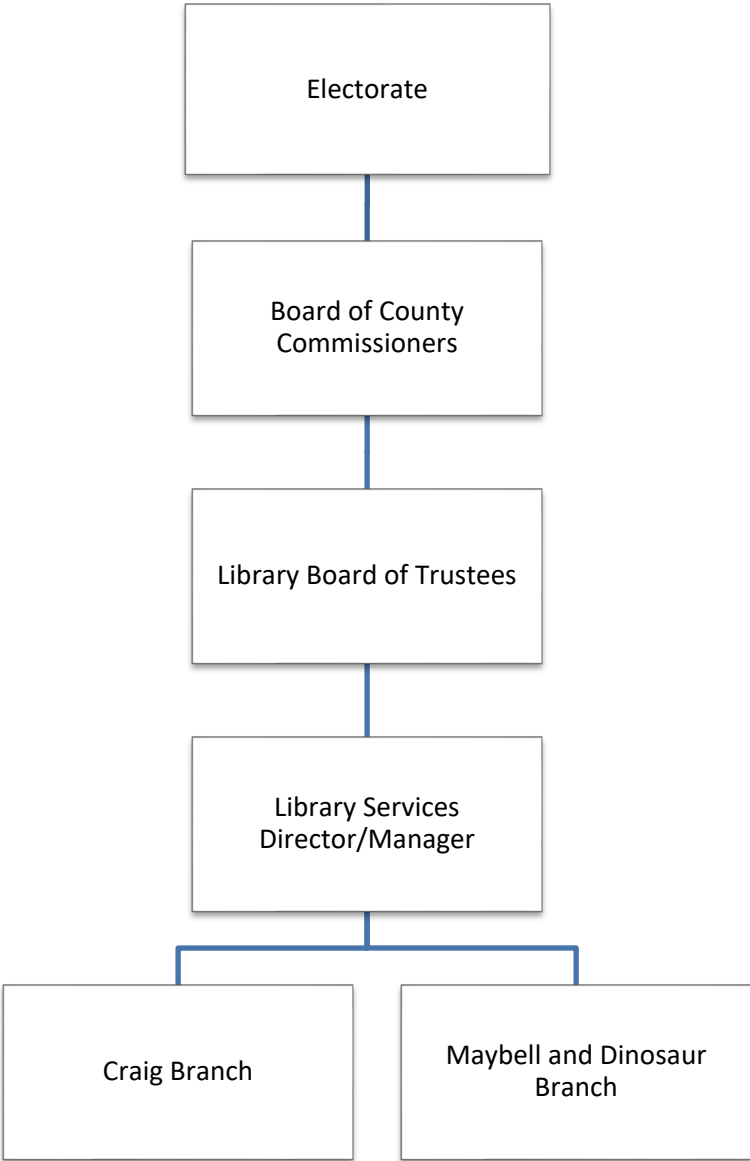
To provide an environment where lifelong habits of learning, self-improvement and self-expression are encouraged.

Purpose of Department:

- ✓ The purpose of the public library is to ensure access to information through various formats for all. Libraries provide free public computer and Internet access. Other services may include a variety of programs to encourage early literacy free of charge.
- ✓ The public library will continue to provide outreach services for the community with the intention of developing literacy skills.
- ✓ *"The best reading, for the largest number, at the least cost." - American Library Association*

| Library Personnel Schedule | |
|-----------------------------------|-------------|
| Position Title | FTE |
| Library Manager | 1.00 |
| Library Supervisor | 0.70 |
| Library Technician | 1.00 |
| Library Assistant I | 1.63 |
| Library Assistant II | 1.00 |
| Custodial Technician | 0.50 |
| Total | 5.83 |

Moffat County Library Organizational Chart



**Library
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ 5 | \$ 69 | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 5,177 | 13,311 | 5,000 | 5,000 |
| Charges for Services | 3,326 | 3,490 | 5,500 | 3,000 |
| Miscellaneous | 19,486 | 20,722 | 19,400 | 18,950 |
| Interest | 529 | 3,546 | 557 | 1,000 |
| Transfer In | 345,857 | 360,857 | 345,857 | 370,977 |
| Fund Balance Used | - | - | 37,743 | 27,708 |
| Total Sources of Funds | \$ 374,380 | \$ 401,995 | \$ 414,057 | \$ 426,635 |
| Uses of Funds: | | | | |
| Personnel | \$ 236,716 | 255,343 | \$ 280,863 | \$ 315,670 |
| Operating | \$ 84,230 | 87,933 | \$ 106,165 | 110,965 |
| Capital Outlay | \$ 42,386 | \$ 32,504 | \$ 27,029 | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 363,332 | \$ 375,780 | \$ 414,057 | \$ 426,635 |
| Annual Net Activity | \$ 11,044 | \$ 26,216 | \$ (0) | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 357,877 | \$ 368,928 | \$ 395,140 | \$ 357,397 |
| Change in Fund Balance | 11,044 | 26,215 | (37,743) | (27,708) |
| Ending Fund Balance | \$ 368,928 | \$ 395,140 | \$ 357,397 | \$ 329,689 |
| Fund Balance Designations: | | | | |
| Committed | | | | |
| Memorial Funds | \$ 52,205 | \$ 52,607 | \$ 53,580 | \$ 53,580 |
| 60 Days Operating | \$ 53,502 | \$ 57,224 | \$ 64,518 | \$ 71,120 |
| Assigned | | | | |
| Subsequent Year's Expenditures | \$ 263,222 | \$ 285,309 | \$ 239,299 | \$ 204,989 |

Library Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|------------------------------|----------------|----------------|------------------|----------------|
| 53500005 | 40001 | PROPERTY TAX | 5 | 66 | 0 | 0 |
| 53500005 | 40003 | INTEREST & PENALTY PROP TAX | 1 | 3 | 0 | 0 |
| | | Property Taxes: | 5 | 69 | 0 | 0 |
| 53500005 | 43403 | STATE LIBRARY GRANT | 5,177 | 13,311 | 5,000 | 5,000 |
| | | Intergovernmental: | 5,177 | 13,311 | 5,000 | 5,000 |
| 53500005 | 44011 | FINES AND COLLECTIONS | 3,326 | 3,490 | 5,500 | 3,000 |
| | | Charges for Services: | 3,326 | 3,490 | 5,500 | 3,000 |
| 53500005 | 43901 | TOWN OF DINOSAUR | 15,000 | 15,000 | 15,000 | 15,000 |
| 53500005 | 45001 | MISCELLANEOUS | 9 | 9 | 500 | 50 |
| 53500005 | 45003 | SALES & LEASES | 2,400 | 2,400 | 2,400 | 2,400 |
| 53500005 | 45004 | TAXABLE SALES | 1,414 | 1,622 | 1,500 | 1,500 |
| 53500005 | 45005 | MEMORIAL FUND | 233 | 402 | 0 | 0 |
| 53500005 | 45022 | SALE OF ASSETS | 0 | 0 | 0 | 0 |
| 53500005 | 46001 | INSURANCE REIMBURSEMENT | 0 | 1,288 | 0 | 0 |
| 53500005 | 46004 | REIMBURSEMENT | 430 | 0 | 0 | 0 |
| | | Miscellaneous: | 19,486 | 20,722 | 19,400 | 18,950 |
| 53500005 | 47001 | INTEREST EARNED | 529 | 3,546 | 557 | 1,000 |
| | | Interest: | 529 | 3,546 | 557 | 1,000 |
| 53500005 | 48110 | TRANSFER IN FROM GENERAL | 345,857 | 360,857 | 345,857 | 370,977 |
| | | Transfer In: | 345,857 | 360,857 | 345,857 | 370,977 |
| | | Total Revenue: | 374,380 | 401,995 | 376,314 | 398,927 |

Library Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|--------------------------|----------------|----------------|------------------|----------------|
| 53500005 | 50020 | FULL TIME WAGES | 90,517 | 56,347 | 80,100 | 81,500 |
| 53500005 | 50030 | PART TIME WAGES | 88,303 | 86,292 | 99,200 | 130,000 |
| 53500005 | 50044 | LONGEVITY | 0 | 0 | 0 | 0 |
| 53500005 | 50046 | LEAVE PAID OUT | 0 | 0 | 0 | 0 |
| 53500005 | 50060 | FRINGE BENEFITS | 52,465 | 38,292 | 46,545 | 49,000 |
| 53500005 | 50080 | RETIREMENT | 5,431 | 3,381 | 4,806 | 4,900 |
| 53501805 | 50030 | PART TIME WAGES-DINOSAUR | 0 | 17,369 | 21,400 | 21,400 |
| 53501805 | 50060 | FRINGE BENEFITS-DINOSAUR | 0 | 1,348 | 1,660 | 1,700 |
| 53501705 | 50020 | FULL TIME WAGES-MAYBELL | 0 | 37,161 | 19,400 | 19,400 |
| 53501705 | 50060 | FRINGE BENEFITS-MAYBELL | 0 | 12,924 | 6,588 | 6,600 |
| 53501706 | 50080 | RETIREMENT-MAYBELL | 0 | 2,230 | 1,164 | 1,170 |
| Personnel Expenditures: | | | 236,716 | 255,343 | 280,863 | 315,670 |
| 53500005 | 52027 | LEASING | 1,339 | 1,009 | 1,800 | 1,800 |
| 53500005 | 52031 | OUTSIDE BLDG MAINTENANCE | 1,001 | 126 | 2,000 | 2,000 |
| 53500005 | 52036 | REPAIRS BUILDING | 3,195 | 3,905 | 2,000 | 2,000 |
| 53500005 | 52037 | REPAIRS EQUIP/MAINT | 1,312 | 994 | 1,200 | 1,200 |
| 53500005 | 52043 | UTILITIES | 12,272 | 12,563 | 10,200 | 15,000 |
| 53500005 | 52052 | SPECIAL PROGRAMS | 1,454 | 1,443 | 1,500 | 1,500 |
| 53500005 | 53018 | INSURANCE | 3,965 | 6,300 | 21,975 | 21,975 |
| 53500005 | 53042 | TELEPHONE | 2,040 | 1,327 | 3,700 | 3,700 |
| 53500005 | 53046 | TRAVEL | 418 | 40 | 2,600 | 2,600 |
| 53500005 | 53048 | UNEMPLOYMENT | 1,700 | 0 | 0 | 0 |
| 53500005 | 53050 | VEHICLE MAINT & REPAIR | 0 | 0 | 0 | 0 |
| 53500005 | 54003 | AUDIO | 3,388 | 4,767 | 3,500 | 3,500 |
| 53500005 | 54004 | AUTOMATION | 5,015 | 1,237 | 1,500 | 1,500 |
| 53500005 | 54006 | BOARD EXPENSE | 1,668 | 2,837 | 2,000 | 2,000 |
| 53500005 | 54007 | BOOKS | 21,825 | 25,266 | 25,000 | 25,000 |
| 53500005 | 54042 | OFFICE SUPPLIES | 2,338 | 2,452 | 1,500 | 1,500 |
| 53500005 | 54049 | POSTAGE | 1,817 | 942 | 0 | 0 |
| 53500005 | 54069 | SUBSCRIPTIONS | 4,078 | 3,774 | 4,000 | 4,000 |
| 53500005 | 54077 | TREASURER FEES | 135 | 560 | 300 | 300 |
| 53500005 | 54083 | E MATERIALS | 4,510 | 4,510 | 4,500 | 4,500 |
| 53500005 | 58601 | INTER LIBRARY LOAN | 0 | 0 | 1,000 | 1,000 |
| 53501705 | 52043 | UTILITIES - MAYBELL | 3,624 | 6,758 | 7,090 | 7,090 |
| 53501705 | 53042 | TELEPHONE - MAYBELL | 842 | 706 | 1,000 | 1,000 |
| 53501805 | 52043 | UTILITIES - DINOSAUR | 3,323 | 3,924 | 5,100 | 5,100 |
| 53501805 | 53042 | TELEPHONE - DINOSAUR | 2,973 | 2,495 | 2,700 | 2,700 |
| Operating Expenditures: | | | 84,230 | 87,933 | 106,165 | 110,965 |
| 53500005 | 60032 | LIBRARY BUILDINGS | 38,000 | 0 | 0 | 0 |
| 53500005 | 60004 | CAPITAL IMPROVEMENTS | 4,386 | 13,741 | 0 | 0 |
| 53500005 | 60005 | CAPITAL OUTLAY | 0 | 18,764 | 27,029 | 0 |
| Capital Expenditures: | | | 42,386 | 32,504 | 27,029 | 0 |
| Total Expenditures: | | | 363,332 | 375,780 | 414,057 | 426,635 |



Maybell Waste Water Treatment Facility



Maybell Waste Water Treatment Facility
475 County Road 19
Maybell, CO 81640

Mission Statement:

Maybell Waste Water Treatment Facility serving the community of Maybell, Colorado.

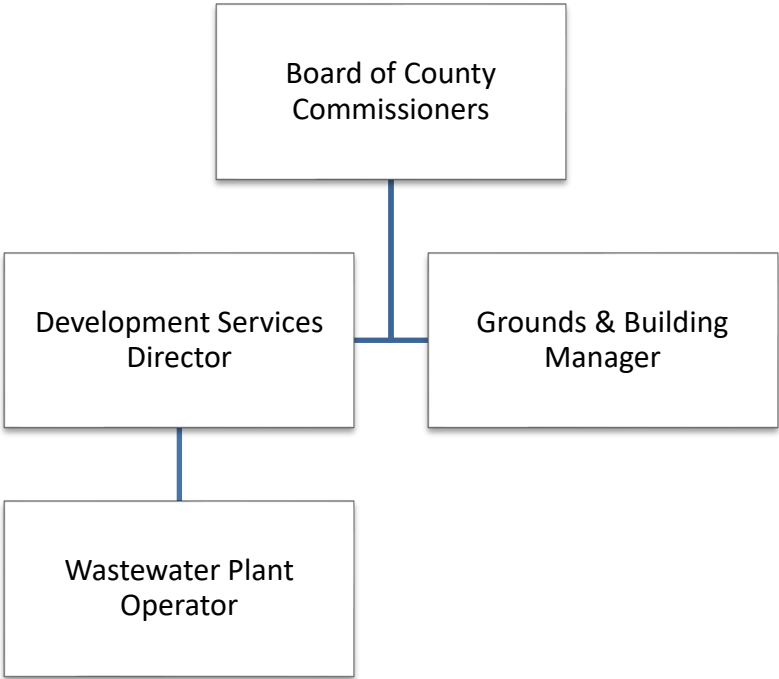
Purpose of Department:

This Department oversees the operation and maintenance of the Maybell Waste Water Treatment Facility.

Maybell Waste Water Treatment Facility Personnel Schedule

| Positon Title | FTE |
|---|-------------|
| Contract Labor (Wasterwater Plant Operator) | 0.00 |
| Total | 0.00 |

Maybell Waste Water Treatment Facility Organizational Chart



**Maybell Waste Water Treatment Facility
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | 38,805 | 40,140 | 36,960 | 36,960 |
| Miscellaneous | (179) | - | - | - |
| Interest | 141 | 1,146 | 142 | 142 |
| Transfer In | - | - | - | - |
| Fund Balance Used | | | 13,111 | 13,236 |
| Total Sources of Funds | \$ 38,767 | \$ 41,286 | \$ 50,213 | \$ 50,338 |
| Uses of Funds: | | | | |
| Personnel | \$ 311 | \$ 9,621 | \$ 16,400 | \$ 16,400 |
| Operating | \$ 43,313 | \$ 29,116 | \$ 33,813 | \$ 33,938 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 43,624 | \$ 38,735 | \$ 50,213 | \$ 50,338 |
| Annual Net Activity | \$ (4,856) | \$ 2,549 | \$ (0) | \$ (0) |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 360,816 | \$ 355,960 | \$ 358,509 | \$ 345,398 |
| Change in Fund Balance | (4,856) | 2,549 | (13,111) | (13,236) |
| Ending Fund Balance | \$ 355,960 | \$ 358,509 | \$ 345,398 | \$ 332,162 |
| Fund Balance Designations: | | | | |
| Nonspendable | | | | |
| Property, Plant, & Equipment | 257,769 | 257,769 | 240,274 | 222,815 |
| Assigned | | | | |
| Subsequent Year's Expenditures | 98,191 | 100,740 | 105,124 | 109,347 |

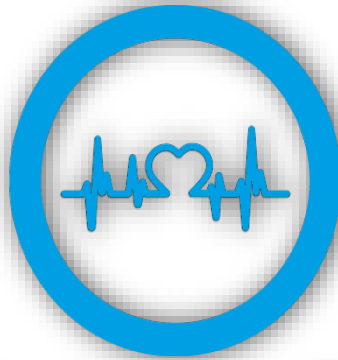
MAYBELL WASTE WATER TREATMENT FACILITY REVENUE

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|------------------------------|----------------|----------------|------------------|----------------|
| 35500003 | 44002 | USER FEES | 38,805 | 40,140 | 36,960 | 36,960 |
| | | Charges for Services: | 38,805 | 40,140 | 36,960 | 36,960 |
| 35500003 | 45001 | MISCELLANEOUS | (343) | 0 | 0 | 0 |
| 35500003 | 45022 | SALE OF ASSETS | 0 | 0 | 0 | 0 |
| 35500003 | 46001 | REIMBURSEMENT | 164 | 0 | 0 | 0 |
| | | Miscellaneous: | (179) | - | 0 | 0 |
| 35500003 | 47001 | INTEREST EARNED | 141 | 1,146 | 142 | 142 |
| | | Interest: | 141 | 1,146 | 142 | 142 |
| | | Total Revenue: | 38,767 | 41,286 | 37,102 | 37,102 |

MAYBELL WASTE WATER TREATMENT FACILITY EXPENDITURE

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|--------------------------------|----------------|----------------|------------------|----------------|
| 35500003 | 50030 | PART TIME WAGES | 151 | 15 | 0 | 0 |
| 35500003 | 50050 | CONTRACT LABOR | 0 | 9,600 | 16,400 | 16,400 |
| 35500003 | 50042 | OVER TIME | 0 | 0 | 0 | 0 |
| 35500003 | 50060 | FRINGE BENEFITS | 160 | 5 | 0 | 0 |
| | | Personnel Expenditures: | 311 | 9,621 | 16,400 | 16,400 |
| 35500003 | 51018 | OTHER PROFESSIONAL SERVICES | 14,880 | 4,000 | 0 | 0 |
| 35500003 | 52037 | REPAIRS EQUIP/MAINT | 337 | 1,281 | 6,500 | 6,500 |
| 35500003 | 52043 | UTILITIES | 5,058 | 889 | 4,004 | 4,004 |
| 35500003 | 53043 | TESTING | 0 | 0 | 1,200 | 1,200 |
| 35500003 | 54030 | GAS & OIL | 0 | 0 | 64 | 64 |
| 35500003 | 54038 | MISCELLANEOUS | 0 | 0 | 0 | 0 |
| 35500003 | 54077 | TREASURER FEES | 398 | 440 | 275 | 400 |
| 35500003 | 58002 | DEPRECIATION | 20,953 | 20,953 | 20,161 | 20,161 |
| 35500003 | 58009 | FILING FEES | 689 | 555 | 609 | 609 |
| 35500003 | 58015 | PERMITS | 999 | 999 | 1,000 | 1,000 |
| | | Operating Expenditures: | 43,313 | 29,116 | 33,813 | 33,938 |
| 35500003 | 60004 | CAPITAL IMPROVEMENTS | 0 | 0 | 0 | 0 |
| | | Capital Expenditures: | 0 | 0 | 0 | 0 |
| | | Total Expenditures: | 43,624 | 38,736 | 50,213 | 50,338 |

Health & Welfare



Health benefits

Human Resources Director: Rachel Bower
Phone: 970-824-9108
Email: rbower@moffatcounty.net

Mission Statement:

The Health & Welfare Board will continue to work towards minimal changes in benefits while offering the best benefits possible for our employees at an equitable cost to Moffat County and at a minimal cost to our employees. Offering our on-site Employee Health & Wellness Center to our employees and their eligible dependents is a means of offering prevention and wellness based healthcare to control our healthcare costs. Our goal is to focus on prevention and wellness in hopes of catching illness in the early stages in order to prevent the cost of higher claims in the future.

Purpose of Department:

- Monitors and maintains all financial records concerning the County's benefit plans. The plan includes major medical, dental, vision, life, and COBRA. Each department contributes to this fund and the monies are paid out as required. This fund is guided and monitored by the Moffat County Health and Welfare Board.
- Oversees and assists in the successful operation of the Employee Health & Wellness Center.
- Moffat County currently is self-funded, which gives the Health and Welfare Board more control over our plan. The benefits of being self-insured include paying only claims that are incurred rather than anticipated claims, keeping the savings of lower-than-expected claims instead of forfeiting it to the insurance company, only paying up to our stop-loss limit of \$85,000 per claim or \$2,500,000 total per year if claims are higher than expected, and having greater flexibility in determining which benefits to offer.

Health and Welfare Fund Summary

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | 3,645,742 | 3,893,306 | 3,823,924 | 3,632,637 |
| Miscellaneous | 299,352 | 529,924 | 220,000 | 200,000 |
| Interest | 4,255 | 30,321 | 4,048 | 10,000 |
| Transfer In | - | - | - | - |
| Fund Balance Used | - | - | 456,854 | 1,290,935 |
| Total Sources of Funds | \$ 3,949,348 | \$ 4,453,551 | \$ 4,504,826 | \$ 5,133,572 |
| Uses of Funds: | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ 3,283,898 | \$ 4,742,850 | \$ 4,504,826 | \$ 5,133,572 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ 25,000 | \$ - | \$ - |
| Total Uses of Funds | \$ 3,283,898 | \$ 4,767,850 | \$ 4,504,826 | \$ 5,133,572 |
| Annual Net Activity | \$ 665,451 | \$ (314,299) | \$ 0.00 | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 2,499,412 | \$ 3,164,863 | \$ 2,850,564 | \$ 2,393,710 |
| Change in Fund Balance | 665,451 | (314,299) | (456,854) | (1,290,935) |
| Ending Fund Balance* | \$ 3,164,863 | \$ 2,850,564 | \$ 2,393,710 | \$ 1,102,775 |
| Fund Balance Designations: | | | | |
| Restricted | 110,000 | 110,000 | 110,000 | 110,000 |
| Assigned | | | | |
| Subsequent Year's Expenditures | 3,054,863 | 2,740,564 | 2,283,710 | 992,775 |

Health & Welfare Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|-------------------------------|------------------|------------------|------------------|------------------|
| 18000001 | 44012 | PREMIUMS/MEDICAL COUNTY | 3,258,309 | 2,020,390 | 3,400,685 | 1,822,040 |
| 18000001 | 44013 | PREMIUMS/MEDICAL COBRA | 14,083 | 76,335 | 8,000 | 20,000 |
| 18000001 | 44014 | PREMIUMS/DENTAL COUNTY | 118,685 | 71,982 | 131,190 | 63,083 |
| 18000001 | 44015 | PREMIUMS/VISON COUNTY | 44,306 | 40,723 | 47,856 | 42,620 |
| 18000001 | 44016 | PREMIUMS/LIFE | 11,950 | 16,609 | 13,990 | 20,640 |
| 18000001 | 44017 | PREMIUMS LONG TERM DISABILITY | 34,969 | 36,590 | 37,595 | 33,576 |
| 18000001 | 44018 | EMPLOYEE CONTRIBUTIONS | 163,440 | 1,630,678 | 184,608 | 1,630,678 |
| Charges for Services: | | | 3,645,742 | 3,893,306 | 3,823,924 | 3,632,637 |
| 18000001 | 45001 | MISCELLANEOUS | 32,495 | 54,885 | 20,000 | 0 |
| 18000001 | 45007 | INSURANCE CAP PROCEEDS | 266,857 | 475,039 | 200,000 | 200,000 |
| Miscellaneous: | | | 299,352 | 529,924 | 220,000 | 200,000 |
| 18000001 | 47001 | INTEREST EARNED | 4,156 | 30,321 | 4,048 | 10,000 |
| 18000001 | 47002 | INTEREST OTHER | 99 | 0 | 0 | 0 |
| Interest: | | | 4,255 | 30,321 | 4,048 | 10,000 |
| Total Revenue: | | | 3,949,348 | 4,453,551 | 4,047,972 | 3,842,637 |

