

2023



BUDGET



Welcome to the New Courthouse

Moffat County... Colorado's Great Northwest

Adopted December 15, 2022



Acknowledgements

Finance

Cathy Nielson
Heather Brumblow
Wendy Buckley
Mindy Newell
Janet Willshire
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Thank you to all Department Heads, Elected Officials and employees who provided information for the successful compilation of the 2023 Budget.

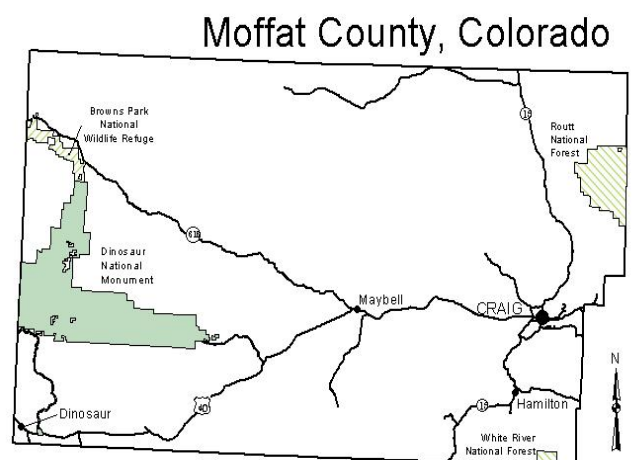
MOFFAT COUNTY VISION STATEMENT

**“Leading the way to excellence
in serving the citizens of Moffat
County”**

MOFFAT COUNTY MISSION STATEMENT

**“To improve the quality of life in
Moffat County by providing
essential services through and
with leadership, teamwork and
integrity”**

**We serve
The people
*Of Moffat County***
Our customers are the
people throughout



Moffat County. This includes the employees that serve beside us.

Our service is our only product. Our responsibility is to deliver this product as courteous, responsive and cost effective as we can.

Moffat County provides each of us an equal opportunity and harassment free environment. This environment ensures open communication, the free exchange of ideas, and concepts empowering each of us to contribute to Moffat County to the full extent of our ability.

Moffat County, Colorado

2023 Budget

Elected Officials

Board of County Commissioners	Tony Bohrer Donald Broom Melody Villard
Clerk and Recorder	Stacy Morgan
Treasurer and Public Trustee	Robert Razzano
Assessor	Larona McPherson
Sheriff	KC Hume
District Attorney	Matt Karzen
Coroner	Jesse Arthurs
Surveyor	William Baker

Appointed Officials

County Attorney	Rebecca Tyree
Development Services	Roy Tipton
Emergency Management	Todd Wheeler
Fairgrounds/Cemetery	Bill Sixkiller
Finance	Cathy Nielson
Grounds/Parks & Rec/Freeman	Lennie Gillam
Housing Authority	Suzanne Hope
Human Resources	Vacant
Human Services	Kristian Grajeda
Information Technology	Mason Siedschlaw
Library	Keisha Bickford
Natural Resources	Jeff Comstock
Pest Management	Jesse Schroeder
Public Health	Sarah Copeland
Road Maintenance	Dan Miller
Veteran's Service Officer	Ed Wilkinson
Youth Services	Tara Wojtkiewicz

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Board of Moffat County Commissioners
Tony Bohrer · Melody Villard · Donald Broom
District 1 District 2 District 3
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2023 BUDGET MESSAGE

Submitted herein is the Moffat County Budget for 2023. The 2023 Budget is created through a compilation of figures submitted by elected officials, department heads and boards. This budget is balanced as required by Colorado law (C.R.S 29-1-103(2)). In addition to the Moffat County Budget are the budgets for the component units, where the Moffat County Board of Commissioners either serves as the Board of Directors or appoints the Board of Directors for the entities.

THE INCLUSION OF THE MEMORIAL HOSPITAL BUDGET WITHIN THE COUNTY BUDGET

The Memorial Hospital is a legally separate organization, not operated by the Board of County Commissioners pursuant to CRS 25-3-304. The County Commissioners appoint the Board for The Memorial Hospital and The Memorial Hospital is a component unit of the county so that The Memorial Hospital's budget is included with the County's budget.

BUDGET SUMMARY

The budget document is submitted as a one-year operating plan setting forth the required and discretionary expenditures for public service. In order to balance the budgeted expenditures, the fund balance reserves beyond expected revenues are used from previous years.

The 2023 Moffat County Budget totals \$123,615,218 which is (\$2,908,897) or (2.30%) less than the 2022 budget of \$126,524,114. The budget is funded with revenue estimates and anticipated fund balances.

The Memorial Hospital, as an enterprise, is the county's largest component unit budget. The 2023 Memorial Hospital Budget totals \$66,674,574, a decrease of (1.01%) or (\$705,857) less than their 2022 budget of \$67,380,431. The remaining Moffat County Budget, without the Memorial Hospital component unit, is \$56,940,644, a decrease of (\$2,203,039) less than the 2022 budget of \$59,143,683.

HISTORIC SPENDING

Below is the historical spending since 2015 for both the Hospital and County.

	Hospital	County	Total
2022 (estimated)	\$67,380,431	\$51,364,613	\$118,745,044
2021 (actual)	\$70,995,429	\$43,253,388	\$114,248,817
2020 (actual)	\$70,388,305	\$40,339,665	\$110,727,970
2019 (actual)	\$72,247,734	\$33,033,433	\$105,281,167
2018 (actual)	\$63,271,788	\$34,242,956	\$97,514,744
2017 (actual)	\$53,282,337	\$34,732,581	\$88,014,918
2016 (actual)	\$45,154,145	\$38,178,250	\$83,332,395
2015 (actual)	\$39,359,286	\$43,796,736	\$83,156,022
2014 (actual)	\$36,426,097	\$42,113,512	\$78,539,609

FACTORS INFLUENCING THE 2023 BUDGET DEVELOPMENT

In order to determine expenditure levels historic trends and projections have been made while incorporating expenditure management to afford services.

Personnel: As of June, 2023, the Consumer Price index is at 8.2%. After receiving the results of a salary survey Moffat County has implemented a salary grade adjustment to further align wages with the rising consumer price index. (CPI) has increased 31.84% since 2013¹ as shown in the chart below:

Year	County Employee	CPI
2013	3%	3.69%
2014		2.80%
2015		1.18%
2016		2.80%
2017	2%	3.40%
2018		2.70%
2019		1.92%
2020	3%	1.95%
2021	1%	3.20%
2022	Salary Survey Increase	8.20% *Half Year Estimate
Totals:	9%	31.84%

Operating: Moffat County's budget consists of limited increases in operating expenses mainly due to utility and fuel costs to those budgets affected.

Capital: Moffat County's Capital Improvement Plan (CIP) is based off of scoring mechanisms to identify the highest replacement need from usage. For example: equipment or older vehicles that may have useful life due to low miles or hours may not be in high need of replacement and will stay on the rotation until the equipment or vehicle is scored for highest replacement need. This method ensures that citizens have best use of tax dollars. In addition, projected road improvements and maintenance has been reduced due to lack of funds for those improvement needs.

REVENUE

The 2023 budget includes the following decrease projections:

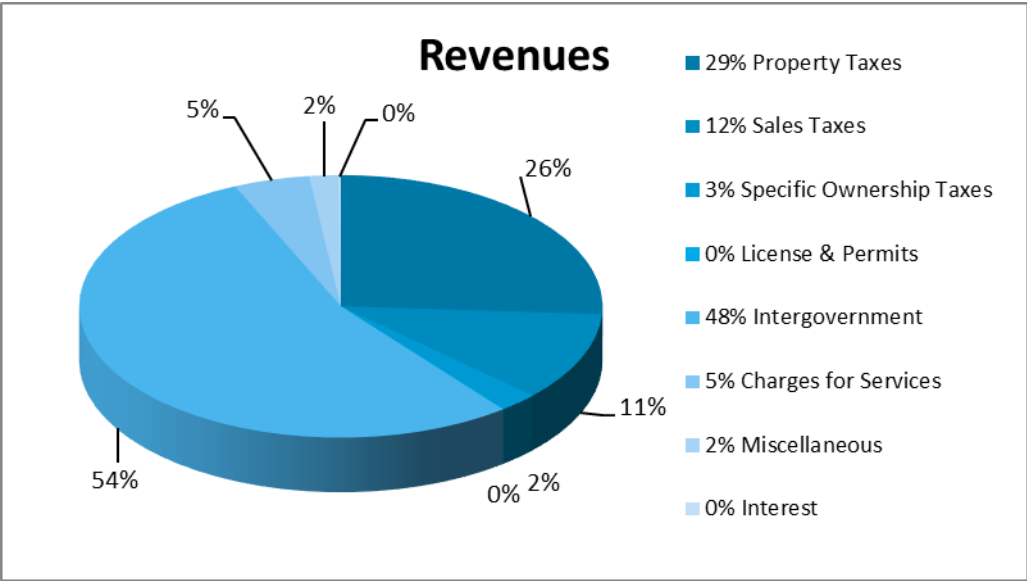
Severance Tax: The State of Colorado was required to refund more Oil and Gas severance taxes than it collected during the state fiscal year. The result was a \$150,000 decrease to Moffat County. This is reflected in the 2022 budget. Moffat County has seen an increase in severance tax but will continue to monitor.

Interest rate : The Federal Reserve has increased interest rates for 2022 resulting in an overall increase.

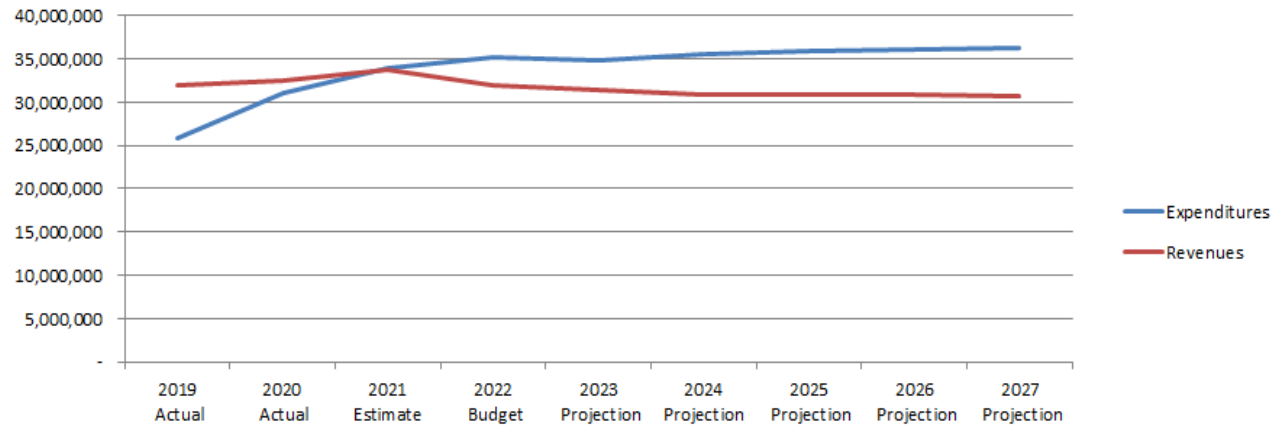
REVENUE TRENDS FOR THE COUNTY (DOES NOT INCLUDE HOSPITAL)

In order to determine the revenues available for the future, **in a natural resource based economy**, 5 year projections for revenues and budgetary costs have been used beyond the 2023 budget.

Due to the 5 year projections, the funds identified of most concern include: General, Road & Bridge, Airport, Library, Senior Citizens, Jail, Human Services and Public Health. These funds are highly dependable on property tax, sales, tax and intergovernmental revenue streams. Due to the uncertainty of a natural resource based economy, these areas may change from one year to the next.



Utilizing 5 year projections, the funds of top concern are realigned through the budget process to keep within the county’s policy of 60 days cash on hand to provide services.



The areas of revenue and expense are identified in the chart to follow:

2023 MOFFAT COUNTY FUNDS OF TOP CONCERN

Funds Include: General, Road & Bridge, Airport, Library, Senior Citizens, Jail, Human Services and Public Health.

					Long Term Financial Forecasting				
	2020 Actual	2021 Actual	2022 Estimate	2023 Budget	2024 Projection	2025 Projection	2026 Projection	2027 Projection	2028 Projection
Property Taxes	8,596,127	9,062,960	8,921,662	8,760,002	8,760,002	8,760,002	8,760,002	8,760,002	8,760,002
Sales Taxes	4,700,998	4,378,700	4,737,754	3,695,952	3,695,952	3,695,952	3,695,952	3,695,952	3,695,952
Specific Ownership Taxes	937,736	987,335	800,000	800,000	800,000	800,000	800,000	800,000	800,000
License & Permits	70,739	96,041	30,458	30,458	30,458	30,458	30,458	30,458	30,458
Intergovernmental	13,500,513	15,333,156	15,711,822	18,220,390	16,511,713	15,967,209	15,865,700	15,808,441	15,751,380
Charges for Services	1,477,212	1,713,831	1,584,511	1,581,761	1,581,761	1,581,761	1,581,761	1,581,761	1,581,761
Miscellaneous	612,475	615,124	606,227	610,427	348,069	348,069	348,069	348,069	348,069
Interest	234,887	48,782	47,987	47,987	47,987	47,987	47,987	47,987	47,987
Transfers In	2,266,105	1,763,060	1,509,140	2,108,263	1,686,643	1,712,024	1,703,085	1,867,438	1,749,257
Fund Balance Used	1,565,406	43,981	3,470,758	5,933,664	3,705,376	4,666,428	5,070,979	5,214,058	5,532,353
Total Revenue	33,962,198	34,042,970	37,420,319	41,788,904	37,167,962	37,609,890	37,903,993	38,154,166	38,297,219
Personnel Expenditures	15,161,943	14,954,497	16,439,821	17,585,097	17,516,367	17,642,900	17,826,146	18,004,408	18,197,147
Operating Expenditures	10,662,284	11,637,882	13,778,978	15,020,909	14,513,380	15,709,378	15,782,720	15,856,646	15,937,158
Capital Expenditures	2,234,134	967,042	961,615	4,935,266	1,857,183	1,303,978	1,347,538	1,194,798	1,192,634
Transfers Out	2,992,536	3,676,503	2,768,276	3,345,542	2,976,441	2,997,569	2,995,085	3,158,154	3,042,586
Fund Total Expenditures	31,050,897	31,235,925	33,948,689	40,886,814	36,863,372	37,653,826	37,951,489	38,214,006	38,369,525
Beginning Fund Balance	31,961,300	33,309,256	36,102,562	35,149,221	30,090,685	27,103,787	23,065,168	18,697,772	14,179,737
Ending Fund Balance	33,309,256	36,102,562	35,149,221	30,090,685	27,103,787	23,065,168	18,697,772	14,179,737	9,341,936
Restricted Reserves	1,823,647	1,950,377	3,137,289	4,059,934	3,969,998	2,706,358	2,558,704	2,373,177	2,181,219
Non-spendable	1,540,931	1,540,931	1,750,000	1,600,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Committed Reserves	5,023,110	4,842,248	5,688,538	6,182,265	6,127,042	6,532,657	6,584,345	6,634,441	6,560,494
Assigned Reserves	11,888,796	12,519,850	10,348,407	7,727,095	6,245,357	4,622,770	2,925,379	1,250,464	(649,776)
Unassigned Reserves	13,032,772	15,249,155	14,224,988	10,521,390	9,511,391	7,953,385	5,379,345	2,671,656	0
% Cash on Hand	116%	123%	100%	75%	68%	57%	44%	31%	17%
Days Operating Cash on Hand	423	448	366	273	249	209	162	114	63

BUDGET STRATEGIES

The county continues to take a budget approach of prioritizing available revenues and using them in the most productive way, addressing current or anticipated fiscal constraints and get the best results for the money available within service level demands.

STRATEGIES TO INCREASE REVENUES

Economic and societal challenges effecting Moffat County's future will continue to place increased pressure on the Board of County Commissioners. The following strategies have been developed to address the future for Moffat County:

- ▶ Provide proactive and positive influence for impacts and issues known at both the state and federal level to support Moffat County's natural resources and access to public lands.
- ▶ Cooperation with other governments, districts and entities that have similar needs or vision in order to foster economic development and quality of life in Moffat County.
- ▶ Use restricted revenues, such as Conservation Trust (lottery dollars that must be used on parks and recreation), to enhance recreational opportunities and attract potential residents.
- ▶ Use existing county resources, assets, employees and dollars, to further the economic future of Moffat County while emphasizing and enhancing growth and diversification for our local economy.

POLICIES THAT AFFECT THE BUDGET

The Board of County Commissioners has adopted policies to allow for the cash flow needed to provide services as well as strengthen the county's future through long term forecasting and dedicated reserves. The following policies are included in this budget:

The current budget is adjusted when long term budget forecasting indicates shortfalls.

Align cash flow from reserves to fund services.

- ▶ Reducing most funds to 60 days and realigning the remaining funds for cash reserve, while abiding by statutory requirements and best practice recommendation for the county to keep good bond rating, it allows for more funds available to provide the services to the citizens with declining revenues. The reduction from this adjustment utilizes fund balances and also reduces transfer amounts needed from General Fund that subsidizes the Senior Citizens (bus and meals) and Jail Funds.
- ▶ The remaining reserves have restrictions on use through a budget policy, such as capital reserve and a counter cyclical reserve for those funds that are most affected in an economic downturn for recovery.

The current budget is used to determine future budget needs by applying reasonable expectations of how costs and revenues will change under typical circumstances for long term budget forecasting.

- ▶ Revenues are based off of historical trends.
- ▶ Expenditures are in three categories and are based off of Consumer Price Index and historical trends.
 - Personnel: Wages, longevity, retirement, health, dental, vision, workers compensation and life insurance benefits.

- Operating: Remaining expenses other than personnel and capital.
- Capital: Capital Improvements or Projects to maintain and rotate equipment needs according to the CIP 10year plan.

One-time revenues cannot be applied to long term expense.

- ▶ *One-time revenues are revenues received beyond the revenues projected in the budget, as such, should not be used for on-going expenses such as personnel and operating.*
- ▶ *One-time revenues are either committed to the future through the reserves or through one-time expense.*
- ▶ *One-time expenses are programs, services, or capital that is only spent in a particular year and are not on-going in nature.*

Counter cyclical reserve to sustain through unexpected revenue shortfall years.

- ▶ Funds that receive major funding sources such as property tax, sales tax and highway user tax fees will have a counter cyclical reserve. For the 2021 budget, the funds with counter cyclical reserves are General, Road & Bridge and Human Services. The reserve may be utilized under the following conditions:
 - If a major revenue source decreases 5% within a given year, after budget is adopted, the funds can be used to offset revenue declines. Budgets must be adjusted to replenish the reserve within 2 years after use.
 - Continued revenue shortfalls will result in budgetary realignment to compensate for the decline in revenue.

Capital Reserves.

In order to maintain assets and assist with the Capital Improvement Plan the following process is utilized:

- ▶ Sale of assets in a prior year is placed in the capital reserve for future use in the fund that the transaction occurred.
- ▶ Budgetary savings from unspent capital are also placed in capital reserve for future use in the fund that the savings occurred.
- ▶ One-time revenues, outside of one-time expenses designated by the Board of Moffat County Commissioners, are for future capital reserve use in the fund that the one-time revenues occurred.

COUNTY FUNDS

Moffat County's Budget contains 24 funds. Summary figures for each fund can be found in the fund summaries throughout the budget. These summaries contain the revenues, expenditures and the available fund balance.

GENERAL FUND

As the name implies, this is the fund that receives undesignated revenues which can be budgeted for any appropriate county purpose. This fund finances the majority of the traditional services associated with county government. Most of the budget deliberations center around this fund since it provides resource allocation flexibility. This fund supports 39 departments. It is necessary to review each department's situation in some detail to determine what is happening in 2023.

The General Fund has an increase from 2021, mainly due to the transfer out to the lease purchase fund for the courthouse bond payment. The yearly payment averages \$1.2 million and is supported through the 1997 voter amended sales tax to utilize .75 of the 2% sales tax collected within Moffat County, the City of Craig and the Town of Dinosaur to pay for the purpose of acquiring, constructing, equipping, furnishing and maintain capital projects.

OTHER COUNTY FUNDS

A great many of the county's programs are financed from sources outside of the General Fund. These funds have combined expenditures as well in excess of the General Fund budget. However, the nature of the revenue sources mandate that these monies can only be used for specific activities. Hence, they are budgeted and accounted for in separate funds.

A. ROAD & BRIDGE

The Road & Bridge Fund is relatively flat from 2021.

B. LANDFILL

The Landfill Fund is in need of new cell construction in 2023, increasing the budget \$416,275.

C. JAIL

The Jail Fund accounts for the operations of the County Jail and maintenance for the Public Safety Center. Expenditures have decreased for 2022. The decrease is mainly from the \$700,000 average bond payment for the Public Safety Center; the building was paid off in 2021 before the courthouse bonds issuance as noted in the General Fund increase.

D. HUMAN SERVICES

The Human Services Fund accounts for services provided to the citizens of Moffat County, which is primarily funded from State and Federal dollars. Expenditures increased \$1,000,000 in food stamp benefits from 2021.

E. PUBLIC HEALTH

The Public Health Fund, created pursuant to Colorado Revised Statutes 25-1-511(2), provides for preventable health by working in collaboration with the Board of Health and Medical Officer, the intent of the department is the utilization of data to inform best practices to impact Social Determinants of Health and the safety and wellness of the residents of Moffat County. Expenditures have increased \$294,000 from mandated programs funded by federal and state funded programs administered under Moffat County Public Health.

F. CAPITAL PROJECT

The Capital Projects Fund accounts for major capital projects or one-time expenditures, funded by county owned mineral revenue. The balance of the new courthouse project is also reflected in this fund of \$6,939,160

G. HEALTH AND WELFARE

The Health and Welfare Fund, an internal service fund, accounts for the county's self-funded health plan and employee benefits. Expenditures have been separated out in the 2022 budget between the Employee Health & Wellness Clinic and the benefit plan to better identify areas of savings. In doing so, the budget for 2022 increased \$363,826 overall.

H. LEASE PURCHASE FUND

The Lease Purchase Fund accounts for the payments of the certificate of participation and utility bonds. These payments total \$1,261,399 in 2023 for both the new courthouse project and the solar project.

Each fund has greater detail of the budget changes that affect the beginning and ending fund balances and are referenced throughout this document in each fund's summary pages.

A summary of all budgeted funds are on the following pages.

2022 - 2023 BUDGET COMPARISON

	Expenditures		
	2022 Budget	2023 Budget	Difference
General Fund:	\$ 14,533,748	\$ 18,350,377	\$ 3,816,629
Special Revenue Funds:			
Road & Bridge Fund	\$ 8,125,363	\$ 9,490,920	\$ 1,365,557
Landfill Fund	1,078,806	1,136,739	\$ 57,933
Airport Fund	111,500	401,056	\$ 289,556
Emergency 911 Fund	105,550	105,550	\$ -
Conservation Trust Fund	84,450	84,450	\$ -
Library Fund	394,642	464,269	\$ 69,627
Senior Citizens Fund	237,799	246,755	\$ 8,956
Telecommunications Fund	26,650	17,000	\$ (9,650)
Moffat County Tourism Association	144,055	178,846	\$ 34,791
Jail Fund	2,883,374	2,812,995	\$ (70,379)
Human Services Fund	8,218,038	8,339,437	\$ 121,399
Public Health Fund	480,953	781,003	\$ 300,050
Museum Fund	-	-	\$ -
Moffat County Local Marketing Dist	516,000	556,000	\$ 40,000
All Crimes Enforcement Teams	3,500	500	\$ (3,000)
Subtotal Special Revenue Funds:	\$ 22,410,680	\$ 24,615,520	\$ 2,204,840
Capital Project Funds:			
Capital Projects Fund	\$ 329,500	\$ 7,166,660	\$ 6,837,160
Subtotal Capital Project Funds:	\$ 329,500	\$ 7,166,660	\$ 6,837,160
Debt Service Funds:			
Lease-Purchase Fund	\$ 16,428,633	\$ 1,261,399	\$ (15,167,234)
Subtotal Debt Service Funds:	\$ 16,428,633	\$ 1,261,399	\$ (15,167,234)
Internal Service Funds:			
Health & Welfare	\$ 4,518,419	\$ 4,504,826	\$ (13,593)
Internal Service	12,100	12,100	\$ -
Subtotal Internal Service Funds:	\$ 4,530,519	\$ 4,516,926	\$ (13,593)
Enterprise Funds			
Maybell Waste Water Treatment Facility	\$ 55,213	\$ 50,213	\$ (5,000)
Subtotal Enterprise Funds:	\$ 55,213	\$ 50,213	\$ (5,000)
Component Units:			
Housing Authority	\$ 827,584	\$ 951,742	\$ 124,158
The Memorial Hospital	67,380,431	66,674,574	\$ (705,857)
Shadow Mtn Local Improvement Dist	27,806	27,806	\$ -
Subtotal Component Units:	\$ 68,235,821	\$ 67,654,122	\$ (581,699)
Total All Funds	\$ 126,524,114	\$ 123,615,218	\$ (2,908,897)
			-2.30%

2023 FUNDS AVAILABILITY PROJECTIONS

	Beginning Fund Balance	Proposed Revenues	Proposed Expenditures	Ending Fund Balance	Fund Balance Designation		
					Nonspendable Restricted	Committed Assigned	Unassigned
General Fund:	\$ 19,418,529	\$ 15,331,628	\$ 18,350,377	\$ 16,399,779	\$ 1,323,625	\$ 4,554,764	\$ 10,521,390
Special Revenue Funds:							
Road & Bridge Fund	\$ 12,689,139	\$ 6,576,005	\$ 9,490,920	\$ 9,774,224	\$ 1,600,000	\$ 8,174,224	\$ -
Landfill Fund	1,434,491	619,406	1,136,739	917,158	226,000	691,158	-
Airport Fund	240,150	428,020	401,056	267,113	-	240,150	-
Emergency 911 Fund	497,326	106,000	105,550	497,776	497,776	-	-
Conservation Trust Fund	132,595	36,186	84,450	84,331	84,331	-	-
Library Fund	392,627	400,434	464,269	328,791	-	328,791	-
Senior Citizens Fund	54,583	246,755	246,755	54,583	-	54,583	-
Telecommunications Fund	238,935	-	17,000	221,935	221,935	-	-
Moffat County Tourism Association Fund	197,656	144,667	178,846	163,476	163,476	-	-
Jail Fund	556,848	2,812,995	2,812,995	556,848	-	556,848	-
Human Services Fund	809,751	8,875,746	8,339,437	1,346,061	1,346,061	-	-
Public Health Fund	987,595	1,183,657	781,003	1,390,249	1,390,249	-	-
Museum Fund	-	-	-	-	-	-	-
Moffat County Local Marketing District	336,939	275,000	556,000	55,939	55,939	-	-
All Crimes Enforcement Team	154,767	16,700	500	170,967	170,967	-	-
Subtotal Special Revenue Funds:	\$ 18,723,401	\$ 21,721,571	\$ 24,615,520	\$ 15,829,451	\$ 5,756,733	\$ 10,045,754	\$ -
Capital Project Funds:							
Capital Projects Fund	\$ 23,627,574	\$ 53,280	\$ 7,166,660	\$ 16,514,194	\$ -	\$ 1,337,815	-
Subtotal Capital Project Funds:	\$ 23,627,574	\$ 53,280	\$ 7,166,660	\$ 16,514,194	\$ -	\$ 1,337,815	\$ -
Debt Service Funds:							
Lease-Purchase Fund	\$ -	\$ 1,261,399	\$ 1,261,399	\$ -	\$ -	\$ -	\$ -
Subtotal Debt Service Funds:	\$ -	\$ 1,261,399	\$ 1,261,399	\$ -	\$ -	\$ -	\$ -
Internal Service Funds:							
Health & Welfare	\$ 2,716,927	\$ 4,047,972	\$ 4,504,826	\$ 2,260,073	-	\$ 2,260,073	\$ -
Internal Service	90,730	10,350	12,100	88,980	66,637	22,343	-
Subtotal Internal Service Funds:	\$ 2,807,657	\$ 4,058,322	\$ 4,516,926	\$ 2,349,053	\$ 66,637	\$ 2,282,416	\$ -
Enterprise Funds							
Maybell Waste Water Treatment Facility	\$ 340,217	\$ 37,102	\$ 50,213	\$ 327,106	\$ 222,815	\$ 104,291	\$ -
Subtotal Enterprise Funds:	\$ 340,217	\$ 37,102	\$ 50,213	\$ 327,106	\$ 222,815	\$ 104,291	\$ -
Component Units:							
Housing Authority	\$ 1,865,431	\$ 955,884	\$ 951,742	\$ 1,869,572	20,000	\$ 1,849,572	\$ -
The Memorial Hospital	6,884,185	67,267,932	66,674,574	7,477,543	-	7,477,543	-
Shadow Mtn Local Improvement District	180,459	31,000	27,806	183,653	183,653	-	-
Subtotal Component Units:	\$ 8,930,075	\$ 68,254,816	\$ 67,654,122	\$ 9,530,768	\$ 203,653	\$ 9,327,115	\$ -
Total All Funds	\$ 73,847,452	\$ 110,718,118	\$ 123,615,218	\$ 60,950,351	\$ 7,573,463	\$ 27,652,156	\$ 10,521,390
W/O Hospital	66,963,267	43,450,186	56,940,644	53,472,808	7,573,463	20,174,613	10,521,390

BASIS OF ACCOUNTING & BUDGETING

Basis of accounting refers to the point at which revenues, expenditures, or expenses are recognized in the accounts and reported in the financial statements.

Moffat County uses the modified accrual basis of accounting for all governmental funds. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measureable and available. "Available" revenue means collectible within the current period or soon enough thereafter (60 days) to be used to pay liabilities of the current period. Expenditures are generally recognized when the related liability is incurred. The exception to this general rule is that principal and interest on general long-term debt and compensated absences are recorded only when payment is due.

Moffat County uses the accrual basis of accounting for all proprietary and fiduciary funds. Under the full accrual basis revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of the related cash flows.

Moffat County adheres to the provisions of the Local Government Budget Law of Colorado as set forth in Colorado Revised Statutes (C.R.S 29-1-101 et seq.) in preparing its budget for the fiscal year which begins January 1 and concludes December 31. The adopted budget is balanced with expenditures not exceeding anticipated revenues and beginning fund balances.

**/<https://www.colorado.gov/pacific/dola/inflation-denver-aurora-lakewood-consumer-price-index>*



WELCOME TO *Moffat County* COLORADO

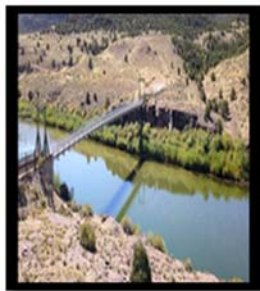
Moffat County, located in the northwest corner of Colorado, is centrally located between:

- Denver, Colorado
- Salt Lake City , Utah
- Rock Springs, Wyoming
- Grand Junction , Colorado

A low cost living, agriculture and natural resource community with homegrown talent that offers an abundance of access to public land within the county's 4,751 square miles appealing to a variety of outdoor interests within its spectacular, untamed scenery for the recreation enthusiast. Recreation, agriculture and open lands create a quality if life combination for those that work, live and play in Moffat County.

Transportation: Moffat County intersects US Highway 40 and Colorado Highway 13. Craig-Moffat County Airport offers 5,606 ft. x 100 ft. of asphalt runway rated for single wheel gear and dual wheel gear aircraft and helipads.

Recreation: Hiking, fishing, 4-wheeling, rafting, camping, birding, hunting and wildlife viewing are some of the recreation activities within the many treasures within Moffat County.



Our Treasures:

- ***Browns Park***
- ***Dinosaur Monument***
- ***Museums***
- ***Ancient Canyons***
- ***Pioneer History***
- ***Wildlife***
- ***Sand Wash Basin Wild Horses***
- ***Public Lands***



Community Strengths: Yampa valley Electric Coop has recently taken on a broadband project within Moffat County. This project offers great benefits not only to the current businesses but to those looking to relocate to the culture that Moffat County has to offer.

Colorado Northwestern Community College offers various associate degrees, job training and hands on learning through automotive, cosmetology and nursing degrees.

Memorial Regional Health offers a hospital, Rapid Care walk-in clinic, multi-specialty medical clinics and rehabilitation center.

Business Investments and Opportunities: Business incentives and opportunities for those interested to invest in Moffat County's rural and vast area are available.

Northwest Colorado welcomes relocating businesses and new industries.

In addition to an agriculture background, Moffat County historically has had coal mining supporting their local power plant as part of the local economy.



One of the world's outstanding collections of Western Americana is housed in the Museum of Northwest Colorado. Cowboy gear dating to the early 1800's has been featured in numerous publications.

Settlers moved into the area in the 1800's. Earlier tribes left records of their existence with petro glyphs in various sites. Events that take place during the summer months continue to pass on old west traditions to community members and visitors to Craig.

Newcomers and visitors to Northwest Colorado enjoy western hospitality and a friendly way of life.

Moffat County is a lifetime experience, a place where people can live, work and play.

MOFFAT COUNTY... COLORADO'S GREAT NORTHWEST.

Financial Policies

PURPOSE

Moffat County takes its responsibility as trustee of public funds very seriously: we believe we must utilize our resources wisely in order to continue to provide quality services to our constituents and to build and maintain infrastructure which will meet present and future needs. This policy is a guide to achieve the financial stability necessary, through short- and long-range planning, to improve the County's financial condition.

AUDITING AND FINANCIAL REPORTING

Moffat County contracts for an independent audit report that is performed annually in accordance with Colorado Law (C.R.S 29-1-603).

The County utilizes, Munis (Tyler Technologies) for its accounting system, in accordance with Colorado Law (C.R.S. 30-11-121)

The County's financial statements are prepared in accordance with Generally Accepted Accounting Principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing (GAAP) for state and local governments through its pronouncements (Statements and Interpretations).

County financial reports referencing the revenue and expenditures compared to budget are submitted to the Moffat County Board of Commissioners on monthly and quarterly basis as needed. Variances from adopted budgets within departments will require review by the Moffat County Board of Commissioners.

BASIS OF ACCOUNTING & BUDGETING

Basis of accounting refers to the point at which revenues, expenditures, or expenses are recognized in the accounts and reported in the financial statements.

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Moffat County uses the accrual basis of accounting for all proprietary and fiduciary funds. Under the full accrual basis revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of the related cash flows.

Moffat County adheres to the provisions of the Local Government Budget Law of Colorado as set forth in Colorado Revised Statutes (C.R.S 29-1-101 et seq.) in preparing its budget for the fiscal year which begins January 1 and concludes December 31. The adopted budget is balanced with expenditures not exceeding anticipated revenues and beginning fund balances.

FUNDS

The County uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions and activities. A fund is a separate accounting entity with a self-balancing set of accounts. A basic principle of Generally Accepted Accounting Principles (GAAP) is that the actual number of funds used by a governmental entity should be kept at a minimum to avoid the creation of an inefficient financial system. Moffat County's financial transactions are reported in 22 individual funds in order to meet the operational needs and legal restrictions for those funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses.

In accordance with Governmental Accounting Standards Board (GASB), the County's governmental fund types are:

General Fund: The *General Fund* is the County's primary operating fund. It accounts for all financial resources of the County, except those required to be accounted for in another fund.

Special Revenue Funds: Are funds used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The County's Special Revenue Funds are: Airport, Conservation Trust, Emergency 911, Human Services, Jail, Landfill, Library, Moffat County Local Marketing District, Moffat County Tourism Association, Museum, Public Health, Road & Bridge, Senior Citizens and Telecommunications.

Capital Project Fund: The *Capital Project Fund* is used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that are held in trust for individuals, private organizations, or other governments.

Debt Service Funds: The County's *Lease-Purchase Fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Internal Service Funds: Are funds that may be used to account for activities that the governmental entity provides goods or services to other funds or activities of the primary government or its component units on a cost reimbursement basis. The County's Internal Service Funds are: Health & Welfare and Internal Service.

Enterprise Funds: Any funds that may be used to report any activity for which a fee is charged to external users for goods or services. The Maybell Sanitation Waste Water Treatment Fund is accounted for as an Enterprise Fund.

Agency Funds: Are funds used by a governmental entity to report assets that are held in a custodial relationship.

Component Units: Component units are legally separate organizations for which elected officials of the primary government are financially accountable. Financial accountability exists if the primary government appoints a voting majority of a component unit's governing body. The Moffat County Board of County Commissioners either serves as the Board of Directors or appoints the Board of Directors for component units. The County's Component Units are: Housing Authority, The Memorial Hospital and the Shadow Mountain Local Improvement District.

FUND BALANCE DESIGNATION

In accordance with Governmental Accounting Standards Board (GASB) Statement 54, Moffat County has listed each fund balance with the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

- **Non-spendable** fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- **Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- **Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.

- **Assigned** fund balance comprises amounts *intended* to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- **Unassigned** fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose.

RESERVES

Reserves are set within statutory requirements and best practice recommendations for the County to obtain budget stabilization, maintain good bond rating and align cash flow to provide the services to the citizens. Reserves are designated through the budget process.

- **Emergency Reserve:** The County maintains an emergency reserve of not less than 3% of fiscal year spending pursuant to Article X, Section 20 of the Colorado Constitution. Emergency reserves shall only be accessed when the Board of County Commissioners have declared an emergency by resolution and after the General Fund budgeted contingency is exhausted in accordance with Colorado Revised Statutes (C.R.S. 29-1-111 & 29-1-112). The reserves must be replenished within the next budget year to the required level of 3% per fiscal year.
- **Operating Reserves:** The County will set a 60-day operating reserve (16.67%) of the annual on-going expense, at the County's discretion, to allow for cash flow within these funds to ensure that obligations can be met as they become due.
- **Counter-cyclical Reserves:** In order to bridge unforeseen funding gaps, a Counter-cyclical Reserve will be applied to the funds that are affected by the following major revenues: property tax, sales tax and highway user tax fees. The reserve may be utilized under the following conditions:
 - If major revenue source decreases 5% within a given year after budget is adopted, the funds can be used to offset revenue declines. Budgets must be adjusted to replenish the reserve within 2 years after use.
 - Continued revenue shortfalls will result in budgetary realignment to compensate for the decline in revenue.
- **Capital Reserve:** A Capital Reserve is set aside in order to prepare for the life cycles of facilities, equipment and infrastructure in accordance with the replacement schedule of the Capital Improvement Plan. Capital Reserves are designated in the following funds: General, Road & Bridge and Landfill. The reserve is created through the following methods:
 - Sale of assets in a prior year is placed in the capital reserve for future use in the fund that the transaction occurred.
 - Budgetary savings from unspent capital are also placed in capital reserve for future use in the fund that the savings occurred.
 - One-time revenues, outside of one-time expenses designated by the Board of Moffat County Commissioners, are for future capital reserve use in the fund that the one-time revenues occurred.

General Fund: Due to high dependence on property tax, the General Fund, as the County's primary operating fund, maintains a fund balance of at least 30% per year for cash flow purposes. The 30% reserve is a combination of the reserves listed above.

LONG TERM FINANCIAL PLAN (currently being drafted)

The Long-Term Financial Plan (LTFP) combines financial forecasting with strategizing, that considers future scenarios and helps governments navigate challenges. The yearly budget process is used to achieve the LTFP.

Forecasting of five-year expenditure, revenue and capital needs are used in the LTFP. Strategies are developed to achieve and maintain financial balance within the LTFP. The LTFP will be updated prior to the budget process. Projections are made on such factors as:

- Consumer Price Index
- Population and demographic trends
- Historic financial trends
- On-going and one-time expenses and revenues
- Economic planning

BUDGET

The budget document is a one-year financial plan for the County. In order to maintain financial stability, the current budget is based from 5-year projections for revenues and expenditures as described in the LTFP. Expenditures are projected from historical inflationary experience. Revenues are based on historical trends. When these projections indicate shortfalls, the current budget year is adjusted in anticipation of the shortfalls. The resource alignment tool will be the method to approach any necessary service level adjustments. Through the use of resource alignment, county services and their costs are identified. Utilizing resource alignment allocates the County's resources not just for mandated services but also to services identified as the greatest values to the community. The level of services which are mandated may be adjusted through the resource alignment process which may cause a delay in services.

Expenditures are in three categories. Personnel and Operating expenses are "ongoing" expenses, while capital is a "one-time" expense.

- Personnel: Wages, longevity, retirement, workers compensation, health, dental, vision and life insurance benefits.
- Operating: Remaining expenses other than personnel and capital.
- Capital: Capital Improvements or Projects to maintain and rotate equipment needs according to the CIP 10-year plan.

The County's budget process is in alignment with the following Department of Local Affairs Local Budget Calendar.

LOCAL GOVERNMENT BUDGET CALENDAR

The budget calendar is a general listing of the deadlines for the budget, for an audit and for the property tax certification process. Some deadlines are not statutory, but reflect good budgeting practices. For details on the applicable statutes listed below, please refer to the most current Colorado Revised Statutes ("C.R.S.")

DATE	EVENT / ACTIVITY
1-Jan	Start of Fiscal Year; begin planning for the budget of the next year.
10-Jan	Deadline for assessor to deliver tax warrant to county treasurer (C.R.S 39-5-129.)
31-Jan	A certified copy of the adopted budget must be filed with the Division. (C.R.S 29-1-113(1)). - If a budget is not filed, the county treasurer may be authorized to withhold the local government's tax revenues.
10-Feb	The Division sends notification to local governments whose budgets have not been filed with the Division.
1-Mar	The U.S. Bureau of Labor Statistics releases the Consumer Price Index (the "CPI") for the Denver/Boulder area. This annual percent change is used with "local growth" to calculate "fiscal year spending" and property tax revenue limitations of TABOR. (Article X, Sec. 20, Colo. Const.)
15-Mar	The Division will authorize the county treasurer to withhold tax revenues until a certified copy of the budget is filed with the Division.

31-Mar	Deadline to request exemption from audit. (C.R.S 29-1-604(3)) Contact the Local Government Audit Division, Office of the State Auditor (303)869-2800. The Division notifies local governments of its determination that the entity has exceeded the statutory property tax revenue limit (the "5.5%" limit).
30-Jun	Deadline for auditor to submit audit report to local government governing body. (C.R.S 29-1-606(a)(1))
31-Jul	Deadline for submitting annual audit report to the Office of the State Auditor. (C.R.S 29-1-606(3)) Deadline for request for extension of audit. (C.R.S 29-1-606(4)) - If an audit is required but has not been filed, the county treasurer may be authorized to withhold the local government's tax revenue -
25-Aug	Assessors certify to all taxing entities and to the Division of Local Government the total new assessed and actual values (for real and personal property) used to compute the statutory and TABOR property tax revenue limits. (C.R.S 39-5-121 (2)(b) and 39-5-128.) If applicable, upon receipt of the Certification of Valuation, submit to the Division certifications of service impact from increased mining production and/or from increased valuation due to previously exempt federal property which has become taxable. Certifications of impact are required if the value is to be excluded from the tax revenue limit. If applicable, apply to the Division for authorization to exclude from the limit the assessed valuation attributed to new primary oil or gas production from any producing land or leaseholds.
15-Oct	Budget officer must submit proposed budget to the governing body. (C.R.S. 29-1-105) Governing body must publish "Notice of Budget" upon receiving proposed budget. (C.R.S. 29-1-106(1))
1-Nov	Deadline for submitting applications to the Division for an increased levy pursuant to 29-1-302, C.R.S. and applications for exclusion of assessed valuation attributable to new primary oil or gas production from the 5.5% limit pursuant to (C.R.S. 29-1-301 (1)(b))
10-Dec	Assessors' changes in assessed valuation will be made only once by a single notification (re-certification) to the county commissioners or other body authorized by law to levy property tax, and to the DLG. (C.R.S. 39-1-111(5)).
15-Dec	Deadline for certification of mill levy to county commissioners (C.R.S 39-5-128(1)). Local governments levying property tax must adopt their budgets before certifying the levy to the county. If the budget is not adopted by certification deadline, then 90 percent of the amounts appropriated in the current year for operations and maintenance expenses shall be deemed re- appropriated for the purposes specified in such last appropriation. (C.R.S. 29-1-108(2) and (3))
22-Dec	Deadline for county commissioners to levy taxes and to certify the levies to the assessor. (C.R.S. 39-1-111(1))
31-Dec	Local governments not levying a property tax must adopt the budget on or before this date; governing body must enact a resolution or ordinance to appropriate funds for the ensuing fiscal year. If the budget is not adopted by certification deadline, then 90 percent of the amounts appropriated in the current year for operations and maintenance expenses shall be deemed re- appropriated for the budget year. (C.R.S 29-1-108(4))

REVENUES

- A. One-time Revenues: One-time revenues such as proceeds from asset sales, debt refinancing, one-time grants, revenue spikes, budget savings and similar nonrecurring revenue shall not be used for current or new ongoing expenses. Appropriate uses of one-time revenues include rebuilding reserves, capital expenditures and other nonrecurring expenditures.
- B. Discretionary Revenue: Unless otherwise directed explicitly by the Board of County Commissioners, the County will not normally designate discretionary revenues for specific purposes. Consequently, the Board of County Commissioners will have the flexibility to determine the best use of available revenues to meet changing service requirements.
- C. Fees and Charges for Services:
 - o Enterprise funds shall not be subsidized by the General Fund and shall be wholly supported by the fees and charges generated by the enterprise that includes operating and capital expenses.
 - o Services being provided by the County should be paid for primarily by the users and beneficiaries for the services and not the general public.

- o The County should charge fees and charges for services when it is allowable, when a limited and a specific group of beneficiaries can be identified or when it is feasible to charge beneficiaries for services rendered.
 - o The County will recalculate service costs periodically, and fees will be adjusted accordingly as approved by the Board of County Commissioners.
- D. Grants: The County will seek out, apply for and effectively administer federal, state and other grants as a means of financing a project or one-time expenditure. The Board of County Commissioners may consider grant funding, after staff provides a detailed documentation that addresses the short and long-term costs as well as the benefits to the County. Grants may not offer on-going operational costs and should be discouraged as programs or services may be cancelled if grants are not sustainable. Grants will be differentiated for tracking purposes between Federal, State and Local grant types, in accordance with the County's Grant Policy.

OPERATING EXPENDITURES

- A. As determined by the Board of County Commissioners, services that directly contribute to the Long-Term Financial Plan for the County will receive first priority for funding.
- B. The County maintains a budgetary control system, through its accounting software, to manage adherence to the budget. Reports are available through this system to management, which compare actual revenues and expenditure to budget amounts. In addition, staff will prepare reports on a monthly, quarterly and yearly basis to the Board of County Commissioners that evaluates financial performance.
- C. The Operating Budget will include appropriate contingency funding to meet unexpected requirements, which may arise during the year.
- D. The County will maintain an equipment replacement program to ensure sufficient resources are available annually to replace vehicles and equipment.
- E. All County purchases will be made to ensure that the County is getting the best item or service for the least amount of money and the overall economic impact to the community. This does not mean that the County will always purchase the least expensive item but will weigh the cost against the quality of the item or service.
- F. The County does not allow a department to spend any money that it has not appropriated in the personnel, operating, or capital category within their department. The County requires a budget supplemental to transfer between line items or in the event the department receives unexpected revenue. Supplementals are done three times a year: by the last working day of March, July, and December. In the event of unforeseen circumstances, additional meetings regarding budget amendments can be held as needed. (See Budget Amendments).

DEBT

Debt is a tool for financing capital purchases or projects. The issuance of debt is in accordance with Colorado State Laws.

Debt should not be used to finance current operating expenses. The County will confine long-term borrowing to major capital purchases or projects that cannot be financed from current revenues.

If is not possible to fund major projects with cash reserves or current revenue, the Board of County Commissioners (BOCC) may authorize the following as stated per the Colorado Constitution, Article 10, Section 20:

1. Debt instruments not requiring voter approval such as lease-purchase contracts or certificates of participation;
2. Revenue bond financing requiring voter approval; or

3. General obligation bond financing requiring voter approval.

The total amount of indebtedness shall not be in excess of 3% of the actual value, as determined by the assessor, of the taxable property in the county in accordance with Colorado Revised Statutes (C.R.S 30-26-301(3)).

All debt issuances shall identify the method of repayment (or have a dedicated revenue source).

COMPENSATION

Salaries and benefits are one of the largest expenditure items for Moffat County. The County takes pride in its ability to recognize the value of employees in delivering a total compensation packet that includes cash compensation, health insurance, retirement benefits and other employee benefits that provide employees with security and opportunity.

- All proposed salary structure adjustments require the approval of the Board of County Commissioners during the annual budget process.
- Staffing shall not exceed the authorized level by the Board of County Commissioners.
- Savings in an adopted budget that result from vacant positions are not to be used as justification for Elected Officials or Department Heads to increase expenses for other personnel, operational or capital expenditure purposes.

INTERNAL CONTROL

Internal control safeguards the County's assets against loss, checks the accuracy and reliability of the accounting data, promotes operational efficiency and encourages adherence to policy.

In order to provide reasonable assurance of internal control the following controls should be met within departments:

- All transactions are properly authorized by management.
- Transactions are recorded as necessary (1) to permit preparation of financial statement in conformance to statutory requirements and GAAP and (2) to maintain accountability for assets.
- Access to assets and records should be permitted only with management's authorization.
- Records should be checked against the assets by someone other than the persons responsible for the records or the assets. Examples of independent verification are monthly bank reconciliations and periodic counts of inventory.
- Elected Officials and Department Heads should separate functional responsibilities. In general, when the work of one employee is checked by another, and when the responsibility for custody of assets is separated from the responsibility for maintaining the records relating to those assets, then there is appropriate segregation of duties.

Each Elected Official and Department Head is responsible to ensure that internal control procedures are followed throughout their department.

BUDGET AMENDMENTS

A budget amendment will increase or decrease budget appropriations adopted by the Board of County Commissioners. Any changes to the adopted budget, through transfer, supplemental appropriation, or revised appropriation, are held on a yearly basis in the months of March, July and December in accordance with Colorado Revised Statutes (C.R.S 29-1-101 et seq.) In the event of unforeseen circumstances, additional meetings regarding budget amendments can be held as needed.

Budget appropriations may be adjusted due to the following:

Transfers: Transfer appropriated moneys between funds or between spending agencies within a fund, as determined by the original appropriation level. This is used when one line item is under budgeted and another line item is over budgeted within a fund. (C.R.S. 29-1-109(1)(a)).