Health & Welfare Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---|-------|--------------------------------|------------------|------------------|------------------|------------------|
| EMPLOYEE BENEFIT PLANS | | | | | | |
| 18000001 | 51010 | EMPLOYEE HEALTH & WELLNESS CTR | 0 | 0 | 0 | 0 |
| 18000001 | 52043 | UTILITIES | 0 | 0 | 0 | 0 |
| 18000001 | 53007 | DENTAL ADMIN FEE | 10,489 | 10,990 | 11,973 | 15,000 |
| 18000001 | 53008 | DENTAL CLAIMS | 131,286 | 107,673 | 137,616 | 115,000 |
| 18000001 | 53022 | LIFE INS PREMIUM | 26,060 | 115,822 | 38,891 | 280,000 |
| 18000001 | 53023 | LONG TERM DISABILITY PREMIUM | 28,150 | 27,914 | 36,766 | 30,000 |
| 18000001 | 53024 | MEDICAL ADMIN FEE | 164,211 | 243,343 | 130,954 | 215,000 |
| 18000001 | 53040 | STOP LOSS | 383,244 | 568,944 | 496,633 | 607,000 |
| 18000001 | 53042 | TELEPHONE | 0 | 0 | 0 | 0 |
| 18000001 | 53051 | VISION PREMIUM | 48,564 | 41,537 | 46,075 | 46,075 |
| 18000001 | 53053 | WELLNESS | 400 | 0 | 5,000 | 5,000 |
| 18000001 | 53061 | TRANS REINSURANCE | 867 | 889 | 820 | 1,000 |
| 18000001 | 53062 | MEDICAL CLAIMS | 1,292,744 | 2,304,565 | 2,497,269 | 2,497,269 |
| 18000001 | 54038 | MISCELLANEOUS | 0 | 0 | 0 | 200 |
| 18000001 | 54045 | OPERATING SUPPLIES | 0 | 0 | 0 | 0 |
| 18000001 | 54046 | OTHER ADMIN EXPENSE | 16,000 | 0 | 36,100 | 36,100 |
| 18000001 | 54050 | PRESCRIPTIONS | 680,920 | 699,302 | 497,048 | 700,000 |
| 18000001 | 58002 | DEPRECIATION | 3,329 | 3,328 | 0 | 0 |
| EMPLOYEE BENEFIT PLANS Subtotal | | | 2,786,264 | 4,124,306 | 3,935,145 | 4,547,644 |
| EMPLOYEE HEALTH & WELLNESS CLINIC | | | | | | |
| 180EHWC1 | 51010 | CONTRACT | 310,869 | 414,637 | 391,652 | 403,402 |
| 180EHWC1 | 51029 | LAB CLAIMS | 111,128 | 98,569 | 117,000 | 117,000 |
| 180EHWC1 | 52017 | FACILITY EXPENSE | 222 | 973 | 200 | 1,000 |
| 180EHWC1 | 52043 | UTILITIES | 3,530 | 4,510 | 3,403 | 3,500 |
| 180EHWC1 | 53042 | TELEPHONE | 593 | 595 | 758 | 758 |
| 180EHWC1 | 54038 | MISCELLANEOUS | 16,000 | 32,321 | 0 | 600 |
| 180EHWC1 | 54045 | OPERATING SUPPLIES | 1,275 | 1,375 | 2,000 | 2,000 |
| 180EHWC1 | 54050 | PRESCRIPTIONS | 54,017 | 65,563 | 52,000 | 55,000 |
| 180EHWC1 | 58002 | DEPRECIATION | 0 | 0 | 2,668 | 2,668 |
| EMPLOYEE HEALTH & WELLNESS CLINIC Subtotal | | | 497,634 | 618,544 | 569,681 | 585,928 |
| Operating Expenditures: | | | 3,283,898 | 4,742,850 | 4,504,826 | 5,133,572 |
| 18000001 | 60005 | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| 2021 Actual 2022 Actual 2022 Estimate 2023 Budget | | | | | | |
| ORG | OBJ | DESCRIPTION | Actual | Actual | Estimate | Budget |
| 18000001 | 59005 | TRANSFER OUT GENERAL | 0 | 25,000 | 0 | 0 |
| Transfer Expenditures: | | | 0 | 25,000 | 0 | 0 |
| Total Expenditures: | | | 3,283,898 | 4,767,850 | 4,504,826 | 5,133,572 |

Moffat County Senior Citizens



Housing Authority Director: Suzanne Hope
Phone: 970-824-3660 x 5
Email: shope@moffatcounty.net

Mission Statement

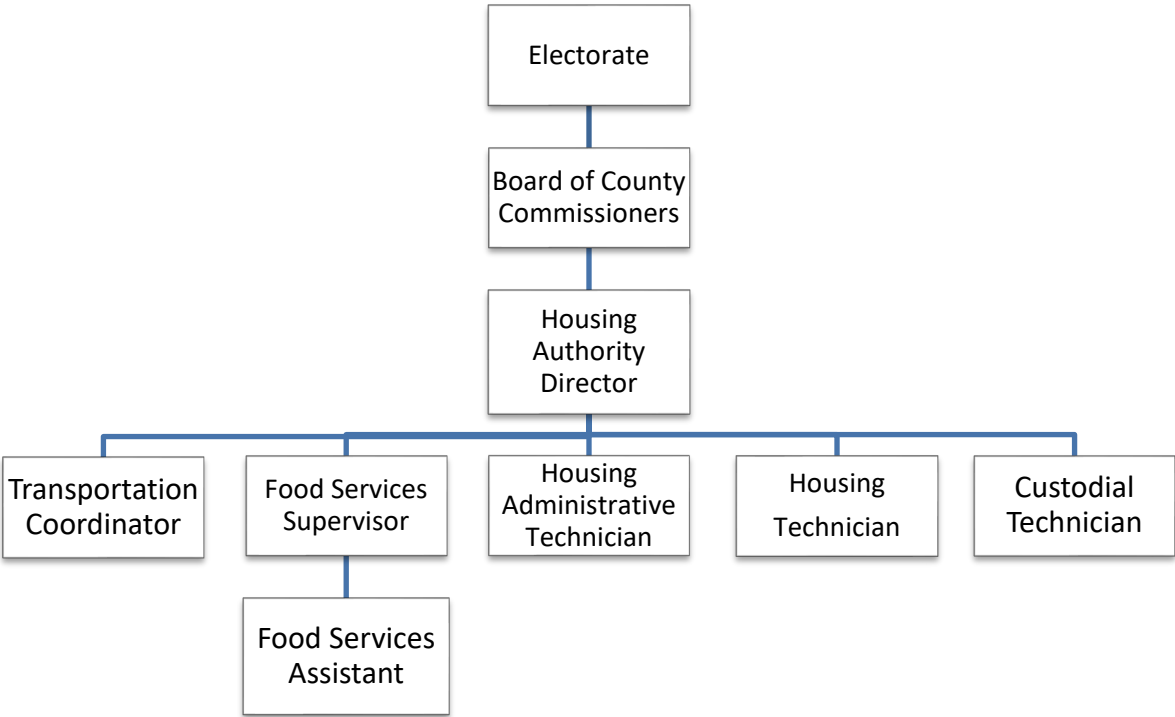
The mission of the Craig Senior Citizens Department is to enable Moffat County Senior Citizens to remain actively involved in our community and to support their independence by providing them with nutritious lunch-time meals and safe transportation.

Purpose of Department

- ✓ The Senior Citizens Department provides congregate lunch-time meals and Meals-on-Wheels for senior citizens in our community.
- ✓ The Department also provides safe transportation for senior citizens in the Craig, Maybell and Dinosaur areas.

| Senior Citizens Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| Housing Authority Director | 0.25 |
| Housing Administrative Technician | 0.08 |
| Transportation Coordinator | 1.00 |
| Food Services Supervisor | 1.00 |
| Food Services Assistant | 0.70 |
| Housing Technician | 0.07 |
| Custodial Technician | 0.03 |
| Assistant Night Manager | n/a |
| Total | 3.13 |

Senior Citizens Organizational Chart



Senior Citizen Fund Summary

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--|--------------------|-------------------|-------------------|-------------------|
| <u>Sources of Funds:</u> | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 57,992 | 40,514 | 42,054 | 42,054 |
| Charges for Services | 36,235 | 34,118 | 35,000 | 36,000 |
| Miscellaneous | 1,715 | 1,334 | 1,200 | 1,350 |
| Interest | 155 | 1,189 | 100 | 2,700 |
| Transfer In | 106,292 | 154,133 | 168,401 | 240,637 |
| Fund Balance Used | - | - | 4,572 | - |
| Total Sources of Funds | \$ 202,389 | \$ 231,288 | \$ 251,327 | \$ 322,741 |
| <u>Uses of Funds:</u> | | | | |
| Personnel | \$ 175,527 | \$ 176,572 | \$ 204,107 | \$ 277,738 |
| Operating | \$ 31,404 | \$ 36,120 | \$ 42,648 | 45,003 |
| Capital Outlay | \$ 22,224 | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 229,155 | \$ 212,692 | \$ 246,755 | \$ 322,741 |
| Annual Net Activity | \$ (26,766) | \$ 18,596 | \$ 4,572 | \$ (0) |
| <u>Cumulative Balance:</u> | | | | |
| Beginning Fund Balance | \$ 85,921 | \$ 59,155 | \$ 77,751 | \$ 73,179 |
| Change in Fund Balance | (26,766) | 18,596 | (4,572) | (0) |
| Ending Fund Balance | \$ 59,155 | \$ 77,751 | \$ 73,179 | \$ 73,179 |
| <u>Fund Balance Designations:</u> | | | | |
| Committed | | | | |
| 60 Days Operating | \$ 34,496 | \$ 35,456 | \$ 41,134 | \$ 53,801 |
| Assigned | | | | |
| Subsequent Year's Expenditures | \$ 24,659 | \$ 42,295 | \$ 32,045 | \$ 19,378 |

Senior Citizens Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|-------------------------------|----------------|----------------|------------------|----------------|
| 54000005 | 43404 | STATE AREA AGENCY AGING GRANT | 57,992 | 40,514 | 42,054 | 42,054 |
| | | Intergovernmental: | 57,992 | 40,514 | 42,054 | 42,054 |
| 54000005 | 44036 | MEAL PROGRAM | 36,235 | 34,118 | 35,000 | 36,000 |
| | | Charges for Services: | 36,235 | 34,118 | 35,000 | 36,000 |
| 54000005 | 45008 | DONATIONS | 1,315 | 1,334 | 1,200 | 1,350 |
| | | Miscellaneous: | 1,315 | 1,334 | 1,200 | 1,350 |
| 54000005 | 45022 | SALE OF ASSETS | 400 | 0 | 0 | 0 |
| | | Miscellaneous: | 400 | 0 | 0 | 0 |
| 54000005 | 47001 | INTEREST EARNED | 155 | 1,189 | 100 | 2,700 |
| | | Interest: | 155 | 1,189 | 100 | 2,700 |
| 54000005 | 48110 | TRANSFER IN FROM GENERAL | 106,292 | 154,133 | 168,401 | 240,637 |
| | | Transfer In: | 106,292 | 154,133 | 168,401 | 240,637 |
| | | Total Revenue | 202,390 | 231,289 | 246,755 | 322,741 |

Senior Citizen Admin Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|------------------------|----------------|----------------|------------------|----------------|
| 54054105 | 50025 | FULL TIME SHARED WAGES | 9,680 | 9,643 | 10,425 | 11,100 |
| 54054105 | 50035 | PART TIME SHARED WAGES | 0 | 0 | 0 | 0 |
| 54054105 | 50042 | OVERTIME | 0 | 0 | 0 | 0 |
| 54054105 | 50060 | FRINGE BENEFITS | 5,682 | 4,272 | 4,369 | 4,500 |
| 54054105 | 50080 | RETIREMENT | 575 | 579 | 626 | 670 |
| Personnel Expenditures: | | | 15,936 | 14,494 | 15,419 | 16,270 |
| <hr/> | | | | | | |
| 54054105 | 54037 | MISC EQUIPMENT | 0 | 0 | 50 | 50 |
| 54054105 | 53046 | TRAVEL | 0 | 0 | 100 | 50 |
| Operating Expenditures: | | | 0 | 0 | 150 | 100 |
| <hr/> | | | | | | |
| Expenditure Total: | | | 15,936 | 14,494 | 15,569 | 16,370 |

Senior Citizen Bus Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|------------------------|----------------|----------------|------------------|----------------|
| 54054205 | 50020 | FULL TIME WAGES | 35,437 | 35,721 | 36,816 | 73,632 |
| 54054205 | 50025 | FULL TIME SHARED WAGES | 3,192 | 3,214 | 5,771 | 6,100 |
| 54054205 | 50030 | PART TIME WAGES | 0 | 2,556 | 0 | 3,000 |
| 54054205 | 50035 | PART TIME SHARED WAGES | 1,935 | 117 | 3,750 | 2,500 |
| 54054205 | 50042 | OVERTIME | 0 | 0 | 0 | 0 |
| 54054205 | 50046 | LEAVE PAID OUT | 0 | 0 | 0 | 0 |
| 54054205 | 50060 | FRINGE BENEFITS | 34,335 | 32,527 | 34,098 | 48,067 |
| 54054205 | 50080 | RETIREMENT | 2,318 | 2,336 | 2,555 | 4,783 |
| Personnel Expenditures: | | | 77,217 | 76,472 | 82,990 | 138,082 |
| <hr/> | | | | | | |
| 54054205 | 52037 | REPAIRS EQUIP/MAINT | 4,273 | 1,043 | 2,000 | 2,000 |
| 54054205 | 53018 | INSURANCE | 1,737 | 1,745 | 1,963 | 1,963 |
| 54054205 | 53042 | TELEPHONE | 584 | 282 | 250 | 280 |
| 54054205 | 53046 | TRAVEL | 0 | 0 | 200 | 100 |
| 54054205 | 54042 | OFFICE SUPPLIES | 83 | 92 | 100 | 150 |
| 54054205 | 54049 | POSTAGE | 18 | 15 | 60 | 60 |
| 54054205 | 54038 | MISCELLANEOUS | 0 | 0 | 0 | 0 |
| 54054205 | 54084 | DINOSAUR | 0 | 40 | 500 | 100 |
| 54054205 | 54085 | MAYBELL | 410 | 1,622 | 1,000 | 1,000 |
| Operating Expenditures: | | | 7,106 | 4,839 | 6,073 | 5,653 |
| <hr/> | | | | | | |
| 54054205 | 60005 | CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| <hr/> | | | | | | |
| Expenditure Total: | | | 84,324 | 81,310 | 89,063 | 143,735 |

Senior Citizen Meal Program Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|--------------------------|----------------|----------------|------------------|----------------|
| 54054305 | 50020 | FULL TIME WAGES | 34,186 | 36,858 | 38,200 | 47,500 |
| 54054305 | 50025 | FULL TIME SHARED WAGES | 3,244 | 8,480 | 16,809 | 17,000 |
| 54054305 | 50035 | PART TIME SHARED WAGES | 7,167 | 534 | 4,100 | 10,086 |
| 54054305 | 50042 | OVER TIME | 0 | 0 | 0 | 0 |
| 54054305 | 50046 | LEAVE PAID OUT | 0 | 0 | 0 | 0 |
| 54054305 | 50060 | FRINGE BENEFITS | 35,523 | 37,015 | 43,537 | 45,000 |
| 54054305 | 50080 | RETIREMENT | 2,254 | 2,720 | 3,051 | 3,800 |
| Personnel Expenditures: | | | 82,374 | 85,606 | 105,697 | 123,386 |
| 54054305 | 52037 | REPAIRS EQUIP/MAINT | 1,957 | 1,051 | 2,000 | 2,000 |
| 54054305 | 52043 | UTILITIES | 1,843 | 8,592 | 6,500 | 9,800 |
| 54054305 | 53042 | TELEPHONE | 615 | 768 | 650 | 600 |
| 54054305 | 53048 | UNEMPLOYMENT | 0 | 0 | 0 | 0 |
| 54054305 | 54027 | FOOD & MEALS | 12,100 | 12,277 | 17,500 | 17,500 |
| 54054305 | 54035 | MEALS ON WHEELS SUPPLIES | 3,299 | 2,625 | 3,475 | 3,000 |
| 54054305 | 54036 | MEAT | 3,804 | 4,511 | 5,200 | 5,200 |
| 54054305 | 54042 | OFFICE SUPPLIES | 14 | 137 | 100 | 150 |
| 54054305 | 54045 | OPERATING SUPPLIES | 667 | 1,320 | 1,000 | 1,000 |
| Operating Expenditures: | | | 24,298 | 31,281 | 36,425 | 39,250 |
| 54054305 | 60014 | EQUIPMENT VEHICLES | 22,224 | 0 | 0 | 0 |
| 54054305 | 60038 | SENIORS KITCHEN | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 22,224 | 0 | 0 | 0 |
| Expenditure Total: | | | 128,896 | 116,887 | 142,122 | 322,741 |

Internal Services

Finance Director: Catherine Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Purpose of Department:

This department saves county money by bulk purchasing options and reducing individual budgets. Expense paid out of this department is replenished by the other departments utilizing bulk purchases such as paper, telephone, maps, and copies depending on actual use. This department is an internal service fund.

**Internal Service
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|------------------|------------------|------------------|------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | 10,953 | 11,630 | 10,350 | 10,350 |
| Miscellaneous | - | - | - | - |
| Interest | - | - | - | - |
| Transfer In | - | - | - | - |
| Fund Balance Used | | | 1,750 | 1,750 |
| Total Sources of Funds | \$ 10,953 | \$ 11,630 | \$ 12,100 | \$ 12,100 |
| Uses of Funds: | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ 10,846 | \$ 9,042 | \$ 12,100 | 12,100 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 10,846 | \$ 9,042 | \$ 12,100 | \$ 12,100 |
| Annual Net Activity | \$ 107 | \$ 2,589 | \$ - | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 92,373 | \$ 92,480 | \$ 95,069 | \$ 93,319 |
| Change in Fund Balance | 107 | 2,589 | (1,750) | (1,750) |
| Ending Fund Balance | \$ 92,480 | \$ 95,069 | \$ 93,319 | \$ 91,569 |
| Fund Balance Designations: | | | | |
| Nonspendable | | | | |
| Inventory | \$ 66,637 | \$ 66,637 | \$ 66,637 | \$ 66,637 |
| Assigned | | | | |
| Subsequent Year's Expenditures | \$ 25,843 | \$ 28,433 | \$ 26,682 | \$ 24,932 |

INTERNAL SERVICES REVENUE

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|-------------------------|----------------|----------------|------------------|----------------|
| 18500001 | 44032 | PLAT MAPS | 680 | 1,520 | 100 | 100 |
| 18500001 | 44033 | OPEN RECORDS | 185 | 330 | 0 | 0 |
| 18500001 | 44034 | WAREHOUSE | 1,516 | 1,430 | 2,150 | 2,150 |
| 18500001 | 44035 | TELEPHONE REIMBURSEMENT | 8,564 | 8,350 | 8,100 | 8,100 |
| 18500001 | 46005 | POSTAGE REIMBURSEMENT | 9 | 0 | 0 | 0 |
| Charges for Services: | | | 10,953 | 11,630 | 10,350 | 10,350 |
| Total Revenue: | | | 10,953 | 11,630 | 10,350 | 10,350 |

INTERNAL SERVICES EXPENDITURES

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------|----------------|----------------|------------------|----------------|
| 18500001 | 52029 | MAINTENANCE CONTRACTS | 0 | 0 | 0 | 0 |
| 18500001 | 53059 | PSC PHONE & REIMB | 7,148 | 6,933 | 8,100 | 8,100 |
| 18500001 | 54073 | SUPPLIES | 3,698 | 2,108 | 4,000 | 4,000 |
| 18500001 | 54045 | OPERATING SUPPLIES | 0 | 0 | 0 | 0 |
| Operating Expenditures: | | | 10,846 | 9,042 | 12,100 | 12,100 |
| Total Expenditures: | | | 10,846 | 9,042 | 12,100 | 12,100 |



Lease Purchase

Finance Director: Catherine Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Purpose of Fund:

This fund accounts for the resources used to make the lease-purchase payments on the certificates of participation for the Public Safety Center:

- ✓ Complete all transactions required to make necessary payments
- ✓ Reconciliation of Certificate of Participation monthly statements

**Lease Purchase
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | - | - | - | - |
| Miscellaneous | - | - | - | - |
| Interest | 44 | 12,748 | - | - |
| Transfer In | 3,194,109 | 1,257,921 | 1,261,399 | 1,256,585 |
| Fund Balance Used | | | | - |
| Total Sources of Funds | \$ 3,194,153 | \$ 1,270,668 | \$ 1,261,399 | \$ 1,256,585 |
| Uses of Funds: | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ 2,521,128 | \$ 1,257,922 | \$ 1,261,399 | 1,256,585 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 2,521,128 | \$ 1,257,922 | \$ 1,261,399 | \$ 1,256,585 |
| Annual Net Activity | \$ 673,025 | \$ 12,748 | \$ - | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 560,011 | \$ 1,233,036 | \$ 1,245,784 | \$ 1,245,784 |
| Change in Fund Balance | 673,025 | 12,748 | - | - |
| Ending Fund Balance | \$ 1,233,036 | \$ 1,245,784 | \$ 1,245,784 | \$ 1,245,784 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Certificates of Participation | \$ 1,233,036 | \$ 1,245,784 | \$ 1,245,784 | \$ 1,245,784 |

Lease Purchase Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|------------------------------|------------------|------------------|------------------|------------------|
| 19000001 | 47003 | INTEREST INCOME ACCRUED | 44 | 0 | 0 | 0 |
| 190CTLS1 | 47003 | INTEREST INCOME ACCRUED | 0 | 12,748 | 0 | 0 |
| | | Interest: | 44 | 12,748 | 0 | 0 |
| 190CTLS1 | 45028 | PROCEEDS FROM BONDS | 314,864 | 0 | 0 | 0 |
| 190JLSR1 | 45028 | PROCEEDS FROM BONDS | (314,864) | 0 | 0 | 0 |
| | | Miscellaneous: | 0 | 0 | 0 | 0 |
| 19000001 | 48110 | TRANSFER IN FROM GENERAL | 1,242,210 | 1,230,456 | 1,233,000 | 1,227,625 |
| 19000001 | 48510 | TRANSFER IN CAPITAL PROJECTS | 1,233,036 | 0 | 0 | 0 |
| 19000001 | 48210 | TRANSFER IN FROM JAIL | 718,863 | 27,465 | 28,399 | 28,960 |
| | | Transfer In: | 3,194,109 | 1,257,921 | 1,261,399 | 1,256,585 |
| | | Total Revenue: | 3,194,153 | 1,270,668 | 1,261,399 | 1,256,585 |

Lease Purchase Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---|-------|--------------------------------|------------------|------------------|------------------|----------------|
| LEASE PURCHASE PUBLIC SAFETY CENTER 2014 & 2015 ISSUANCE | | | | | | |
| 19000001 | 58011 | INTEREST BONDS | 34,128 | 0 | 0 | 0 |
| 19000001 | 58014 | PAYING AGENT FEES | 2,000 | 0 | 0 | 0 |
| 19000001 | 58019 | PRINCIPAL ON BOND | 2,485,000 | 0 | 0 | 0 |
| LEASE PURCHASE COURTHOUSE 2021 ISSUANCE | | | | | | |
| 190CTLS1 | 58011 | INTEREST BONDS | 0 | 1,069,206 | 833,000 | 0 |
| 190CTLS1 | 58014 | PAYING AGENT FEES | 0 | 0 | 0 | 0 |
| 190CTLS1 | 58019 | PRINCIPAL ON BOND | 0 | 160,000 | 400,000 | 0 |
| 190CTLS1 | 58021 | BOND RENTAL PAYMENT | 0 | 1,250 | | |
| LEASE PURCHASE UTILITY PUBLIC SAFETY CENTER SOLAR | | | | | | |
| 190JLSR1 | 58011 | INTEREST BONDS | 0 | 7,070 | 6,611 | 0 |
| 190JLSR1 | 58019 | PRINCIPAL ON BOND | 0 | 20,396 | 21,788 | 0 |
| 190JLSR1 | 58021 | BOND RENTAL PAYMENT | 0 | 0 | 0 | 0 |
| | | Operating Expenditures: | 2,521,128 | 1,257,922 | 1,261,399 | 0 |
| 190CTLS1 | 60007 | COURTHOUSE BUILDING | 0 | 0 | 0 | 0 |
| 190JLSR1 | 60041 | JAIL SOLAR | 0 | 0 | 0 | 0 |
| | | Capital Expenditures: | 0 | 0 | 0 | 0 |
| | | Total Expenditures: | 2,521,128 | 1,257,922 | 1,261,399 | 0 |

Courthouse/Solar moved to Capital Projects-Courthouse



Telecommunications

IT Director: Mason Siedschlaw
Phone: 970-826-3403
Email: msiedschlaw@moffatcounty.net

Purpose of Fund:

This fund accounts for the Networks prepaid services.