Supplemental: After adoption of the budget, the County receives unanticipated revenues or revenues not assured at the time of the adoption of the budget from any source other than the County's property tax mill levy, the County may authorize the expenditure of such funds. (C.R.S. 29-1-109(1)(b)).

Budgetary Decreases (Revised Appropriation): In the event that revenues are lower than anticipated in the adopted budget, the County may adopt a revised appropriation to reduce the budget. (C.R.S. 29-1-109(1)(c)).

RECESSION PLAN

The recession plan, and classification of the severity of the economic downturn, will be used in conjunction with the importance of maintaining reserves to address economic uncertainties. As any recessionary impact reduces the County's reserves, correction action will increase proportionately. The following is a summary of the phase classifications and the corresponding service level actions to be taken.

1. MINOR: An anticipated net reduction in available reserves or reduction in major revenue source(s) in excess of 5%, but less than 15%. The objective at this level is still to maintain "Same Level" of service where possible. Actions associated with this level would be:

- a. Intensifying the review process for large items such as contract services, consulting services, and capital expenditures including capital improvements.
- b. Consider transferring capital project funds designated for future projects to the affected fund during a "Minor" situation.
- c. Closely scrutinizing hiring for vacant positions, delaying the recruitment process, and using temporary help to fill in where possible.
- d. Reducing services or programs from the affected fund.

2. MODERATE: An anticipated net reduction in available reserves or reduction in major revenue source(s) in excess of 15%, but less than 30%. Actions associated with this level would be:

- a. Requiring greater justification for large expenditures.
- b. Deferring capital expenditures.
- c. Reducing Capital Improvement Plan appropriations from the affected fund.
- d. Hiring to fill vacant positions only with special justification and authorization.
- e. Further reducing services or programs from the affected fund.
- f. Closely monitoring and reducing expenditures for travel, seminars, and retreats.
- g. Preparing for reduction in workforce, such as hiring freeze, reduction in hours and furloughs.

3. MAJOR: An anticipated net reduction in available reserves or reduction in major revenue source(s) of 30% to 50%. Actions associated with this level would be:

- a. Further reducing capital expenditures.

b. Further reducing service level from affected funds.

c. Implementing a reduction in workforce.

4. CRISIS: An anticipated net reduction in available reserves or reduction in major revenue source(s) of 100% depleted and potential for having a deficit is present. Actions associated with this level would be:

a. Further reduction in workforce.

b. Elimination of services.

c. Elimination of capital expenditures.

LONG-TERM RECESSION PLAN

In the event that an economic uncertainty is expected to last for consecutive years, the cumulative effect of the projected reduction in reserves will be used for determining the appropriate phase and corresponding actions.

RETURNING TO NORMALCY AFTER EXPERIENCING A PHASE OF RECESSION

If major revenues are realized for more than one consecutive year, allowing the reserve levels to maintain at the current operating level, the Board of County Commissioners may consider that the revenues are at a normal receiving pattern. The sustainability of the revenue source will be analyzed to determine if it is a one-time revenue or ongoing before the Board of County Commissioners may consider it a long-time expansion of revenue growth.

Annual Budget Procedures

The budget process begins in June when the Finance Department presents the current year revenue projections and fiscal state of the county. Departments review their current year end estimates and budget year expenditure and revenues. Changes from these expenditure and revenues are due to Finance in August. The Finance Director reviews each budget with the elected officials and department heads over a four-week period. The Finance Department also prepares budget packets for outside agencies in June. These packets contain applications for funds and instructions. Agencies are required to submit information including program description accomplishments, goals, proposed use of funds, approximate number of citizens served and how these programs may positively affect other County expenditures (for example: programs which train and encourage people may lead to less crime and therefore a reduction in law enforcement costs.)

During September each cost center may meet with the County Commissioners and the Finance Director to review their budget requests. Outside agencies must submit their funding requests during August. After reviewing the departmental budget requests, the County Commissioners provide their recommendations to Finance for preparation of the proposed budget.

During October and November, the Board holds budget workshops with Elected Officials, Department heads and other cost center managers to discuss budget recommendations. Late in November and early in December the Finance staff finalizes a balanced budget pursuant to Board direction. By December 15, the budget is adopted, funding is appropriated, and the mill levies are certified by formal resolutions of the Board.

The Finance staff prepares the published budget document and condensed budget during the first quarter of the budget year. The budget document comprehensively covers the financial plan for the year and serves as an operations guide and communication tool. The budget document provides fiscal information for the past three years, as well as a description of each cost center's mission statement, purpose, organization chart and staffing. It contains summaries and detailed fund budgets including a

schedule of the approved staffing levels and the capital expenditure plan. The five-year capital expenditure budget and plan is presented with the amounts for the 2023 budget being legally appropriated funds. Any fiscal reference beyond the 2023 budget year represents no legal spending authority of any County office or department.

Graphs, charts, and schedules have been prepared to more clearly present the operating plan. Information provided by fund is intended to give the reader the detail necessary to understand the overall budget as well as to guide elected officials and department heads in the administration of their programs. This information is an integral part of the financial reporting system of the County.

Budget supplements which will increase a fund's adopted budget, such as to expend unanticipated revenues or to transfer appropriated monies to another fund require Board approval at a duly noticed public meeting. Budget supplements or transfers are generally submitted to the Board three times a year; in March, July and December. All annual appropriations lapse at the end of each fiscal year.

Current Debt and Legal Debt Limits

The Lease-Purchase Fund accumulates for payment for lease purchase agreements through various venues.

The County held an election on November 4, 1997, where the voters approved a measure to reallocate Moffat County's 2% sales tax distribution from the City of Craig and the Town of Dinosaur to Moffat County. The result of the election redistributes Moffat County's 2% sales tax distribution as follows:

- .50% distributed to the County.

- .75% remains with the City of Craig and Town of Dinosaur.

- .75% of the Moffat County 2% Sales Tax collected within the City of Craig and Town of Dinosaur is distributed to the County and utilized for the purpose of acquiring, constructing, equipping, furnishing and maintaining capital projects.

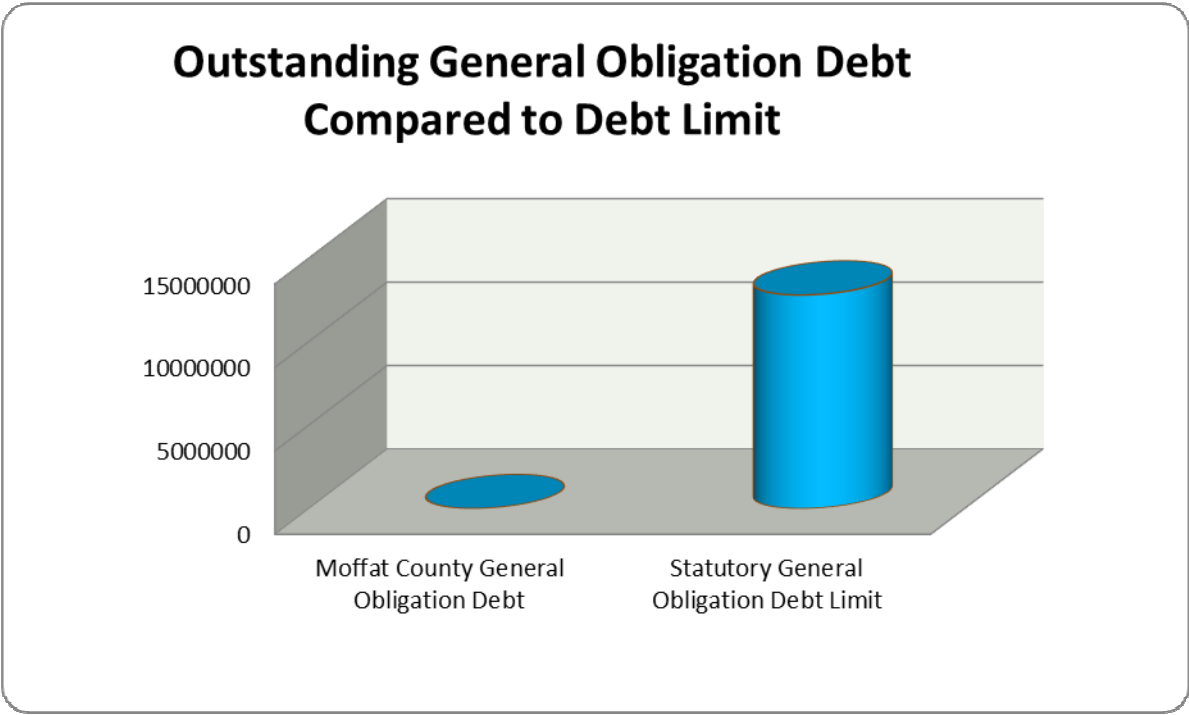
Historically, the Lease-Purchase Fund accounted for the certificates of participation ("COP's") from 1998 series to 2015 series financed by Moffat County and the Moffat County Finance Corporation. These COPs were mainly utilized for the construction of the Moffat County Public Safety Center and were paid with the .75% sales tax for that purpose as referenced above. In 2021, the final payments were made for all series related to these COPs releasing Moffat County and the Moffat County Finance Corporation from further obligation.

In 2020, Moffat County purchased land and a vacant building to remodel into a new County Courthouse and other County offices. In 2021, Moffat County issued certificates to finance the project. The certificates are in \$5,000 denominations, with interest ranging from 2.125% to 5.0%. The above mentioned .75% of Moffat County's 2% Sales Tax is utilized for payments towards the purpose of the 2021 Certificates to remodel the new County Courthouse and other County offices. For 2023, the Lease Purchase payment for the 2021 Certificates is \$1,233,000.

In 2021, Moffat County entered into an equipment lease as an energy savings project. The net proceeds of the lease agreement are being used for the purchase and installation of a solar system at the Moffat County Safety Center. The energy savings from the solar system is to repay the lease agreement for the project. For 2023, the Lease payment for the energy savings project is \$28,399.

The remaining lease payments and total liability, for both lease purchase projects, are documented in the appendix section of the budget under Lease-Purchase Supplemental Schedule as required by C.R.S. (29-1-103(3D)).

While there are not statutory limits on debt incurred for certificates of participation, C.R.S 30-26-301(3)) limits the obligation of debt to 3% of assessed valuation. Moffat County's 2021 assessed valuation is \$426,604,795. If the voters authorized general obligation debt through an election as required by the Colorado Constitution, Article X, Section 20, the debt limitation would be \$12,798,144.





Staffing and Population

This chart shows Moffat County staffing levels in relation to the number of taxpayers we serve. Numbers include regular, part-time, and temporary employees. Net changes for 2023 resulted in a decrease of 4.4 more FTE than 2022 budget.

Department	Dept #	2019	2020	2021	2022	2023
Commissioners	100	3.67	3.67	3.67	3.67	3.67
Clerk & Recorder	115	7.00	6.70	6.70	8.10	7.70
Treasurer	125	3.75	3.75	3.75	3.75	3.75
Public Trustee	130	0.25	0.25	0.25	0.25	0.25
Assessor	135	4.00	4.00	4.00	5.00	4.00
Facility Maintenance	300	7.70	7.70	7.60	7.60	8.60
Finance	140	3.95	3.95	4.00	4.20	4.00
Natural Resources	500	1.33	1.33	1.33	1.33	1.33
Communications	145	0.25	0.25	0	0	0.00
Human Resource	150	2.45	2.45	3.00	3.00	3.00
Information Technology	155	2.00	2.00	2.00	2.00	2.00
Attorney	160	2.00	2.00	2.00	2.00	2.00
Development Services	505	1.50	1.50	1.50	1.50	1.80
Surveyor	165	1.00	1.00	1.00	1.00	1.00
Sheriff	205	17.0	17.0	17.0	17.0	17.00
Coroner	208	1.10	1.10	1.10	1.10	1.10
Emergency Mgt	215	0.50	1.00	1.00	1.00	1.00
Fire Control	220	0.00	0.00	0.00	0.00	0.00
Maybell	515	0.38	0.38	0.38	0.38	0.38
Maybell Ambulance	400	0.25	0.25	0.25	0.25	0.25
Weed & Pest Management	305	1.74	1.84	1.84	1.84	1.84
County Fair	521	0.00	0.72	0.72	0.72	0.72
Extension	525	1.70	0.90	0.90	0.90	0.90
Fairgrounds	310	2.00	2.00	2.00	2.00	2.00
Veteran's Officer	410	0.50	0.50	0.50	0.50	0.50
Cemetery	315	1.00	1.00	1.00	1.00	1.00
Youth Services	415	2.40	2.40	2.40	2.40	2.40
Parks & Recreation	320	2.00	2.00	2.00	2.00	2.00
Sherman Youth Camp	325	0.00	0.00	0.00	0.00	0.00
General Fund Total		71.4	71.63	71.88	74.48	74.18
Road & Bridge	360	48.0	48.00	48.00	48.00	48.00
Landfill	335	4.00	4.00	4.00	4.00	4.00
Airport	340	0.50	0.50	0.50	0.50	0.20
Library	535	9.42	5.05	5.05	5.05	5.05
Maybell Waste Water Treatme	355	0.24	0.24	0.24	0.00	0.00
Senior Citizens	540	5.03	3.13	3.13	3.13	3.13
Moffat County Tourism Associ	545	1.00	1.00	1.00	1.00	1.00
Jail	235	22.30	22.30	23.30	23.30	23.30
Human Services	425	29.00	29.00	29.00	28.00	27.00
Public Health	430	0.0	1.00	3.50	7.30	4.50
Housing Authority	600/605	1.72	4.33	4.33	4.33	4.33
Museum	550	3.53	3.53	0.00	0.00	0.00
Grand Total		196.16	193.71	193.93	199.09	194.69
Increase/(Decrease)		(1.85)	(2.45)	0.22	5.38	(4.40)
Moffat County Population*		13,131	13,188	13,283	13,292	13,185
FTEs/100 Population		1.49%	1.47%	1.46%	1.50%	1.48%

*<https://www.census.gov/quickfacts/fact/table/US/PST045219>

Personnel Expense

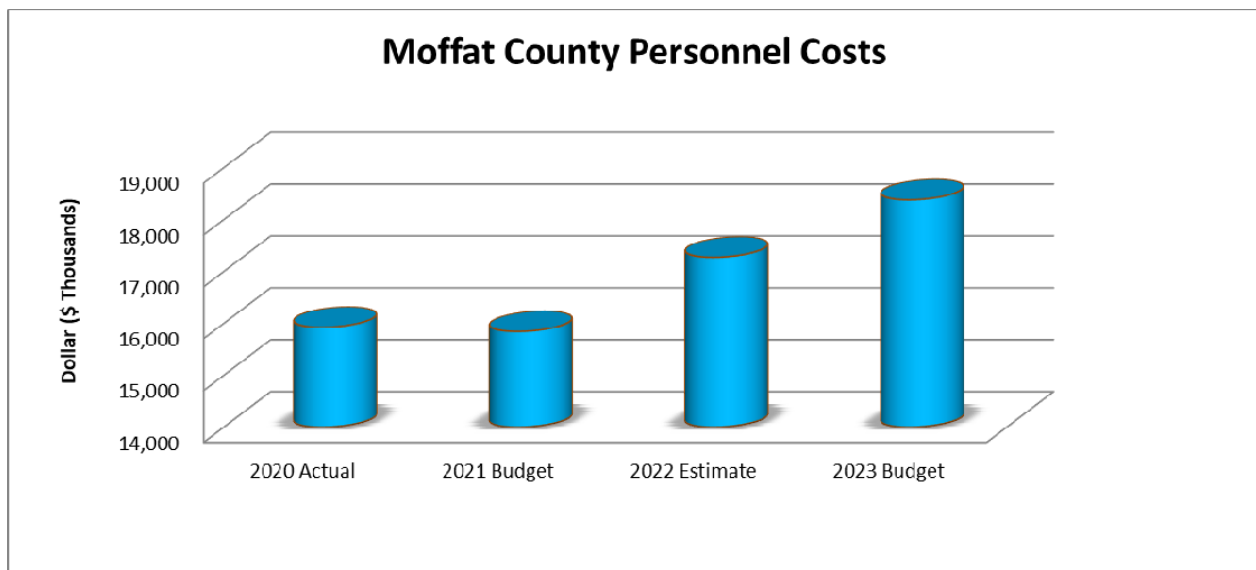
The 195.69 Full Time Equivalent (FTE) positions budgeted for 2023 represent \$18,380,902 in personnel expense. Items budgeted in personnel expense include: salaries and wages for regular and part-time employees, overtime, health insurance, retirement contribution, life insurance, disability, Social Security/Medicare insurance cost, and other pay and benefit costs.

Historically, personnel expense increases annually. The County uses a step system as well as an annual employee compensation chart shifts as the budget allows and is reviewed each year. The step system is based on new hires starting at 80% of the mid-point of the position they are hired for. However, this starting step can vary depending on experience and education. On the employees' 1 year anniversary they receive a 4% increase. This increase continues with adequate performance appraisals through year 5 at the same rate until the employee is at the mid-point of their position. From years 6 thru 15, employees remain at 100% of their mid-point with increases coming from yearly chart shifts only. Due to the nature of governmental budgeting, the employees are not guaranteed step increases from year to year. Step increases are included in the 2023 budget year.

Employees that have completed 16 years receive a \$20.00 per pay period increase up to \$100.00 per pay period at the end of 20 years of service.

The employee compensation chart shift is achieved by an overall increase based on the Consumer Price Index (CPI) for the last half of the prior year and the first half of the current year. Due to the nature of governmental budgeting, the employees are not guaranteed salary increases from year to year; a salary survey was conducted in 2022 to align wages to the rising cost of living in the 2023 budget.

The following chart reflects the budgeted personnel costs for staffing levels from 2019 through 2023:



Throughout the year, several factors influence the average salary, wage and benefit amounts per employee. Some of these factors are:

- Overtime payments can fluctuate depending on such factors as weather (for snow removal) and election or reassessment years.
- Increases in the cost of employee benefits, such as health and dental insurance, increase the average benefit cost of all permanent employees.
- Staffing turnover may cause step entry level or benefit expense changes.
- Reduction in staffing levels from one year to the next.

These influencing factors change personnel costs throughout the current year. The personnel budget is based on actual employees at the time of budgeting each year.

2023 Personnel Expense changes from 2022

Personnel expense includes wages, longevity, retirement, FICA, Medicare, workers compensation, health, dental, vision and life insurance benefits. The 2023 personnel budget has increased 7.33% or \$1,256,149.

	2021	2022	Increase/ (Decrease)
General	\$ 7,184,164	\$ 7,934,699	750,534
Road & Bridge	\$ 4,179,442	\$ 4,712,920	533,478
Landfill	\$ 370,081	\$ 425,611	55,530
Airport	\$ 50,757	\$ 18,913	(31,844)
Conservation Trust	\$ 18,000	\$ 18,000	0
Library	\$ 263,382	\$ 280,863	17,481
Maybell Waste Water Treatment Facility	\$ 16,400	\$ 16,400	0
Senior Citizens	\$ 194,149	\$ 204,107	9,958
MCTA	\$ 70,355	\$ 84,646	14,291
Jail	\$ 1,918,062	\$ 1,925,051	6,989
Human Services	\$ 2,249,383	\$ 2,040,415	(208,968)
Public Health	\$ 380,450	\$ 468,129	87,679
Museum	\$ -	\$ -	0
Sunset Meadows I & II	\$ 248,127	\$ 269,148	21,021
Total Personnel Budget	\$ 17,142,753	\$ 18,398,902	1,256,149

Details of personnel costs are included throughout the budget according to those departments with personnel expense.



Moffat County Funds

Fund Descriptions

Moffat County accounts for its financial operations in twenty-four funds. Each fund and account group is a separate and legal fiscal entity, and the total of all funds is the County Budget.

General Fund: The General Fund is the general operating fund of the County which accounts for all financial resources that is not properly accounted for in other funds.

Road & Bridge Fund: The Road and Bridge Fund records revenues and expenditures associated with the maintenance and capital construction of County roads and bridges.

Landfill Fund: The Landfill Fund records revenues and expenditures associated with the operations of the Landfill.

Airport Fund: The Airport Fund records revenues and expenditures for the Craig-Moffat County Airport.

Emergency 911 Fund: The Emergency 911 Fund is overseen by the Emergency 911 Authority Board which purchases and upgrades Emergency 911 equipment through funds collected from the 911 surcharges.

Conservation Trust Fund: This fund accounts for revenue received from the State of Colorado to be used for the acquisition, development and maintenance of parks, recreational facilities and open space within the County.

Library Fund: The Library Fund records revenues and expenditures for the Craig-Moffat Library, the Maybell Library, and the Dinosaur library to provide current educational, informational and recreational resources in a variety of formats with either in-house collections or through the use of interlibrary loan.

Senior Citizens Fund: The Senior Citizens Fund records revenues and expenditures for transportation and lunch-time meals for the elderly.

Moffat County Tourism Association (MCTA) Fund: The Moffat County Tourism Association Fund promotes tourism in Moffat County with lodging tax revenue received from local rooms and accommodations.

Cemetery Fund: The Cemetery Fund accounts for revenue received from the sale of cemetery plots and expenditures necessary for the upkeep of the facility.

Jail Fund: This fund accounts for the revenues and expenditures associated with providing a safe and secure environment including housing, safekeeping, adequate diet, and necessary medical care for all inmates held at the Public Safety Center.

Human Services Fund: This fund accounts for public welfare programs administered by the County.

Public Health Fund: This fund accounts for public health programs mandated by the state administered by Moffat County Public Health.

Fund Descriptions (continued)

Capital Projects Fund: The Capital Projects Fund provides for continuing capital improvements required by the County.

Telecommunications Fund: This fund accounts for the NC Telecomm prepaid telecommunication services.

Lease-Purchase Fund: This fund accounts for the resources used to make the debt service payments on the certificates of participation for the Public Safety Center.

Health & Welfare Fund: This fund monitors and maintains all financial records concerning the County's benefit plan.

Central Duplicating: This fund accounts for all in-house copy costs and postage expenses.

Maybell Waste Water Treatment Fund: The Maybell Waste Water Treatment Fund is used to account for the operations of the Maybell Water and Sanitation District which operates a sewage treatment plant in unincorporated residential areas.

Museum Fund: This fund accounts for the operations of the Museum of Northwest Colorado.

Moffat County Local Marketing District Fund: The Moffat County Local Marketing District Fund organizes, promotes, markets and manages public events as well as coordinating tourism promotion activities with local marketing tax revenue received from local rooms and accommodations.

All Crimes Enforcement Team Fund: This funds accounts for operations to minimize impacts of narcotics and crime.

The Memorial Hospital Fund: The Memorial Hospital Fund provides health care programs and services to Moffat County.

Housing Authority Fund: The Housing Authority Fund accounts for the operations of two forty-four unit senior citizens apartment buildings.

Shadow Mountain Local Improvement District Fund: The Shadow Mountain Local Improvement District Fund accounts for the resources used for the improvements to the district area.

Types of Funds

GENERAL FUND—The General Fund is used to account for resources traditionally associated with governments, which are not required legally or by sound financial management to be accounted for in another fund.

SPECIAL REVENUE FUNDS—Special Revenue Funds account for taxes or other earmarked revenue of the County which finance specified activities as required by law or administrative action.

CAPITAL PROJECTS FUNDS—Capital Projects Funds are used to account for the acquisition and construction of major capital equipment and facilities other than those financed by proprietary funds and trust funds.

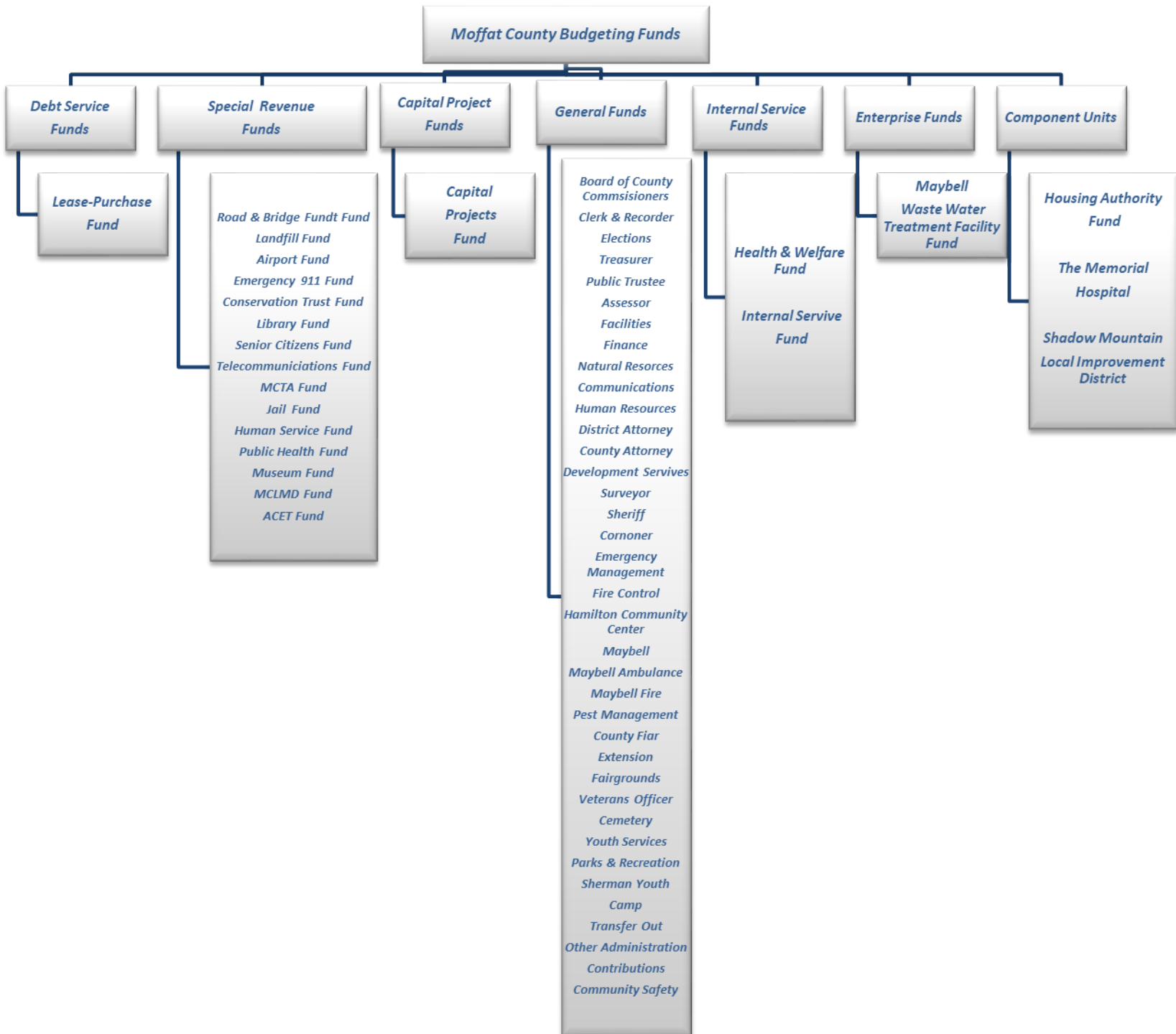
LEASE-PURCHASE FUND—The Debt Service Fund accumulates for payment of the 2014 series and 2015 series certificates of participation (COP's).

PROPRIETARY FUNDS

ENTERPRISE FUNDS—Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.

INTERNAL SERVICE FUNDS—Internal Service Funds are used to account for the financing of goods or services provided by a department or an agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

COMPONENT UNITS—Component Units are legally separate organizations for which the County government is financially accountable. They may also be organizations for which the nature and significance of their relationships with the County government are such that exclusion would cause the County's financial statements to be misleading or incomplete.



Fund Balance Designation

In accordance with Governmental Accounting Standards Board Statement 54 Moffat County has listed each fund balance with the following classifications depicting the relative strength of the constraints that control how specific amounts can be spent:

- **Non-spendable** fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).
- **Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- **Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- **Assigned** fund balance comprises amounts *intended* to be used by the government for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- **Unassigned** fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the general fund.

Source: GASB, March 2009

MOFFAT COUNTY 2023 BUDGETING FUNDS								
	General Fund	Special Revenue Funds	Capital Projects Fund	Lease-Purchase Fund	Internal Service Funds	Enterprise Funds	Component Units	Total Funds
Property Taxes	8,129,271	630,731	-	-	-	-	1,251,719	10,011,721
Sales Taxes	2,732,475	1,482,979	-	-	-	-	-	4,215,454
Specific Ownership Taxes	-	800,000	-	-	-	-	-	800,000
License & Permits	458	30,000	-	-	-	-	-	30,458
Intergovernmental	2,833,324	15,439,066	-	-	-	-	521,568	18,793,958
Charges for Services	1,329,261	869,300	-	-	3,834,274	36,960	64,386,373	70,456,168
Miscellaneous	281,454	330,373	50,000	-	220,000	-	2,093,808	2,975,635
Interest	25,385	30,859	3,280	-	4,048	142	1,348	65,062
Transfers In	-	2,108,263	-	1,261,399	-	-	-	3,369,662
Prior Year Reserves	3,018,749	3,812,691	-	-	1,750	13,111	-	6,846,301
Total Revenue	18,350,377	25,534,262	53,280	1,261,399	4,060,072	50,213	68,254,816	117,564,419
Personnel Expenditures	7,934,699	10,178,655	-	-	-	16,400	30,604,382	48,734,136
Operating Expenditures	4,558,678	11,530,784	-	1,261,399	4,516,926	33,813	36,951,240	58,852,840
Capital Expenditures	2,539,858	2,877,683	7,166,660	-	-	-	98,500	12,682,701
Transfers Out	3,317,143	28,399	-	-	-	-	-	3,345,542
Fund Total Expenditures	18,350,377	24,615,521	7,166,660	1,261,399	4,516,926	50,213	67,654,122	123,615,219
Beginning Fund Balance	19,418,529	18,723,401	23,627,574	-	2,807,657	340,217	8,930,075	73,847,452
Ending Fund Balance	16,399,779	15,802,488	16,514,194	-	2,349,053	327,106	9,530,768	60,923,388
Restricted Reserves	1,323,625	4,156,734	0	0	0	0	203,653	5,684,012
Non-spendable	0	1,600,000	0	0	66,637	222,815	0	1,889,452
Committed Reserves	3,956,652	2,345,714	16,514,194	0	0	0	142,235	22,958,796
Assigned Reserves	598,112	7,700,040	0	0	2,282,416	104,291	9,184,879	19,869,739
Unassigned Reserves	10,521,390	0	0	0	0	0	0	10,521,390

Revenues by Category

Below is the revenue by category for both the County and the Hospital for 2023 Budget.

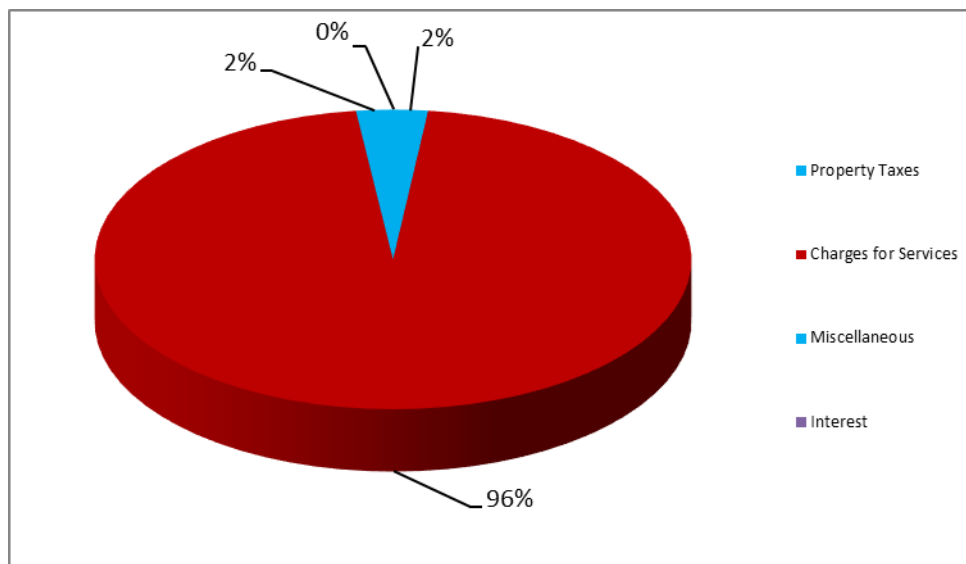
Tax Revenues		County	Hospital*	Total
Property Taxes		8,760,002	1,251,719	10,011,721
Specific Ownership Taxes		800,000	-	800,000
Sales Tax		4,215,454	-	4,215,454
Taxes	Total Taxes	13,775,456	1,251,719	15,027,175

Other Revenues				
Licenses & Permits		30,458	-	30,458
Intergovernmental		18,793,958	-	18,793,958
Charges for Services		6,488,608	63,930,600	70,419,208
Miscellaneous		890,302	2,085,333	2,975,635
Interest		64,640	280	64,920
	Total Other Revenues	26,267,966	66,016,213	92,284,179

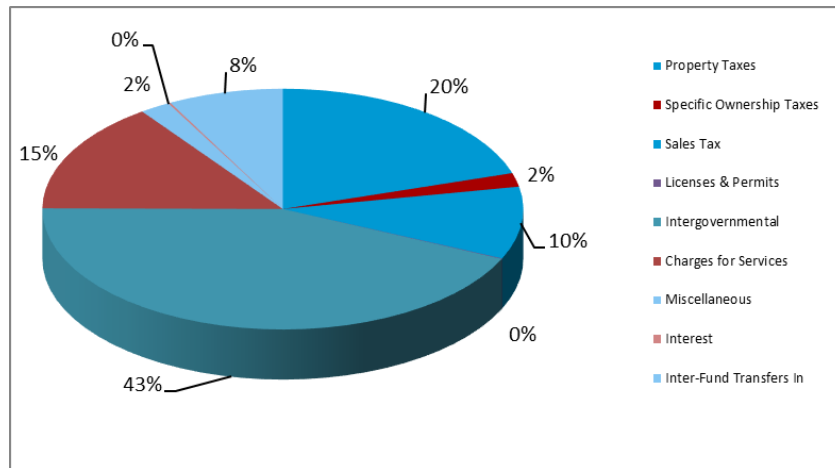
Inter-Fund Transfers In				
Inter-Fund Transfers In		3,369,662	-	3,369,662
	Total Inter-Fund Transfer In	3,369,662	-	3,369,662
	Total Revenue Sources	43,413,084	67,267,932	110,681,016

*The property tax for the Hospital is a **voter dedicated mill levy** from the 2007 election of 3 mills not to exceed \$1,500,000 annually and sunsets in 2046.

The hospital receives 91% of its revenues from charges of services as shown in the chart below:



The County's revenue is more diverse than hospital revenues; receiving 23% from Property tax, 11% from sales tax and 38% from intergovernmental (mainly federal and state) as shown in the chart below.



Sales Tax

Sales tax is composed of sales tax, cigarette tax, severance tax, lodging tax, local marketing district tax, airport excise tax, and 911 taxes.

County Sales Tax

The County has a 2% sales tax. Moffat County's 2% sales tax is collected through the Colorado Department of Revenue. When the County sales tax is collected within the City of Craig and Town of Dinosaur, the Colorado Department of Revenue distributes the revenue as follows:

.50% distributed to the County.

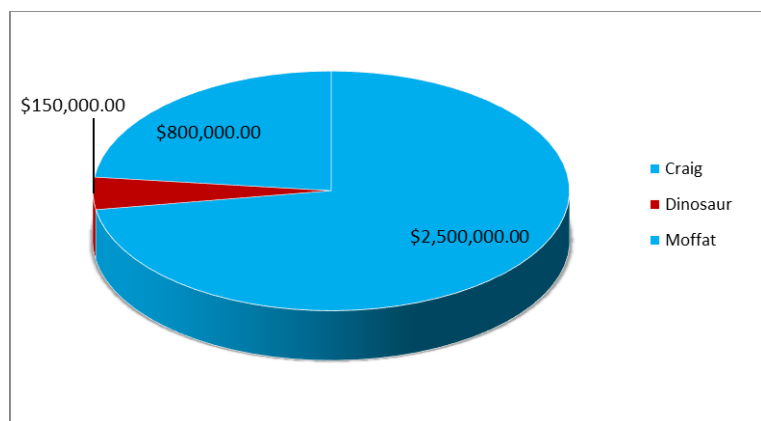
.75% remains with the City of Craig and Town of Dinosaur.

.75% of the Moffat County 2% Sales Tax collected within the City of Craig and Town of Dinosaur is distributed to the County and utilized for the purpose of acquiring, constructing, equipping, furnishing and maintaining capital projects.

For the 2023 budget, this portion of the sales tax revenue received by the County is utilized toward the certificates of participation (COP's) for the remodel of the new County Courthouse, other capital maintenance and capital projects within the County.

When the 2% County Sales tax is collected within the unincorporated part of the County it is utilized for County services. The County portion of the sales tax through all collections is projected at \$800,000 which is currently allocated to the General, Airport, Jail and Road Bridge Fund.

The County is projecting to receive \$2,650,000 in total County sales tax collections for 2023 through the distribution mentioned above and shown in the chart to the right.



Property Tax

Property taxes are collected on the assessed values of real, personal and utility property. Revenues from the 2022 assessment are received in the 2023 budget year. Property taxes include current property taxes, delinquent property tax, penalties, and interest. **Total property tax revenue from all sources is anticipated to decrease \$185,341 from 2022 budget.**

Mill Levy

The mill levy increased from 23.889 to 23.981 in 2022. The increase is due to abatements from 2021 property tax.

Fund	Mill Levy	Property Tax
General Fund	19.362	\$ 8,078,592
Human Services Fund	1.120	\$ 467,308
Public Health Fund	0.390	\$ 162,723
SubTotal	20.872	\$ 8,708,623
Hospital	3.000	\$ 1,251,719
Voter Approved Mill Levy Total	23.872	\$ 9,960,342
Abatement	0.109	\$ 45,479
2022 Total	23.981	\$ 10,005,821

Concerns

2020 Top Ten Taxpayers		
Title	Assessed Value	Total Tax Dollars
Tri Sate Gen & Trans	\$ 113,795,700	\$ 7,339,763
Pacificorp-Electric	\$ 26,580,900	\$ 1,716,062
ColoWyo Coal/Axil Basin Co	\$ 27,827,806	\$ 1,653,253
Public Service (Xcel)	\$ 21,694,100	\$ 1,394,582
Rockies Express Pipeline	\$ 15,134,500	\$ 896,522
Wyo Interstate Co	\$ 14,853,300	\$ 879,954
Trapper Mining Inc	\$ 13,371,413	\$ 863,201
Wexpro Company	\$ 14,016,064	\$ 830,269
Salt River Project	\$ 9,681,100	\$ 625,012
Overland Pass Pipeline	\$ 9,167,500	\$ 543,134
Total	\$ 266,122,383	\$ 16,741,752

The largest concern for Moffat County deals with the heavy reliance on property tax revenue. This concern is compounded by 62% of the assessed value being based on the top ten taxpayers, as shown in the chart to the left. These entities are involved in the energy business, which has a tendency to fluctuate. The energy business is undergoing many political changes at the National and State level, which could significantly impact Moffat County. The financial stability of the County

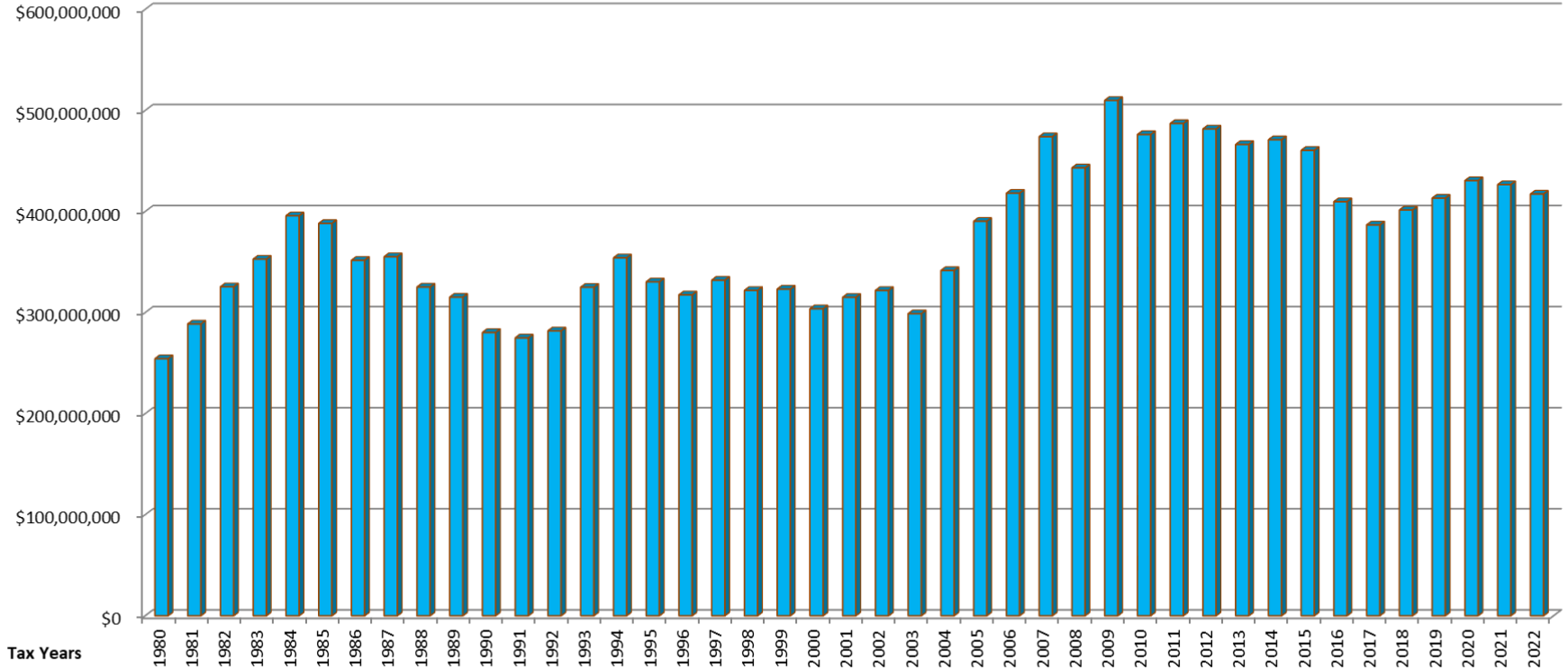
has to be balanced against some measure of concern for the future. In order to address these issues Moffat County has established reserve policies. These reserves could be used to offset a decrease in revenue along with implementation of the recession/net revenue shortfall plan should we lose a taxpayer.

Assessed Valuation History

Below is the assessed valuation history for Moffat County from 1980 to 2022:

Tax Year	Assessed Valuations	Assessed Valuations + or -	% of Change + or -
1980	\$254,378,310		
1981	\$288,702,830	\$34,324,520	13.49%
1982	\$325,499,220	\$36,796,390	12.75%
1983	\$352,857,580	\$27,358,360	8.41%
1984	\$395,764,170	\$42,906,590	12.16%
1985	\$388,190,810	(\$7,573,360)	-1.91%
1986	\$351,711,530	(\$36,479,280)	-9.40%
1987	\$355,261,930	\$3,550,400	1.01%
1988	\$325,238,180	(\$30,023,750)	-8.45%
1989	\$315,232,980	(\$10,005,200)	-3.08%
1990	\$280,318,210	(\$34,914,770)	-11.08%
1991	\$274,946,710	(\$5,371,500)	-1.92%
1992	\$281,935,320	\$6,988,610	2.54%
1993	\$325,044,415	\$43,109,095	15.29%
1994	\$354,142,457	\$29,098,042	8.95%
1995	\$330,417,300	(\$23,725,157)	-6.70%
1996	\$317,498,533	(\$12,918,767)	-3.91%
1997	\$332,024,037	\$14,525,504	4.57%
1998	\$321,893,587	(\$10,130,450)	-3.05%
1999	\$323,207,446	\$1,313,859	0.41%
2000	\$303,746,080	(\$19,461,366)	-6.02%
2001	\$315,097,823	\$11,351,743	3.74%
2002	\$321,878,318	\$6,780,495	2.15%
2003	\$298,877,332	(\$23,000,986)	-7.15%
2004	\$341,605,397	\$42,728,065	14.30%
2005	\$390,341,691	\$48,736,294	14.27%
2006	\$418,099,178	\$27,757,487	7.11%
2007	\$474,028,790	\$55,929,612	13.38%
2008	\$443,165,070	(\$30,863,720)	-6.51%
2009	\$509,921,669	\$66,756,599	15.06%
2010	\$476,142,793	(\$33,778,876)	-6.62%
2011	\$487,067,917	\$10,925,124	2.29%
2012	\$481,684,492	(\$5,383,425)	-1.11%
2013	\$466,342,922	(\$15,341,570)	-3.18%
2014	\$470,970,972	\$4,628,050	0.99%
2015	\$460,492,933	(\$10,478,039)	-2.22%
2016	\$409,697,812	(\$50,795,121)	-11.03%
2017	\$386,675,512	(\$23,022,300)	-5.62%
2018	\$401,479,680	\$14,804,168	3.83%
2019	\$413,210,307	\$11,730,627	2.92%
2020	\$430,546,789	\$17,336,482	4.20%
2021	\$426,604,795	(\$3,941,994)	-0.92%
2022	\$417,239,516	(\$9,365,279)	-2.20%

Moffat County Assessed Valuations 1980 thru 2022



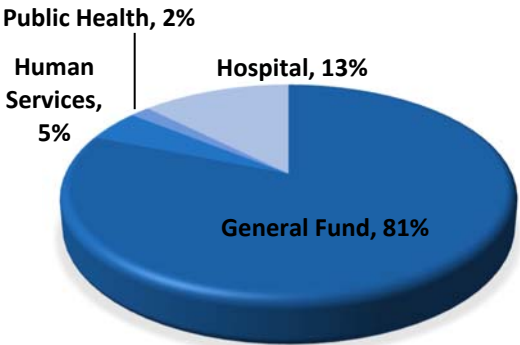
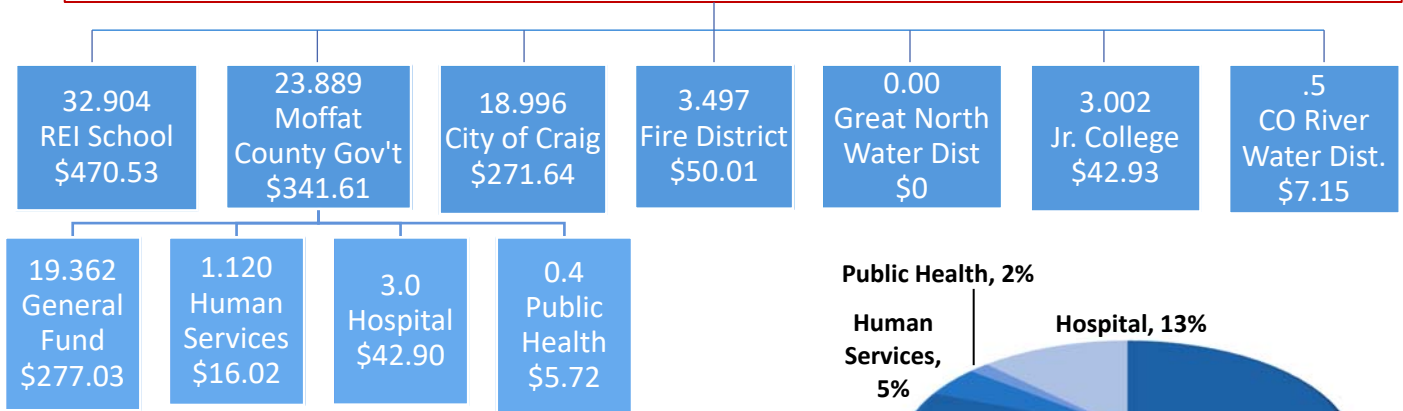
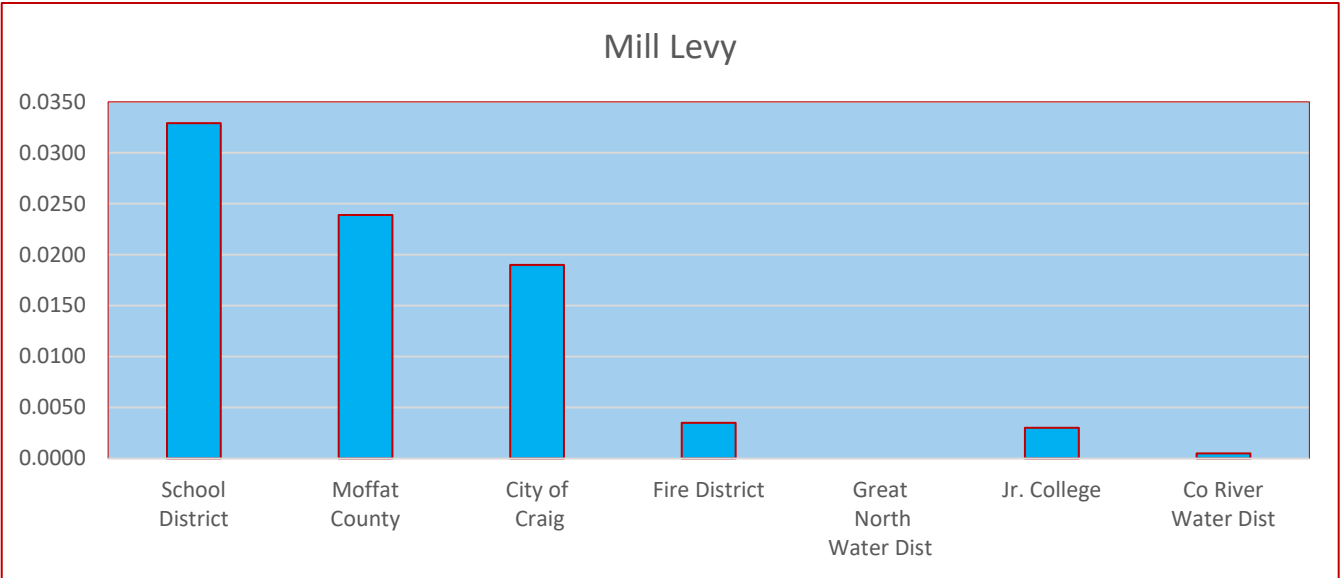
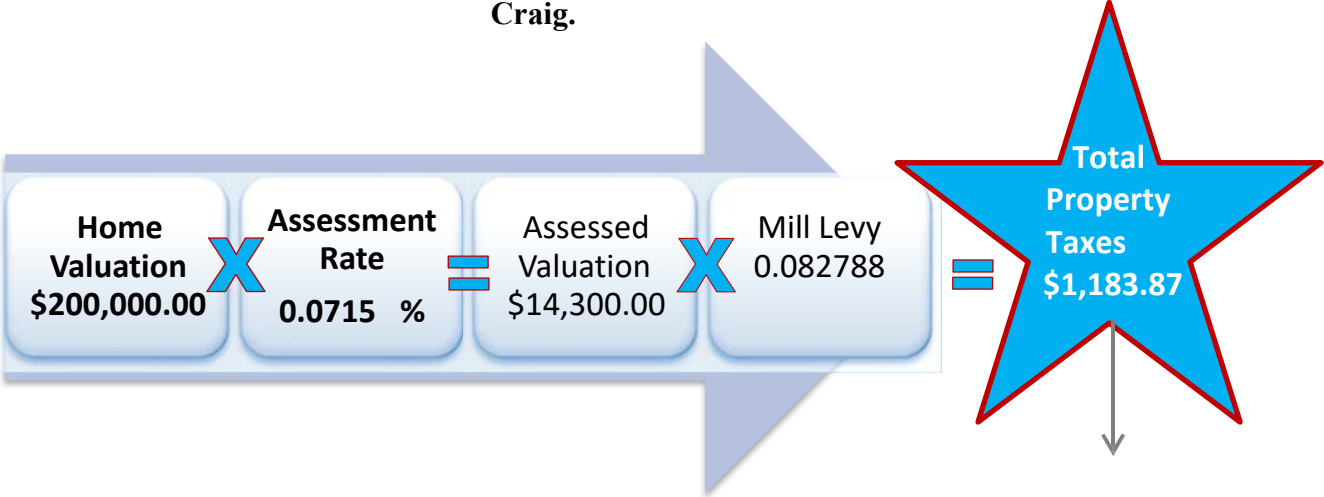
Residential Property Tax

In addition to the 10 top taxpayers, the county receives 13.20% of property tax from residential property tax based on home valuation.