**Telecommunications
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|--------------------|-------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | - | - | - | - |
| Miscellaneous | - | - | - | - |
| Interest | 400 | 2,404 | - | - |
| Transfer In | - | - | - | - |
| Fund Balance Used | | | 17,000 | 16,000 |
| Total Sources of Funds | \$ 401 | \$ 2,404 | \$ 17,000 | \$ 16,000 |
| Uses of Funds: | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ 10,971 | \$ 11,381 | \$ 17,000 | 16,000 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 10,971 | \$ 11,381 | \$ 17,000 | \$ 16,000 |
| Annual Net Activity | \$ (10,571) | \$ (8,978) | \$ - | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 276,156 | \$ 265,585 | \$ 256,607 | \$ 239,607 |
| Change in Fund Balance | (10,571) | (8,978) | (17,000) | (16,000) |
| Ending Fund Balance | \$ 265,585 | \$ 256,607 | \$ 239,607 | \$ 223,607 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Telecommunications | \$ 265,585 | \$ 256,607 | \$ 239,607 | \$ 223,607 |

TELECOMMUNICATIONS REVENUE

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|-----------------------|----------------|----------------|------------------|----------------|
| 19500001 | 47001 | INTEREST EARNED | 0 | 4 | 0 | 0 |
| 19500001 | 47002 | INTEREST OTHER | 400 | 2,400 | 0 | 0 |
| | | Interest: | 400 | 2,404 | 0 | 0 |
| | | Total Revenue: | 400 | 2,404 | 0 | 0 |

TELECOMMUNICATIONS EXPENDITURES

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|--------------------------------|----------------|----------------|------------------|----------------|
| 19500001 | 53019 | INTERNET | 10,971 | 11,381 | 17,000 | 16,000 |
| | | Operating Expenditures: | 10,971 | 11,381 | 17,000 | 16,000 |
| | | Total Expenditures: | 10,971 | 11,381 | 17,000 | 16,000 |



Moffat County Tourism Association



MCTA Director: Tom Kleinschnitz
Phone: 970-824-2335
Email: mcta@moffatcounty.net

Mission Statement:

The Moffat County Tourism Association enhances and markets tourism in an effort to enrich the lives of the visitors and the residents of Moffat County.

Vision Statement:

Moffat County is a premier tourism destination for people to live, work, and play in Colorado's Great Northwest.

Purpose of Department

The Moffat County Tourism Association's duties and service to the public includes:

- Development and distribution of tourism-related materials
- Maintenance of website geared toward getting meaningful information to the visiting public
- Promotion of Moffat County at regional, state and national events
- Advertising through a variety of formats and venues to effectively disseminate information on the tourism related businesses in Moffat County and well as its natural wonders
- Marketing of Moffat County events that draw visitor activity
- Interacting with visitors to engage them to extend their stay in Moffat County

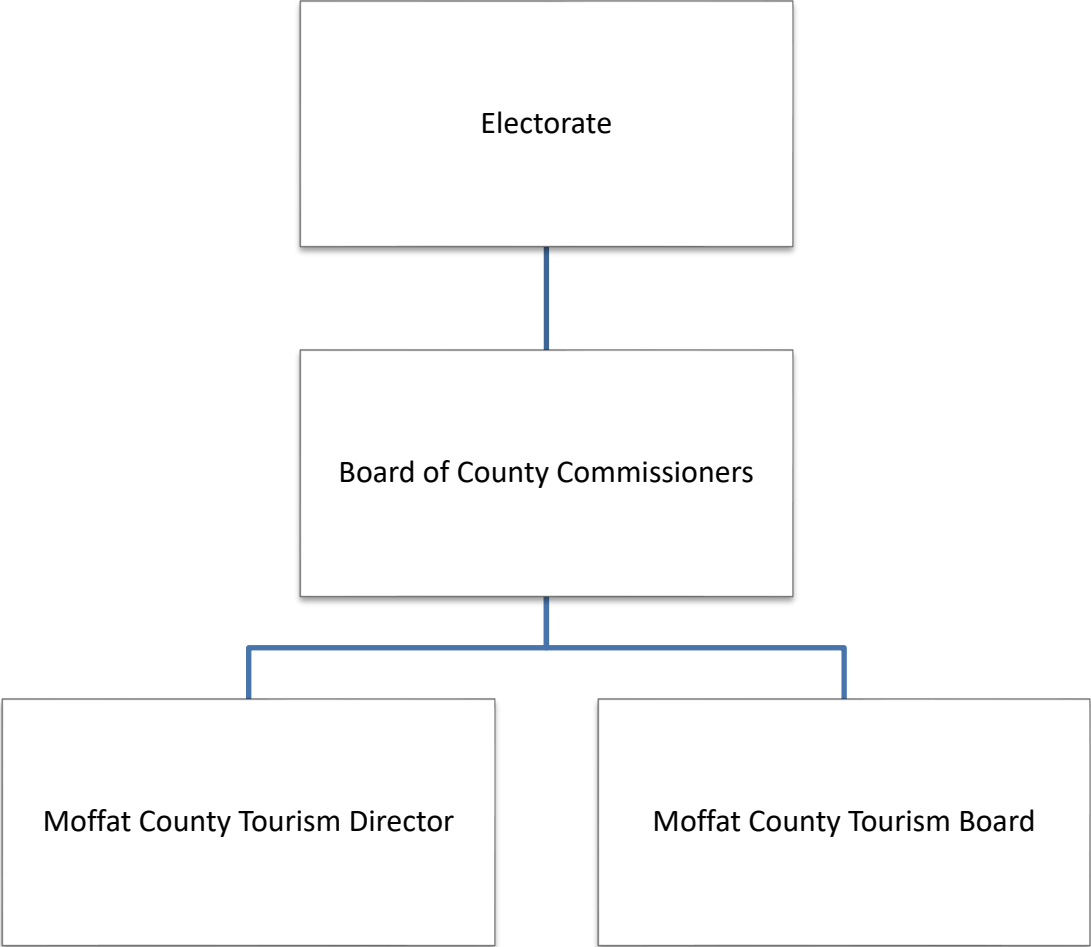
The purpose of the Moffat County Tourism Association is to market, promote and enhance countywide tourism.



Moffat County Tourism Association Personnel Schedule

| Positon Title | FTE |
|---------------|-------------|
| MCTA Director | 1.00 |
| Total | 1.00 |

Moffat County Tourism Organizational Chart



**Moffat County Tourism Association
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|--------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | 169,211 | 133,685 | 144,502 | 144,502 |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 17,796 | - | - | - |
| Charges for Services | - | - | - | - |
| Miscellaneous | 200 | - | - | - |
| Interest | 162 | 1,369 | 165 | 165 |
| Transfer In | - | - | - | - |
| Fund Balance Used | - | - | 34,179 | 52,073 |
| Total Sources of Funds | \$ 187,369 | \$ 135,054 | \$ 178,846 | \$ 196,740 |
| Uses of Funds: | | | | |
| Personnel | \$ 70,831 | \$ 83,251 | \$ 84,646 | \$ 85,240 |
| Operating | \$ 62,154 | \$ 69,269 | \$ 94,200 | \$ 111,500 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 132,986 | \$ 152,519 | \$ 178,846 | \$ 196,740 |
| Annual Net Activity | \$ 54,383 | \$ (17,465) | \$ - | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 142,664 | \$ 197,047 | \$ 179,582 | \$ 145,403 |
| Change in Fund Balance | 54,383 | (17,465) | (34,179) | (52,073) |
| Ending Fund Balance | \$ 197,047 | \$ 179,582 | \$ 145,403 | \$ 93,330 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Tourism Promotion | \$ 197,047 | \$ 179,582 | \$ 145,403 | \$ 93,330 |

Moffat County Tourism Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 54500005 | 41005 | LODGING TAX | 169,211 | 133,685 | 144,502 | 144,502 |
| Sales Taxes: | | | 169,211 | 133,685 | 144,502 | 144,502 |
| 54500005 | 43407 | STATE ECONOMIC ASST GRANT | 0 | 0 | 0 | 0 |
| 54500005 | 43902 | LMD FUNDING | 17,796 | 0 | 0 | 0 |
| Intergovernmental: | | | 17,796 | 0 | 0 | 0 |
| 54500005 | 45008 | DONATIONS | 0 | 0 | 0 | 0 |
| 54500005 | 45001 | MISCELLANEOUS | 200 | 0 | 0 | 0 |
| Miscellaneous: | | | 200 | 0 | 0 | 0 |
| 54500005 | 47001 | INTEREST EARNED | 162 | 1,369 | 165 | 165 |
| Interest: | | | 162 | 1,369 | 165 | 165 |
| Total Revenue: | | | 187,369 | 135,053 | 144,667 | 144,667 |

Moffat County Tourism Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 54500005 | 50020 | FULL TIME WAGES | 52,425 | 52,841 | 54,000 | 54,000 |
| 54500005 | 50042 | OVER TIME | 0 | 0 | 0 | 0 |
| 54500005 | 50060 | FRINGE BENEFITS | 15,261 | 27,239 | 27,406 | 28,000 |
| 54500005 | 50080 | RETIREMENT | 3,146 | 3,171 | 3,240 | 3,240 |
| Personnel Expenditures: | | | 70,831 | 83,251 | 84,646 | 85,240 |
| 54500005 | 51025 | WEB PAGE MAINTENANCE | 405 | 1,939 | 2,000 | 3,000 |
| 54500005 | 52034 | RENT | 6,000 | 6,000 | 6,000 | 6,000 |
| 54500005 | 53002 | ADVERTISING/LEGAL NOTICES | 27,875 | 39,835 | 40,000 | 61,250 |
| 54500005 | 53009 | DUES & MEETINGS | 291 | 610 | 1,200 | 2,000 |
| 54500005 | 53042 | TELEPHONE | 784 | 920 | 1,000 | 2,000 |
| 54500005 | 53046 | TRAVEL | 1,049 | 987 | 3,000 | 3,000 |
| 54500005 | 53056 | EMPLOYEE EDUCATION | 25 | 0 | 250 | 0 |
| 54500005 | 54006 | BOARD EXPENSE | 89 | 134 | 250 | 250 |
| 54500005 | 54013 | CONTINGENCY | 2,102 | 0 | 5,000 | 5,000 |
| 54500005 | 54042 | OFFICE SUPPLIES | 1,369 | 1,195 | 1,500 | 3,000 |
| 54500005 | 54045 | OPERATING SUPPLIES | 0 | 0 | 0 | 0 |
| 54500005 | 54049 | POSTAGE | 6,665 | 7,898 | 9,000 | 15,000 |
| 54500005 | 54051 | PROJECTS & DEVELOPMENT | 4,600 | 9,449 | 10,000 | 5,000 |
| 54500005 | 54052 | PROMOTIONAL MATERIAL | 459 | 303 | 15,000 | 6,000 |
| 54500005 | 56001 | ECONOMIC ASST GRANT | 0 | 0 | 0 | 0 |
| 54500005 | 56005 | LMD FUNDING EXPENSE | 9956.14 | 0 | 0 | 0 |
| 54500005 | 58007 | EVENT FUNDING | 487 | 0 | 0 | 0 |
| Operating Expenditures: | | | 62,154 | 69,269 | 94,200 | 111,500 |
| 00-6220 | | CAP OUTLAY OFFICE EQUI | 0 | 0 | 0 | 0 |
| Capital Expenditures: | | | 0 | 0 | 0 | 0 |
| Expenditure Total: | | | 132,985 | 152,520 | 178,846 | 196,740 |



Public Safety Center (Moffat County Jail)



Moffat County Public Safety Center

Jail Administrator: Tim Jantz
Phone: 970-824-4495
Email: timjantz@sheriff.moffat.co.us

Mission:

To develop strong community partnerships while collaborating with our fellow public safety colleagues to provide superior public safety to all individuals.

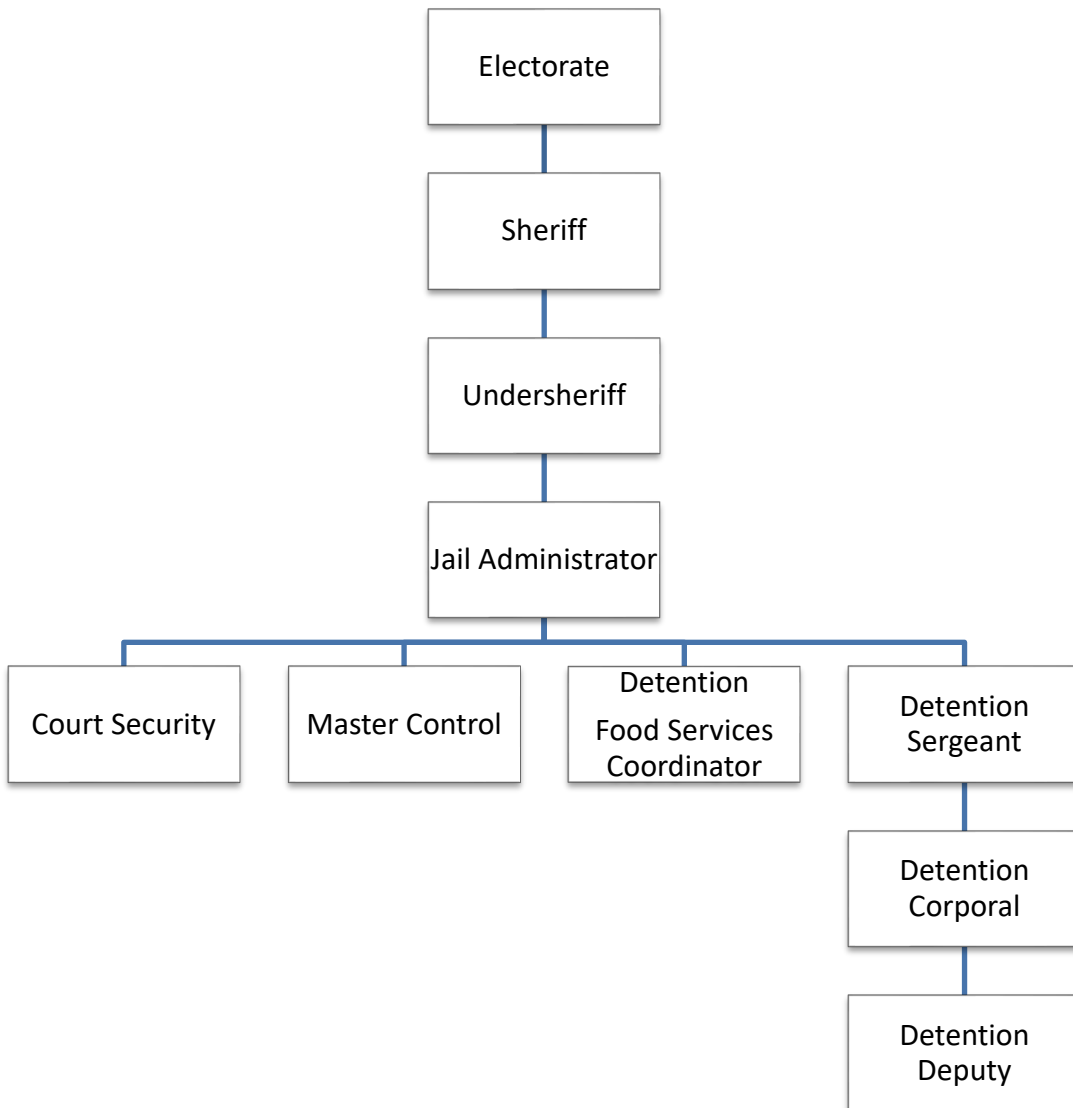
Purpose of Department:

The function of the Moffat County Detention Facility is to provide a safe, wholesome and secure environment to inmates detained at the facility. This includes housing, safekeeping, adequate diet and necessary medical care for all inmates held at the Moffat County Detention Facility. The Moffat County Detention Facility is also responsible for temporary housing of juvenile offenders, transporting inmates to and from other facilities, and providing court security to the Moffat County District and County Courts and their staff.

Public Safety Center (Jail) Personnel Schedule

| Positon Title | FTE |
|------------------------------------|--------------|
| Jail Lieutenant | 1.00 |
| JBBS MH Clinician/Prog Admin | 1.00 |
| Administrative Assistant | 1.00 |
| Non-Certified Detention Sergeant | 2.00 |
| Non-Certified Detention Corporal | 2.00 |
| Detention Food Services Supervisor | 1.00 |
| Post Certified Detention Deputy | 2.00 |
| Non-Certified Detention Deputy | 9.00 |
| Court Security | 1.50 |
| Master Control Operator | 2.80 |
| Total | 23.30 |

Public Safety Center (Jail) Organizational Chart



**Public Safety Center - Jail
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | 1,194,442 | 455,574 | 516,977 | 400,000 |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 444,679 | 456,240 | 770,800 | 651,800 |
| Charges for Services | 90,193 | 136,861 | 155,000 | 85,000 |
| Miscellaneous | 5,918 | 7,934 | 1,000 | 1,000 |
| Interest | 1,010 | 5,247 | 1,451 | 1,451 |
| Transfer In | 1,270,795 | 1,215,900 | 1,367,767 | 1,909,990 |
| Fund Balance Used | - | - | - | - |
| Total Sources of Funds | \$ 3,007,036 | \$ 2,277,756 | \$ 2,812,995 | \$ 3,049,241 |
| Uses of Funds: | | | | |
| Personnel | \$ 1,680,565 | \$ 1,772,941 | \$ 1,925,051 | \$ 1,963,700 |
| Operating | 529,797 | 579,774 | 676,545 | 689,581 |
| Capital Outlay | 392,581 | 213,138 | 183,000 | 367,000 |
| Transfers Out | 718,863 | 27,465 | 28,399 | 28,960 |
| Total Uses of Funds | \$ 3,321,806 | \$ 2,593,317 | \$ 2,812,995 | \$ 3,049,241 |
| Annual Net Activity | \$ (314,769) | \$ (315,562) | \$ - | \$ - |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 1,211,801 | \$ 897,032 | \$ 581,470 | \$ 581,470 |
| Change in Fund Balance | (314,769) | (315,562) | - | - |
| Ending Fund Balance | \$ 897,032 | \$ 581,470 | \$ 581,470 | \$ 581,470 |
| Fund Balance Designations: | | | | |
| Committed | | | | |
| 60 Days Operating | \$ 368,467 | \$ 392,197 | \$ 433,686 | \$ 442,302 |
| Assigned | | | | |
| Subsequent Year's Expenditures | \$ 528,566 | \$ 189,272 | \$ 147,784 | \$ 139,168 |

Public Safety Center- Jail Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|-------------------------------|------------------|------------------|------------------|------------------|
| 23500002 | 41001 | SALES TAX | 1,194,442 | 455,574 | 516,977 | 400,000 |
| Sales Tax: | | | 1,194,442 | 455,574 | 516,977 | 400,000 |
| 23500002 | 43002 | FEDERAL PSC-JAIL INS | 54 | 239 | 5,000 | 1,000 |
| 23500002 | 43003 | FEDERAL US MARSHALL SERVICES | 0 | 0 | 0 | 0 |
| 23500002 | 43007 | FEDERAL BUREAU OF INDIAN AFRS | 159,555 | 160,435 | 275,000 | 160,000 |
| 23500002 | 43013 | FEDERAL JBBS & MAT GRANT | 160,675 | 231,076 | 364,000 | 364,000 |
| 23500002 | 43014 | FEDERAL DEPT OF JUSTICE GRANT | 124,396 | 64,490 | 126,800 | 126,800 |
| Intergovernmental: | | | 444,679 | 456,240 | 770,800 | 651,800 |
| 235RIOB2 | 43903 | COST OF CARE OTHER COUNTY | 23,530 | 62,272 | 110,000 | 35,000 |
| 23500002 | 44001 | WORK RELEASE | 1,267 | 0 | 5,000 | 5,000 |
| 23500002 | 44009 | JAIL FEES | 6,336 | 13,108 | 15,000 | 15,000 |
| 23500002 | 44010 | COST OF CARE/COUNTY INMATE | 55,159 | 53,572 | 25,000 | 30,000 |
| 24000002 | 44037 | FACILITY RENTS | 3,900 | 7,908 | 0 | 0 |
| Charges for Services: | | | 90,193 | 136,861 | 155,000 | 85,000 |
| 23500002 | 45001 | MISCELLANEOUS | 1,544 | 2,956 | 1,000 | 1,000 |
| 23500002 | 46004 | REIMBURSEMENT | 3,208 | 0 | 0 | 0 |
| 24000002 | 46004 | FACILITY REIMBURSEMENT | 0 | 4,978 | 0 | 0 |
| 23500002 | 46008 | OVERTIME REIMBURSEMENT | 1,165 | 0 | 0 | 0 |
| Miscellaneous: | | | 5,918 | 7,934 | 1,000 | 1,000 |
| 23500002 | 47001 | INTEREST EARNED | 1,010 | 5,247 | 1,451 | 1,451 |
| Interest: | | | 1,010 | 5,247 | 1,451 | 1,451 |
| 23500002 | 48110 | TRANSFER IN FROM GENERAL | 1,270,795 | 1,215,900 | 1,367,767 | 1,909,990 |
| Transfer In: | | | 1,270,795 | 1,215,900 | 1,367,767 | 1,909,990 |
| Total Revenue: | | | 3,007,036 | 2,277,756 | 2,812,995 | 3,049,241 |

Public Safety Center- Jail Expenses

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|--------------------------------|------------------|------------------|------------------|------------------|
| 23500002 | 50020 | FULL TIME WAGES | 975,729 | 1,070,297 | 1,129,697 | 1,165,000 |
| 23500002 | 50030 | PART TIME WAGES | 92,079 | 118,773 | 145,987 | 160,000 |
| 23500002 | 50042 | OVER TIME | 33,252 | 33,539 | 35,000 | 35,000 |
| 23500002 | 50044 | LONGEVITY | 370 | 1,240 | 2,080 | 3,700 |
| 23500002 | 50046 | LEAVE PAID OUT | 33,904 | 19,397 | 0 | 0 |
| 23500002 | 50060 | FRINGE BENEFITS | 500,111 | 492,463 | 558,337 | 530,000 |
| 23500002 | 50080 | RETIREMENT | 45,119 | 37,231 | 53,950 | 70,000 |
| Personnel Expenditures: | | | 1,680,565 | 1,772,941 | 1,925,051 | 1,963,700 |
| 23500002 | 51016 | MENTAL HEALTH SERVICES | 4,600 | 6,875 | 10,000 | 10,000 |
| 23500002 | 51018 | OTHER PROFESSIONAL SERVICES | 106,290 | 117,627 | 98,000 | 133,600 |
| 23500002 | 51030 | EFORCE RMS LICENSING | 0 | 6,359 | 6,490 | 7,490 |
| 23500002 | 51031 | LEXIPOL POLICY MANAGEMENT | 0 | 10,689 | 11,758 | 12,194 |
| 23500002 | 52029 | MAINTENANCE CONTRACTS | 2,990 | 0 | 12,000 | 12,000 |
| 23500002 | 52035 | REPAIRS AUTO | 1,338 | 2,778 | 2,000 | 2,000 |
| 23500002 | 53005 | COMPUTER EXPENSE/SERVICES | 1,421 | 10,362 | 6,000 | 6,000 |
| 23500002 | 53018 | INSURANCE | 0 | 0 | 800 | 800 |
| 23500002 | 53042 | TELEPHONE | 1,238 | 1,234 | 3,000 | 3,000 |
| 23500002 | 53046 | TRAVEL | 2,181 | 6,097 | 5,500 | 5,500 |
| 23500002 | 53056 | EMPLOYEE EDUCATION | 1,560 | 3,510 | 5,000 | 5,000 |
| 23500002 | 53064 | BODY CAMERA | 0 | 1,592 | 3,520 | 3,520 |
| 23500002 | 54027 | FOOD & MEALS | 74,836 | 101,509 | 90,000 | 90,000 |
| 23500002 | 54030 | GAS & OIL | 1,292 | 1,539 | 8,000 | 8,000 |
| 23500002 | 54037 | MISC EQUIPMENT | 6,304 | 3,494 | 6,000 | 6,000 |
| 23500002 | 54038 | MISCELLANEOUS | 2,007 | 1,044 | 3,000 | 3,000 |
| 23500002 | 54042 | OFFICE SUPPLIES | 2,862 | 1,970 | 2,800 | 2,800 |
| 23500002 | 54045 | OPERATING SUPPLIES | 36,301 | 32,386 | 35,000 | 35,000 |
| 23500002 | 54049 | POSTAGE | 0 | 0 | 700 | 700 |
| 23500002 | 54078 | UNIFORMS | 1,126 | 11,820 | 5,000 | 5,000 |
| 23500002 | 56003 | JAIL BASED BEHAVIORAL SERVICES | 30,216 | 25,486 | 28,000 | 28,000 |
| Operating Expenditures: | | | 276,562 | 346,371 | 342,568 | 379,604 |
| 23500002 | 60014 | EQUIPMENT VEHICLES | 0 | 0 | 0 | 60,000 |
| Capital Expenditures: | | | 0 | 0 | 0 | 60,000 |
| Expenditure Total: | | | 1,957,126 | 2,119,311 | 2,267,619 | 2,403,304 |

Public Safety Center- Jail Transfer Out Expenses

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 23500002 | 59010 | TRANSFER OUT LEASE PURCHASE | 718,863 | 27,465 | 28,399 | 28,960 |
| Transfer Out: | | | 718,863 | 27,465 | 28,399 | 28,960 |
| Expenditure Total: | | | 718,863 | 27,465 | 28,399 | 28,960 |

Public Safety Center- Jail Maintenance Expenses

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 24000002 | 52017 | FACILITY EXPENSE | 27,118 | 33,722 | 30,000 | 30,000 |
| 24000002 | 52029 | MAINTENANCE CONTRACT | 11,052 | 10,200 | 24,000 | 0 |
| 24000002 | 52037 | REPAIRS EQUIP/MAINT | 14,595 | 8,331 | 5,250 | 5,250 |
| 24000002 | 52043 | UTILITIES | 108,703 | 84,013 | 130,154 | 130,154 |
| 24000002 | 53018 | INSURANCE | 72,277 | 72,277 | 107,073 | 107,073 |
| 24000002 | 54045 | OPERATING SUPPLIES | 19,489 | 24,860 | 37,500 | 37,500 |
| Operating Expenditures: | | | 253,235 | 233,403 | 333,977 | 309,977 |
| 24000002 | 60033 | PUB SAFETY CENTER BUILDINGS | 372,538 | 68,937 | 163,000 | 184,000 |
| 24000002 | 60046 | SECURITY UPGRADE | 0 | 139,000 | 0 | 0 |
| 24000002 | 60005 | CAPITAL OUTLAY | 20,043 | 5,201 | 20,000 | 123,000 |
| Capital Expenditures: | | | 392,581 | 213,138 | 183,000 | 307,000 |
| Expenditure Total: | | | 645,817 | 446,541 | 516,977 | 616,977 |

Moffat County Department of Human Services



Director: Kristin Grajeda
Phone: 970-824-8282 ex 2027
Email: Kristin.Grajeda@state.co.us

Mission Statement:

Partner with community organizations to collaborate and offer services, tools and resources to Moffat County residents that encourage stability through social, emotional and financial health.