The next pages of graphics depict the property taxes billed for a residential property located within the City of Craig, the county seat of Moffat County, as well as an example in the Town of Dinosaur for the 2021 assessed valuation collected in 2022. The graphics also illustrate the use of the property taxes levied by Moffat County by fund for 2022.

Where Do My Property Taxes Go?

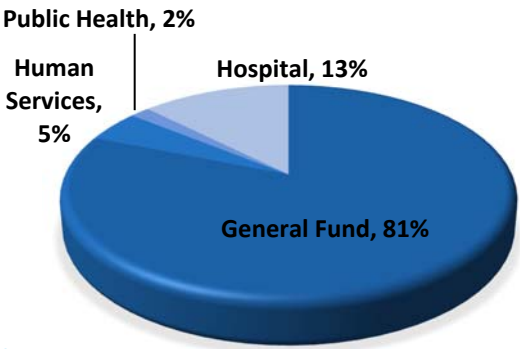
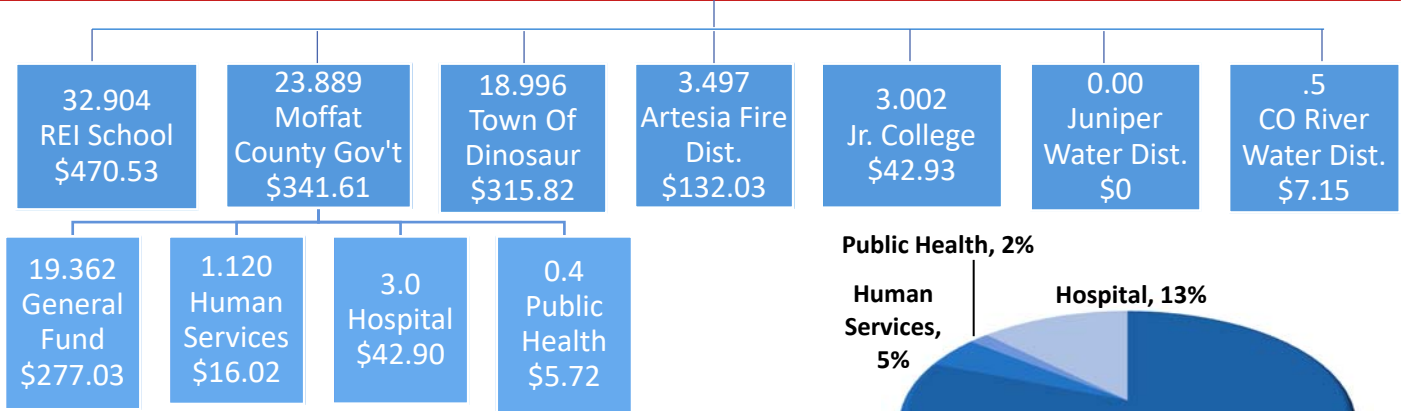
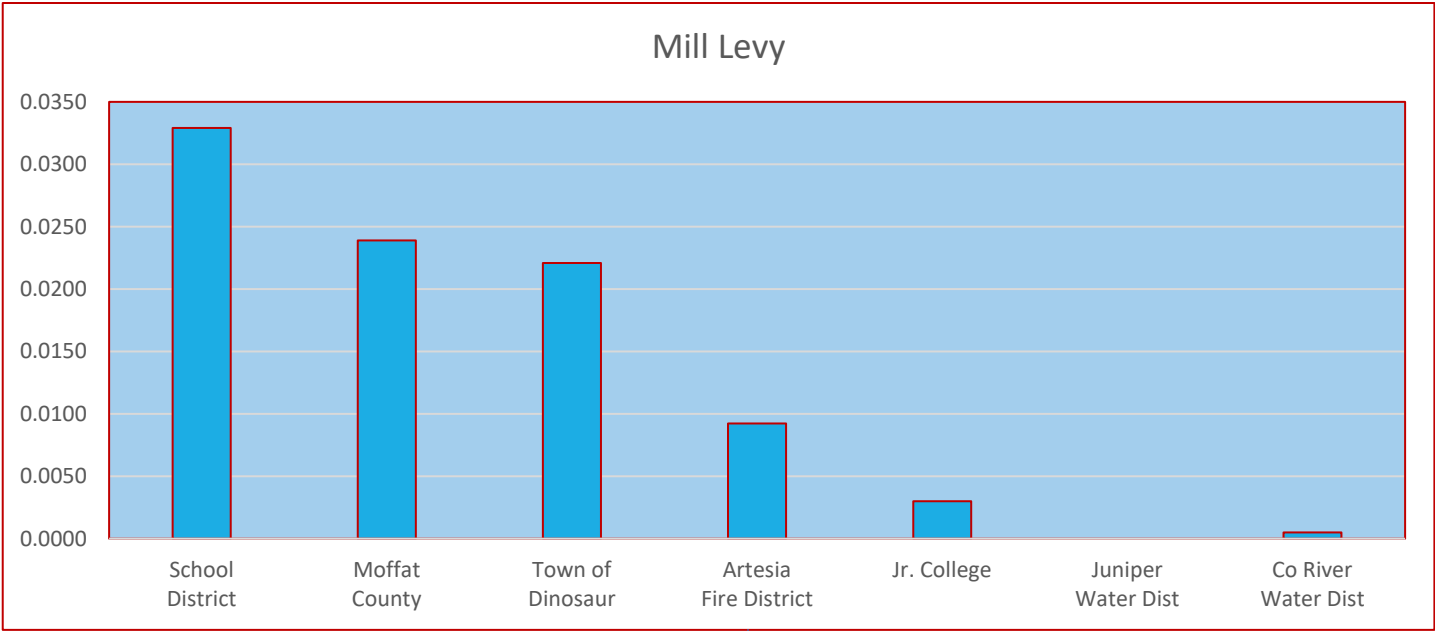
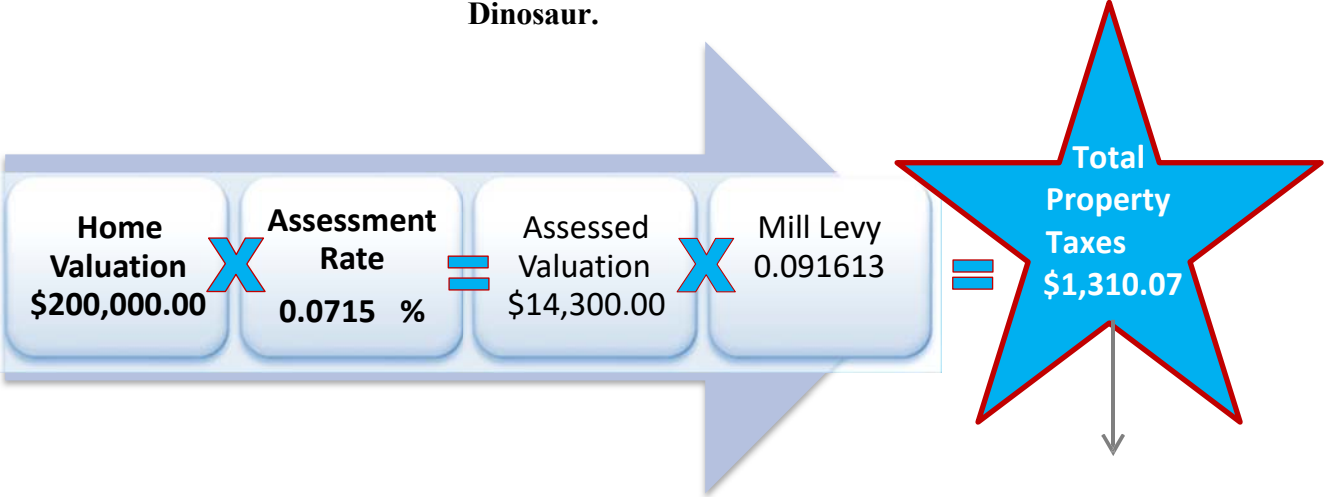
The formula below is an example of the residential property taxes collected by Moffat County, and distributed to taxing entities, for those residents residing within the City of Craig.



This example highlights a home in the City of Craig which has been valued by the county Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Where Do My Property Taxes Go?

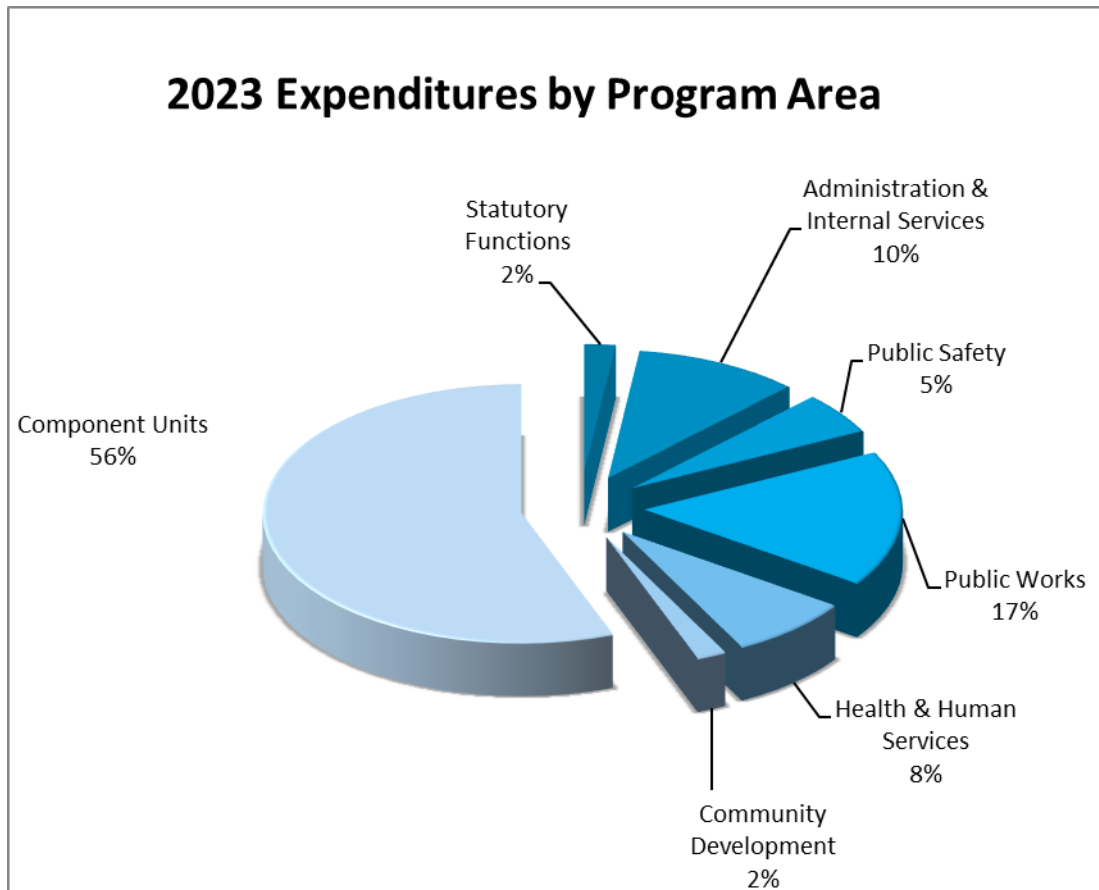
The formula below is an example of the residential property taxes collected by Moffat County, and distributed to taxing entities, for those residents residing within the Town of Dinosaur.



This example highlights a home in the City of Craig which has been valued by the county Assessor at \$200,000. Actual tax bills vary depending on taxing district, valuation and property type.

Expenditures by Program Areas

All of Moffat County's major programs' expenditures are summarized on the following pages in program area sections: Statutory Function, Administration & Internal Services, Public Safety, Public Works, Health and Human Services, Community Development, and the Component Units.



Program Areas	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Statutory Functions	\$2,052,065	\$1,985,921	\$2,271,022	\$2,397,297
Administration & Internal Services	8,799,348	11,182,781	27,090,289	12,686,337
Public Safety	5,952,342	6,173,057	5,912,794	6,394,782
Public Works	13,712,061	9,965,521	10,562,235	20,675,436
Health & Human Services	7,209,395	8,723,153	8,965,018	9,418,414
Community Development	1,920,165	1,835,376	1,964,990	2,260,301
Component Units	71,082,593	71,726,468	68,235,821	67,654,122
Program Areas Totals	\$110,727,970	\$111,592,278	\$125,002,169	\$121,486,689

Program Summary

Statutory Functions	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Board of County Commissioners	\$508,115	\$493,583	\$545,520	\$568,693
Clerk & Recorder's Office	552,777	555,166	636,747	725,399
Elections	102,182	60,796	103,195	114,070
Treasurer's Office	410,392	398,191	405,687	453,491
Public Trustee	17,120	17,015	18,270	21,120
Assessor's Office	427,761	431,921	532,739	485,643
Surveyor	33,717	29,249	28,864	28,881
Statutory Functions	\$2,052,065	\$1,985,921	\$2,271,022	\$2,397,297

Administration & Internal Services	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Finance	\$288,622	\$293,964	\$310,599	\$358,615
Communications	\$6,191	\$240	\$0	\$0
Human Resources	398,890	305,330	309,727	319,686
County Attorney	214,611	215,322	243,361	259,060
Other Administration	1,372,325	1,118,197	1,994,461	2,067,154
Health & Welfare	2,971,223	3,283,898	4,520,908	4,504,826
Central Duplicating	10,600	10,846	12,100	12,100
Information Technology	503,857	465,244	530,504	569,354
Lease-Purchase	735,105	2,521,128	16,428,633	1,261,399
Telecommunications	31,819	10,971	26,650	17,000
Transfer Out	2,266,105	2,957,640	2,713,346	3,317,143
Administration & Internal Services	\$8,799,348	\$11,182,781	\$27,090,289	\$12,686,337

Public Safety	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
District Attorney	\$398,389	\$425,066	\$463,988	\$555,123
Sheriff's Office	1,870,865	1,793,335	1,929,884	2,340,181
Emergency Management	76,315	112,620	158,187	163,382
Emergency Management Ambulance	5,563	7,535	43,900	43,900
Fire Control	130,610	198,100	111,546	111,546
Coroner's Office	141,589	125,795	136,199	186,605
Community Safety	61,889	61,198	76,666	75,000
Emergency 911	177,485	79,233	105,550	105,550
Jail	3,089,637	3,321,806	2,883,374	2,812,995
All Crimes Enforcement Team	0	48,369	3,500	500
Public Safety	\$5,952,342	\$6,173,057	\$5,912,794	\$6,394,782

Program Summary (continued)

Public Works	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Facilities	\$773,420	\$732,783	\$932,547	\$1,155,152
Pest Management	288,276	266,346	366,168	362,837
Fairgrounds	306,541	268,934	398,573	362,950
Cemetery	135,574	145,790	139,949	195,200
Parks & Recreation	188,391	178,805	338,696	208,022
Sherman Youth Camp	9,185	15,138	49,570	61,237
Road & Bridge	7,938,773	6,050,427	7,093,537	9,490,920
Landfill	714,833	547,883	662,531	1,136,739
Airport	118,643	110,623	111,500	401,056
Conservation Trust	207,725	45,637	84,450	84,450
Maybell Waste Water Treatment Facility	51,525	43,623	55,213	50,213
Capital Projects	2,979,174	1,559,532	329,500	7,166,660
Public Works	\$13,712,061	\$9,965,521	\$10,562,235	\$20,675,436

Health & Human Services	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Maybell Ambulance	\$56,851	\$37,436	\$35,175	\$45,722
Maybell Volunteer Fire	17,252	21,339	24,942	24,942
Health Allotments	0	2,000	2,000	2,000
Veteran's Officer	22,162	24,381	25,591	27,287
Youth Services	165,296	151,773	178,320	198,023
Human Services	6,726,617	8,004,867	8,218,038	8,339,437
Public Health	221,216	481,357	480,952	781,003
Health & Human Services	\$7,209,395	\$8,723,153	\$8,965,018	\$9,418,414

Community Development	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Development Services	\$258,362	\$256,032	\$238,965	\$297,836
Natural Resources	169,470	163,774	182,745	185,350
Hamilton Community Center	3,228	2,703	6,725	6,725
Maybell	43,072	62,317	23,877	36,598
County Fair	99,800	143,512	103,784	105,837
Extension Office	80,811	87,488	96,427	100,085
Museum	175,770	0	0	0
Contributions	35,500	48,300	47,000	82,000
Library	303,456	363,332	367,613	464,269
Senior Citizens	211,479	229,159	237,799	246,755
Moffat County Tourism Association	146,246	132,985	144,055	178,846
Moffat County Local Marketing District	392,971	345,774	516,000	556,000
Community Development	\$1,920,165	\$1,835,376	\$1,964,990	\$2,260,301

Program Summary (continued)

Component Units	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Memorial Hospital	\$70,388,305	\$70,995,429	\$67,380,431	\$66,674,574
Housing Authority	673,515	712,284	827,584	951,742
Shadow Mtn Local Improvement District	20,774	18,755	27,806	27,806
Component Units	\$71,082,593	\$71,726,468	\$68,235,821	\$67,654,122

Total All Programs	\$110,727,968	\$111,592,278	\$125,002,169	\$121,486,689
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General Fund Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Sources of Funds:				
Property Taxes	\$ 7,968,789	\$ 8,404,551	\$ 8,272,374	\$ 8,129,271
Sales Tax	2,928,508	2,737,571	3,701,823	2,732,475
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	40,931	54,248	458	458
Intergovernmental	1,719,325	1,472,278	1,726,018	2,833,324
Charges for Services	1,312,443	1,550,760	1,329,261	1,329,261
Miscellaneous	446,641	518,202	281,454	281,454
Interest	114,117	27,153	25,385	25,385
Transfer In	-	-	25,000	-
Fund Balance Used	-	-	1,207,685	3,018,749
Total Sources of Funds	\$ 14,530,754	\$ 14,764,763	\$ 16,569,458	\$ 18,350,377
Uses of Funds:				
Personnel	\$ 6,741,667	\$ 6,657,713	\$ 7,184,164	\$ 7,934,699
Operating	\$ 3,063,494	\$ 2,819,684	\$ 4,169,424	4,558,678
Capital Outlay	\$ 369,812	\$ 239,321	\$ 488,942	\$ 2,539,858
Transfers Out	\$ 2,266,105	\$ 2,957,640	\$ 2,713,346	\$ 3,317,143
Total Uses of Funds	12,441,079	12,674,359	14,555,876	18,350,377
Annual Net Activity	\$ 2,089,662	\$ 2,090,404	\$ 2,013,582	\$ (0)
Cumulative Balance:				
Beginning Fund Balance	\$ 14,432,563	\$ 16,522,227	\$ 18,612,632	\$ 19,418,529
Change in Fund Balance	2,089,662	2,090,404	805,897	(3,018,749)
Ending Fund Balance	\$ 16,522,227	\$ 18,612,632	\$ 19,418,529	\$ 16,399,779
Fund Balance Designations:				
Restricted				
Natural Resources	\$ 14,632	\$ 14,632	\$ 14,632	\$ 14,632
Clerk & Recorder - Electronic Recording	\$ 169,384	\$ 175,278	\$ 178,020	\$ 167,520
Clerk & Recorder - HB 1140 & HB1193	\$ 76,895	\$ 48,826	\$ 11,571	\$ 5,753
Brown's Park School	\$ 6,686	\$ 6,686	\$ 6,686	\$ 6,686
Federal ARP	\$ -	\$ -	\$ 1,129,034	\$ 1,129,034
Restricted	\$ 267,597	\$ 245,422	\$ 1,339,943	\$ 1,323,625
Committed				
60 Days Operating	\$ 1,634,520	\$ 1,579,882	\$ 1,892,643	\$ 2,082,646
Countercyclical Reserve (5%)	\$ 490,258	\$ 473,870	\$ 567,679	\$ 624,669
Emergency (10% Reserve)	\$ 980,516	\$ 947,740	\$ 1,135,359	\$ 1,249,338
Assigned				
Capital Reserve	\$ 116,563	\$ 116,563	\$ 257,917	\$ 598,112
Unassigned				
Subsequent Year's Expenditures	\$ 13,032,772	\$ 15,249,155	\$ 14,224,988	\$ 10,521,390

GENERAL FUND REVENUE TOTAL*

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
11000001	40001	PROPERTY TAX	7,956,119	8,404,551	8,267,174	8,124,071
11000001	40003	INTEREST & PENALTY PROP TAX	12,670	0	5,200	5,200
Property Taxes:			7,968,789	8,404,551	8,272,374	8,129,271
11000001	41001	SALES TAX	2,176,920	2,679,731	2,679,475	2,679,475
11000001	41002	CIGARETTE TAX	3,497	5,004	3,000	3,000
11000001	41003	SEVERANCE TAX	748,091	52,836	1,019,348	50,000
Sales Taxes:			2,928,508	2,737,571	3,701,823	2,732,475
Federal:						
11000001	43001	FEDERAL PILT	368,258	516,482	380,501	0
11000001	43004	FEDERAL MINERAL LEASE	463,301	638,328	743,837	450,000
11000001	43006	FEDERAL WILDLIFE	12,041	11,461	4,345	4,345
12000001	43027	FEDERAL - CARES ACT	633	2,088	0	0
17500001	43008	FEDERAL COST ALLOCATION	54,546	41,954	33,818	84,435
175CARE1	43027	FEDERAL - CARES ACT	642,142	35,606	0	0
175ARP_1	43030	FEDERAL ARP ACT	0	0	397,500	2,128,527
20500002	43012	FEDERAL VEST GRANT	0	3,879	3,000	3,000
21512302	43009	FEDERAL EMERGENCY MNGMNT	30,459	38,000	38,000	38,000
11000001	43015	FEDERAL STATE PUBLIC HEALTH	0	0	0	0
State:						
11000001	43406	STATE EIAF GRANT	0	0	0	0
11500001	43415	STATE ELEC RECORD TECH BOARD	32,326	35,343	27,816	27,816
11500001	43434	STATE COVID19 ELEC REC GRANT	1,795	0	0	0
20500002	43413	STATE FOREST SERVICE GRANT	0	0	0	0
20500002	43414	STATE SEARCH & RESCUE	0	327	0	0
20500002	43416	STATE FINES	23,541	4,378	1,500	1,500
20500002	43417	STATE RANCE WATCH GRANT	0	0	0	0
20500002	43418	STATE HOMELAND SEC EQUIPMENT	0	0	0	0
21512312	43420	STATE PUB HEALTH & ENVIORNMENT	0	0	0	0
22000002	43413	STATE FOREST SERVICE GRANT	5,198	5,555	0	0
22000002	43430	STATE FIRE RELIEF FUND	0	24,760	0	0
31000003	43419	STATE AGNC GRANTS	5,000	0	0	0
41000004	43412	STATE VETERANS OFFICER	14,700	13,328	14,700	14,700
41500004	43411	STATE CORRECTIONAL TREATMENT	4,351	0	0	0
41500004	43418	STATE HOMELAND SEC EQUIPMENT	0	0	0	0
41500004	43433	STATE JUDICIAL DIVERSION	11,791	21,617	23,582	23,582
415SB944	43409	STATE SB94 CASE MANAGEMENT	34,486	28,774	35,419	35,419
415SB944	43410	STATE SB94 MISCELLANEOUS	2,756	2,290	10,000	10,000
51500005	43406	STATE EIAF GRANT	0	0	0	0
51500005	43438	STATE DEPARTMENT OF AGRICULTURAL		36,109		
Local:						
41500004	43900	CITY OF CRAIG	12,000	12,000	12,000	12,000
Intergovernmental:			1,719,325	1,472,278	1,726,018	2,833,324
11500001	42000	LIQUOR LICENSE	458	1,938	458	458
50500005	42001	BUILDING PERMITS	40,474	52,311	0	0
License & Permits:			40,931	54,248	458	458

GENERAL FUND REVENUE TOTAL*

11500001	44025	DEPARTMENT FEES	252,508	299,275	266,000	266,000
11500001	44027	ELECTRONIC RECORDING	31,315	42,894	39,000	39,000
11500001	44042	LATE FEES	26,632	32,046	60,115	60,115
12500001	44025	DEPARTMENT FEES	787,394	874,587	750,000	750,000
13000001	44025	DEPARTMENT FEES	1,417	17,000	6,000	6,000
13500001	44025	DEPARTMENT FEES	6,537	11,027	3,500	3,500
17500001	44028	CABLE FRANCHISE FEE	4,534	4,357	4,346	4,346
20500002	44024	PENALTY ASSESSMENT	7,488	0	8,000	8,000
20500002	44025	DEPARTMENT FEES	37,292	49,478	30,000	30,000
20500002	44045	FINGERPRINTS	180	0	0	0
21512312	44019	EMERGENCY MNGMNT AMBULANCE	0	0	20,000	20,000
30500003	44025	DEPARTMENT FEES	16,598	11,960	15,000	15,000
31000003	44023	CAMPGROUND RENTAL	3,914	2,676	1,000	1,000
31000003	44025	DEPARTMENT FEES	9,713	22,380	15,000	15,000
31000003	44039	RV DUMP FEES	11,007	11,974	10,000	10,000
31500003	44029	CEMETERY OPENINGS	16,985	18,695	15,000	15,000
31500003	44030	CEMETERY SALE OF LOTS	9,275	19,765	8,000	8,000
31500003	44031	CEMETERY VASES FOUNDATION	551	137	300	300
32000003	44020	ICE RINK	24,246	56,286	40,000	40,000
32000003	44023	CAMPGROUND RENTAL	140	80	100	100
32000003	44025	DEPARTMENT FEES	3,400	6,800	5,000	5,000
32000003	44026	CONCESSIONS	267	599	400	400
32500003	44023	CAMPGROUND RENTAL	13,472	5,835	10,000	10,000
32500003	44041	DAY USE FEE	2,725	62	2,000	2,000
325FRMN3	44023	CAMPGROUND RENTAL	0	8,117	0	0
325FRMN3	44041	DAY USE FEE	0	2,331	0	0
40000004	44025	DEPARTMENT FEES	5,104	3,281	5,000	5,000
41500004	44040	SB215 FEES	4,518	2,732	9,000	9,000
50500005	44021	PLANNING FEES	3,050	3,125	2,000	2,000
50500005	44022	CONTRACTOR REVENUE	0	0	0	0
51500005	44023	CAMPGROUND RENTAL	25,744	38,717	0	0
51500005	44025	DEPARTMENT FEES	0	0	0	0
51500005	44038	SHOWER FEES	3,898	2,349	0	0
51500005	44039	RV DUMP FEES	2,540	2,195	0	0
52500005	44025	DEPARTMENT FEES	0	0	4,500	4,500
Charges for Services:			1,312,443	1,550,760	1,329,261	1,329,261

10000001	46002	TRAVEL REIMBURSEMENT	0	0	0	0
10000001	46004	REIMBURSEMENT	0	200	0	0
11000001	45001	MISCELLANEOUS	3,093	(1,030)	0	0
11000001	45022	SALE OF ASSETS	(1,667)	3,300	0	0
11000001	45027	GAINS/LOSS INVESTMENTS	0	0	0	0
11500001	46003	COPY REIMBURSEMENT	1,953	716	1,665	1,665
12000001	46004	REIMBURSEMENT	34,420	33,027	10,000	10,000
12500001	45014	BONUS TAX SALE	6,918	5,985	3,000	3,000

GENERAL FUND REVENUE TOTAL*

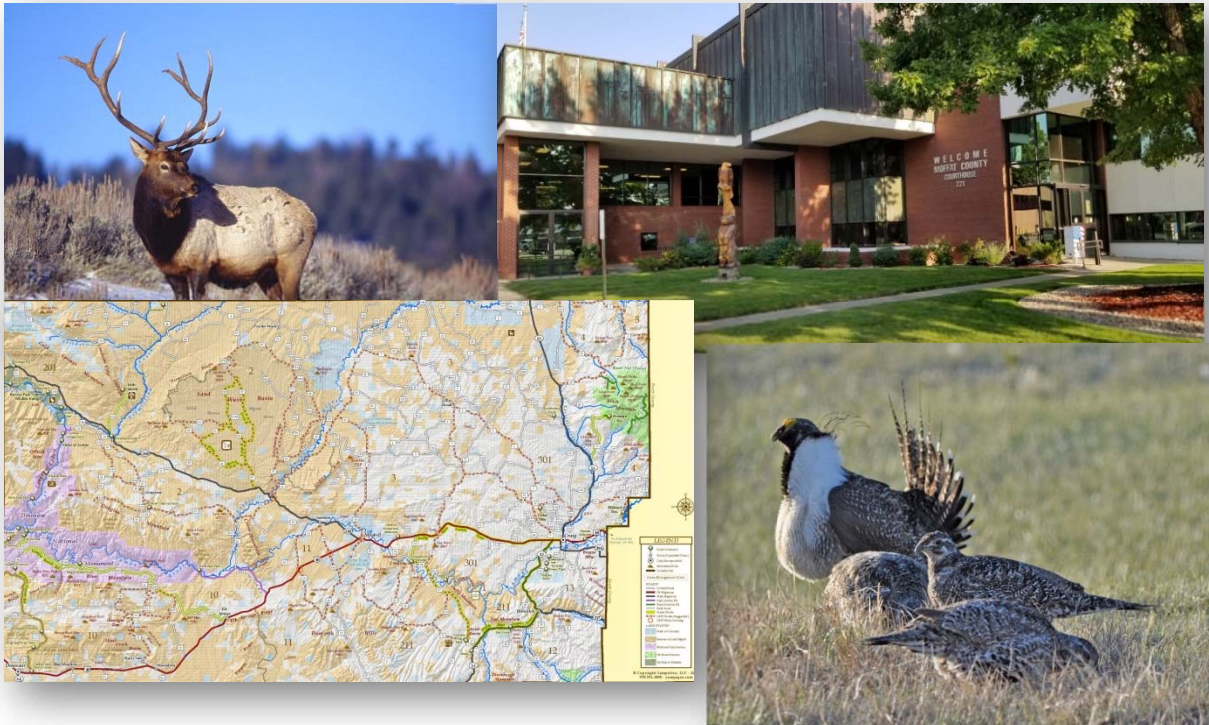
12500001	46005	POSTAGE REIMBURSEMENT	634	772	0	0
13500001	46003	COPY REIMBURSEMENT	8,506	0	5,000	5,000
14000001	46004	REIMBURSEMENT	4	74	0	0
15000001	46004	REIMBURSEMENT	379	0	0	0
15500001	45022	SALE OF ASSETS	130	325	500	500
15500001	46004	REIMBURSEMENT	7,019	8,921	8,442	8,442
16000001	46004	REIMBURSEMENT	1,733	1,109	1,000	1,000
16000001	46007	SALARY REIMBURSEMENT	19,637	23,262	17,500	17,500
17500001	45016	PLATTE RIVER POWER	36,227	36,216	36,216	36,216
17500001	46004	REIMBURSEMENT	0	4,422	0	0
17500001	46006	PAYROLL REIMBURSEMENT	10	13	0	0
175CARE1	45001	MISCELLANEOUS	29,275	0	0	0
20000002	45017	DA BUDGET OVERAGE	21,107	27,798	0	0
20500002	45015	DUI LEAF	4,248	3,196	4,500	4,500
20500002	46001	INSURANCE REIMBURSEMENT	1,747	2,500	0	0
20500002	46002	TRAVEL REIMBURSEMENT	257	6,104	0	0
20500002	46004	REIMBURSEMENT	6,504	10,179	1,000	1,000
20500002	46008	OVERTIME REIMBURSEMENT	0	500	5,000	5,000
20500002	46009	TRAINING REIMBURSEMENT	15,182	49,416	4,000	4,000
20800002	46004	REIMBURSEMENT	450	0	0	0
21512302	46004	REIMBURSEMENT	0	2,000	0	0
30000003	45013	BUILDING USE	97,741	92,521	84,000	84,000
30000003	46001	INSURANCE REIMBURSEMENT	467	2,360	0	0
30000003	46004	REIMBURSEMENT	98,441	109,860	82,631	82,631
30500003	46004	REIMBURSEMENT	36	41	0	0
31000003	45001	MISCELLANEOUS		8		
31000003	45008	DONATIONS	0	0	0	0
31000003	46004	REIMBURSEMENT	730	822	0	0
31500003	46004	REIMBURSEMENT	37	52	0	0
31500003	45001	MISCELLANEOUS		0		
32000003	45012	HAY LEASE	9,358	10,858	9,000	9,000
32000003	45001	MISCELLANEOUS		0		
32000003	46001	INSURANCE REIMBURSEMENT		3,191		
32000003	46004	REIMBURSEMENT	1,382	1,506	0	0
32500003	45001	MISCELLANEOUS		5		
32500003	46001	INSURANCE REIMBURSEMENT	11,187	0	0	0
32500003	45008	DONATIONS	0	0	0	0
40000004	46004	REIMBURSEMENT	342	3,616	0	0
40000004	45008	DONATIONS		1,000		
40500004	45001	MISCELLANEOUS	3,727	9,804	0	0
41500004	45001	MISCELLANEOUS	210	125	1,000	1,000

GENERAL FUND REVENUE TOTAL*

41500004	45002	UNITED WAY	298	191	500	500
41500004	46004	REIMBURSEMENT	75	0	500	500
50000005	46004	REIMBURSEMENT	0	0	0	0
50500005	46004	REIMBURSEMENT	0	45	0	0
51000005	45008	DONATIONS	0	0	0	0
51000005	46004	REIMBURSEMENT	20	22	0	0
51500005	45008	DONATIONS	4,568	1,135	0	0
51500005	45026	OTHER REVENUE	1,033	10,000	0	0
51500005	46004	REIMBURSEMENT	55	62	0	0
52100005	45008	DONATIONS	18,437	51,972	6,000	6,000
52500005	46004	REIMBURSEMENT	734	0	0	0
52700005	46004	REIMBURSEMENT	0	0	0	0
Miscellaneous:			446,641	518,202	281,454	281,454
11000001	47001	INTEREST EARNED	114,117	27,153	25,385	25,385
Interest:			114,117	27,153	25,385	25,385
11000001	48180	TRANSFER IN HEALTH & WELFARE	0	0	25,000	0
			0	0	0	0
			0	0	0	0
Transfer In:			0	0	25,000	0
Total Revenue:			14,530,754	14,764,763	15,361,773	15,331,628

*Revenue detail is also listed under departments that receive revenue in General Fund to identify specific collections by department.

Moffat County Board of Commissioners



Moffat County Commissioners: Tony Bohrer, Melody Villard and Donald Broom
Phone: (970) 824-5517
Email: bocc@moffatcounty.net



Mission Statement:

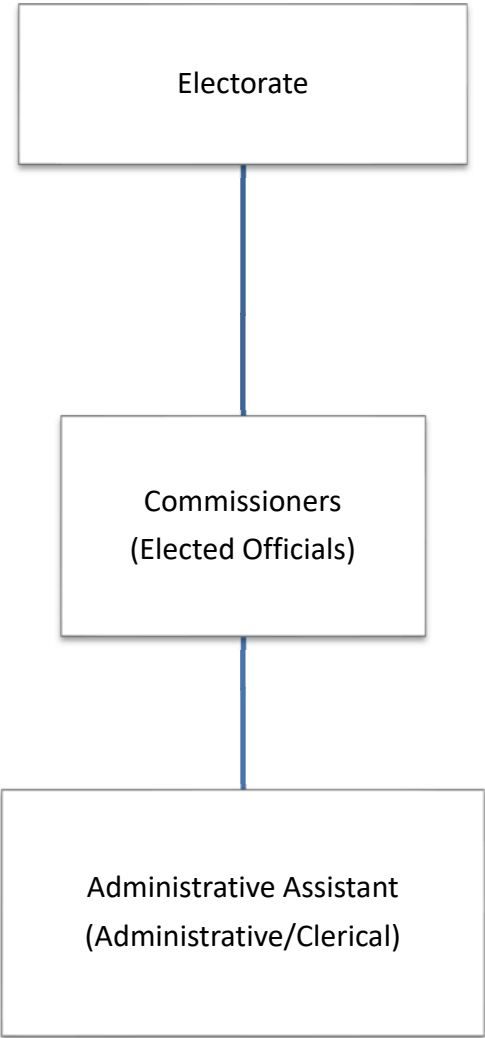
It is the Mission of the Moffat County Commissioners to serve the people of Moffat County.

Purpose of Department:

- ✓ Govern responsibly in accordance with the State constitution and on behalf of the legislature in order to represent the interest of, and provide public services to the citizens of Moffat County.
- ✓ Provide a natural and social environment suitable for a variety of commercial, recreational and personal pursuits in which people can live, work, play, grow up and grow old, reasonably safe from crime and other harm.

Board of County Commissioners Personnel Schedule	
Position Title	FTE
Commissioner	3.00
BOCC Administrative Assistant	0.67
Total	3.67

Board of County Commissioners Organizational Chart



Board of County Commissioner Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
10000001	50010	ELECTED OFFICIAL WAGES	234,628	250,581	249,476	257,001
10000001	50025	FULL TIME SHARED WAGES	29,306	29,536	34,558	38,860
10000001	50044	LONGEVITY	0	20	260	724
10000001	50060	FRINGE BENEFITS	94,567	110,760	115,151	111,197
10000001	50080	RETIREMENT	15,687	6,917	17,058	17,794
Personnel Expenditures:			374,188	397,814	416,503	425,576
10000001	51001	AUDIT SERVICES	30,000	30,000	30,900	45,000
10000001	51015	LEGAL SERVICES	1,567	3,721	10,576	10,576
10000001	52051	DINOSAUR LANDFILL	0	0	12,000	12,000
10000001	53002	ADVERTISING/LEGAL NOTICES	6,670	8,750	7,235	9,235
10000001	53009	DUES & MEETINGS	34,624	33,940	36,000	36,000
10000001	53034	SOIL CONSERVATION	12,500	12,500	12,500	12,500
10000001	53042	TELEPHONE	0	186	0	0
10000001	53046	TRAVEL	1,839	1,183	11,724	11,724
10000001	54015	COPIES	180	0	450	950
10000001	54038	MISCELLANEOUS	5,405	3,615	3,297	3,297
10000001	54042	OFFICE SUPPLIES	792	1,874	1,800	1,800
10000001	54049	POSTAGE	0	0	35	35
10000001	52018	FACILITY RENTAL	0	0	2,500	0
Operating Expenditures:			93,577	95,769	129,017	143,117
10000001	60014	EQUIPMENT VEHICLES	40,350	0	0	0
Capital Expenditures:			40,350	0	0	0
Expenditure Total:			508,115	493,583	545,520	568,693

Moffat County Clerk & Recorder



Moffat County Clerk & Recorder: Stacy Morgan

Phone: 970-824-9116

Email: smorgan@moffatcounty.net

Mission Statement:

Our Team Mission Statement:

“Dedication to the highest quality of customer service delivered with integrity, friendliness, and enthusiasm.”

Purpose of Department:

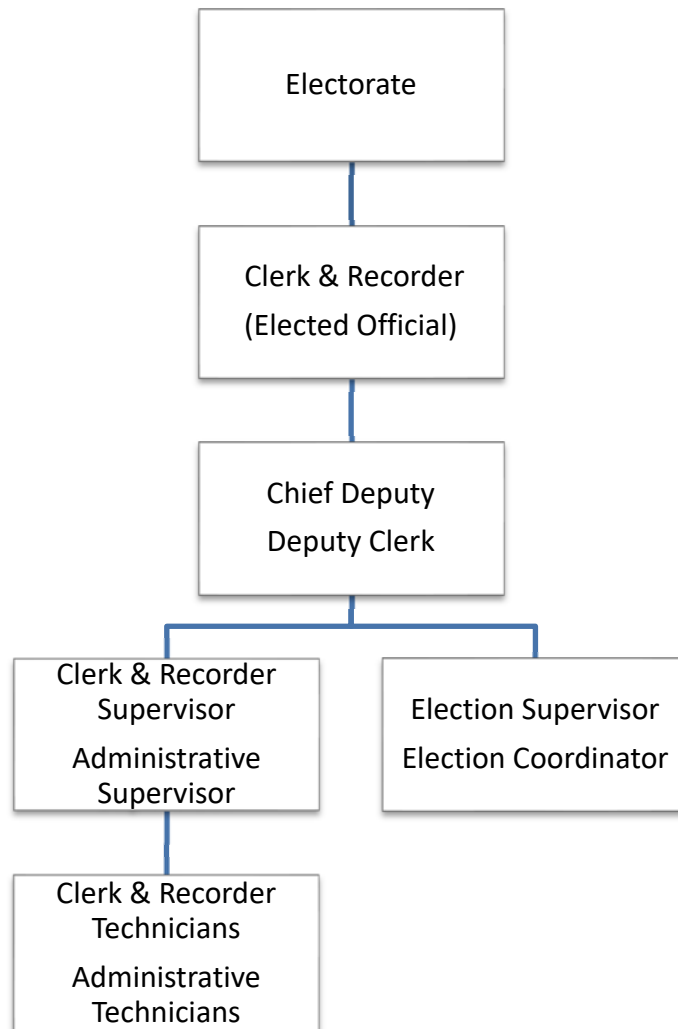
The County Clerk & Recorder’s Office is responsible for administering a number of state statutes in regards to motor vehicles, elections, liquor licensing and marriage licenses. The Clerk’s Office also serves as clerk to the Board of County Commissioners, and recorder of legal documents.

- ✓ Clerk to the Board: Maintains and preserves the minutes of all meetings including Board of Equalization and Board of Health.
- ✓ Recording Division: Records and indexes all documents which establish legal rights to property. Additionally this department processes all land surveys, plat maps and military separation records.
- ✓ Election Division: Chief Election Officer of the County is responsible for the registration of voters and administrative functions relative to the conduct of primary, general and special district elections.
- ✓ Motor Vehicle Division: This division is responsible for titling and registering all motor vehicles, issuing license plates and collecting taxes and fees as set by Colorado law and acts as an authorized agent of the Colorado Department of Revenue.

Clerk and Recorder Personnel Schedule

Position Title	FTE
Clerk & Recorder	1.00
Chief Deputy	1.00
Senior Clerk & Recorder Technician	1.00
Clerk & Recorder Technician	3.00
Clerk & Recorder Technician	0.70
Election Coordinator	1.00
Contract Labor	0.00
Total	7.70

Clerk & Recorder Organizational Chart



Clerk and Recorder Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
11500001	43415	STATE ELEC RECORD TECH BOARD	32,326	35,343	27,816	27,816
11500001	43434	STATE COVID19 ELEC REC GRANT	1,795	0	0	0
11500001	42000	LIQUOR LICENSE	458	1,938	458	458
11500001	44025	DEPARTMENT FEES	252,508	299,275	266,000	266,000
11500001	44027	ELECTRONIC RECORDING	31,315	42,894	39,000	39,000
11500001	44042	LATE FEES	26,632	32,046	60,115	60,115
11500001	46003	COPY REIMBURSEMENT	1,953	716	1,665	1,665
Total Revenue:			346,987	412,211	395,054	395,054

Clerk and Recorder Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
11500001	50010	ELECTED OFFICIAL WAGES	81,358	81,048	80,746	88,253
11500001	50020	FULL TIME WAGES	212,858	224,086	228,645	313,300
11500001	50030	PART TIME WAGES	19,644	22,703	79,999	34,350
11500001	50042	OVER TIME	0	0	0	0
11500001	50044	LONGEVITY	2,620	2,610	2,600	2,600
11500001	50046	LEAVE PAID OUT	0	0	0	1,520
11500001	50060	FRINGE BENEFITS	162,915	153,913	166,122	196,511
11500001	50080	RETIREMENT	17,823	18,465	18,719	24,249
Personnel Expenditures:			497,219	502,824	576,831	660,783
11500001	52037	REPAIRS EQUIP/MAINT	0	0	2,000	2,000
11500001	53005	COMPUTER EXPENSE/SERVICES	0	0	1,500	1,500
11500001	53009	DUES & MEETINGS	1,217	1,217	1,500	1,500
11500001	53046	TRAVEL	303	2,791	3,500	3,500
11500001	54023	ELECTRONIC RECORDING	6,242	9,160	7,000	10,500
11500001	54037	MISC EQUIPMENT	0	0	1,500	1,500
11500001	54038	MISCELLANEOUS	206	152	1,000	1,000
11500001	54042	OFFICE SUPPLIES	3,364	2,485	4,500	4,500
11500001	54049	POSTAGE	8,964	9,467	9,600	10,800
11500001	56002	ELEC REC TECH BOARD GRANT	33,467	27,070	27,816	27,816
11500001	56006	COVID19 GRANT	1,795	0	0	0
Operating Expenditures:			55,559	52,343	59,916	64,616
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			552,777	555,166	636,747	725,399

Clerk & Recorder Election's Division



Moffat County Clerk & Recorder: Stacy Morgan

Phone: 970-824-9116

Email: smorgan@moffatcounty.net

Mission Statement:

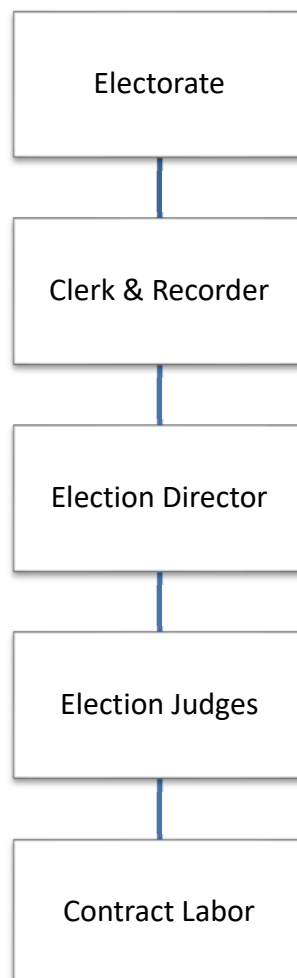
Moffat County is dedicated to the integrity and transparency in the conduct of fair and accurate elections.

Purpose of Department:

- ✓ The election department is responsible for voter registration and the conduct of all primary, general and special county elections, training of election judges, and tabulation and certification of election results.
- ✓ Election conduct is according to state statute and directed by the Secretary of State.
- ✓ The election department also provides election services and assistance to municipalities, school districts and special districts of Moffat County.
- ✓ Encourages voter participation and equality.
- ✓ Provides information and assistance with voting information, candidate campaign finance and voter registration.