Vision:

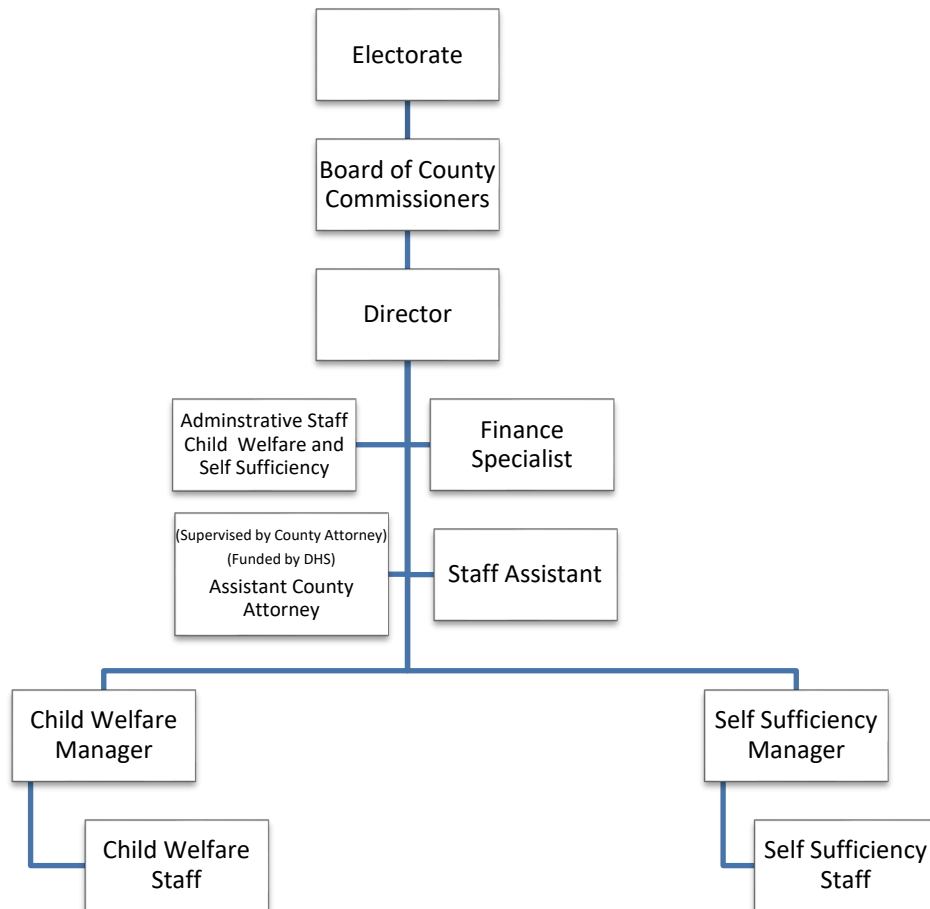
Providing excellence in customer service by promoting stability to the residents of Moffat County.

Purpose of Department:

- ✓ Our commitment is to maximize and leverage funding and services to assist individuals and families in reaching goals.
- ✓ Our services promote safety and self-sufficiency by strengthening family functions and encouraging personal growth to build a stronger community.

Human Services Organizational Chart

| Human Services Personnel Schedule | |
|--------------------------------------|-------------|
| Position Title | FTE |
| Human Services Director | 1.00 |
| Child Welfare Manager | 1.00 |
| Self Sufficiency Manager | 1.00 |
| Lead Caseworker | 1.00 |
| Special County Attorney | 1.00 |
| Administrative Assistant | 3.00 |
| Finance Specialist | 1.00 |
| Case Services Aide | 2.00 |
| Staff Assistant | 1.00 |
| Social Caseworker I | 2.00 |
| Social Caseworker II | 2.00 |
| Social Caseworker III | 1.00 |
| Self Sufficiency Case Manager | 5.00 |
| Senior Self Sufficiency Case Manager | 3.00 |
| Lead Self Sufficiency Case Manager | 2.00 |
| Total | 27.0 |



**Human Services
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ 485,510 | \$ 479,665 | \$ 467,908 | \$ 466,187 |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 7,472,496 | 6,652,239 | 8,398,913 | 6,408,322 |
| Charges for Services | - | - | - | - |
| Miscellaneous | 953 | (4,377) | 7,000 | 1,000 |
| Interest | 1,925 | 13,545 | 1,925 | 2,000 |
| Transfer In | - | - | - | - |
| Fund Balance Used | 43,981 | - | - | \$ 594,346 |
| Total Sources of Funds | \$ 8,004,868 | \$ 7,141,073 | \$ 8,875,746 | \$ 7,471,855 |
| Uses of Funds: | | | | |
| Personnel | \$ 1,951,646 | \$ 1,327,496 | \$ 2,249,383 | \$ 2,564,929 |
| Operating | \$ 6,053,222 | \$ 5,772,462 | \$ 6,090,054 | 4,870,625 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ 36,300 |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 8,004,867 | \$ 7,099,960 | \$ 8,339,437 | \$ 7,471,854 |
| Annual Net Activity | \$ 0 | \$ 41,110 | \$ 536,310 | \$ 0 |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 1,222,691 | \$ 1,178,710 | \$ 1,219,820 | \$ 1,756,130 |
| Change in Fund Balance | (43,981) | 41,110 | 536,310 | (594,346) |
| Ending Fund Balance | \$ 1,178,710 | \$ 1,219,820 | \$ 1,756,130 | \$ 1,161,784 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Incentives | \$ 653,329 | \$ 653,329 | \$ 766,642 | \$ 730,342 |
| 60 Days Operating* | \$ 266,882 | \$ 236,713 | \$ 278,037 | \$ 249,112 |
| Countercyclical Reserve | | | \$ 75,000 | \$ 75,000 |
| Subsequent Year's Expenditures | \$ 258,499 | \$ 329,779 | \$ 636,451 | \$ 107,331 |

Human Service Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------|-------|-------------------------------|------------------|------------------|------------------|------------------|
| 42500004 | 40001 | PROPERTY TAX | 481,429 | 479,109 | 467,308 | 465,587 |
| 42500004 | 40002 | DELIQUENT PROPERTY TAX | 3,678 | 57 | 100 | 100 |
| 42500004 | 40003 | INTEREST & PENALTY PROP TAX | 403 | 499 | 500 | 500 |
| Property Taxes: | | | 485,510 | 479,665 | 467,908 | 466,187 |
| 42515054 | 43800 | CW EDUCATION STABILITY | 0 | 0 | 9,058 | 9,616 |
| 42518884 | 43800 | CORE SERVICES | 98,802 | 87,459 | 304,368 | 97,059 |
| 42518884 | 43801 | CORE EBT REVENUE | 0 | 0 | 0 | 110,000 |
| 42523004 | 43800 | CHILD CARE | 148,092 | 140,818 | 702,814 | 631,649 |
| 42523004 | 43801 | CHILD CARE EBT | 0 | 0 | 0 | 59,645 |
| 42512004 | 43800 | CHILD WELFARE | 910,652 | 806,992 | 1,520,906 | 605,431 |
| 42512004 | 43801 | EBT CHILD WELFARE | 0 | 0 | 0 | 255,000 |
| 42512204 | 43800 | CHILD WELFARE | 0 | 0 | 0 | 58,513 |
| 42512504 | 43801 | SUB-ADOPT | 0 | 0 | 0 | 130,500 |
| 42540504 | 43800 | OLD AGE PENSION | 138,410 | 160,980 | 189,826 | 17,600 |
| 42540504 | 43801 | EBT OLD AGE PENSION | 0 | 0 | 0 | 130,000 |
| 42542004 | 43800 | COLORADO WORKS | 159,787 | 174,375 | 358,984 | 210,950 |
| 42542004 | 43801 | COLORADO WORKS-EBT | 0 | 0 | 0 | 79,626 |
| 42542004 | 43802 | COLORADO WORK-OFS | 0 | 0 | 0 | 275 |
| 42544004 | 43800 | FRAUD INCENTIVES | 3,415 | 5,321 | 0 | 132 |
| 42548754 | 43801 | EBT-AID TO THE NEEDY DISABLED | 29,169 | 29,098 | 56,127 | 32,000 |
| 42550004 | 43801 | LOW INCOME ENERGY ASST (LEAP) | 210,198 | 137,236 | 304,936 | 225,000 |
| 42560004 | 43801 | FOOD STAMPS | 5,055,858 | 4,342,372 | 4,100,000 | 3,082,227 |
| 425M2164 | 43800 | HCPF PHE ENHANCED MEDICAID | 0 | 355 | 0 | 0 |
| 425CALL4 | 43801 | FEDERAL COST ALLOCATION | 750 | 304 | 750 | 0 |
| 42570004 | 43800 | REGULAR ADMIN | 470,190 | 513,334 | 479,016 | 403,210 |
| 42580004 | 43800 | CHILD SUPPORT | 102,782 | 129,103 | 194,199 | 168,766 |
| 42580204 | 43800 | IVD FEDERAL INCENTIVES | 19,598 | 23,091 | 25,000 | 0 |
| 42580304 | 43800 | IVD STATE INCENTIVES | 20,927 | 2,521 | 36,300 | 8,000 |
| 42585004 | 43801 | AFDC RTND-CO PORTION | 9,196 | 2,709 | 8,000 | 2,300 |
| 42592774 | 43800 | FOSTER CARE RETENTION GRANT | 0 | 0 | 100 | 0 |
| 425X2624 | 43800 | ELDER JUSTICE | 0 | 0 | 0 | 12,495 |
| 425X2604 | 43800 | ADULT PROTECTIVE SERVICES | 45,871 | 45,599 | 108,529 | 74,267 |
| 42500004 | 45023 | CLAIM INTEREST | 1,176 | 313 | 0 | 0 |
| 42546804 | 43801 | SSI HCA | 0 | 0 | 0 | 4,061 |
| 42500004 | 43912 | RIO BLANCO COUNTY | 47,624 | 50,259 | 0 | 0 |
| Intergovernmental: | | | 7,472,496 | 6,652,239 | 8,398,913 | 6,408,322 |
| 42500004 | 45003 | SALES & LEASES | 954 | 798 | 2,500 | 1,000 |
| 42500004 | 45009 | PRIOR PERIOD ADJ | (0) | (5,176) | 0 | 0 |
| 42500004 | 45001 | MISCELLANEOUS | 0 | 0 | 4,500 | 0 |
| Miscellaneous: | | | 953 | (4,377) | 7,000 | 1,000 |
| 42500004 | 47001 | INTEREST EARNED | 1,925 | 13,545 | 1,925 | 2,000 |
| Interest: | | | 1,925 | 13,545 | 1,925 | 2,000 |
| Total Revenue: | | | 7,960,886 | 7,141,070 | 8,875,746 | 6,877,509 |

Human Service Expenses

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------|-----|-----------------------------|------------------|------------------|------------------|------------------|
| 42500014 | | MISCELLANEOUS | 102,657 | (101,279) | 0 | 0 |
| 42512104 | | CHILD WELFARE | 1,089,112 | 1,038,672 | 1,777,481 | 1,334,074 |
| 42512204 | | CHILD WELFARE | 0 | 0 | 0 | 65,014 |
| 42512504 | | SUB-ADOPT | 0 | 0 | 0 | 145,000 |
| 42515054 | | CW EDUCATION STABILITY | 0 | 0 | 0 | 12,020 |
| 42515454 | | CASEY FOUNDATION | 0 | 0 | 500 | 0 |
| 42518454 | | MENTAL HEALTH & SUB ABUSE | 73,280 | 71,690 | 90,747 | 0 |
| 42518880 | | CORE SERVICES | 26,649 | 16,965 | 154,181 | 222,593 |
| 42523004 | | CHILD CARE | 178,113 | 186,586 | 329,247 | 741,669 |
| 42540504 | | OAP | 155,642 | 172,706 | 209,973 | 147,600 |
| 42542004 | | COLORADO WORKS | 229,827 | 208,053 | 387,854 | 340,950 |
| 42548754 | | AID TO THE NEEDY DISABLED | 34,516 | 35,589 | 56,127 | 40,000 |
| 42550004 | | LEAP | 210,198 | 145,767 | 302,098 | 225,000 |
| 42560004 | | FOOD STAMPS | 5,055,858 | 4,342,362 | 4,100,000 | 3,082,227 |
| 42546804 | | SSI HCA | 0 | 0 | 0 | 4,275 |
| 42569004 | | COLO REFUGEE & IMMIGRATION | 0 | 0 | 200 | 0 |
| 42570004 | | REGULAR ADMIN | 586,822 | 649,518 | 504,509 | 721,025 |
| 42580004 | | CHILD SUPPORT | 155,225 | 208,861 | 294,241 | 245,403 |
| 42580304 | | IVD STATE INCENTIVES | 19,598 | 12,928 | 36,300 | 0 |
| 42585004 | | AFDC RTND-CO PORTION | (45,980) | (13,442) | (35,000) | 0 |
| 42592774 | | FOSTER CARE RETENTION GRANT | 0 | 0 | 100 | 0 |
| 42599004 | | GENERAL ASSISTANCE | 1,206 | 2,627 | 4,500 | 3,375 |
| 425COVID4 | | COVID 19 RELIEF FUND | 3,461 | 0 | 0 | 0 |
| 425RIOB4 | | RIO BLANCO | 71,392 | 34,096 | 0 | 0 |
| 425X2604 | | ADULT PROTECTIVE SERVICES | 57,290 | 88,261 | 126,380 | 92,834 |
| 425X2624 | | EDLER JUSTICE | 0 | 0 | 0 | 12,495 |
| Expenditure Total: | | | 8,004,867 | 7,099,960 | 8,339,437 | 7,435,554 |



Public Health



Public Health Director – Sarah (Becky) Copeland, BSN, RN
Phone: 970-291-8742
Email: sarahcopeland@moffatcounty.net

Mission Statement

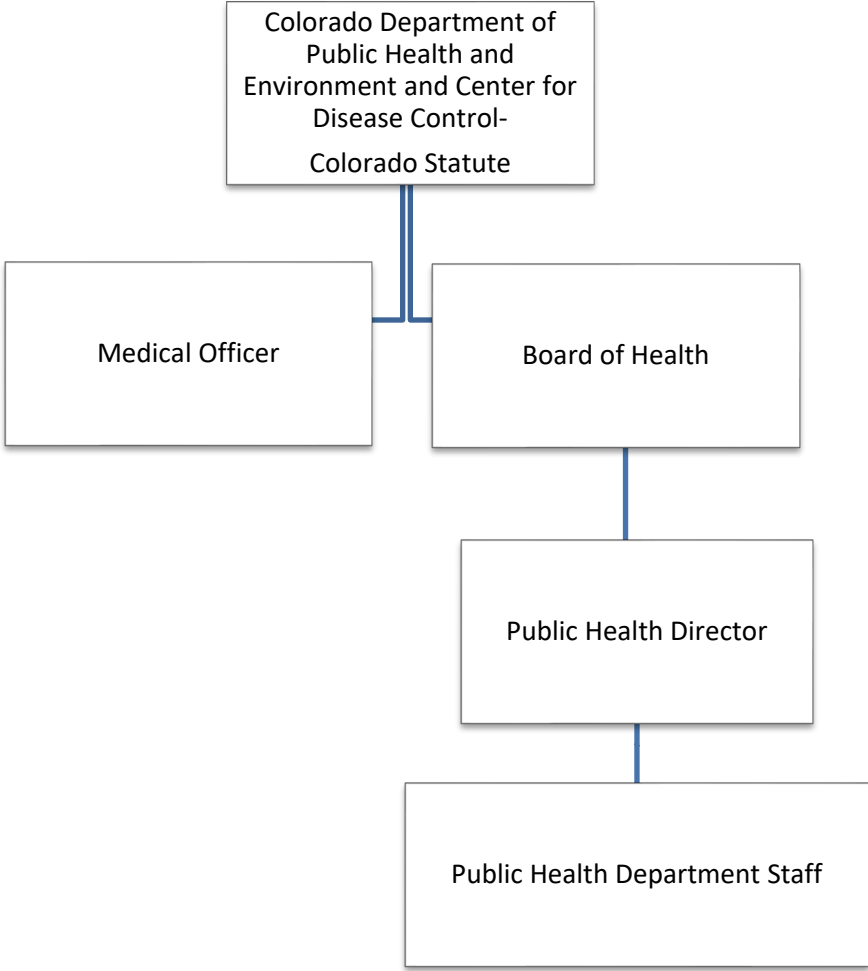
Maintain and improve health of Moffat County residents through the assessment of community health status, policy development to support effective programs, and assurance of high-quality effective education and services in compliance with Colorado Revised Statutes of the Department of Public Health and Environment 2017 Title 25.

Purpose of Department

- ✓ The Moffat County Public Health Department is a unique department that serves the residents of Moffat County. Programs that comprise the Health Department include: Communicable Disease Surveillance and Prevention, Maternal Child Health, Emergency Preparedness for Medical and Health Services, Child Fatality Reviews, Community Health Assessment Planning, Birth and Death Record Issuance and Immunizations.
- ✓ The Health Department work is prevention, not healthcare. In collaboration with the Board of Health and Medical Officer, the intent of the department is the utilization of data to inform best practices to impact Social Determinants of Health and the safety and wellness of the residents of Moffat County.

| Public Health Personnel Schedule | |
|----------------------------------|-------------|
| Position Title | FTE |
| Public Health Director | 1.00 |
| Public Health Nurse | 2.00 |
| Public Health Finance Specialist | 0.50 |
| Public Health Admin Assistant | 1.00 |
| Total | 4.50 |

Public Health Organizational Chart



**Public Health
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|-------------------|---------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ 172,894 | \$ 167,003 | \$ 162,823 | \$ 130,100 |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | \$ - | - | - | - |
| Licenses & Permits | \$ - | - | - | - |
| Intergovernmental | \$ 499,721 | \$ 645,258 | \$ 870,550 | \$ 406,967 |
| Charges for Services | \$ - | - | - | - |
| Miscellaneous | \$ 1,628 | \$ 6,721 | \$ 5,000 | \$ - |
| Interest | \$ - | - | - | - |
| Transfer In | \$ - | - | - | - |
| Fund Balance Used | \$ - | - | - | - |
| Total Sources of Funds | \$ 674,243 | \$ 818,982 | \$ 1,038,373 | \$ 537,067 |
| Uses of Funds: | | | | |
| Personnel | \$ 379,764 | \$ 414,475 | \$ 513,293 | \$ 379,046 |
| Operating | \$ 101,594 | \$ 192,499 | \$ 396,578 | \$ 158,022 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 481,357 | \$ 606,974 | \$ 909,871 | \$ 537,067 |
| Annual Net Activity | 192,886 | 212,009 | 128,502 | (0) |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 333,359 | \$ 526,245 | \$ 738,254 | \$ 866,756 |
| Change in Fund Balance | 192,886 | 212,009 | 128,502 | (0) |
| Ending Fund Balance | \$ 526,245 | \$ 738,254 | \$ 866,756 | \$ 866,756 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| 60 Days Operating | \$ 80,242 | \$ 101,183 | \$ 151,675 | \$ 89,529 |
| Public Health | \$ 446,003 | \$ 637,071 | \$ 715,080 | \$ 777,227 |

PUBLIC HEALTH FUND REVENUES

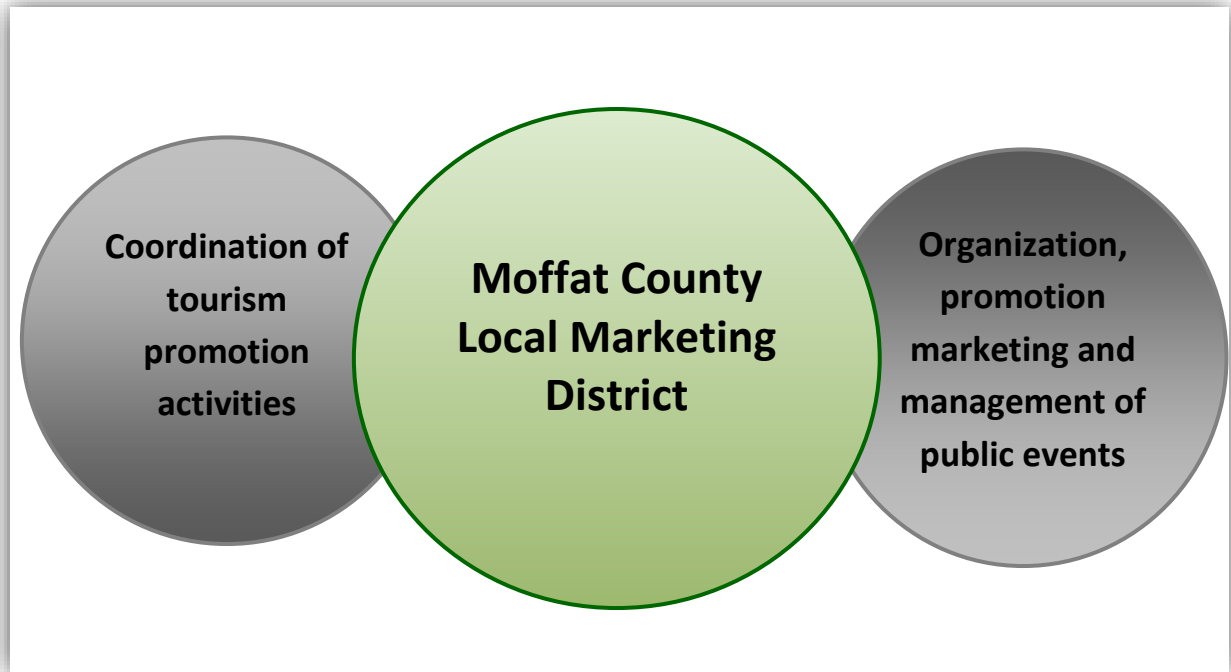
| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|--------------------------------|----------------|----------------|------------------|----------------|
| 43000004 | 40001 | PROPERTY TAX | 172,680 | 166,828 | 162,723 | 130,000 |
| 43000004 | 40003 | INTEREST & PENALTY PROP TAX | 213 | 175 | 100 | 100 |
| | | Property Taxes: | 172,894 | 167,003 | 162,823 | 130,100 |
| 430ELC14 | 43026 | FEDERAL-ELC & EPI 2.1 | 0 | 0 | 0 | 36,135 |
| 430ELC_4 | 43026 | FEDERAL-ELC & EPI | 121,792 | 208,618 | 0 | 0 |
| 430ELC24 | 43026 | FEDERAL-ELC & EPI R2 | 0 | 79,315 | 500,000 | 0 |
| 430IMCV4 | 43016 | IMMUN COVID19 | 105,322 | 30,189 | 0 | 0 |
| 430IMM34 | 43016 | FEDERAL PUBLIC HEALTH & ENVIRN | 0 | 49,635 | 7,724 | 58,000 |
| 430IMM44 | 43016 | FEDERAL PUBLIC HEALTH & ENVIRN | 0 | 0 | 0 | 34,442 |
| 430IMMN4 | 43016 | FEDERAL PUBLIC HEALTH & ENVIRN | 63,276 | 43,437 | 30,161 | 31,166 |
| 430LEPR4 | 43017 | FED EMRGNCY PREPARED&RESPONSE | 30,312 | 19,092 | 20,830 | 43,622 |
| 430LPHA4 | 43015 | FEDERAL STATE PUBLIC HEALTH | 36,249 | 44,272 | 143,405 | 69,151 |
| 430LPHC4 | 43015 | FEDERAL STATE PUBLIC HEALTH | 4,469 | 3,568 | 3,250 | 3,500 |
| 430LPHM4 | 43015 | FEDERAL STATE PUBLIC HEALTH | 19,110 | 17,531 | 15,180 | 15,180 |
| 430NACF4 | 43029 | FEDERL NACHHO FRONTIER | 34,478 | 0 | 0 | 0 |
| 430NACV4 | 43029 | FEDERAL NACCHO VACCINE | 16,512 | 18,488 | 0 | 0 |
| 430GVP_4 | 43016 | FEDERAL STATE PUBLIC HEALTH | 0 | 0 | 10,000 | 0 |
| 430GVP24 | 43016 | FEDERAL STATE PUBLIC HEALTH | 0 | 0 | 40,000 | 0 |
| 430VULN4 | 43208 | FEDERAL VULNERABLE POPULATIONS | 60,000 | 0 | 0 | 0 |
| 430ARP_4 | 43030 | FEDERAL ARP ACT | 0 | 44,055 | 0 | 0 |
| 430WKFE4 | 43031 | FEDERAL STATE PUBLIC HEALTH | 0 | 33,770 | 100,000 | 64,500 |
| 430INFS4 | 43035 | CDC INFRASTRUCTURE | 0 | 0 | 0 | 51,271 |
| 430LDP24 | 43016 | FEDERAL STATE PUBLIC HEALTH | 0 | 783 | 0 | 0 |
| 430CBAF4 | 43800 | STATE DEPT OF HUMAN SERVICES | 8,201 | 52,507 | 0 | 0 |
| | | Intergovernmental: | 499,721 | 645,258 | 870,550 | 406,967 |
| 43000004 | 45013 | BUILDING USE | 0 | 0 | 0 | 0 |
| 43000004 | 45008 | DONATIONS | 0 | 0 | 0 | 0 |
| 43000004 | 45001 | MISCELLANEOUS | 0 | 0 | 0 | 0 |
| 43000004 | 46004 | REIMBURSEMENT | 0 | 812 | 0 | 0 |
| 430RROE4 | 46004 | RURAL RESPONSE OPIOID EPEDEMIC | 1,628 | 5,909 | 5,000 | 0 |
| | | Miscellaneous: | 1,628 | 6,721 | 5,000 | 0 |
| 43000004 | 47001 | INTEREST EARNED | 0 | 0 | 0 | 0 |
| | | Interest: | 0 | 0 | 0 | 0 |
| | | Total Revenue: | 674,243 | 818,983 | 1,038,373 | 537,067 |