Elections Personnel Schedule	
Position Title	FTE
Election Judges	n/a
Contract Labor	n/a
Total	0.00

Elections Organizational Chart



Election Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
12000001	43027	FEDERAL - CARES ACT	633	2,088	0	0
12000001	46004	REIMBURSEMENT	34,420	33,027	10,000	10,000
Total Revenue:			35,053	35,115	10,000	10,000

Election Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
12000001	50054	JUDGES	12,155	3,322	9,500	9,500
Personnel Expenditures:			12,155	3,322	9,500	9,500
12000001	52016	EQUIPMENT RENTAL	32,796	33,451	34,125	45,000
12000001	53002	ADVERTISING/LEGAL NOTICES	626	214	1,000	1,000
12000001	53005	COMPUTER EXPENSE/SERVICES	95	54	1,000	1,000
12000001	53009	DUES & MEETINGS	0	0	2,500	2,500
12000001	53046	TRAVEL	1,287	0	4,000	4,000
12000001	54037	MISC EQUIPMENT	909	522	2,000	2,000
12000001	54038	MISCELLANEOUS	442	845	1,000	1,000
12000001	54045	OPERATING SUPPLIES	47,606	19,388	33,370	33,370
12000001	54049	POSTAGE	6,267	3,000	8,000	8,000
12000001	58006	EVEN YEAR ELECTION	0	0	6,700	6,700
Operating Expenditures:			90,027	57,474	93,695	104,570
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			102,182	60,796	103,195	114,070

Moffat County Treasurer



Moffat County Treasurer: Robert Razzano

Phone: 970-824-9111

Email: rrazzano@moffatcounty.net

Mission Statement:

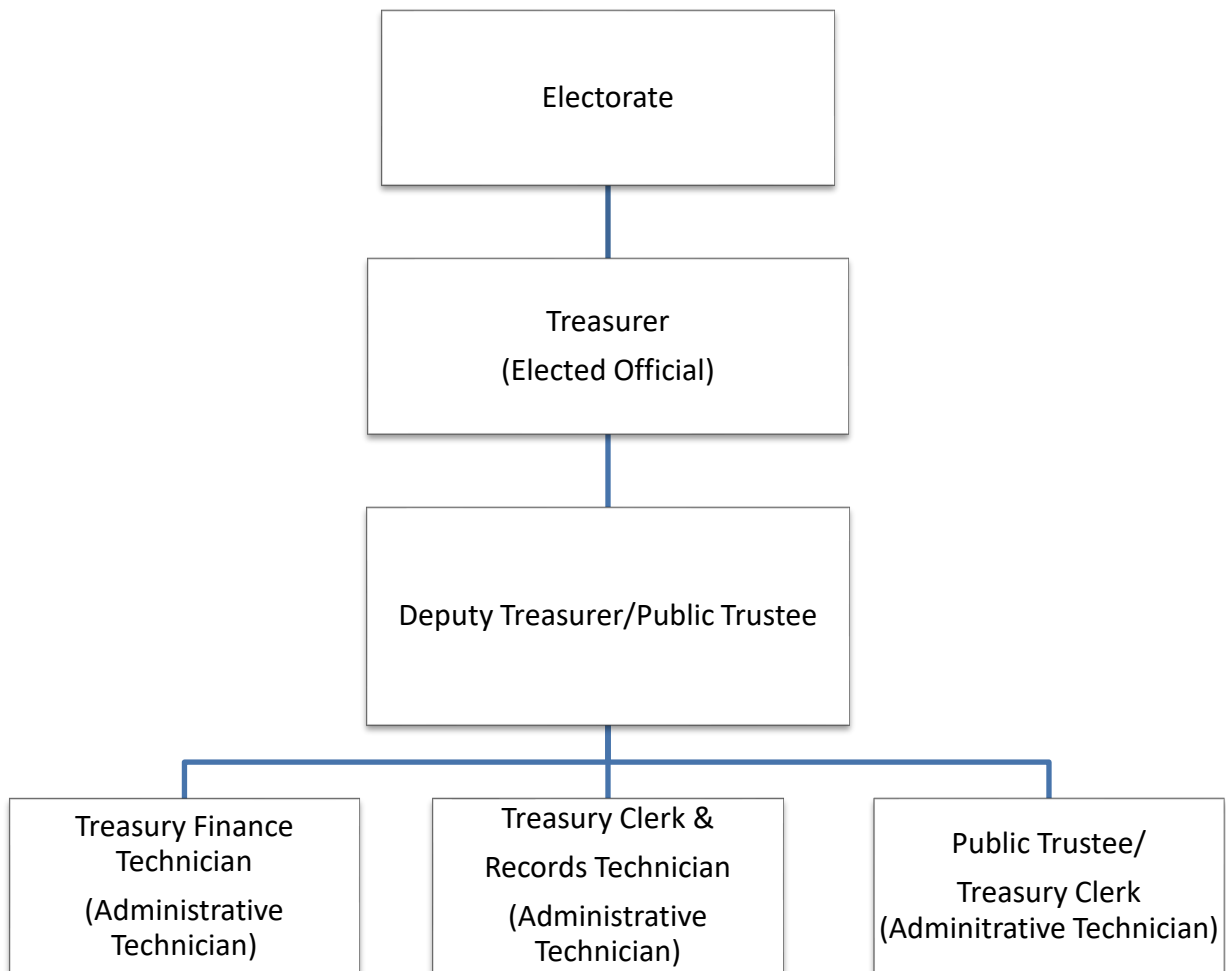
The Moffat County Treasurer is the custodian of all funds for the county. Our mission is to provide collection; receipt and deposit services for all funds due to and received by the county in a courteous, efficient, accurate, accountable and timely manner and provide other support as required of the community and government.

Purpose of Department:

- ✓ The Treasurer is the custodian of all funds for the county.
- ✓ The Treasurer's primary function is the collection and distribution of property taxes in compliance with Colorado Statutes.
- ✓ The Treasurer is responsible for the collection of unpaid property taxes and special assessments.
- ✓ The Treasurer also conducts an annual tax lien sale for unpaid real property and manufactured home taxes.

Treasurer Personnel Schedule	
Position Title	FTE
Treasurer/Public Trustee	0.75
Deputy Treasurer	1.00
Treasury Finance Technician	1.00
Treasury Clerk & Records Technician	1.00
Total	3.75

Elections Organizational Chart



Treasurer Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
12500001	44025	DEPARTMENT FEES	787,394	874,587	750,000	750,000
12500001	45014	BONUS TAX SALE	6,918	5,985	3,000	3,000
12500001	46005	POSTAGE REIMBURSEMENT	634	772	0	0
Total Revenue:			794,946	881,344	753,000	753,000

Treasurer Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
12500001	50010	ELECTED OFFICIAL WAGES	81,358	81,048	80,746	88,253
12500001	50020	FULL TIME WAGES	139,647	140,523	141,383	166,000
12500001	50044	LONGEVITY	2,620	2,610	2,600	2,600
12500001	50046	LEAVE PAID OUT	0	0	0	12,050
12500001	50060	FRINGE BENEFITS	133,118	122,005	121,081	119,716
12500001	50080	RETIREMENT	13,418	13,451	13,484	15,411
Personnel Expenditures:			370,161	359,636	359,294	404,030
12500001	52037	REPAIRS EQUIP/MAINT	219	0	234	234
12500001	53002	ADVERTISING/LEGAL NOTICES	21,055	20,970	21,055	23,000
12500001	53004	BONDS	1,159	0	1,800	1,800
12500001	53009	DUES & MEETINGS	550	0	800	1,300
12500001	53046	TRAVEL	280	0	2,500	2,500
12500001	53056	EMPLOYEE EDUCATION	0	0	1,000	1,000
12500001	53058	PRINTING	570	130	474	550
12500001	54038	MISCELLANEOUS	266	2,252	431	500
12500001	54040	OFFICE EQUIPMENT	498	463	577	650
12500001	54042	OFFICE SUPPLIES	3,052	2,940	4,095	4,500
12500001	54049	POSTAGE	12,581	11,801	13,427	13,427
Operating Expenditures:			40,230	38,555	46,393	49,461
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			410,392	398,191	405,687	453,491

Moffat County Public Trustee



Moffat County Treasurer: Robert Razzano

Phone: 970-824-9111

Email: rrazzano@moffatcounty.net

Mission Statement:

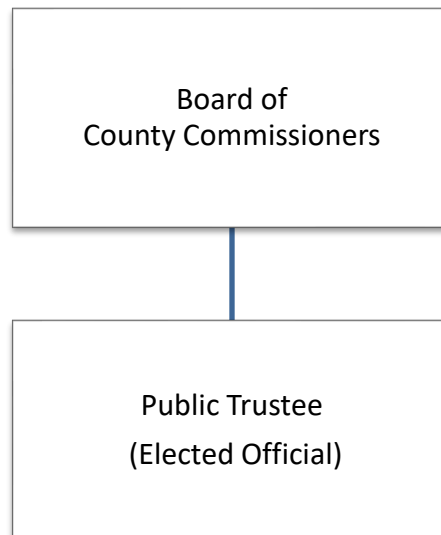
The Office of Public Trustee is committed to processing all releases of deeds of trust in an accurate, timely fashion in accordance with Colorado Law, while protecting the rights of borrowers, lenders and lien holders and also providing service and education regarding the foreclosure proceedings.

Purpose of Department:

- ✓ The Public Trustee provides a system of checks and balances between borrower and lender. To provide a fair opportunity to owners of property, as well as providing the foreclosing party requirements and timelines that must be met.

Public Trustee Personnel Schedule	
Position Title	FTE
Public Trustee	0.25
Total	0.25

Public Trustee Organizational Chart



Treasurer Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
12500001	44025	DEPARTMENT FEES	787,394	874,587	750,000	750,000
12500001	45014	BONUS TAX SALE	6,918	5,985	3,000	3,000
12500001	46005	POSTAGE REIMBURSEMENT	634	772	0	0
Total Revenue:			794,946	881,344	753,000	753,000

Treasurer Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
12500001	50010	ELECTED OFFICIAL WAGES	81,358	81,048	80,746	88,253
12500001	50020	FULL TIME WAGES	139,647	140,523	141,383	166,000
12500001	50044	LONGEVITY	2,620	2,610	2,600	2,600
12500001	50046	LEAVE PAID OUT	0	0	0	12,050
12500001	50060	FRINGE BENEFITS	133,118	122,005	121,081	119,716
12500001	50080	RETIREMENT	13,418	13,451	13,484	15,411
Personnel Expenditures:			370,161	359,636	359,294	404,030
12500001	52037	REPAIRS EQUIP/MAINT	219	0	234	234
12500001	53002	ADVERTISING/LEGAL NOTICES	21,055	20,970	21,055	23,000
12500001	53004	BONDS	1,159	0	1,800	1,800
12500001	53009	DUES & MEETINGS	550	0	800	1,300
12500001	53046	TRAVEL	280	0	2,500	2,500
12500001	53056	EMPLOYEE EDUCATION	0	0	1,000	1,000
12500001	53058	PRINTING	570	130	474	550
12500001	54038	MISCELLANEOUS	266	2,252	431	500
12500001	54040	OFFICE EQUIPMENT	498	463	577	650
12500001	54042	OFFICE SUPPLIES	3,052	2,940	4,095	4,500
12500001	54049	POSTAGE	12,581	11,801	13,427	13,427
Operating Expenditures:			40,230	38,555	46,393	49,461
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			410,392	398,191	405,687	453,491

Moffat County Assessor



Moffat County Assessor: Larona McPherson

Phone: 970-824-9102

Email: lmcperson@moffatcounty.net

Mission Statement:

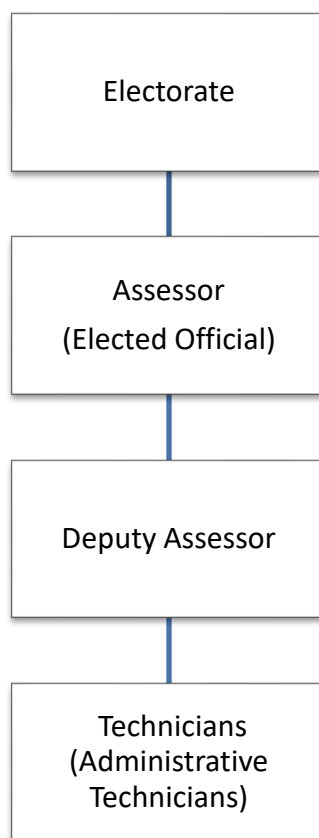
It is the mission of the Moffat County Assessor to generate values for all classifications of property located in Moffat County.

Purpose of Department:

- ✓ To discover, list, classify and value all types of property in Moffat County
- ✓ Preparation of tax roll
- ✓ Process ownership transfers
- ✓ To maintain and update the county mapping records
- ✓ Generate the Abstract of Assessment
- ✓ The certification of valuations to all taxing districts
- ✓ Administer and process Senior Exemptions and Veterans Exemptions

Assessor Personnel Schedule	
Position Title	FTE
Assessor	1.00
Deputy Assessor	1.00
Technicians	2.00
Total	4.00

Assessor Organizational Chart



Assessor Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
13500001	44025	DEPARTMENT FEES	6,537	11,027	3,500	3,500
13500001	46003	COPY REIMBURSEMENT	8,506	0	5,000	5,000
Total Revenue:			15,043	11,027	8,500	8,500

Assessor Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
13500001	50010	ELECTED OFFICIAL WAGES	81,358	81,048	80,746	88,253
13500001	50020	FULL TIME WAGES	132,689	137,651	186,806	169,700
13500001	50042	OVER TIME	0	0	1,250	1,250
13500001	50046	LEAVE PAID OUT	0	0	0	1,100
13500001	50050	CONTRACT LABOR	75,181	81,698	93,880	87,500
13500001	50060	FRINGE BENEFITS	118,089	102,278	129,386	90,613
13500001	50080	RETIREMENT	11,092	13,122	13,471	15,477
Personnel Expenditures:			418,410	415,796	505,539	453,893
13500001	51018	OTHER PROFESSIONAL SERVICES	0	1,625	4,000	7,000
13500001	52035	REPAIRS AUTO	301	0	600	600
13500001	52037	REPAIRS EQUIP/MAINT	280	635	1,000	1,000
13500001	53002	ADVERTISING/LEGAL NOTICES	55	29	100	100
13500001	53009	DUES & MEETINGS	1,588	2,416	2,750	3,250
13500001	53028	REAPPRAISAL	926	2,375	2,750	3,750
13500001	53046	TRAVEL	132	994	2,000	2,000
13500001	53052	WEB SITE FEE	2,400	2,400	3,600	3,600
13500001	53056	EMPLOYEE EDUCATION	264	250	2,750	2,000
13500001	53058	PRINTING	1,072	490	800	1,100
13500001	54034	MAPS	0	0	100	100
13500001	54038	MISCELLANEOUS	281	0	500	500
13500001	54042	OFFICE SUPPLIES	644	973	2,000	2,000
13500001	54049	POSTAGE	1,410	3,938	4,250	4,750
Operating Expenditures:			9,351	16,124	27,200	31,750
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			427,761	431,921	532,739	485,643

Finance



Finance Director: Cathy Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Mission Statement:

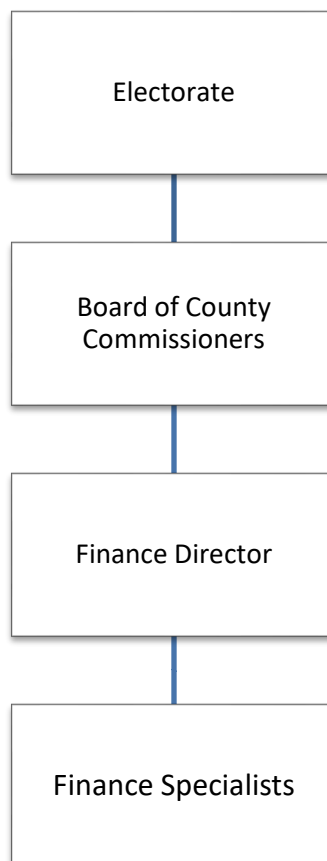
It is the mission of the Moffat County Finance Department to process financial information with confidentiality, integrity and high ethical standards in order to assist County Department Heads and Elected Officials in successfully managing departments, assisting the County to use its resources effectively and efficiently and to serve the citizens of Moffat County by providing accurate and timely information.

Purpose of Department:

- ✓ The Finance Department is responsible for preparing and retaining the County's financial accounting records on a basis that complies with Generally Accepted Accounting Principles (GAAP), General Accounting Standard Board (GASB) and Code of Federal Regulation 2 CFR 200.
- ✓ The main functions of the Finance Department are budget preparation, mill levy certification, accounts payable, payroll process, tax reporting, general ledger entry, accounts receivable, cash reconciliation, monitoring cash flows, sales tax distribution, fixed assets, long-term debt, financial monitoring and coordinating the annual audit.

Finance Personnel Schedule	
Position Title	FTE
Finance Director	1.00
Finance Specialist	2.00
Finance Specialist	0.50
PH Finance Specialist	0.50
Total	4.00

Finance Organizational Chart



Finance Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
14000001	46004	REIMBURSEMENT	4	74	0	0
Total Revenue:			4	74	0	0

Finance Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
14000001	50020	FULL TIME WAGES	174,549	194,462	182,266	192,300
14000001	50025	FULL TIME SHARED WAGES	15,716	1,137	25,917	25,700
14000001	50030	PART TIME WAGES	23,136	22,903	24,002	33,000
14000001	50042	OVER TIME	0	651	1,000	2,000
14000001	50044	LONGEVITY	2,620	2,610	2,600	0
14000001	50050	CONTRACT LABOR	0	0	0	0
14000001	50060	FRINGE BENEFITS	53,798	52,839	52,601	80,609
14000001	50080	RETIREMENT	10,859	10,880	12,707	13,080
Personnel Expenditures:			280,678	285,483	301,093	346,689
14000001	53002	ADVERTISING/LEGAL NOTICES	210	40	580	580
14000001	53009	DUES & MEETINGS	1,549	1,150	1,000	1,000
14000001	53042	TELEPHONE	0	136	0	600
14000001	53046	TRAVEL	102	0	2,500	3,000
14000001	54038	MISCELLANEOUS	44	226	180	200
14000001	54042	OFFICE SUPPLIES	5,641	6,450	4,705	6,005
14000001	54048	PAPER SUPPLIES	399	480	530	530
14000001	54049	POSTAGE	0	0	11	11
Operating Expenditures:			7,944	8,482	9,506	11,926
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			288,622	293,964	310,599	358,615

Communications



Public Information Advisor: Vacant

Phone:

Email:

Mission Statement:

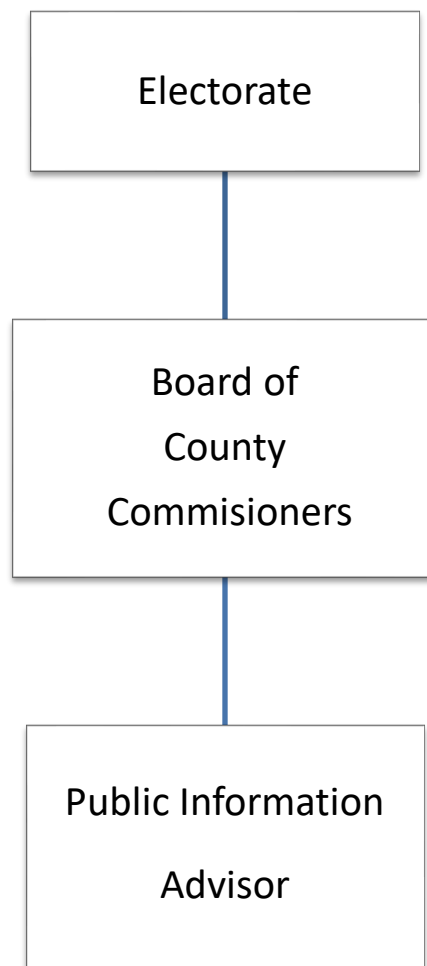
It is the mission of the Communications Department to advise the Board of County Commissioners (BOCC) on integrated strategies, plans, and programs designed to ensure that all communication and public relation efforts are cohesive, consistent, and effective in supporting the advancement of Moffat County's goals.

Purpose of Department:

- ✓ To effectively inform the electorate of specific issues facing the county as well as how/why the BOCC is acting upon them.

Communications Personnel Schedule	
Position Title	FTE
Pub Info Advisor	0.00
Total	0.00

Communications Organizational Chart



Communications Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
14500001	50030	PART TIME WAGES	235	0	0	0
14500001	50042	OVER TIME	400	0	0	0
14500001	50046	LEAVE PAID OUT	1,585	0	0	0
14500001	50060	FRINGE BENEFITS	547	0	0	0
14500001	50080	RETIREMENT	133	0	0	0
Personnel Expenditures:			2,900	0	0	0
14500001	54045	OPERATING SUPPLIES	3,291	240	0	0
Operating Expenditures:			3,291	240	0	0
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			6,191	240	0	0

Human Resources



Human Resources Director: Vacant

Phone: 970-824-9108

Email:

Mission Statement:

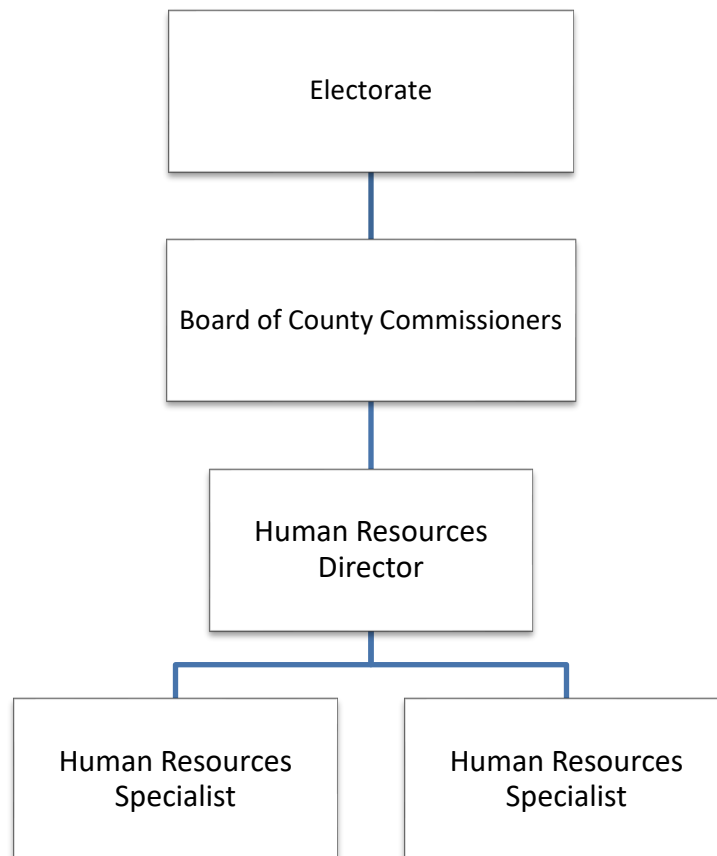
To conduct all aspects of the Human Resources function in such a manner as to improve the recruitment and retention of qualified employees and to minimize risk through compliance with all local, state, and national laws and regulations.

Purpose of Department:

The Human Resources Department provides centralized support to Moffat County employees, department heads, elected officials, and boards in the areas of labor and employee relations, staff recruitment, selection and retention, classification and compensation, benefits, and employee training and professional development so they can continue efficient agency operations.

Human Resources Personnel Schedule	
Position Title	FTE
Human Resources Director	1.00
Human Resources Specialist	2.00
Total	3.00

Human Resources Organizational Chart



Human Resources Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
15000001	46004	REIMBURSEMENT	379	0	0	0
Total Revenue:			379	0	0	0

Human Resources Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
15000001	50020	FULL TIME WAGES	130,235	171,529	166,273	192,380
15000001	50025	FULL TIME SHARED WAGES	15,722	0	0	0
15000001	50042	OVER TIME	0	4	0	0
15000001	50044	LONGEVITY	2,620	2,610	2,600	0
15000001	50046	LEAVE PAID OUT	0	3,344	0	0
15000001	50060	FRINGE BENEFITS	84,213	92,708	87,763	76,145
15000001	50080	RETIREMENT	8,915	9,891	10,132	8,202
Personnel Expenditures:			241,705	280,085	266,768	276,727
15000001	53002	ADVERTISING/LEGAL NOTICES	24	0	4,000	4,000
15000001	53005	COMPUTER EXPENSE/SERVICES	143	2,185	2,712	2,712
15000001	53009	DUES & MEETINGS	6,624	6,417	6,500	6,500
15000001	53011	OTHER EDUCATION & TRAVEL	0	0	0	0
15000001	53018	INSURANCE	140,175	2,837	2,837	2,837
15000001	53031	RETIREMENT BOARD	0	0	3,800	3,800
15000001	53042	TELEPHONE	1,323	2,842	1,620	1,620
15000001	53046	TRAVEL	2,697	3,195	3,080	3,080
15000001	53056	EMPLOYEE EDUCATION	3,991	3,327	7,152	7,152
15000001	54038	MISCELLANEOUS	406	485	500	500
15000001	54042	OFFICE SUPPLIES	1,144	622	1,158	1,158
15000001	54049	POSTAGE	0	142	100	100
15000001	54059	SAFETY INCENTIVE	0	202	2,000	2,000
15000001	58003	EMPLOYEE APPRECIATION	658	2,993	7,500	7,500
Operating Expenditures:			157,185	25,245	42,959	42,959
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			398,890	305,330	309,727	319,686



Information Technology Director: Mason Siedschlaw

Phone: 970-826-3403

Email: msiedschlaw@moffatcounty.net

Mission Statement:

It is the mission of the Moffat County Information Technology Department to provide timely, quality services to all of the departments within Moffat County, by prudent utilization of available resources for the purposes of:

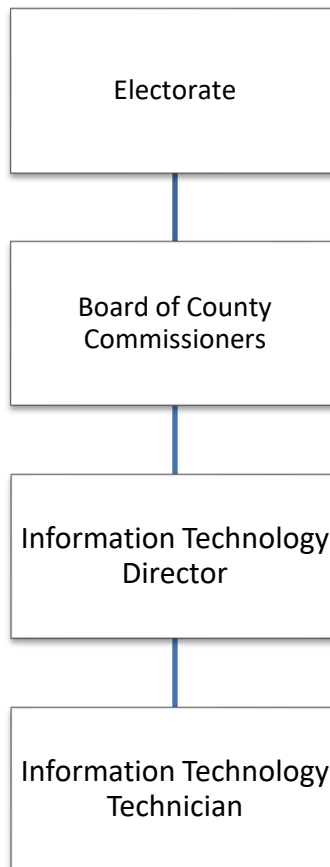
- Providing for access while protecting the security and integrity of our networks, applications, and data
- Pursuing new technologies and new horizons
- Remaining responsive to the evolving needs of Moffat County

Purpose of Department:

- ✓ Information Technology provides the implementation and maintenance to network services that Moffat County uses in its organization. Specific tasks may include the coordination of requests for services between users and operating or applications systems. Confer with users or review requests for services or other information to identify requirements for information services; coordinate with departments, contractors or vendors as needed to provide required services or support. Maintain an inventory of information services equipment, supplies, and materials; review technical publications and other information to identify new technology and improvements in hardware or software, make recommendations concerning new purchases, changes in contracts or other actions, prepare and coordinate purchase orders, contracts and other documents as required. Aid in training or assist users with various system applications, respond to various problems and coordinate with staff to affect solutions or enhance systems performance.