PUBLIC HEALTH FUND EXPENDITURES

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|---------------------------|-----|--------------------------------|----------------|----------------|------------------|----------------|
| 43000004 | | PUBLIC HEALTH | 11,985 | 16,453 | 52,600 | 130,100 |
| 43000014 | | MISCELLANEOUS | 6,081 | (6,081) | 0 | 0 |
| 430ELC14 | | ELC & EPI 2.1 | 0 | 0 | 0 | 36,135 |
| 430CBAF4 | | COLORADO BABIES AND FAMILIES | 8,201 | 52,507 | 0 | 0 |
| 430ELC_4 | | ELC & EPI | 104,021 | 184,828 | 0 | 0 |
| 430ELC24 | | ELC & EPI #2 | 0 | 69,940 | 375,271 | 0 |
| 430IMCV4 | | IMMUN COVID19 | 91,150 | 26,863 | 0 | 0 |
| 430IMM34 | | IMMUNIZATIONS #3 | 0 | 46,214 | 59,398 | 58,000 |
| 430IMM44 | | IMMUNIZATIONS #4 | 0 | 0 | 0 | 34,442 |
| 430IMMN4 | | IMMUNIZATIONS | 63,276 | 43,437 | 41,308 | 31,166 |
| 430LEPR4 | | EMERGENCY PREPARDNESS | 26,816 | 16,900 | 26,572 | 43,622 |
| 430LPHA4 | | LOCAL PLANNING | 36,249 | 44,272 | 145,946 | 69,151 |
| 430LPHC4 | | CHILD FATALITY | 4,469 | 3,568 | 3,379 | 3,500 |
| 430LPHM4 | | MATERNAL CHILD HEALTH | 19,110 | 17,531 | 17,211 | 15,180 |
| 430NACF4 | | NACCHO FRONTIER | 34,478 | 0 | 0 | 0 |
| 430NACV4 | | NACCHO VACCINE | 14,004 | 16,475 | 0 | 0 |
| 430ARP_4 | | FEDERAL ARP ACT | 0 | 38,441 | 0 | 0 |
| 430RROE4 | | RURAL RESPONSE OPIOID EPEDEMIC | 1,517 | 5,341 | 8,162 | 0 |
| 430GVP_4 | | GUN VIOLANCE PROGRAM | 0 | 0 | 10,000 | 0 |
| 430GVP24 | | GUN VIOLANCE PROGRAM R2 | 0 | 0 | 40,000 | 0 |
| 430WKFE4 | | OPHP WORKFORCE | 0 | 29,607 | 130,023 | 64,500 |
| 430LDP24 | | LEAD PHASE 2 | 0 | 680 | 0 | 0 |
| 430INFS4 | | CDC INFRASTRUCTURE | 0 | 0 | 0 | 51,271 |
| 430VULN4 | | VULNERABLE POPULATIONS | 60,000 | 0 | 0 | 0 |
| Expenditure Total: | | | 481,357 | 606,974 | 909,871 | 537,067 |



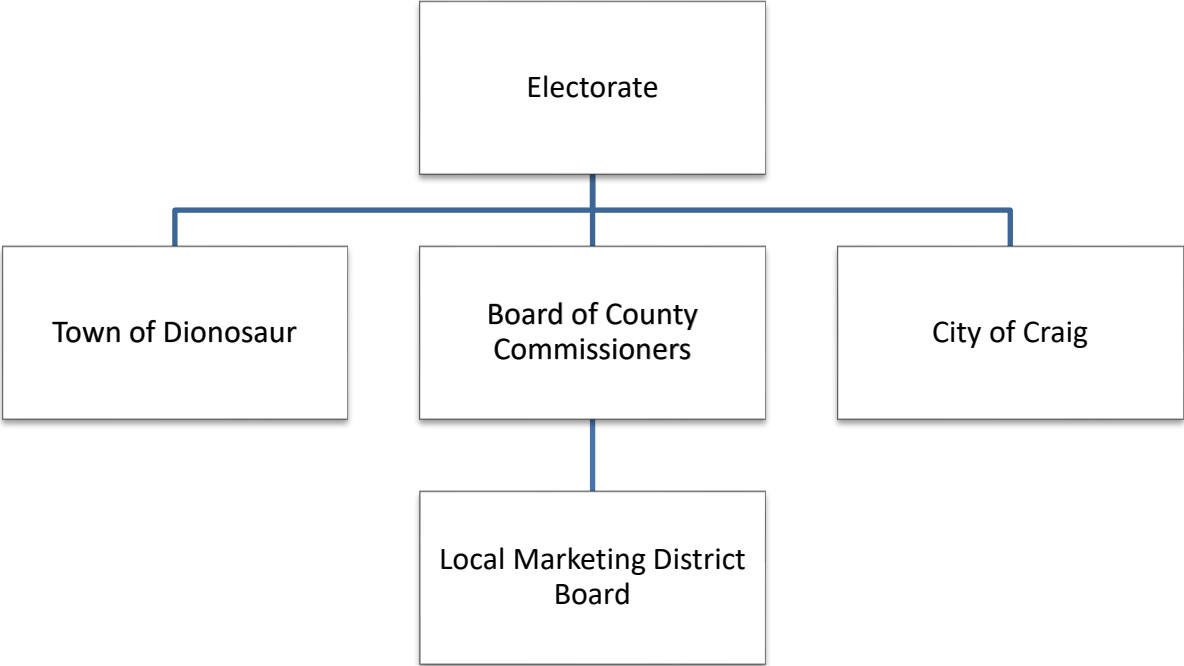
Moffat County Local Marketing District



Purpose of Department:

- The Moffat County Local Marketing District (MCLMD) is a combination district consisting of City of Craig, Town of Dinosaur and Moffat County and will be authorized but not limited to:
 - ✓ Coordination of tourism promotion activities
 - ✓ Coordination and support of activities in support of business recruitment, management and development
 - ✓ Organization, promotion, marketing and management of public events
 - ✓ Overseeing collection and disbursement of four percent marketing and promotion tax for rooms and accommodations sold in the City of Craig, Town of Dinosaur and Moffat County.

Moffat County Local Marketing District Organizational Chart



**Moffat County Local Marketing District
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--|-------------------|-------------------|-------------------|-------------------|
| <u>Sources of Funds:</u> | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | 338,730 | 293,556 | 375,000 | 306,000 |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | - | - | - | - |
| Miscellaneous | - | - | - | - |
| Interest | - | - | - | - |
| Transfer In | - | - | - | - |
| Fund Balance Used | - | - | 243,744 | 554,987 |
| Total Sources of Funds | \$ 338,730 | \$ 293,556 | \$ 618,744 | \$ 860,987 |
| <u>Uses of Funds:</u> | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ 345,774 | \$ 217,844 | \$ 618,744 | \$ 860,987 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 345,774 | \$ 217,844 | \$ 618,744 | \$ 860,987 |
| Annual Net Activity | \$ (7,044) | \$ 75,712 | \$ - | \$ - |
| <u>Cumulative Balance:</u> | | | | |
| Beginning Fund Balance | \$ 739,727 | \$ 732,683 | \$ 808,394 | \$ 564,651 |
| Change in Fund Balance | (7,044) | 75,712 | (243,744) | (554,987) |
| Ending Fund Balance | \$ 732,683 | \$ 808,394 | \$ 564,651 | \$ 9,664 |
| <u>Fund Balance Designations:</u> | | | | |
| Restricted | | | | |
| Marketing Promotion | \$ 732,683 | \$ 808,394 | \$ 564,651 | \$ 9,664 |

Moffat County Local Marketing District Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|------------------------------|----------------|----------------|------------------|----------------|
| 55500005 | 41006 | LOCAL MARKETING DISTRICT TAX | 338,730 | 293,556 | 375,000 | 306,000 |
| | | Sales Taxes: | 338,730 | 293,556 | 375,000 | 306,000 |
| 55500005 | 45001 | MISCELLANEOUS | 0 | 0 | 0 | 0 |
| | | Miscellaneous: | 0 | 0 | 0 | 0 |
| | | Total Revenue: | 338,730 | 293,556 | 375,000 | 306,000 |

Moffat County Local Marketing Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Budget | 2024 Budget |
|----------|-------|--------------------------------|----------------|----------------|----------------|----------------|
| 55500005 | 50050 | CONTRACT LABOR | 0 | 0 | 0 | 0 |
| | | Personnel Expenditures: | 0 | 0 | 0 | 0 |
| 55500005 | 54049 | POSTAGE | 0 | 0 | 0 | 0 |
| 55500005 | 53046 | TRAVEL | 0 | 0 | 0 | 0 |
| 55500005 | 53018 | INSURANCE | 1,875 | 1,889 | 0 | 1,893 |
| 55500005 | 54051 | PROJECTS & DEVELOPMENT | 12,370 | 49,786 | 60,000 | 75,000 |
| 55500005 | 51027 | MARKETING | 41,618 | 4,080 | 0 | 0 |
| 55500005 | 58007 | EVENT FUNDING | 78,731 | 92,489 | 96,000 | 135,000 |
| 55500005 | 54038 | MISCELLANEOUS | 40,455 | 0 | 0 | 15,000 |
| 55500005 | 54022 | ECON DEVLOP/DIVERSE PROJECT: | 170,725 | 69,600 | 462,744 | 634,094 |
| | | Operating Expenditures: | 345,774 | 217,844 | 618,744 | 860,987 |
| | | Expenditure Total: | 345,774 | 217,844 | 618,744 | 860,987 |

RESOLUTION 2023-108

A RESOLUTION APPROVING THE 2024 STRATEGIC PLAN AND BUDGET FROM THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS ITS OPERATING PLAN FOR THE YEAR 2024

WHEREAS, pursuant to C.R.S. §29-25-110, an Operating Plan for the Moffat County Local Marketing District (henceforth called "MCLMD") is required to be approved or disapproved by December 5, 2023 for the next fiscal year, which is the year commencing January 1, 2024 and ending on December 31, 2024; and

WHEREAS, the current Board of Directors of the MCLMD has been appointed pursuant to C.R.S. §29-25-108 (1)(b), and also pursuant to Resolutions passed by the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur; and

WHEREAS, the Board of Directors of the MCLMD has filed a document called "2024 Strategic Plan", setting forth its operating plan and proposed budget for the next fiscal year with the clerks of the three entities consisting of the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur as required by C.R.S. §29-25-110; and

WHEREAS, the Operating Plan of the MCLMD for 2024, must be approved or disapproved by the governing bodies of the City of Craig, the Town of Dinosaur and by Moffat County within thirty (30) days after receipt of such operating plan and all requested documentation relating thereto, and

WHEREAS, the Board of County Commissioners of Moffat County is acting as a member of the combination of local governments required to approve or disapprove the Operating Plan and proposed budget of the MCLMD for 2024.

NOW, THEREFORE, BE IT RESOLVED BY THE MOFFAT COUNTY BOARD OF COUNTY COMMISSIONERS, MOFFAT COUNTY, COLORADO:

The Operating Plan and proposed budget of the Moffat County Local Marketing District for 2024 as presented by the Moffat County Local Marketing District on October 3, 2023, and delivered electronically in final format on October 16, 2023, is hereby APPROVED and ADOPTED.

READ and APPROVED this 24th day of October, 2023, by the Moffat County Board of County Commissioners, Moffat County, Colorado.

MOFFAT COUNTY BOARD OF COUNTY COMMISSIONERS



Tony Bohrer, Chair

STATE OF COLORADO)
)ss.
COUNTY OF MOFFAT)

I, Erin Miller, Ex-Officio to the Board of County Commissioners, do hereby certify that the above and forgoing is a true and complete copy of the Resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and seal of the County this 24th day of October, 2023.





Erin Miller, Ex-Officio to the Board of County Commissioners, Moffat County, State of Colorado

RESOLUTION NO. 2023 - 4

A RESOLUTION APPROVING THE 2024 STRATEGIC PLAN AND BUDGET FROM THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS ITS OPERATING PLAN FOR THE YEAR 2024.

WHEREAS, pursuant to C.R.S. §29-25-110, an Operating Plan for the Moffat County Local Marketing District (henceforth called "MCLMD") is required to be approved or disapproved by November 14, 2023 for the next fiscal year, which is the year commencing January 1, 2024 and ending on December 31, 2024; and

WHEREAS, the current Board of Directors of the MCLMD has been appointed pursuant to C.R.S. §29-25-108 (1)(b), and also pursuant to Resolutions passed by the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur; and

WHEREAS, the Board of Directors of the MCLMD has filed a document called "2024 Strategic Plan", setting forth its operating plan and proposed budget for the next fiscal year with the clerks of the three entities consisting of the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur as required by C.R.S. §29-25-110; and

WHEREAS, the Operating Plan of the MCLMD for 2024, shall be approved or disapproved by the governing bodies of the City of Craig, the Town of Dinosaur and by Moffat County within thirty (30) days after receipt of such operating plan and all requested documentation relating thereto, but not later than December 5 of the year in which such documents are filed; and

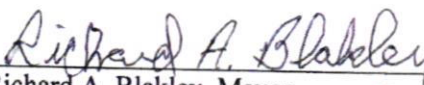
WHEREAS, the Dinosaur Town Board is acting as a member of the combination of local governments required to approve or disapprove the Operating Plan and proposed budget of the MCLMD for 2024.

NOW, THEREFORE, BE IT RESOLVED BY THE DINOSAUR TOWN COUNCIL BOARD OF TRUSTEES, MOFFAT COUNTY, COLORADO:

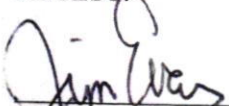
The Operating Plan and proposed budget of the Moffat County Local Marketing District for 2024 as presented is hereby APPROVED and ADOPTED.

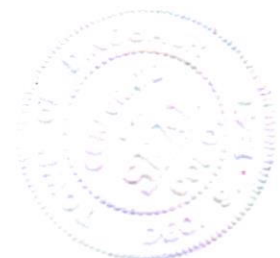
READ and APPROVED this 14th day of November, 2023, by the Dinosaur Town Council, Board of Trustees, Moffat County, Colorado.

DINOSAUR TOWN COUNCIL


Richard A. Blakley, Mayor

ATTEST:


Jim Evans, Town Treasurer



RESOLUTION NO. 20 (2023)

A RESOLUTION APPROVING THE 2024 STRATEGIC PLAN AND BUDGET FROM THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS ITS OPERATING PLAN FOR THE YEAR 2024.

WHEREAS, pursuant to Colorado Revised Statutes 29-25-110, an operating plan for the Moffat County Local Marketing District (henceforth called MCLMD) is required to be approved or disapproved by December 5, 2023 for the next fiscal year, which will be for the year commencing January 1, 2024 and ending on December 31, 2024; and

WHEREAS, the current Board of Directors of the MCLMD has been appointed pursuant to C.R.S. Section 29-25-108(1)(b), and also pursuant to Resolutions passed by the City Council of Craig, the Moffat County Board of County Commissioners, and the Town Council of Dinosaur; and

WHEREAS, the Board of Directors of the MCLMD has filed an operating plan and its proposed budget for the next fiscal year with the clerks of the three entities consisting of the City Council of Craig, the Moffat County Board of County Commissioners, and the Town Council of Dinosaur as required by C.R.S. Section 29-25-110; and

WHEREAS, the Operating Plan of the MCLMD for 2024, shall be approved or disapproved by the City of Craig, the Town of Dinosaur and by Moffat County within thirty (30) days after receipt of such operating plan and all requested documentation relating thereto, but not later than December 5, of the year in which the documents are filed; and

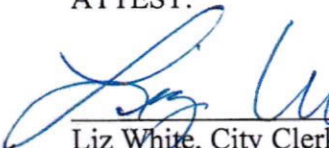
WHEREAS, the City of Craig City Council is acting as a member of the combination of local governments required to approve or disapprove the Operating Plan and proposed budget of the MCLMD for 2024.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL FOR THE CITY OF CRAIG, COLORADO:


The Operating Plan and proposed budget of the Moffat County Local Marketing District for 2024 is hereby APPROVED and ADOPTED.

READ AND APPROVED THIS 10th DAY OF OCTOBER 2023, BY THE CITY COUNCIL FOR THE CITY OF CRAIG, COLORADO.

ATTEST:


Liz White, City Clerk




Derek Duran, Mayor

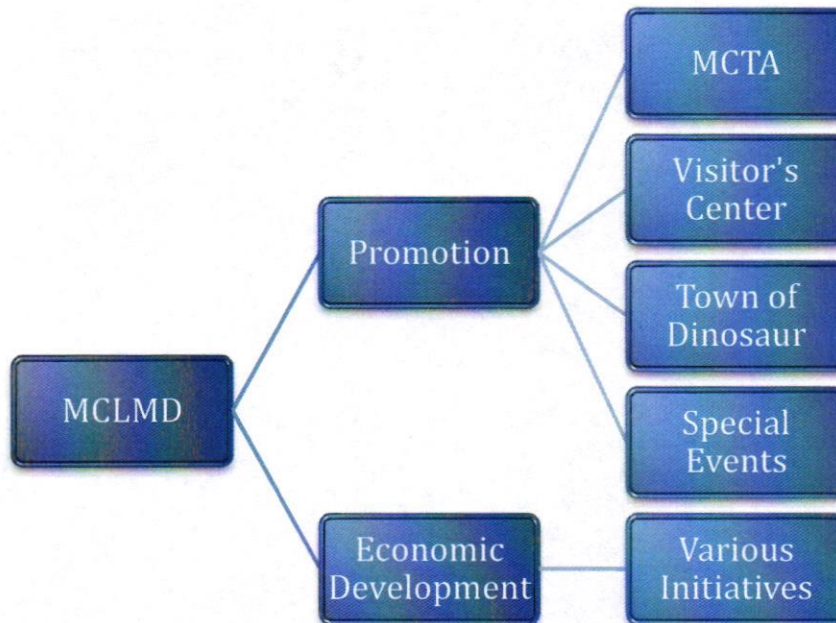


2024 Strategic Plan

Moffat County Local Marketing District

Mission

The Moffat County Local Marketing District (MCLMD) will support, enhance and encourage initiatives that create economic diversification, development, and stability for Moffat County. This will include, but is not limited to, the promotion of Moffat County as a premier recreation and tourism destination.



Background

The MCLMD board continues to maintain our key stakeholder partnerships with Moffat County Tourism Association (MCTA), Craig Chamber of Commerce, City of Craig, Moffat County, and the Town of Dinosaur.

All these entities are vested in the future success of Moffat County. With the reality of a significant reduction in coal generated electricity and mining activities less than two years away; it is imperative that all stakeholders recognize the urgency of creating and sustaining a diverse economy and expedite efforts to achieve this paradigm shift. As MCLMD plans for 2024, it must also recognize the impending sunset of the current ballot initiative scheduled for the end of 2025. With the scheduled closing of one of the power plant units also scheduled

for 2025; the MCLMD and Moffat County's voting population must decide if the lodging tax revenue is still a viable and valuable source of funds for Moffat County to aggressively pursue those strategies and initiatives that will continue to strengthen our economy and tourism industry.

MCLMD's revenue stream for 2022 continued to rebound from the blip in revenue experienced during the COVID pandemic. For the year ending 2022, the revenue collected was \$388,198, up from \$338,730 collected in 2021. Lodging revenue has remained strong in 2023 thanks to plant outages and powerline construction. Also, the consolidation of available hotel rooms has increased the rates charged by the hoteliers. While the revenue for 2023 is trending to finish similar to the 2021 and 2022 average of \$363,000 the MCLMD is using a conservative estimate for its 2024 budgeted revenue of \$325,000. This conservative estimate reflects anticipated reduction in hunting season traffic due to the winter kill experienced during the 2022/23 winter. As of financial information provided as of August 31, 2023, YTD lodging tax collected through June 30, 2023, is \$161,920. This trended to 18% increase year-over-year compared to June 2022. MCLMD expects to meet its \$275,000 budget revenue estimate for 2023.

During 2023, MCLMD continued to fund various existing and new events, provided prize money for a local business plan competition, funding for the updated mural for the old drive-in, committing to funding the transition gap for Open Heart Advocates, and other initiatives to help diversify Moffat County's economic base. MCLMD must continue to leverage past reserves and future revenues streams to fund projects and strategies that will provide long term tangible results. MCLMD will continue to be a primary source to fund initiatives that align with our strategic plan. It is imperative that the community stakeholders continue to focus on strengthening, diversifying, recruiting, and stabilizing our tourism industries and economic profile.

MCLMD continues to be limited in how tax revenue can be used to further our strategic plan. This limitation illustrates the need for all municipal entities working together to steward economic development into projects that are tangible and deliverable to the citizens of Moffat County. As the future of the MCLMD ballot initiative is contemplated, careful consideration must be given to expanding the scope of the fund uses for capital projects. Recent state of Colorado legislation now allows for funds to be used for capital projects, subject to the limitations of this revised statute.

2024 Strategic Plan

The 2024 Strategic Plan will focus on our Cornerstone Projects while continuing to assist with funding events to draw tourists to Moffat County. The MCLMD will continue to uphold the will of the voters to implement a plan to diversify and develop the Moffat County economy, and to effectively promote its physical attributes. We expect that the Ex Officio Board be constructive and critical in its review of this plan. The MCLMD will use this feedback to evaluate the strengths and weaknesses of this plan.

For 2024, the MCLMD strategic plan will be focused on four areas. Those areas include, 1.) Economic Development; 2.) Community Marketing / Promotion; 3.) Cornerstone Projects.; and 4.) Signature Event Support. This plan will be governed by C.R.S. 29-25-101. This plan will also be governed by collaboration between MCLMD, MCTA, and the Visitor's Center (both Craig and Dinosaur) and other governmental entities as necessary. Input will also be solicited from the Craig Chamber of Commerce, Downtown Business Association, City of Craig Economic Development Advisory Committee, and concerned community members to collaborate on other projects that will promote Moffat County and develop its economy.

Economic Development

1. Moffat County faces the reality that three major employers will have shut down operations or significantly scaled back their operations. This reduction may start anytime between the next twelve to thirty-six months. MCLMD will support any efforts to identify alternative uses for our natural resources or industries that can capitalize on the infrastructure already created by such entities. MCLMD will also assist in other strategies designed to diversify and stabilize our local economy. Strengthening the economy also includes community development. The MCLMD will be an active participant in the discussion of community housing and regional transportation.

Community Marketing

1. MCLMD sees the need for an effective promotion of Moffat County, not only for recreation but also to attract businesses. The opportunity to promote various economic opportunity zones is time sensitive and MCLMD wants to assist in any way possible to expedite a prospectus for investors. With the construction of the river park and redevelopment of the courthouse space, MCLMD could entertain any partnership opportunities to promote these assets.
2. *(Holdover Goal from 2023 Plan)* MCLMD will begin a campaign to gain recognition for the contributions we make to economic expansion and diversification; support

- for local events; and other programs promoting tourism and our community. This includes but is not limited to 'Big Check' presentations for project supports; creating an Annual Report; quarterly ads (either print or on social media); consistent updates to stakeholder partners; and overall marketing. MCLMD receives its funding from visitors to our community, this revenue source is set to sunset in 2025. If the community wants to continue to reinvest after 2025, MCLMD needs to showcase its accomplishments to gain community awareness.
3. MCLMD will continue to allocate funds to support community events. Funds will also be allocated to events, initiatives, and organizations that capitalize on the natural resources existing in Moffat County. These funds will be allocated with stipulations that each even, initiative, and organization will be evaluated based on its role in community development, number of visitors attracted, depth of business plan, financial viability, and how the event correlates to Moffat County's future vision. Special events should enhance community development. These events should also utilize data to evaluate their event's ability to draw outside visitors and how to determine how to increase participation through focused marketing efforts.
 4. Provide financial support to the Moffat County Visitor's Center subject to a review of a detailed and complete financial information regarding operating expenses and revenues.
 5. Provide a consistent and predictable funding process for event funding. This entails having one grant request session for existing events. The deadline for funding requests will be December 31, 2023. MCLMD will entertain requests for new events as they are received.

Cornerstone Projects for 2024

1. **Economic Development** – Provide financial support for economic development initiatives as presented by various local organizations and community individuals focused on looking forward to the economic diversification of Moffat County. Also, providing resources and tools for those seeking funding to properly develop viable business plans and budgets to create sustainable local business.
2. **Community Marketing / Attraction**– Financially support efforts to advertise key partners, events, initiatives, and organizations.

3. **Town of Dinosaur Project Development and Strategic Support** – Set aside line-item reserve to fund any projects or support any activities that fulfill the 2024 LMD objectives as previously mentioned.
4. **Annual Report** – MCLMD will provide an annual report to key partners and the community highlighting board accomplishments through the utilization of Lodging Tax Revenue.
5. **Support of Recreational Opportunities** – Place an emphasis on events, initiatives, and organizations that capitalize on Moffat County’s natural resources.

2024 Budget Strategy

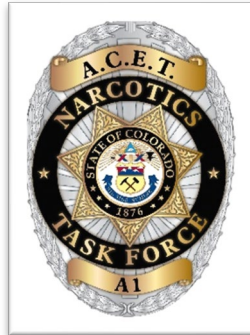
Based on the 2024 strategic plan and objectives listed above, the LMD Board proposes to amend the budget to reflect the following allocation strategy.

- Estimated 2024 Lodging Tax Revenue: \$325,000
- Financial support up to \$100,000 for existing events
- Financial support up to \$15,000 for MCLMD operational expenses
- Financial support up to \$15,000 for new events
- Financial support up to \$20,000 for Colorado High School Finals Rodeo
- Financial support up to \$75,000 for Strategic Partners
- Financial support up to \$100,000 for projects and initiatives which align with our Cornerstone projects.
- MCLMD earmarks \$534,094.25. of historical, present, and future revenue for cornerstone projects, and new / emerging initiatives and/or projects emerging in 2024 and requesting MCLMD funds (subject to MCLMD’s statutory funding guidelines).
- This creates total possible budget expenditures of \$859,094.25.



ACET

All Crimes Enforcement Team



Moffat County Sheriff: KC Hume

Phone: 970-824-4495

Email: khume@sheriff.moffat.co.us

All Crimes Enforcement Team, Board of Executive Directors

- Moffat County Sheriff
- Routt County Sheriff
- Steamboat Springs Police Chief
- Craig Police Chief
- Hayden Police Chief
- 14th Judicial District Attorney

Mission Statement:

ACET will work collaboratively with agencies across our area of operation in an effort to minimize and impacts of narcotics and crime on the citizens we serve.

Purpose of Department:

The multi-jurisdictional team, ACET, was formed to combat the availability of street level narcotics across Moffat and Routt county. Investigators assigned to ACET commit themselves to identifying and dismantling drug trafficking organizations as well as identifying street level distributors. ACET will assist the participating agencies by providing them with intelligence concerning drug trafficking as well as secondary crimes that are commonly associated with drug use.

**All Crimes Enforcement Teams
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 188,135 | 82,500 | 82,500 | 82,500 |
| Charges for Services | 1,122 | 1,419 | 300 | 300 |
| Miscellaneous | 680 | 651 | - | - |
| Interest | - | - | 400 | 400 |
| Transfer In | - | - | - | - |
| Fund Balance Used | - | - | 920 | 920 |
| Total Sources of Funds | \$ 189,937 | \$ 84,569 | \$ 84,120 | \$ 84,120 |
| Uses of Funds: | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ 48,209 | \$ 29,107 | \$ 84,120 | \$ 84,120 |
| Capital Outlay | \$ 160 | \$ 892 | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 48,369 | \$ 29,999 | \$ 84,120 | \$ 84,120 |
| Annual Net Activity | \$ 141,568 | \$ 54,571 | 0 | 0 |
| Cumulative Balance: | | | | |
| Beginning Fund Balance* | \$ - | \$ 141,568 | \$ 196,139 | \$ 195,219 |
| Change in Fund Balance | 141,568 | 54,571 | (920) | (920) |
| Ending Fund Balance | \$ 141,568 | \$ 196,139 | \$ 195,219 | \$ 194,299 |
| Fund Balance Designations: | | | | |
| Restricted | \$ 141,568 | \$ 196,140 | \$ 195,219 | \$ 194,299 |

*Fund Balance forwarded from current fiscal agent to County as fiscal agent for ACET Board.

All Crime Enforcement Teams Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|----------------------------|----------------|----------------|------------------|----------------|
| 24500002 | 43900 | CITY OF CRAIG | 113,635 | 0 | 0 | 0 |
| 24500002 | 43904 | MOFFAT CO DISTRICT ATTORNY | 0 | 8,000 | 8,000 | 8,000 |
| 24500002 | 43905 | ROUTT COUNTY | 8,000 | 8,000 | 8,000 | 8,000 |
| 24500002 | 43906 | HAYDEN POLICE DEPT | 2,500 | 2,500 | 2,500 | 2,500 |
| 24500002 | 43907 | STEAMBOAT SPGS POLICE DEPT | 16,000 | 16,000 | 16,000 | 16,000 |
| 24500002 | 43908 | CRAIG POLICE DEPT | 16,000 | 16,000 | 16,000 | 16,000 |
| 24500002 | 43909 | MOFFAT CO SHERIFF OFFICE | 16,000 | 16,000 | 16,000 | 16,000 |
| 24500002 | 43910 | ROUTT CO SHERIFF OFFICE | 16,000 | 16,000 | 16,000 | 16,000 |
| Intergovernmental: | | | 188,135 | 82,500 | 82,500 | 82,500 |
| Sales Taxes: | | | 0 | 0 | 0 | 0 |
| 24500002 | 44011 | FINES AND COLLECTIONS | 1,122 | 1,419 | 300 | 300 |
| Charges for Services: | | | 1,122 | 1,419 | 300 | 300 |
| 24500002 | 45001 | MISCELLANEOUS | 680 | 651 | 0 | 0 |
| Miscellaneous: | | | 680 | 651 | 0 | 0 |
| 24500002 | 47001 | INTEREST EARNED | 0 | 0 | 400 | 400 |
| Interest: | | | 0 | 0 | 400 | 400 |
| Total Revenue: | | | 189,937 | 84,569 | 83,200 | 83,200 |

All Crime Enforcement Team Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 55500005 | 50050 | CONTRACT LABOR | 0 | 0 | 0 | 0 |
| Personnel Expenditures: | | | 0 | 0 | 0 | 0 |
| 24500002 | 51018 | OTHER PROFESSIONAL SERVICES | 0 | 0 | 1,080 | 1,080 |
| 24500002 | 52027 | LEASING | 10,000 | 2,268 | 12,000 | 12,000 |
| 24500002 | 52035 | REPAIRS AUTO | 70 | 1,000 | 1,500 | 1,500 |
| 24500002 | 52037 | REPAIRS EQUIP/MAINT | 135 | 0 | 3,500 | 3,500 |
| 24500002 | 52043 | UTILITIES | 1,830 | 806 | 2,340 | 2,340 |
| 24500002 | 53009 | DUES & MEETINGS | 8,113 | 0 | 8,000 | 8,000 |
| 24500002 | 53010 | EDUCATION | 1,487 | 3,447 | 7,500 | 7,500 |
| 24500002 | 53042 | TELEPHONE | 8,122 | 4,937 | 5,700 | 5,700 |
| 24500002 | 53046 | TRAVEL | 17,215 | 5,839 | 25,000 | 10,000 |
| 24500002 | 54037 | MISC EQUIPMENT | 82 | 6,383 | 10,000 | 15,000 |
| 24500002 | 54038 | MISCELLANEOUS | 136 | 0 | 0 | 0 |
| 24500002 | 54042 | OFFICE SUPPLIES | 45 | 1,044 | 2,000 | 2,000 |
| 24500002 | 54045 | OPERATING SUPPLIES | 704 | 3,138 | 5,000 | 15,000 |
| 24500002 | 54049 | POSTAGE | 270 | 246 | 500 | 500 |
| Operating Expenditures: | | | 48,209 | 29,107 | 84,120 | 84,120 |
| 24500002 | 60011 | EQUIPMENT MISCELLANEOUS | 0 | 340 | 0 | 0 |
| 24500002 | 60014 | EQUIPMENT VEHICLES | 160 | 552 | 0 | 0 |
| Capital Expenditures: | | | 160 | 892 | 0 | 0 |
| Expenditure Total: | | | 48,369 | 29,999 | 84,120 | 84,120 |



Capital Improvement Program

The Capital Improvement Program (CIP) is a multi-year planning tool to identify and implement the County's short-term and long-term capital needs.

The CIP is the result of significant collaboration between the following departments: Development Services, Facility Maintenance, Fairgrounds, Landfill, Parks & Recreation, Road and Bridge, Weed & Pest, Information Technology Department and the Finance Department and also reflects input from other County departments. The commendable work of all parties is reflected in the CIP.

2024 Capital Improvement Plan

The 2024 CIP includes improvements in five categories of projects:

- Equipment/Vehicle Replacement \$1,529,738
- Facility Improvements \$1,933,931
- Airport Maintenance \$448,532
- Road Maintenance \$500,000
- Technology Improvements \$22,000

The County's 2024 CIP includes a total of \$4,104,201 million. This amount is a increase of \$301,033 from the 2023 budget figure of \$3,803,168. Courthouse Capital Project \$1,616,413.

| Category | 2023 | | | | |
|--------------------------------------|--------------|--------------|--------------|--------------|----|
| | Rollover | 2024 | 2025-2026 | 2027-2028 | |
| EQUIPMENT/VEHICLE REPLACEMENT | \$ 103,100 | \$ 1,426,638 | \$ 3,509,929 | \$ 2,518,772 | \$ |
| FACILITY IMPROVEMENTS | \$ 1,280,362 | \$ 653,569 | \$ 184,256 | \$ - | \$ |
| AIRPORT MAINTENANCE | \$ 330,000 | \$ 118,532 | \$ | \$ | \$ |
| ROAD MAINTENANCE | \$ | \$ | \$ | \$ | \$ |
| Preventative Maintenance | \$ | \$ 500,000 | \$ | \$ | \$ |
| Asphalt Projects | \$ | \$ | \$ | \$ | \$ |
| Asphalt Reconstruction | \$ | \$ | \$ | \$ | \$ |
| Bridge Repair/Replacement | \$ | \$ | \$ | \$ | \$ |
| TOTAL ROAD MAINTENANCE | \$ - | \$ 500,000 | \$ | \$ | \$ |
| TECHNOLOGY IMPROVEMENTS | \$ | \$ | \$ | \$ | \$ |
| Computer Rotation | \$ | \$ 22,000 | \$ 22,000 | \$ 22,000 | \$ |
| TOTAL TECHNOLOGY IMPROVEMENTS | \$ - | \$ 22,000 | \$ | \$ | \$ |
| GRAND TOTALS | \$ 1,383,462 | \$ 2,720,739 | \$ 3,694,185 | \$ 2,518,772 | \$ |

2024 includes costs for specific projects, while future years only reflect estimated costs. Actual costs in future years are based on CIP projections according to current asset costs.

Road Maintenance

The objective of the Road and Bridge Department is to provide and maintain a safe and adequate road system for the unincorporated areas of Moffat County. In addition to general maintenance, this budget includes the cost of engineering, construction, and maintenance of the 1,700 miles of the County Road system. The Departments activities include: street overlays, replacement of signs, culverts and cattle guards, road surface maintenance, chip seals, patching, shoulder repairs, removal of roadside debris, storm patrol, storm cleanup, and providing requested service to other County departments.

Overview of the 2024 CIP

The County's Capital Improvement Program (CIP) is a multi-year planning tool to identify and implement short-term and long-term capital needs. Capital projects included in the CIP include acquisitions, additions, improvements, and non-routine maintenance to County-owned facilities, and roads that generally equal or exceed \$25,000 and have a useful life of at least five years. In addition, the plan also includes capital equipment and vehicle replacements that equal or exceed \$5,000 and have a useful life of at least two years.

In order to maintain assets at a level adequate to protect the county's capital investment and to minimize future maintenance and replacement costs, the CIP plan provides guidance in the capital replacement rotation and capital improvement needs according to 10-year projections and will be updated and adopted on an annual basis.

Facility Improvements Projects

These capital investments help ensure safe and appropriate facilities for County employees and the public. These facilities include the Courthouse, Public Safety Center, Road and Bridge Offices and Shops, Human Service Building, Libraries, Community Centers, and parks and open space facilities. The 2024 CIP shows funding for facilities from county funds or from Conservation Trust Funds. The County owned mineral revenue is being designated as follows per Resolution 2006-137 Designation of Revenue in Capital Projects Fund:

- 15% of the revenue for Courthouse Expansion/Major Renovations
- 15% of the revenue for Senior Housing Improvements/Addition
- 25% of the revenue for a multiuse building at the Fairgrounds
- 45% of the revenue for yet to be determined capital improvements
-

As of the end of 2024 these categories have the following estimated balances:

- Courthouse Expansion/Major Renovations \$9,546
- Senior Housing Improvements/Addition \$493,882
- Multiuse Building at Fairgrounds \$775,957
- Yet to be Determined Capital Improvements \$58,430

Equipment/Vehicle Replacement

Equipment/Vehicle Replacement

It is Moffat County's goal to continue to maintain our equipment and vehicles to ensure employee safety as well as improved efficiency. The replacement schedule for equipment and vehicles varies by department, types of equipment, and the usage. Developmental Services also works with Departments to research best value for Equipment Purchases and, if needed, prepares the bid process.

Due to the struggles with revenue shortfalls and capital improvement needs, a 10-year Capital Improvement Plan (CIP) has been developed to address vehicle and equipment rotation along with building improvements. Typically, a CIP is built on a rotation basis such as vehicles rotate every 5 years or 100,000 miles. The CIP for Moffat County is based off of scoring mechanisms to identify the highest replacement need from usage. For example: an older vehicle that may have low miles due to in town use may not be a high need of replacement and will stay on the rotation until the mileage and condition of the vehicle is scored for highest replacement need.

Summary of Proposed Equipment/Vehicle Replacements

| Equipment /Vehicle Description | 2023 Rollover | 2024 | 2025-2026 | 2027-2028 |
|---|------------------|------------|--------------|--------------|
| Airport Utility Vehicle | \$ | \$ | \$ 9,900 | \$ |
| Airport Fund Sub-Total | \$ - | \$ - | \$ 9,900 | \$ - |
| Assessor Vehicles | \$ | \$ | \$ 36,300 | \$ |
| Cemetery Pickups | \$ 44,800 | \$ 15,200 | \$ | \$ 36,300 |
| Cemetery Utility Vehicles | \$ | \$ | \$ 12,650 | \$ |
| Cemetery Tractor | \$ | \$ | \$ 31,613 | \$ |
| Commissioners Vehicles | \$ | \$ 42,000 | \$ 42,000 | \$ 42,000 |
| Development Services Vehicles | \$ | \$ | \$ | \$ |
| Emergency Management Vehicle | \$ | \$ | \$ | \$ 37,400 |
| Extension Vehicle | \$ | \$ | \$ 36,300 | \$ |
| Fairgrounds Mower | \$ | \$ | \$ 21,790 | \$ |
| Fairgrounds Pickups | \$ | \$ 60,000 | \$ | \$ |
| Fairgrounds Toolcats | \$ | \$ | \$ | \$ 52,874 |
| Facilities Pickups | \$ | \$ 36,600 | \$ | \$ 36,300 |
| Facilities Miscellaneous Equip | \$ | \$ 97,800 | \$ 6,409 | \$ |
| Grounds & Building Trailers | \$ | \$ | \$ 8,552 | \$ |
| IT Vehicle | \$ | \$ | \$ | \$ |
| Maybell Ambulance | \$ | \$ | \$ 93,500 | \$ 93,500 |
| Maybell Fire Fire Truck | \$ | \$ 60,000 | \$ 121,836 | \$ |
| Maybell Park Vehicle | \$ | \$ | \$ 36,300 | \$ |
| Parks & Rec Ballfield Maint Equip | \$ | \$ | \$ 5,640 | \$ |
| Parks & Rec Mower | \$ | \$ | \$ 50,023 | \$ 25,773 |
| Parks & Rec Tractor | \$ | \$ | \$ 50,484 | \$ |
| Parks & Rec Trailers | \$ | \$ | \$ 6,604 | \$ |
| Parks & Rec Utility Vehicle | \$ | \$ | \$ 9,800 | \$ |
| Pest Management Foggers | \$ | \$ | \$ | \$ 17,600 |
| Pest Management ATVs | \$ | \$ 34,000 | \$ 18,000 | \$ |
| Pest Management Mixing/Loading Equip | \$ | \$ | \$ 1,621 | \$ 4,000 |
| Pest Management Pickups | \$ 22,000 | \$ | \$ 217,800 | \$ 36,300 |
| Pest Management Sprayers | \$ | \$ 10,000 | \$ 19,745 | \$ 10,133 |
| Pest Management Utility Vehicles | \$ | \$ | \$ 12,650 | \$ 28,216 |
| Pest Management Tracks for Argo | \$ | \$ | \$ | \$ 28,217 |
| Sheriff Vehicles | \$ | \$ 181,038 | \$ 84,150 | \$ 157,850 |
| General Fund Sub-Total | \$ 66,800 | \$ 536,638 | \$ 1,060,669 | \$ 606,463 |
| Pickups and Vans | \$ | \$ 130,000 | \$ 108,900 | \$ 160,000 |
| End / Belly Dumps | \$ | \$ 260,000 | \$ | \$ |
| Tractor Trucks | \$ | \$ 440,000 | \$ 219,538 | \$ 398,555 |
| Motor Graders | \$ | \$ | \$ 224,891 | \$ 740,000 |
| Loaders & Backhoes | \$ | \$ | \$ 615,208 | \$ |
| Water Trucks | \$ | \$ | \$ 34,427 | \$ |
| Trailers | \$ | \$ | \$ 28,407 | \$ 475,308 |
| Dozers | \$ | \$ | \$ 450,000 | \$ |
| Misc. Equipment | \$ | \$ | \$ 333,269 | \$ 91,696 |
| Crusher Equipment | \$ | \$ | \$ 211,720 | \$ |
| Road & Bridge Fund Sub-Total | \$ - | \$ 830,000 | \$ 2,226,360 | \$ 1,865,559 |

Summary of Proposed Equipment/Vehicle Replacements (Continued)

| Equipment/Vehicle Description | 2023 | | | |
|-------------------------------------|-----------|-----------|------------|-----------|
| | Rollover | 2024 | 2025-2026 | 2027-2028 |
| Passenger Van | \$ - | \$ - | \$ 213,000 | \$ - |
| Seniors Fund Sub-Total | \$ - | \$ - | \$ 213,000 | \$ - |
| Transport Vehicle | \$ - | \$ 60,000 | \$ - | \$ - |
| Jail Fund Sub-Total | \$ - | \$ 60,000 | \$ - | \$ - |
| Vehicle(s) Replacement | \$ 36,300 | \$ - | \$ - | \$ 46,750 |
| Human Service Fund Sub-Total | \$ 36,300 | \$ - | \$ - | \$ 46,750 |
| | 103,100 | 1,426,638 | 3,509,929 | 2,518,772 |

Facility Improvements

FACILITY IMPROVEMENTS

The County Grounds & Building Department is responsible for all building and space maintenance for County buildings. In total, the department maintains 39,625 sq. ft. of buildings. The Development Services Department examines facilities throughout the county, determines requirements for improvements, and makes recommendations to Department Heads and Commissioners for upcoming needs. Funding in future fiscal years is indicated for planning purposes only and subject to available funding and approval by the Board of County Commissioners.

Summary of Proposed Facility Improvements

| Facility Improvement Description | 2023 | | | |
|-----------------------------------|------------|------------|------------|-----------|
| | Rollover | 2024 | 2025-2026 | 2027-2028 |
| Craig-Moffat Airport Improvements | \$ 330,000 | \$ 118,532 | \$ - | \$ - |
| Airport Fund Sub-Total | \$ 330,000 | \$ 118,532 | \$ - | \$ - |
| Facility Contingency | \$ - | \$ 50,000 | \$ - | \$ - |
| Sheriff Equipment | \$ - | \$ 48,669 | \$ - | \$ - |
| Emergency Management Equipment | \$ - | \$ 35,000 | \$ - | \$ - |
| Sheriff Records Management System | \$ - | \$ - | \$ 104,256 | \$ - |
| Sherman Youth Camp Generator | \$ 39,000 | \$ - | \$ - | \$ - |
| Sherman Youth Camp Building | \$ - | \$ 150,187 | \$ - | \$ - |
| General Fund Sub-Total | \$ 39,000 | \$ 283,856 | \$ 104,256 | \$ - |

Summary of Proposed Facility Improvements (Continued)

| | | | | | |
|--|------------|------------|-----------|------|------|
| | \$ | \$ | \$ | \$ | \$ |
| | \$ | \$ | \$ | \$ | \$ |
| Landfill Fence Repair | \$ | \$ | \$ | \$ | \$ |
| Landfill Pitt Construction | \$ | \$ | \$ | \$ | \$ |
| Landfill New Cell | \$ | \$ | \$ | \$ | \$ |
| Landfill Sub-Total | \$ - | \$ - | \$ - | \$ - | \$ - |
| | \$ | \$ | \$ | \$ | \$ |
| Landfill Cell Construction | \$ 416,275 | \$ | \$ | \$ | \$ |
| Landfill Fund Sub-Total | \$ 416,275 | \$ - | \$ - | \$ - | \$ - |
| | \$ | \$ | \$ | \$ | \$ |
| | \$ | \$ | \$ | \$ | \$ |
| Treasurer Software upgrade | \$ 200,000 | \$ | \$ | \$ | \$ |
| Finance Accounting System Upgrade | \$ 184,787 | \$ 15,213 | \$ | \$ | \$ |
| Loudy Simpson Caretaker House | \$ 7,500 | \$ 12,500 | \$ | \$ | \$ |
| Loudy Simpson Ice Rink remodel | \$ | \$ 55,000 | \$ | \$ | \$ |
| Seniors Kitchen Fire Suppression System | \$ 16,800 | \$ | \$ | \$ | \$ |
| Capital Fund Sub-Total | \$ 409,087 | \$ 82,713 | \$ - | \$ - | \$ - |
| | \$ | \$ | \$ | \$ | \$ |
| Loudy Simpson Reskin Shelters | \$ 25,000 | \$ | \$ | \$ | \$ |
| Loudy Simpson New Pump House | \$ 26,000 | \$ | \$ | \$ | \$ |
| Loudy Simpson Tree Replacement | \$ 15,000 | \$ | \$ 15,000 | \$ | \$ |
| Conservation Trust Fund Sub-Total | \$ 66,000 | \$ - | \$ 15,000 | \$ - | \$ - |
| | \$ | \$ | \$ | \$ | \$ |
| Fencing | \$ | \$ 148,000 | \$ 65,000 | \$ | \$ |
| Interior Locks Replacment | \$ | \$ 10,000 | \$ | \$ | \$ |
| Parking Lot Repair | \$ 20,000 | \$ 45,000 | \$ | \$ | \$ |
| Paint | \$ | \$ 48,000 | \$ | \$ | \$ |
| Roof Top Units | \$ | \$ 36,000 | \$ | \$ | \$ |
| Jail Fund Sub-Total | \$ 20,000 | \$ 287,000 | \$ 65,000 | \$ - | \$ - |
| | \$ | \$ | \$ | \$ | \$ |
| Component Unit Various Projects | \$ | \$ | \$ | \$ | \$ |
| Component Unit Sub-Total | \$ - | \$ - | \$ - | \$ - | \$ - |
| | \$ | \$ | \$ | \$ | \$ |
| | 1,280,362 | 772,101 | 184,256 | - | - |



Memorial Regional Health



Memorial Regional Health
Memorial Regional Health Board of Trustees
750 Hospital Loop
Craig, CO 81625
970-824-9411
info@memorialrh.org

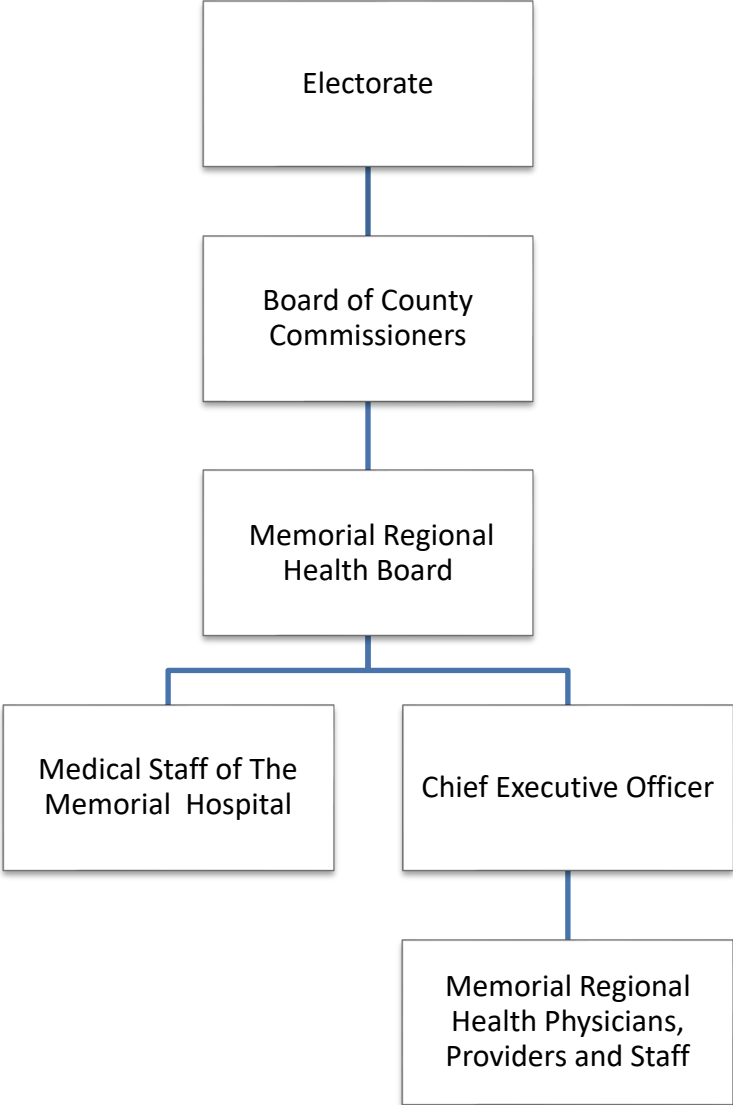
Purpose of Department:

Memorial Regional Health includes a 25-bed hospital, multi-specialty medical clinics located in Craig and Steamboat and a rehabilitation center located in and focused on caring for the residents of Northwest Colorado.

Following a vote of the people to support a new hospital, MRH opened a new 25-bed hospital in 2009. In September of 2019, MRH consolidated most of the medical practices, providers and services into the newly constructed medical office building located adjacent to the hospital.

At MRH, we pride ourselves in taking care of you like family. Many of you know our staff not only as healthcare experts, but as friends and neighbors as well. We are dedicated to helping you, personally, reach optimum health, and to increasing the health of our community as a whole. Together, we're stronger. When you choose MRH, you choose Craig.

The Memorial Regional Health Organizational Chart



**The Memorial Hospital
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ 1,303,076 | \$ 1,279,814 | \$ 1,251,719 | \$ 1,247,107 |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | 66,599,775 | 65,759,400 | 63,930,600 | 74,488,736 |
| Miscellaneous | 5,723,170 | 1,321,025 | 2,085,333 | 2,252,657 |
| Interest | - | - | 280 | 400 |
| Transfer In | - | - | - | - |
| Fund Balance Used | | 158,894 | | |
| Total Sources of Funds | \$ 73,626,021 | \$ 68,519,133 | \$ 67,267,932 | \$ 77,988,900 |
| Uses of Funds: | | | | |
| Personnel | \$ 32,649,377 | \$ 31,473,936 | \$ 30,335,234 | \$ 36,070,999 |
| Operating | \$ 38,346,052 | \$ 37,045,197 | \$ 36,339,340 | 41,182,773 |
| Capital Outlay | \$ - | \$ - | \$ - | - |
| Transfers Out | \$ - | \$ - | \$ - | - |
| Total Uses of Funds | \$ 70,995,429 | \$ 68,519,133 | \$ 66,674,574 | \$ 77,253,772 |
| Annual Net Activity | \$ 2,630,592 | \$ - | \$ 593,359 | \$ 735,128 |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 3,273,784 | \$ 5,904,376 | \$ 5,745,482 | \$ 6,338,841 |
| Change in Fund Balance | 2,630,592 | (158,894) | 593,359 | 735,128 |
| Ending Fund Balance | \$ 5,904,376 | \$ 5,745,482 | \$ 6,338,841 | \$ 7,073,969 |
| Fund Balance Designations: | | | | |
| Assigned | | | | |
| County Hospital | 5,904,376 | 5,745,482 | 6,338,841 | 7,073,969 |

The Memorial Hospital Revenues

| Account Number & Title | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|------------------------|------------------------|--------------------------|------------------------|
| TAXES CURRENT PROPERTY | 1,303,076 | 1,279,814 | 1,251,719 | 1,247,107 |
| Property Taxes: | 1,303,076 | 1,279,814 | 1,251,719 | 1,247,107 |
| COUNTY SALES & LEASE | | | - | - |
| Intergovernmental: | - | - | - | - |
| CHARGES - PATIENT DEDUCTIONS | 66,599,775 | 126,012,600 | 119,316,200 | 140,629,192 |
| | - | (60,253,200) | (55,385,600) | (66,140,456) |
| Charges for Services: | 66,599,775 | 65,759,400 | 63,930,600 | 74,488,736 |
| OTHER FEDERAL GRANTS | 3,413,696 | - | - | - |
| OTHER CONTRIBUTIONS | 1,239,215 | 1,321,025 | 2,083,133 | 2,232,657 |
| | 1,070,259 | - | 2,200 | 20,000 |
| ADJUST INVESTMENTS TO MARKET | - | - | - | - |
| Miscellaneous: | 5,723,170 | 1,321,025 | 2,085,333 | 2,252,657 |
| INTEREST | - | - | 280 | 400 |
| Interest: | - | - | 280 | 400 |
| Total Revenue: | 73,626,021 | 68,360,239 | 67,267,932 | 77,988,900 |

The Memorial Hospital Expenditures

| Account Number & Title | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|------------------------|------------------------|--------------------------|------------------------|
| SALARIES & FRINGE | 32,649,377 | 31,473,936 | 30,335,234 | 36,070,999 |
| Personnel Expenditures: | 32,649,377 | 31,473,936 | 30,335,234 | 36,070,999 |
| OPERATING INTEREST & AMORITZATION | 32,347,458 | 29,510,436 | 28,631,592 | 34,271,309 |
| DEPRECIATION | 1,957,597 | 1,951,000 | 1,823,315 | 1,810,050 |
| LOSS ON INVESTMENT | 4,007,008 | 3,913,900 | 4,340,600 | 4,464,621 |
| COST OF ISSUANCE | 33,989 | 1,669,861 | 1,543,833 | 636,793 |
| | 0 | 0 | 0 | 0 |
| Operating Expenditures: | 38,346,052 | 37,045,197 | 36,339,340 | 41,182,773 |
| CAPITAL OUTLAY | 0 | 0 | 0 | 0 |
| Capital Expenditures: | 0 | 0 | 0 | 0 |
| Expenditure Total: | 70,995,429 | 68,519,133 | 66,674,574 | 77,253,772 |

Housing Authority



Sunset Meadows I

Sunset Meadows II



**Housing Authority
The Housing Authority Board
Sunset Meadows I
633 Ledford Street
Phone: 970-824-3660
Craig, CO 81625**

Mission Statement:

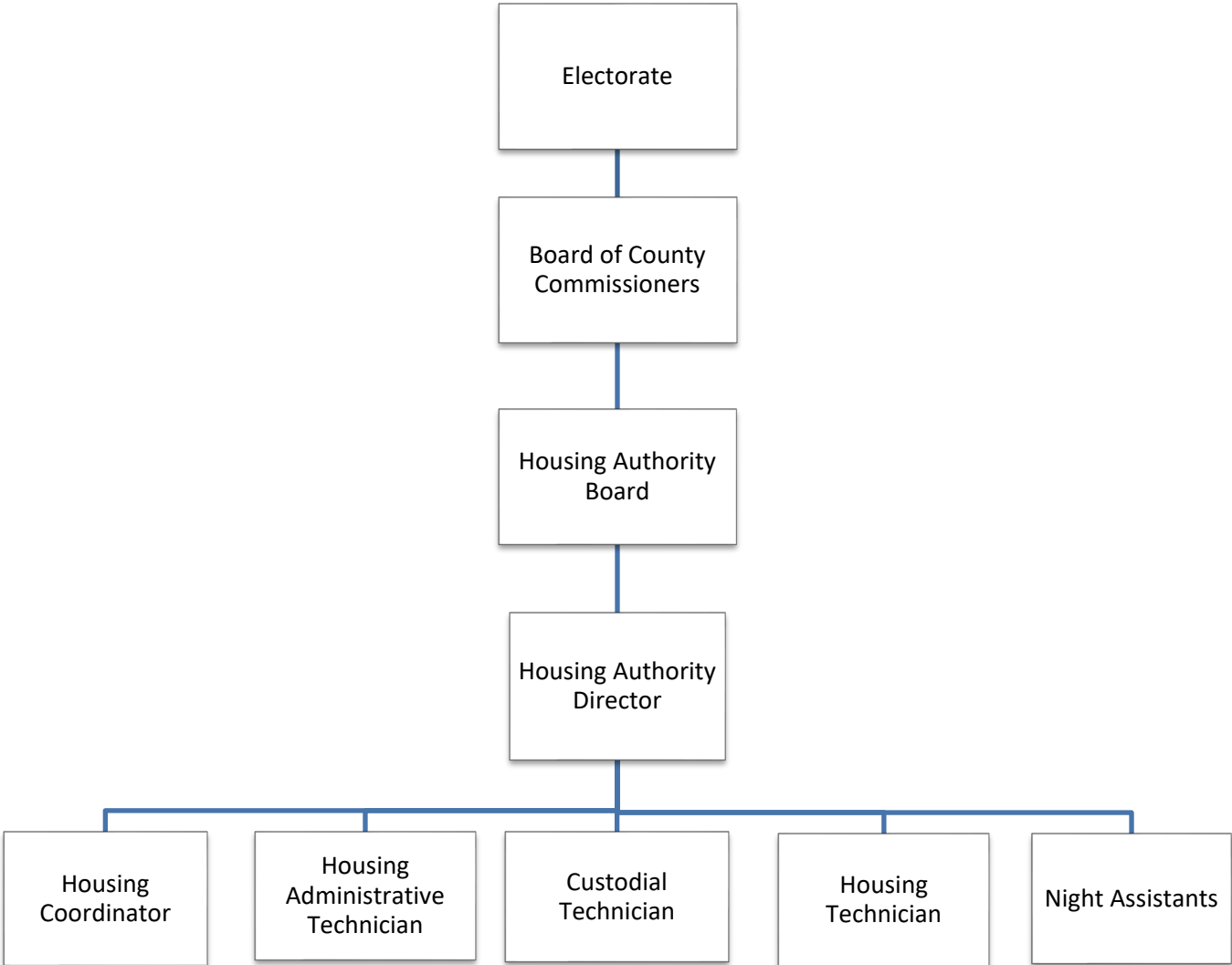
It is the mission of the Moffat County Housing Authority and its staff to provide a safe, clean, well-maintained, comfortable and pleasant environment in which senior citizens may actively live while providing quick and conscientious response to tenant needs.

Purpose of Department:

The function of the Moffat County Housing Authority is to provide safe, decent and sanitary rental housing for primarily low-income senior citizens. In addition, Sunset Meadows serves as a senior center and meeting place for all of Moffat County's senior citizens. Many structured in-house and community activities take place at Sunset Meadows; numerous aimed at enhancing the lives of senior citizens. Additional services include a handicapped accessible bus that provides transportation for seniors in our community. This service is an important link for seniors to vital services such as doctors, hospitals and grocery stores. Sunset Meadows also provides noon meals for seniors and Meals-on-Wheels for homebound seniors in the community.

| Housing Authority Personnel Schedule | |
|---|-------------|
| Position Title | FTE |
| Housing Authority Director | 0.75 |
| Housing Administrative Coordinator | 1.00 |
| Housing Administrative Technician | 0.62 |
| Housing Technician | 0.63 |
| Custodial Technician | 0.97 |
| Assistant Night Manager | 0.36 |
| Total | 4.33 |

Housing Authority Organizational Chart



Housing Authority Fund Summary

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | 553,073 | 510,535 | 521,568 | 512,477 |
| Charges for Services | 373,111 | 383,949 | 424,773 | 449,778 |
| Miscellaneous | 18,593 | 5,582 | 8,475 | 5,850 |
| Interest | 1,564 | 8,816 | 1,068 | 1,068 |
| Transfer In | - | - | - | - |
| Fund Balance Used | | | | |
| Total Sources of Funds | \$ 946,341 | \$ 908,883 | \$ 955,884 | \$ 969,173 |
| Uses of Funds: | | | | |
| Personnel | \$ 215,539 | \$ 204,520 | \$ 269,148 | \$ 283,300 |
| Operating | 492,223 | 575,078 | 584,094 | 635,239 |
| Capital Outlay | 107 | 9,499 | 98,500 | 30,000 |
| Transfers Out | - | - | - | - |
| Total Uses of Funds | \$ 707,869 | \$ 789,096 | \$ 951,742 | \$ 948,539 |
| Annual Net Activity | \$ 238,472 | \$ 119,789 | \$ 4,141 | \$ 20,634 |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 1,159,000 | \$ 1,397,472 | \$ 1,517,261 | \$ 1,521,402 |
| Change in Fund Balance | 238,472 | 119,789 | 4,141 | 20,634 |
| Ending Fund Balance | \$ 1,397,472 | \$ 1,517,261 | \$ 1,521,402 | \$ 1,542,036 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Emergency | - | - | 20,000 | 20,000 |
| Committed | | | | |
| 60 Days Operating* | 297,593 | 300,385 | 142,235 | 153,120 |
| Assigned | | | | |
| Subsequent Year's Expenditures | 1,099,879 | 1,216,875 | 1,359,167 | 1,368,915 |

Sunset Meadows I Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|--------------------------------|----------------|----------------|------------------|----------------|
| 60000006 | 43018 | FED HUD TENANT ASSIST PAYMENTS | 211,822 | 215,757 | 216,336 | 222,624 |
| 60000006 | 43019 | FED CAPITAL/INCENT PERFORMANCE | 0 | 55,711 | 20,000 | 20,000 |
| Intergovernmental: | | | 211,822 | 271,468 | 236,336 | 242,624 |
| 60000006 | 44004 | TENANT RENT | 184,530 | 240,875 | 234,364 | 224,005 |
| 60000006 | 44005 | VACANCIES | 0 | (51,030) | 0 | 0 |
| 60000006 | 44006 | TENANT AIR CONDITIONER | 2,675 | 2,549 | 2,830 | 2,800 |
| 60000006 | 44007 | TENANT CABLE | 6,429 | 6,282 | 7,062 | 6,800 |
| 60000006 | 44008 | BEAUTY SHOP RENT | 0 | 1,200 | 3,600 | 3,600 |
| Charges for Services: | | | 193,633 | 199,876 | 247,856 | 237,205 |
| 60000006 | 45001 | MISCELLANEOUS | 3,066 | 1,592 | 2,400 | 200 |
| 60000006 | 45010 | UNCATEGORIZED INCOME | 1,819 | 1,531 | 2,100 | 2,000 |
| 60000006 | 46004 | REIMBURSEMENT | 1,146 | 0 | 0 | 0 |
| 60000006 | 46013 | DAMAGE REIMBURSEMENT | 1,479 | (193) | 300 | 300 |
| Miscellaneous: | | | 7,510 | 2,931 | 4,800 | 2,500 |
| 60000006 | 47001 | INTEREST EARNED | 793 | 6,570 | 700 | 700 |
| 60000006 | 47005 | INTEREST EDWARD JONES | 3 | 258 | 8 | 8 |
| 60000006 | 47006 | INTEREST LPL FINANCIAL | 227 | 64 | 10 | 10 |
| Interest: | | | 1,022 | 6,893 | 718 | 718 |
| Total Revenue | | | 413,988 | 481,168 | 489,710 | 483,047 |

Sunset Meadows I Admin Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 60061006 | 50025 | FULL TIME SHARED WAGES | 40,994 | 40,401 | 46,793 | 49,500 |
| 60061006 | 50035 | PART TIME SHARED WAGES | 190 | 0 | 0 | 0 |
| 60061006 | 50042 | OVER TIME | 0 | 0 | 0 | 0 |
| 60061006 | 50046 | LEAVE PAID OUT | 1,650 | 0 | 0 | 0 |
| 60061006 | 50060 | FRINGE BENEFITS | 21,591 | 21,415 | 20,444 | 25,000 |
| 60061006 | 50080 | RETIREMENT | 1,437 | 2,415 | 2,528 | 2,700 |
| Personnel Expenditures: | | | 65,862 | 64,231 | 69,765 | 77,200 |
| 60061006 | 51001 | AUDIT SERVICES | 3,529 | 4,171 | 4,380 | 4,650 |
| 60061006 | 52009 | COPIER LEASE | 1,523 | 1,418 | 1,630 | 1,630 |
| 60061006 | 53001 | ADVERTISING | 2,109 | 2,720 | 2,750 | 10,000 |
| 60061006 | 53003 | BACKGROUND CHECKS | 1,020 | 1,500 | 1,500 | 1,250 |
| 60061006 | 53005 | COMPUTER EXPENSE/SERVICES | 3,209 | 4,479 | 6,000 | 4,500 |
| 60061006 | 53009 | DUES & MEETINGS | 356 | 564 | 600 | 600 |
| 60061006 | 53018 | INSURANCE | 1,503 | 14,777 | 17,250 | 21,326 |
| 60061006 | 53042 | TELEPHONE | 1,151 | 1,089 | 1,300 | 1,100 |
| 60061006 | 53057 | CONTINUING EDUCATION | 424 | 358 | 3,000 | 3,000 |
| 60061006 | 54001 | ACTIVITIES | 55 | 1,307 | 1,500 | 1,500 |
| 60061006 | 54006 | BOARD EXPENSE | 10 | 0 | 100 | 100 |
| 60061006 | 54038 | MISCELLANEOUS | 1,451 | 1,616 | 2,150 | 200 |
| 60061006 | 54042 | OFFICE SUPPLIES | 633 | 729 | 1,100 | 1,100 |
| 60061006 | 54046 | OTHER ADMIN EXPENSE | 9,174 | 821 | 3,000 | 2,000 |
| 60061006 | 54049 | POSTAGE | 67 | 44 | 100 | 100 |
| 60061006 | 57005 | INTEREST | 19 | 252 | 10 | 10 |
| 60061006 | 58017 | RENT REFUND | 0 | 267 | 300 | 300 |
| Operating Expenditures: | | | 26,233 | 36,114 | 46,670 | 53,366 |
| Expenditure Total: | | | 92,095 | 100,345 | 116,435 | 130,566 |

Sunset Meadows I Utilities Expenditure

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------|----------------|----------------|------------------|----------------|
| 60062006 | 52011 | UTILITIES ELECTRIC | 30,910 | 35,279 | 35,000 | 35,000 |
| 60062006 | 52030 | UTILITIES NATURAL GAS | 5,533 | 9,503 | 12,000 | 17,000 |
| 60062006 | 52040 | UTILITIES SEWER | 17,899 | 16,892 | 16,000 | 17,500 |
| 60062006 | 52046 | UTILITIES WATER | 21,035 | 20,078 | 19,000 | 19,000 |
| Operating Expenditures: | | | 75,377 | 81,751 | 82,000 | 88,500 |
| Expenditure Total: | | | 75,377 | 81,751 | 82,000 | 88,500 |

Sunset Meadows I Operating & Maintenance Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 60063006 | 50025 | FULL TIME SHARED WAGES | 14,008 | 13,257 | 26,800 | 27,000 |
| 60063006 | 50030 | PART TIME WAGES | 289 | 0 | 5,200 | 0 |
| 60063006 | 50035 | PART TIME SHARED WAGES | 7,143 | 3,366 | 0 | 5,200 |
| 60063006 | 50046 | LEAVE PAID OUT | 14 | 0 | 0 | 0 |
| 60063006 | 50060 | FRINGE BENEFITS | 15,289 | 12,952 | 22,609 | 23,000 |
| 60063006 | 50080 | RETIREMENT | 183 | 795 | 620 | 800 |
| Personnel Expenditures: | | | 36,925 | 30,369 | 55,229 | 56,000 |
| 60063006 | 51011 | EXTERMINATING | 770 | 1,075 | 2,000 | 2,000 |
| 60063006 | 52004 | CABLE TV TENANT | 12,557 | 11,480 | 11,000 | 14,500 |
| 60063006 | 52007 | CLEANING SERVICES | 3 | 605 | 1,200 | 1,500 |
| 60063006 | 52012 | ELECTRICAL REPAIR | 0 | 742 | 1,500 | 1,500 |
| 60063006 | 52013 | ELEVATOR MAINTENANCE | 2,307 | 2,643 | 3,250 | 4,500 |
| 60063006 | 52014 | ELEVATOR PHONE | 870 | 1,089 | 1,250 | 1,350 |
| 60063006 | 52017 | FACILITY EXPENSE | 46,430 | 33,730 | 27,100 | 23,500 |
| 60063006 | 52020 | UTILITIES GARBAGE REMOVAL | 2,079 | 1,906 | 2,000 | 2,000 |
| 60063006 | 52037 | REPAIRS EQUIP/MAINT | 14,810 | 18,711 | 18,000 | 18,000 |
| 60063006 | 53032 | SECURITY | 1,405 | 1,473 | 3,000 | 2,000 |
| 60063006 | 54010 | CLEANING SUPPLIES | 1,531 | 1,164 | 1,750 | 1,750 |
| 60063006 | 54028 | FURNISHINGS | 117 | 0 | 300 | 300 |
| 60063006 | 54047 | PAINT | 0 | 0 | 0 | 5,000 |
| 60063006 | 54072 | STOVES & REFRIDGERATOR | 440 | 696 | 750 | 750 |
| 60063006 | 54080 | WASHER/DRYER | 0 | 2,647 | 3,000 | 1,000 |
| 60063006 | 54081 | WINDOW COVERINGS | 0 | 0 | 300 | 300 |
| Operating Expenditures: | | | 83,320 | 77,962 | 76,400 | 79,950 |
| 60063006 | 60001 | AIR CONDITIONERS | 0 | 1,481 | 1,500 | 3,500 |
| 60063006 | 60005 | CAPITAL OUTLAY | 0 | 0 | 25,000 | 0 |
| 60063006 | 60006 | CARPET REPLACEMENT | 24 | 4,210 | 6,000 | - |
| 60063006 | 60018 | INTERIOR BLDG IMPROVEMENT | 0 | 0 | 16,800 | 16,800 |
| 60063006 | 60020 | LINOLEUM REPLACEMENT | 83 | 0 | 1,500 | - |
| 60063006 | 60023 | PARKING LOT REPLACE/OVERLAY | 0 | 0 | 100 | 100 |
| 60063006 | 60046 | SECURITY UPGRADE | 0 | 0 | 20,000 | 0 |
| Capital Expenditures: | | | 107 | 5,691 | 70,900 | 20,400 |
| Expenditure Total: | | | 120,352 | 114,022 | 202,529 | 156,350 |

Sunset Meadows I Financial Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|--------------|----------------|----------------|------------------|----------------|
| 60064006 | 58002 | DEPRECIATION | 62,285 | 62,397 | 62,750 | 62,750 |
| Operating Expenditures: | | | 62,285 | 62,397 | 62,750 | 62,750 |
| Expenditure Total: | | | 62,285 | 62,397 | 62,750 | 62,750 |

Sunset Meadows II Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|------------------------------|-------|-------------------------------|----------------|----------------|------------------|----------------|
| 60500006 | 43020 | FED CHFA TENANT ASST PAYMENTS | 141,937 | 239,067 | 285,232 | 269,853 |
| 60500006 | 43406 | STATE EIAF GRANT | 199,315 | 0 | 0 | 0 |
| Intergovernmental: | | | 341,251 | 239,067 | 285,232 | 269,853 |
| 60500006 | 44004 | TENANT RENT | 198,578 | 218,885 | 167,517 | 203,573 |
| 60500006 | 44005 | VACANCIES | (28,505) | (43,693) | 0 | 0 |
| 60500006 | 44006 | TENANT AIR CONDITIONER | 2,482 | 2,356 | 2,500 | 2,500 |
| 60500006 | 44007 | TENANT CABLE | 6,922 | 6,524 | 6,900 | 6,500 |
| Charges for Services: | | | 179,478 | 184,073 | 176,917 | 212,573 |
| 60500006 | 45001 | MISCELLANEOUS | 7,863 | 125 | 125 | 100 |
| 60500006 | 45010 | UNCATEGORIZED INCOME | 1,684 | 1,847 | 2,100 | 1,800 |
| 60500006 | 46004 | REIMBURSEMENT | 1,153 | 0 | 1,200 | 1,200 |
| 60500006 | 46013 | DAMAGE REIMBURSEMENT | 383 | 679 | 250 | 250 |
| Miscellaneous: | | | 11,083 | 2,652 | 3,675 | 3,350 |
| 60500006 | 45025 | REPLACEMENT RESERVE | 0 | 0 | 0 | 0 |
| 60500006 | 47001 | INTEREST EARNED | 542 | 1,923 | 350 | 350 |
| Interest: | | | 542 | 1,923 | 350 | 350 |
| Total Revenue | | | 532,353 | 427,715 | 466,174 | 486,126 |

Sunset Meadows II Admin Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|---------------------------|----------------|----------------|------------------|----------------|
| 60561006 | 50025 | FULL TIME SHARED WAGES | 54,818 | 48,718 | 55,978 | 60,000 |
| 60561006 | 50030 | PART TIME SHARED WAGES | 0 | 0 | 0 | 0 |
| 60561006 | 50042 | OVER TIME | 43 | 0 | 0 | 0 |
| 60561006 | 50046 | LEAVE PAID OUT | 1,876 | 0 | 0 | 0 |
| 60561006 | 50060 | FRINGE BENEFITS | 15,070 | 26,781 | 29,595 | 31,000 |
| 60561006 | 50080 | RETIREMENT | 2,748 | 2,899 | 3,079 | 3,300 |
| Personnel Expenditures: | | | 74,555 | 78,399 | 88,653 | 94,300 |
| 60561006 | 51001 | AUDIT SERVICES | 6,924 | 7,747 | 8,134 | 8,905 |
| 60561006 | 52009 | COPIER LEASE | 1,467 | 1,418 | 1,630 | 1,630 |
| 60561006 | 53001 | ADVERTISING | 2,109 | 2,720 | 2,750 | 10,000 |
| 60561006 | 53003 | BACKGROUND CHECKS | 1,067 | 1,146 | 1,200 | 1,000 |
| 60561006 | 53005 | COMPUTER EXPENSE/SERVICES | 3,209 | 4,479 | 6,252 | 4,500 |
| 60561006 | 53009 | DUES & MEETINGS | 356 | 564 | 600 | 600 |
| 60561006 | 53018 | INSURANCE | 1,503 | 15,981 | 17,250 | 22,000 |
| 60561006 | 53042 | TELEPHONE | 2,026 | 1,802 | 2,215 | 1,900 |
| 60561006 | 53057 | CONTINUING EDUCATION | 424 | 350 | 3,000 | 3,000 |
| 60561006 | 54001 | ACTIVITIES | 46 | 1,409 | 1,500 | 1,500 |
| 60561006 | 54006 | BOARD EXPENSE | 10 | 0 | 100 | 100 |
| 60561006 | 54042 | OFFICE SUPPLIES | 633 | 604 | 1,100 | 1,100 |
| 60561006 | 54046 | OTHER ADMIN EXPENSE | 2,731 | 5,217 | 3,000 | 2,000 |
| 60561006 | 54049 | POSTAGE | 60 | 59 | 100 | 100 |
| 60561006 | 57005 | INTEREST | 20 | 258 | 10 | 10 |
| 60561006 | 58017 | RENT REFUND | 2,544 | 48 | 100 | 100 |
| Operating Expenditures: | | | 25,130 | 43,802 | 48,941 | 58,445 |
| Expenditure Total: | | | 99,685 | 122,201 | 137,594 | 152,745 |

Sunset Meadows II Utilities Expenditure

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------|----------------|----------------|------------------|----------------|
| 60562006 | 52011 | UTILITIES ELECTRIC | 21,740 | 23,650 | 24,875 | 24,875 |
| 60562006 | 52030 | UTILITIES NATURAL GAS | 5,482 | 8,465 | 9,000 | 17,000 |
| 60562006 | 52040 | UTILITIES SEWER | 17,899 | 18,427 | 18,500 | 18,500 |
| 60562006 | 52046 | UTILITIES WATER | 20,239 | 22,105 | 19,725 | 25,000 |
| Operating Expenditures: | | | 65,359 | 72,647 | 72,100 | 85,375 |
| Expenditure Total: | | | 65,359 | 72,647 | 72,100 | 85,375 |

Sunset Meadows II Operating & Maintenance Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-----------------------------|----------------|----------------|------------------|----------------|
| 60563006 | 50025 | FULL TIME SHARED WAGES | 14,008 | 13,257 | 26,800 | 26,500 |
| 60563006 | 50030 | PART TIME WAGES | 0 | 0 | 5,450 | 0 |
| 60563006 | 50035 | PART TIME SHARED WAGES | 8,623 | 4,419 | 0 | 5,500 |
| 60563006 | 50060 | FRINGE BENEFITS | 15,384 | 13,050 | 22,632 | 23,000 |
| 60563006 | 50080 | RETIREMENT | 183 | 795 | 620 | 800 |
| Personnel Expenditures: | | | 38,197 | 31,521 | 55,502 | 55,800 |
| 60563006 | 51011 | EXTERMINATING | 786 | 760 | 2,000 | 2,000 |
| 60563006 | 52004 | CABLE TV TENANT | 13,063 | 11,944 | 12,500 | 16,000 |
| 60563006 | 52007 | CLEANING SERVICES | 2 | 3,090 | 1,750 | 3,000 |
| 60563006 | 52012 | ELECTRICAL REPAIR | 40 | 0 | 1,500 | 2,000 |
| 60563006 | 52013 | ELEVATOR MAINTENANCE | 1,667 | 3,198 | 2,750 | 4,000 |
| 60563006 | 52014 | ELEVATOR PHONE | 830 | 1,049 | 1,130 | 1,500 |
| 60563006 | 52017 | FACILITY EXPENSE | 20,646 | 27,791 | 22,000 | 22,000 |
| 60563006 | 52020 | UTILITIES GARBAGE REMOVAL | 2,079 | 2,079 | 2,250 | 2,250 |
| 60063006 | 52033 | PLUMBING | 165 | 0 | 0 | 0 |
| 60563006 | 52037 | REPAIRS EQUIP/MAINT | 8,003 | 18,109 | 15,000 | 20,000 |
| 60563006 | 53012 | HAZARD INSURANCE | 6,060 | 9,102 | 0 | 0 |
| 60563006 | 53032 | SECURITY | 795 | 1,879 | 3,000 | 2,000 |
| 60563006 | 54010 | CLEANING SUPPLIES | 1,554 | 1,164 | 2,000 | 2,000 |
| 60563006 | 54028 | FURNISHINGS | 90 | 0 | 0 | 2,000 |
| 60563006 | 54047 | PAINT | 0 | 0 | 0 | 3,000 |
| 60563006 | 54072 | STOVES & REFRIDGERATOR | 0 | 0 | 750 | 750 |
| 60563006 | 54080 | WASHER/DRYER | 0 | 1,478 | 2,250 | 1,000 |
| 60563006 | 54081 | WINDOW COVERINGS | 66 | 0 | 300 | 300 |
| Operating Expenditures: | | | 55,848 | 81,645 | 69,180 | 83,800 |
| 60563006 | 60001 | AIR CONDITIONERS | 0 | 1,100 | 1,500 | 3,500 |
| 60563006 | 60008 | ELEVATOR UPGRADE | 0 | 0 | 0 | 0 |
| 60563006 | 60006 | CARPET REPLACEMENT | 0 | 1,762 | 4,500 | 4,500 |
| 60563006 | 60018 | INTERIOR BLDG IMPROVEMENT | 0 | 0 | 0 | 0 |
| 60563006 | 60020 | LINOLEUM REPLACEMENT | 0 | 946 | 1,500 | 1,500 |
| 60563006 | 60023 | PARKING LOT REPLACE/OVERLAY | 0 | 0 | 100 | 100 |
| 60563006 | 60046 | SECURITY UPGRADE | 0 | 0 | 20,000 | 0 |
| Capital Expenditures: | | | - | 3,807 | 27,600 | 9,600 |
| Expenditure Total: | | | 94,045 | 116,973 | 152,282 | 149,200 |

Sunset Meadows II Financial Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|--------------------------------|-------|-------------------------------|----------------|----------------|------------------|----------------|
| 60564006 | 57001 | CASH SURPLUS TO OWNER | 0 | 11,089 | 10,000 | 4,000 |
| 60564006 | 57002 | INCENTIVE PERFMORANCE FEE | 17,204 | 27,177 | 10,000 | 13,000 |
| 60564006 | 57003 | INT MORTGAGE RESTRUCTURE NOTE | 6,524 | 4,971 | 10,000 | 10,000 |
| 60564006 | 57004 | INT ON CONTIGENT MORTGAGES | 1,490 | 1,490 | 1,490 | 1,490 |
| 60564006 | 57007 | MORTGAGE PAYMENT | 8,991 | 7,798 | 25,750 | 25,750 |
| 60564006 | 57008 | SURPLUS/RESIDUAL RECEIPTS | 0 | 0 | 18,500 | 18,500 |
| 60564006 | 58002 | DEPRECIATION | 64,460 | 66,234 | 50,313 | 50,313 |
| Operating Expenditures: | | | 98,670 | 118,761 | 126,053 | 123,053 |
| Expenditure Total: | | | 98,670 | 118,761 | 126,053 | 123,053 |

Shadow Mountain Local Improvement District

Neil Binder, Development Services Director

Phone: 970-824-9160

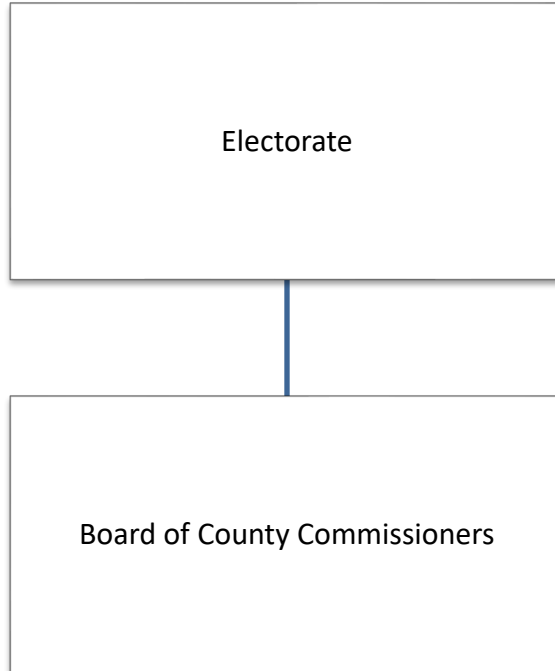
Email: nbinder@moffatcounty.net



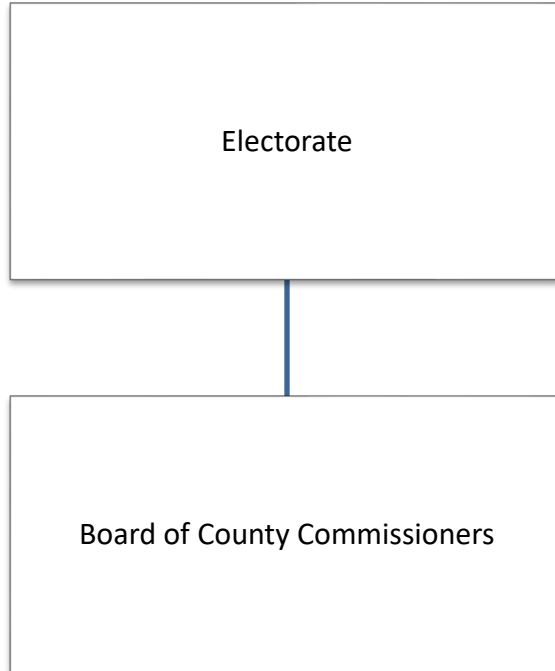
Purpose of Department:

- The Shadow Mountain Village Local Improvement District (SMVLID) was approved by the voters within the district area on November 4, 2013 election to apply for loans and grants for water and sewer development. SMVLID obtained and administers a loan through the Water Pollution Control Revolving Fund for the installation of sewer service lines to each resident in the subdivision. The redevelopment project consisted of new water and sewer mains; new water and sewer service lines to homes; and reconstruction of the streets and sidewalks. The project started June 2014 and was completed in December 2016. Both Moffat County and the City of Craig contributed funds towards the project.

Shadow Mountain Local Improvement District Chart



Shadow Mountain Local Improvement District Chart



**Shadow Mountain Local Improvement District
Fund Summary**

| | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Sources of Funds: | | | | |
| Property Taxes | \$ - | \$ - | \$ - | \$ - |
| Sales Tax | - | - | - | - |
| Specific Ownership Taxes | - | - | - | - |
| Licenses & Permits | - | - | - | - |
| Intergovernmental | - | - | - | - |
| Charges for Services | 28,944 | 23,190 | 31,000 | 31,000 |
| Miscellaneous | (294) | - | - | - |
| Interest | - | - | - | - |
| Transfer In | - | - | - | - |
| Fund Balance Used | | | | |
| Total Sources of Funds | \$ 28,650 | \$ 23,190 | \$ 31,000 | \$ 31,000 |
| Uses of Funds: | | | | |
| Personnel | \$ - | \$ - | \$ - | \$ - |
| Operating | \$ 18,755 | \$ 18,713 | \$ 27,806 | \$ 27,806 |
| Capital Outlay | \$ - | \$ - | \$ - | \$ - |
| Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Uses of Funds | \$ 18,755 | \$ 18,713 | \$ 27,806 | \$ 27,806 |
| Annual Net Activity | \$ 9,895 | \$ 4,477 | \$ 3,194 | \$ 3,194 |
| Cumulative Balance: | | | | |
| Beginning Fund Balance | \$ 167,371 | \$ 177,266 | \$ 181,743 | \$ 184,937 |
| Change in Fund Balance | 9,895 | 4,477 | 3,194 | 3,194 |
| Ending Fund Balance | \$ 177,266 | \$ 181,743 | \$ 184,937 | \$ 188,131 |
| Fund Balance Designations: | | | | |
| Restricted | | | | |
| Shadow Mountain LID | 177,266 | 181,743 | 184,937 | 188,131 |

Shadow Mountain Local Improvement District Revenues

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|------------------------------|----------------|----------------|------------------|----------------|
| 61000006 | 44002 | USER FEES | 28,944 | 23,190 | 31,000 | 31,000 |
| | | Charges for Services: | 28,944 | 23,190 | 31,000 | 31,000 |
| 61000006 | 45001 | MISCELLANEOUS | (294) | 0 | 0 | 0 |
| | | Miscellaneous: | (294) | 0 | 0 | 0 |
| 61000006 | 48110 | TRANSFER IN FROM GENERAL | 0 | 0 | 0 | 0 |
| | | Transfer In: | 0 | 0 | 0 | 0 |
| | | Total Revenue: | 28,650 | 23,190 | 31,000 | 31,000 |

Shadow Mountain Local Improvement District Expenditures

| ORG | OBJ | DESCRIPTION | 2021 Actual | 2022 Actual | 2023 Estimate | 2024 Budget |
|----------|-------|--------------------------------|----------------|----------------|------------------|----------------|
| 61000006 | 53002 | ADVERTISING/LEGAL NOTICES | 13 | 10 | 0 | 0 |
| 61000006 | 58009 | FILING FEES | 143 | 104 | 1,223 | 1,223 |
| 61000006 | 58013 | INTEREST PAYMENT | 2,464 | 2,303 | 3,793 | 3,793 |
| 61000006 | 58018 | WPCRF PRINCIPAL | 16,135 | 16,296 | 22,790 | 22,790 |
| | | Operating Expenditures: | 18,755 | 18,713 | 27,806 | 27,806 |
| 61000006 | 52044 | UTILITIES CONTSTRUCTION | 0 | 0 | 0 | 0 |
| 61000006 | 52053 | SEWER SERVICE LINES | 0 | 0 | 0 | 0 |
| | | Capital Expenditures: | 0 | 0 | 0 | 0 |
| | | Total Expenditures: | 18,755 | 18,713 | 27,806 | 27,806 |



Appendix

**LEASE-PURCHASE SUPPLEMENTAL SCHEDULE TO THE ADOPTED BUDGET
(C.R.S. (29-1-103(3)(D)))**

Budget Year 2024

The Supplemental Schedule must present information **separately** for all lease-purchase agreements involving real property and all lease-purchase agreements for non-real property.

1. REAL PROPERTY LEASE-PURCHASE AGREEMENTS:

Description of Real Property Lease-Purchase(s):

In 2020, Moffat County purchased a vacant building to remodel into a new County Courthouse and other County offices. In 2021, Moffat County issued certificates to finance the project. The net proceeds of the 2021 certificates are being used to remodel the property for the County Courthouse project through the 2021 lease purchase agreement.

Date of Lease-Purchase Agreement(s):

| | <u>Year</u> | <u>Amount</u> |
|--|-------------|---------------------|
| Total amount to be expected for all Real Property Lease-Purchase Agreements in Budget Year: | 2024 | \$1,227,625 |
| Total maximum payment liability for all Real Property Lease-Purchase Agreements over the entire terms of all such agreements, including all optional renewal terms: | | |
| | | \$35,667,963 |

2. ALL LEASE-PURCHASE AGREEMENTS NOT INVOLVING REAL PROPERTY:

Description of Lease-Purchase Agreement(s):

In 2021, Moffat County entered into an equipment lease as an energy savings project. The net proceeds of the lease agreement are being used for the purchase and installation of a solar system at the Moffat County Safety Center. The energy savings from the solar system is to repay the lease agreement for the project.

| | <u>Year</u> | <u>Amount</u> |
|--|-------------|------------------|
| Total amount to be expected for all Real Property Lease-Purchase Agreements in Budget Year: | 2024 | \$28,960 |
| Total maximum payment liability for all Real Property Lease-Purchase Agreements over the entire terms of all such agreements, including all optional renewal terms: | | |
| | | \$336,359 |

MOFFAT COUNTY LEASE AGREEMENTS FOR THE YEAR 2024

| LEASES | BALANCE 12/31/2022 | MATURITY | 2023 | 2024 | 2025 | 2026 | 2027 |
|------------------------------|-------------------------------|-----------------|------------------|------------------|------------------|------------------|------------------|
| REAL PROPERTY | | | | | | | |
| 2021 COPS ISSUE | | 3/1/2051 | | | | | |
| Principal | 21,475,000 | | 400,000 | 415,000 | 440,000 | 460,000 | 485,000 |
| Interest | 14,192,963 | | 833,000 | 812,625 | 791,250 | 768,750 | 745,125 |
| 2021 COPS ISSUE TOTAL | 35,667,963 | | 1,233,000 | 1,227,625 | 1,231,250 | 1,228,750 | 1,230,125 |
| NON REAL PROPERTY | | | | | | | |
| EQUIPMENT LEASE | | | | | | | |
| | | 4/8/2033 | | | | | |
| Principal | 294,468 | | 21,788 | 22,838 | 24,766 | 25,930 | 27,131 |
| Interest | 41,891 | | 6,611 | 6,122 | 5,609 | 5,053 | 4,471 |
| EQUIPMENT LEASE TOTAL | 336,359 | | 28,399 | 28,960 | 30,375 | 30,983 | 31,602 |
| TOTAL | 36,004,322 | | 1,261,399 | 1,256,585 | 1,261,625 | 1,259,733 | 1,261,727 |

Glossary

Adopted Budget-Refers to the budget amounts originally approved by the Board of County Commissioners at the beginning of the year and the budget document which consolidates all beginning-of-the-year operating appropriations and new capital project appropriations.

Agency-A governmental or community-based unit outside County Government receiving County funding (e.g. mental health agencies, Council on Aging, etc.).

Appropriation-The legal authorization made by the Board of County Commissioners to the departments, offices and agencies of the County which approves their budgets and allows them to make expenditures and incur obligations for specific purposes within the amounts approved.

Assessed Valuation-The total value of all real and personal property in the County which is based for levying taxes. Tax-exempt property is excluded from the assessable base.

Bond-An interest-bearing note issued to borrow monies on a long-term basis.

Budget-The financial plan for the operation of a program or organization for the year.

Budget Preparation Manual-The set of instructions and forms sent by the Finance Department to the departments and agencies of the County for preparation of their budget requests.

Capital Expenditure or Outlay-The use of resources to acquire or construct a capital asset.

Capital Improvements or Equipment-Public facilities and infrastructure (buildings, bridges, roads) and major shared equipment resources (computer systems, telephone systems).

Colorado Revised Statutes or C.R.S.-A body of laws governing conduct within the State of Colorado.

Conservation Trust Fund-State of Colorado lottery funds remitted to the County for Parks and Recreation use.

Debt Service-The annual payment of principal and interest on the County's indebtedness.

Emergency Supplemental Appropriation-The governing body of a local government may authorize the expenditures of funds in excess of the budget. An "emergency" is defined as an act of God or public enemy or something which could not have been reasonably foreseen at the time of the adoption of the budget.

Encumbrance-An amount of money committed and set aside, but not yet expended, for the purchase of a specific good or service.

Expenditure-An actual payment made by the County warrant (check) or by inter fund transfer.

Fees-Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include planning fees, user charges, building permits, and vehicle registrations.

Fiscal Policy-The County Government's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Full-time Equivalent (FTE)-The conversion of staff time into the decimal equivalent. One full-time position (1.0 FTE) is defined as containing 2,080 work hours; a half-time position (.50 FTE) requires 1,040 work hours, and etc.

Fund Balance (Budget Basis)-The year-end cash balance of a fund less outstanding encumbrances. The unencumbered balance at year-end in a fund together with the estimated revenues for the upcoming year determines the maximum amount available for the appropriation in the following year's budget.

GAAP-Generally Accepted Accounting Principles

Goal-A long-range desirable development attained by time-phased objectives designed to implement a strategy.

Infrastructure-Public domain fixed assets such as roads, bridges, curbs, gutters, streets, sidewalk drainage systems, lighting, and similar immovable assets.

Intergovernmental Agreement (IGA)-A concord between two or more governmental units to jointly identify, plan, and/or implement a task for their mutual benefit.

Intergovernmental Revenues-Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges-These account for goods or services provided to other departments of agencies on a cost-reimbursement basis. They are generally referred to as "charge-back" agencies and include funds for medical benefits.

Net Budget-The net budget eliminates double-counting in the budget, such as fund transfers and internal service "charge-backs," thus represents the true level of programmed spending in the budget.

Objective-The planned attainment of a certain condition or specific accomplishment, which is an integral part or phase of a strategy that contributes to accomplishing a goal. An objective should be stated in terms of results, not processes or activities, and should reflect a reasonable estimate of what is practical.

Operating Equipment Capital-Equipment items typically costing less than \$1,000 or being used to repair or maintain existing operating equipment.

Operating Expense-These costs, other than capital improvements and debt service, are necessary to support the primary services of the organization.

Operating Budget-A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a) the services, activities and sub-activities comprising the County's operation; b) the resultant expenditure requirement; and c) the resources available for their support.

Operating Fund-A Fund which supports normal County operations and has regular operating expenditures (payroll, supplies, etc.). Included are the: General, Road and Bridge, Social Services, Landfill and Airport funds.

PILT-Payment In Lieu of Taxes.

Personal Services-The cost of wages and benefits for elected officials and county employees, as well as the cost for labor acquired by contract.

Policy-The County's official position relative to a specific need, problem, or issue.

Program-A specific set of activities directed at attaining specific objectives. The means through which a long-range strategy is achieved.

Resolution-A special order issued by the Board of County Commissioners.

Revenue-Income received by the County Government in support of the government's programs of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Strategy-The approach or method for implementing policy.

Statutory Property Tax Revenue Limit-The statutes prohibit the levying of a greater amount of property tax revenue than was levied in the preceding year plus 5.5%. Exempt from this limit are property tax revenues generated from new construction and that are used for certain expenditures: a) bonds and interest, b) contractual obligations approved at election, and c) one-time capital expenditures approved by the Board of Commissioners at a publicized public meeting.

Supplemental Appropriation-An act by the County Commissioners to transfer budgeted and appropriated moneys from one spending agency to another, whether the agencies are in the same or different fund. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies-The cost of goods acquired for consumption or resale.

Tabor Amendment-An amendment to the Constitution of the State of Colorado which basically limits annual increases in revenues and expenditures and requires voter approval for any tax rate increase or multi-year debt or financial obligation. The increase in spending and revenue is limited to an index based on the regional consumer price index plus a local growth factor determined by percentage change in actual value of all real property.

TANF-Temporary Aid to Needy Families program.

Transfers-The movement of monies from one fund to another. The monies are considered a revenue source for receiving fund and a revenue for the originating fund.

User Charges-The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.

Working Capital-The amount of fund balance required at year-end to meet cash flow needs until tax revenues are received. This generally equates to the largest cumulative cash flow deficit incurred (usually by April) by an operating fund which is heavily property tax dependent.

Resolutions



Juniper Canyon, Photographed by Colt Hoffman

Thank you, Moffat County Employees, for all you do.