Information Technology Personnel Schedule	
Position Title	FTE
Information Technology Director	1.00
Information Technology Technician	1.00
Total	2.00

Information Technology Organizational Chart



Information Technology Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
15500001	45022	SALE OF ASSETS	130	325	500	500
15500001	46004	REIMBURSEMENT	7,019	8,921	8,442	8,442
Total Revenue:			7,149	9,246	8,942	8,942

Information Technology Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
15500001	50020	FULL TIME WAGES	122,690	123,545	135,627	162,000
15500001	50044	LONGEVITY	148	702	1,200	1,700
15500001	50060	FRINGE BENEFITS	37,058	33,389	33,817	66,769
15500001	50080	RETIREMENT	7,412	7,455	8,210	9,822
Personnel Expenditures:			167,309	165,090	178,854	240,291
15500001	52029	MAINTENANCE CONTRACTS	299,898	265,238	313,500	283,213
15500001	53005	COMPUTER EXPENSE/SERVICES	7,242	5,843	7,400	7,400
15500001	53042	TELEPHONE	9,748	7,484	8,850	8,850
15500001	53046	TRAVEL	22	0	300	300
15500001	54042	OFFICE SUPPLIES	569	1,485	850	850
15500001	54045	OPERATING SUPPLIES	1,993	3,528	2,550	2,550
15500001	54049	POSTAGE	18	17	200	200
Operating Expenditures:			319,489	283,595	333,650	303,363
15500001	60005	CAPITAL OUTLAY	17,059	16,559	18,000	25,700
Capital Expenditures:			17,059	16,559	18,000	25,700
Expenditure Total:			503,857	465,244	530,504	569,354

Moffat County Attorney



Moffat County Attorney: Rebecca Tyree, Esq.

Phone: 970-826-3404

Email: Rtyree@moffatcounty.net

Mission Statement:

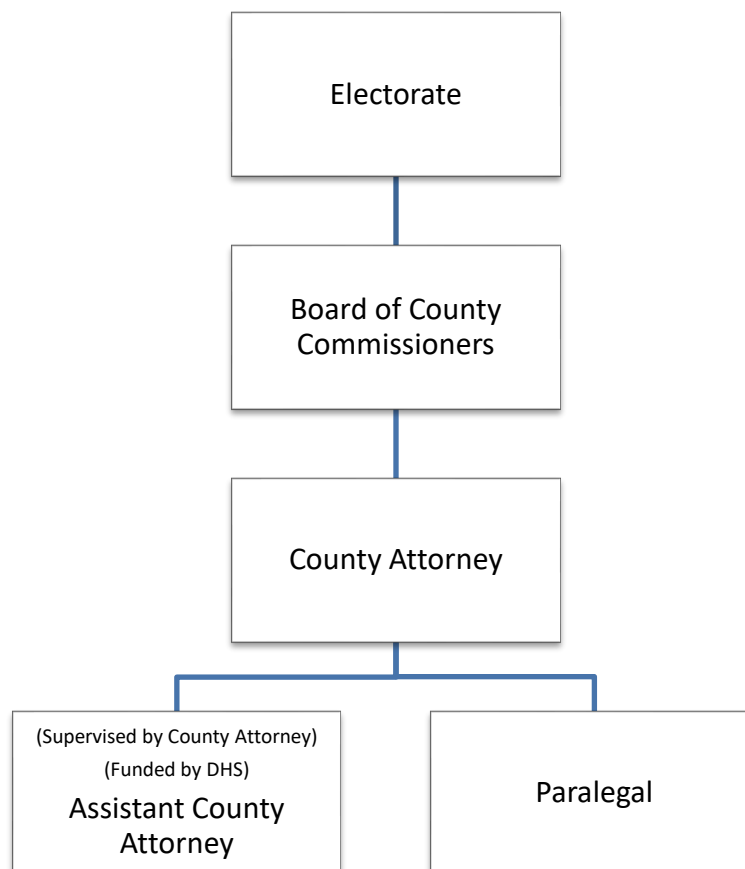
To provide quality legal advice and representation of Moffat County Government includes Moffat County Board of County Commissioners, County Boards and Departments, and Elected Officials and Moffat County Department of Human Services thereby enabling these entities to provide better services and leadership to the Moffat County community.

Purpose of Department:

- ✓ The County Attorney's Office provides legal counsel to the Board of County Commissioners, and Elected Officials and County Departments and Boards. The office represents Moffat County in connection with litigation, administrative proceedings, settlement discussions, negotiations and similar proceedings except insured claims and provides contract management services, including negotiation, preparation and enforcement of leases and contracts to which Moffat County is a party.
- ✓ The County Attorney supervises County Attorney staff.
- ✓ The County Attorney identifies, researches and prepares advisements for the Board and all departments and divisions of county government on legal issues relevant to the general operation of county offices, including employment/personnel, special districts, land use, land transfers, prescriptive rights, and premises liability, and researches laws, regulations, policies and precedent decisions and interprets the law and its applications to county legal issues.
- ✓ The County Attorney and the Assistant County Attorney also provide legal counsel to Department of Human Services, including child welfare and child support enforcement services. Human Services reimburses the County Attorney's office for its proportional share of the time and expenses of the County Attorney's Office and all direct costs incurred by the County Attorney's Office on behalf of Human Services.
- ✓ The Paralegal in the County Attorney's Office assists the County Attorney and Assistant County Attorney in providing the above services and oversees Colorado Open Record Act requests as Custodian of Public Records.

County Attorney Personnel Schedule	
Position Title	FTE
County Attorney	1.00
Paralegal	1.00
Total	2.00

County Attorney Organizational Chart



County Attorney Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
16000001	46004	REIMBURSEMENT	1,733	1,109	1,000	1,000
16000001	46007	SALARY REIMBURSEMENT	19,637	23,262	17,500	17,500
Total Revenue:			21,369	24,371	18,500	18,500

County Attorney Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
16000001	50020	FULL TIME WAGES	149,512	150,442	151,363	164,560
16000001	50060	FRINGE BENEFITS	52,628	46,329	46,140	46,855
16000001	50080	RETIREMENT	8,971	9,027	9,082	9,874
Personnel Expenditures:			211,111	205,797	206,585	221,289
16000001	51006	CIVIL SERVICES	290	315	300	300
16000001	51018	OTHER PROFESSIONAL SERVICES	0	5,000	25,000	25,000
16000001	52029	MAINTENANCE CONTRACTS	1,415	1,646	4,850	4,850
16000001	53002	ADVERTISING/LEGAL NOTICES	210	0	500	500
16000001	53009	DUES & MEETINGS	705	1,255	1,655	1,700
16000001	53046	TRAVEL	0	0	2,871	2,871
16000001	54007	BOOKS	324	236	350	350
16000001	54037	MISC EQUIPMENT	10	0	200	1,000
16000001	54038	MISCELLANEOUS	10	188	200	200
16000001	54042	OFFICE SUPPLIES	537	885	850	1,000
Operating Expenditures:			3,501	9,525	36,776	37,771
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			214,611	215,322	243,361	259,060

County Surveyor



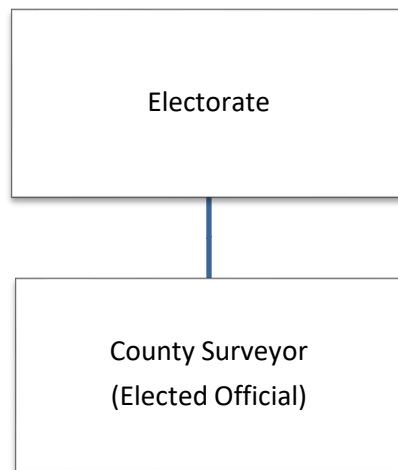
County Surveyor: Bill Baker
Phone: 970 272-9942

Mission Statement:

- ✓ To represent the County in boundary disputes pursuant to C.R.S. sections 30-6-110 and 30-10-906.
- ✓ To notify the County attorney of any unsettled boundary disputes or boundary discrepancies within the county which may come to their attention.
- ✓ To file in the office of the county clerk and recorder all surveys, field notes, calculations, maps, and any other records pertaining to work authorized and financed by the board of county commissioners.
- ✓ Conduct surveys to establish the boundaries of county property, including road rights-of-way, or any other surveys necessary to the county.
- ✓ Accept filing maps of surveys that establish monuments and keep a current record of all survey monuments within the county.
- ✓ Examine all survey maps and plats before they are recorded by the county clerk and recorder to insure proper content and form.
- ✓ Conduct geodetic control surveys, vertical control surveys, or any surveys for the purpose of geographic information systems.
- ✓ Conduct or supervise construction surveys necessary to the County.
- ✓ Provide reference monuments for the remuneration or monument upgrades of public land survey.

County Surveyor Personnel Schedule	
Position Title	FTE
County Surveyor	1.00
Total	1.00

County Surveyor Organizational Chart



Surveyor Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
16500001	50010	ELECTED OFFICIAL WAGES	4,589	4,572	4,555	4,978
16500001	50060	FRINGE BENEFITS	28,853	24,403	24,035	23,903
16500001	50080	RETIREMENT	275	274	274	0
Personnel Expenditures:			33,717	29,249	28,864	28,881
16500001	54045	OPERATING SUPPLIES	0	0	0	0
Operating Expenditures:			0	0	0	0
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			33,717	29,249	28,864	28,881

Transfer Out Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
17000001	59001	TRANSFER OUT AIRPORT	58,072	40,116	53,250	202,118
17000001	59010	TRANSFER OUT LEASE PURCHASE	0	1,194,580	1,229,206	1,233,000
17000001	59011	TRANSFER OUT LIBRARY	345,857	345,857	360,857	345,857
17000001	59015	TRANSFER OUT PSC-JAIL	1,714,321	1,270,795	915,900	1,367,767
17000001	59016	TRANSFER OUT PUBLIC HEALTH	147,855	0	0	0
17000001	59018	TRANSFER OUT SENIOR CITIZENS	0	106,292	154,133	168,401
17000001	59019	TRANSFER OUT SHADOW MTN LID	0	0	0	0
17000001	59020	TRANSFER OUT TO HUMAN SERVICES	0	0	0	0
Transfer Out:			2,266,105	2,957,640	2,713,346	3,317,143
Expenditure Total:			2,266,105	2,957,640	2,713,346	3,317,143

Other Administration

Finance Director: Cathy Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Purpose of Department

This department contains several expenditure items that are for the benefit of the entire General Fund. Expenditures in this department include:

- ✓ Human Service Cost Allocation
- ✓ Postage
- ✓ Board of County Commissioners' Vehicles
- ✓ Platte River Authority
- ✓ Treasurer's Fees
- ✓ Road and Bridge Projects
- ✓ Employee Vacation and Sick Leave
- ✓ Contingency
- ✓ Professional Services
- ✓ County Development

Other Admin Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
17500001	43008	FEDERAL COST ALLOCATION	54,546	41,954	33,818	84,435
17500001	44028	CABLE FRANCHISE FEE	4,534	4,357	4,346	4,346
17500001	45016	PLATTE RIVER POWER	36,227	36,216	36,216	36,216
17500001	46004	REIMBURSEMENT	0	4,422	0	0
17500001	46006	PAYROLL REIMBURSEMENT	10	13	0	0
Total Revenue:			95,317	86,961	74,380	124,997

Other Admin Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
17500001	50055	EMPLOYEE BONUS	0	167,142	0	0
17500001	50042	OVER TIME	698	0	0	0
17500001	50046	LEAVE PAID OUT	180	8,034	25,000	60,000
17500001	50060	FRINGE BENEFITS	(10,492)	21,688	35,374	36,000
17500001	50080	RETIREMENT	0	463	1,621	4,000
Personnel Expenditures:			(9,614)	197,326	61,995	100,000
17500001	51009	DHS COST ALLOCATION	4,980	5,540	5,735	5,735
17500001	51018	OTHER PROFESSIONAL SERVICES	0	0	62,000	62,000
17500001	52002	BROWN'S PARK SCHOOL	0	0	0	0
17500001	52035	REPAIRS AUTO	1,473	0	2,000	2,000
17500001	52039	ROAD & BRIDGE PROJECTS	0	0	4,500	4,500
17500001	53002	ADVERTISING/LEGAL NOTICES	0	0	0	0
17500001	53018	INSURANCE	0	187,469	384,591	419,279
17500001	53026	PLATTE RIVER AUTHORITY	25,640	25,640	25,640	25,640
17500001	53048	UNEMPLOYMENT	1,086	7,462	0	0
17500001	54013	CONTINGENCY	0	43,554	625,000	625,000
17500001	54016	COUNTY DEVELOPMENT	76,133	17,500	53,000	53,000
17500001	54038	MISCELLANEOUS	1,300	7,234	5,000	5,000
17500001	54049	POSTAGE	15,000	0	15,000	15,000
17500001	54077	TREASURER FEES	524,095	586,611	750,000	750,000
17500001	58016	FEE REFUND	0	0	0	0
Operating Expenditures:			649,706	881,009	1,932,466	1,967,154
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			640,092	1,078,335	1,994,461	2,067,154

Coronavirus Relief Fund Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
175CARE1	43027	FEDERAL - CARES ACT	642,142	35,606	0	0
175CARE1	45001	MISCELLANEOUS	29,275	0	0	0
Total Revenue:			671,417	35,606	0	0

Coronavirus Relief Fund Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
175CARE1	50025	FULL TIME SHARED WAGES	79,049	0	0	0
175CARE1	50060	FRINGE BENEFITS	19,074	0	0	0
175CARE1	50080	RETIREMENT	153	0	0	0
Personnel Expenditures:			98,276	0	0	0
175CARE1	55200	OTHER GRANT EXPENSE	35,146	0	0	0
175CARE1	55201	MEDICAL EXPENSES	54	0	0	0
175CARE1	55202	PUBLIC HEALTH EXPENSE	51,354	36,703	0	0
175CARE1	55203	CVRF PPE	12,153	0	0	0
175CARE1	55204	ECONOMIC SUPPORT	340,000	0	0	0
175CARE1	55205	CVRF FOOD PROGRAMS	511	0	0	0
175CARE1	55206	CVRF TELEWORK	100,985	3,158	0	0
Operating Expenditures:			540,203	39,862	0	0
175CARE1	60014	EQUIPMENT VEHICLES	93,753	0	0	0
Capital Expenditures:			93,753	0	0	0
Expenditure Total:			732,233	39,862	0	0

American Rescue Plan Act Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
175ARP_1	43030	FEDERAL ARP ACT	0	0	397,500	2,128,527
Total Revenue:			0	0	397,500	2,128,527

American Rescue Plan Act Expenditures

ORG	OBJ	DESCRIPTION	Actual	Actual	Estimate	Budget
175ARP 1	50055	EMPLOYEE BONUS	0	0	181,000	0
175ARP 1	50060	FRINGE BENEFITS	0	0	19,000	0
175ARP 1	53065	VFW CONTRIBUTION	0	0	0	25,000
175ARP 1	53066	AMERICAN LEGION CONTRIBUTION	0	0	0	25,000
175ARP 1	53067	CITY DIVERSION PARK	0	0	0	150,000
175ARP 1	53068	AUGMENTATION PLAN	0	0	42,500	42,500
Operating Expenditures:			0	0	42,500	217,500
175ARP 1	60021	LOUDY SIMPSON IMPROVEMENT	0	0	0	340,167
175ARP 1	60032	LIBRARY BUILDINGS	0	0	0	53,000
175ARP 1	60045	FAIRGROUNDS IMPROVEMENTS	0	0	118,253	132,247
175ARP 1	60046	SECURITY UPGRADE	0	0	0	100,000
175ARP 1	60047	GOLF COURSE IMPROVEMENT	0	0	0	400,000
175ARP 1	60048	MAYBELL WASTEWATER TF	0	0	28,932	326,068
175ARP 1	60049	MAYBELL PARK IMPROVEMENT	0	0	13,600	281,400
175ARP 1	60051	ASSESSOR ARCA SEARCH	0	0	14,055	20,945
175ARP 1	60052	ASSESSOR GIS	0	0	6,000	59,000
175ARP 1	60059	AIRPORT IMPROVEMENT	0	0	3,200	198,200
Capital Expenditures:			0	0	28,932	1,911,027
Expenditure Total:			0	0	71,432	2,128,527

Contribution Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
52700005	53030	REGIONAL AIRPORT	0	6,000	6,000	6,000
52700005	51004	CRAIG CHAMBER	5,000	5,000	5,000	5,000
52700005	54019	DINOSAUR WELCOME CENTER	0	0	2,700	2,700
52700005	53015	FIREWORKS	3,000	4,000	0	5,000
52700005	53017	HUMAN RESOURCE COUNCIL	20,000	30,000	30,000	60,000
52700005	52048	MOFFAT CO VISITOR CNTR	0	0	0	0
52700005	53020	IRISH CANYON	1,500	1,800	1,800	1,800
52700005	53021	LEAFY SPURGE PROJECT	6,000	1,500	1,500	1,500
Operating Expenditures:			35,500	48,300	47,000	82,000
Expenditure Total:			35,500	48,300	47,000	82,000

District Attorney

DISTRICT ATTORNEY'S OFFICE



SERVING GRAND, ROUTT AND MOFFAT COUNTIES

District Attorney: Matt Karzen
Phone: 970-824-7041

Mission Statement:

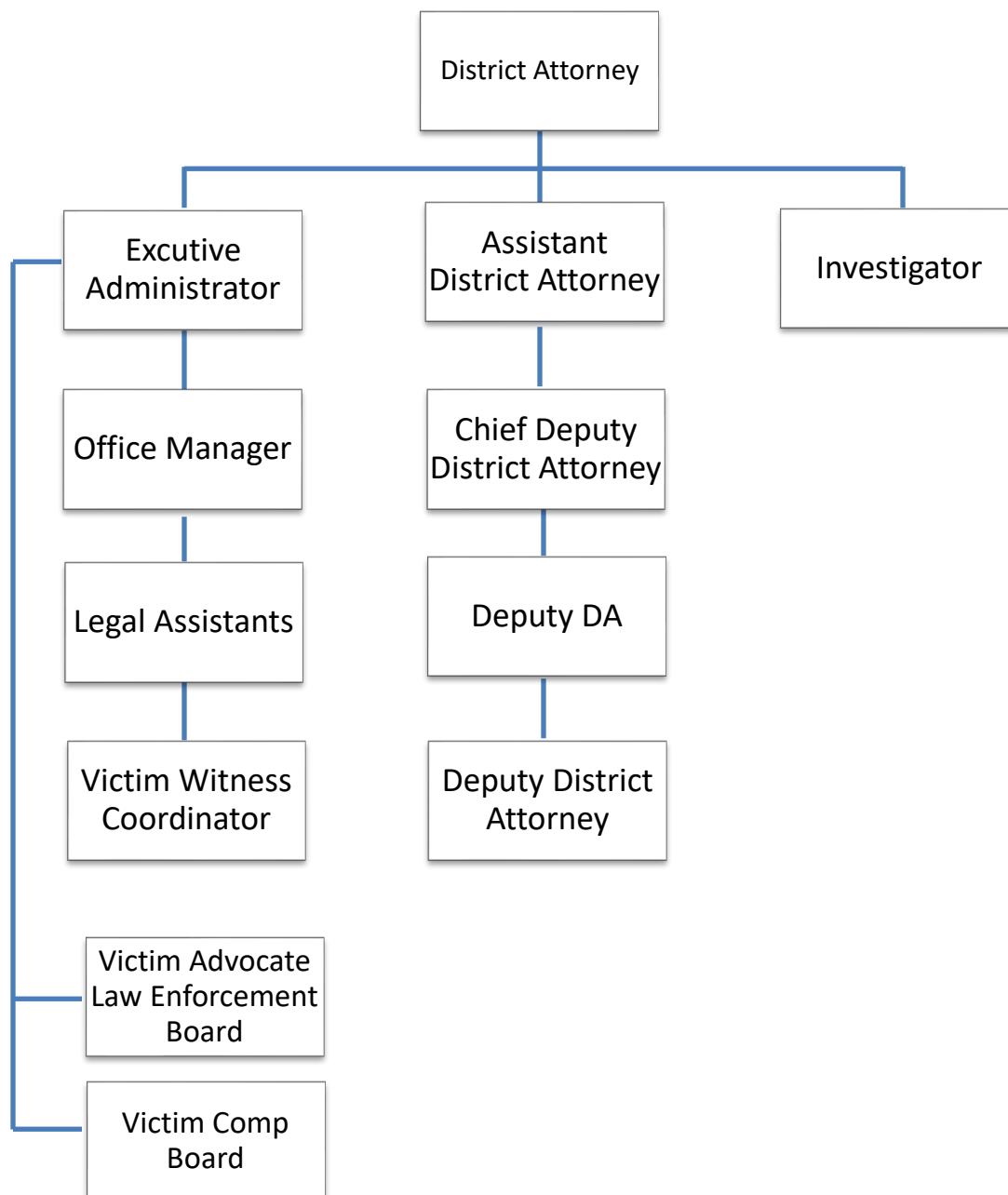
The District Attorney's Office is dedicated to providing members of our community with a safe place to live by pursuing justice through the fair and ethical prosecution of criminal offenders. We shall seek truth and justice in a professional manner and ensure crime victims are treated with fairness, dignity and respect.

Purpose of Department:

- ✓ The primary function of the District Attorney's Office is to assist in the investigation and undertake prosecution of those persons alleged to have committed crimes within the Fourteenth Judicial District of Colorado. Duties include advising laws enforcement officers on legal issues, reviewing search and arrest warrants and preparing and filing criminal complaints. It is the responsibility of our office to maintain contact with and explain the criminal justice process to victims and witnesses. Our office represents the People of the State of Colorado in various proceedings in arraignments, trials, sentencing hearings and post-conviction proceedings.
- ✓ The District Attorney's Office also prosecutes delinquency actions in which juveniles are charged with commissions of offenses. There are other ancillary proceedings also handled by our office, including civil forfeiture actions, Department of Motor Vehicles suspensions, revocations appeals and some county ordinance violation actions.

District Attorney Personnel Schedule	
Position Title	FTE
District Attorney	n/a
Total	0.00

District Attorney Organizational Chart



District Attorney Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
20000002	45017	DA BUDGET OVERAGE	21,107	27,798	0	0
Total Revenue:			21,107	27,798	0	0

District Attorney Expenditures

ORG	OBJ	DESCRIPTION DISTRICT ATTORNEY	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
		WAGES	283,765	301,185	329,277	370,494
		FRINGE BENEFITS	108,471	118,860	127,295	163,606
		STATE FUNDS REIMB DA SALARY	(30,067)	(30,189)	(31,152)	(31,821)
20000002	50500	Personnel Expenditures:	362,169	389,856	425,420	502,279
		CONTRACT/PART TIME WAGES	600	600	600	600
		ACCOUNTING & AUDIT SERVICES	4,000	4,000	4,000	4,000
		OFFICE SUPPLIES	4,000	4,000	4,000	4,000
		OFFICE EQUIPMENT, MAINT & REPAIR	3,000	3,000	3,000	3,000
		OFFICE & CELLULAR PHONE	2,500	2,500	2,500	2,500
		COMPUTER REPLACEMENT	6,000	0	0	0
		COMPUTER SOFTWARE, EQUIP & SUPPORT	1,200	7,200	1,200	1,200
		PRINTING	1,000	1,000	1,000	1,000
		POSTAGE	2,700	2,700	2,700	2,700
		BOOKS PUBLICATIONS & CD ROM	500	500	500	500
		INVESTIGATOR SUPPLIES	500	500	500	500
		PHOTOGRAPHY & GRAPHICS	200	200	200	200
		TRAVEL	6,500	6,500	6,500	6,500
		WITNESS EXPENSES	4,000	4,000	4,000	4,000
		MISC. TRIAL EXPENSES	4,000	4,000	4,000	4,000
		TRANSCRIPTS	500	500	500	500
		VEHICLE MAINT. & REPAIR	800	800	800	800
		CDAC ASSESSMENT	4,100	4,100	4,100	4,100
		PROFESSIONAL DUES	1,300	1,300	1,300	1,300
		TRAINING TUITION	2,000	2,000	2,000	2,000
		TRAINING ROOM & BOARD	2,200	2,200	2,200	2,200
		INDENDENT IT SERVICES	0	0	0	15,809
		ADULT DIV PERSONNEL	0	0	0	0
		SCREENING ASSES & EVAL	0	0	0	0
		SUBSTANCE ABUSE ED & TRAINING	0	0	0	0
		RECOVERY SUPPLY & SERVICES	0	0	0	0
		ADULT DIVERSION	0	-	0	0
		CAPITAL EXPENSE	0	0	9,120	9,500
		VALE GRANT/ADMIN	(10,800)	(9,120)	(8,640)	(10,000)
		DISCOVERY REIMBURSEMENT	0	0	0	0
		MISC. REIMBURSEMENT	(500)	(500)	(500)	(500)
		TRIAL REIMBURSEMENT	(4,080)	(6,770)	(7,012)	(7,563)
20000002	50510	Operating Expenditures:	36,220	35,210	38,568	52,846
Expenditure Total:			398,389	425,066	463,988	555,123

Moffat County Sheriff



Moffat County Sheriff: KC Hume

Phone: 970-824-4495

Email: khume@sheriff.moffat.co.us

Mission Statement:

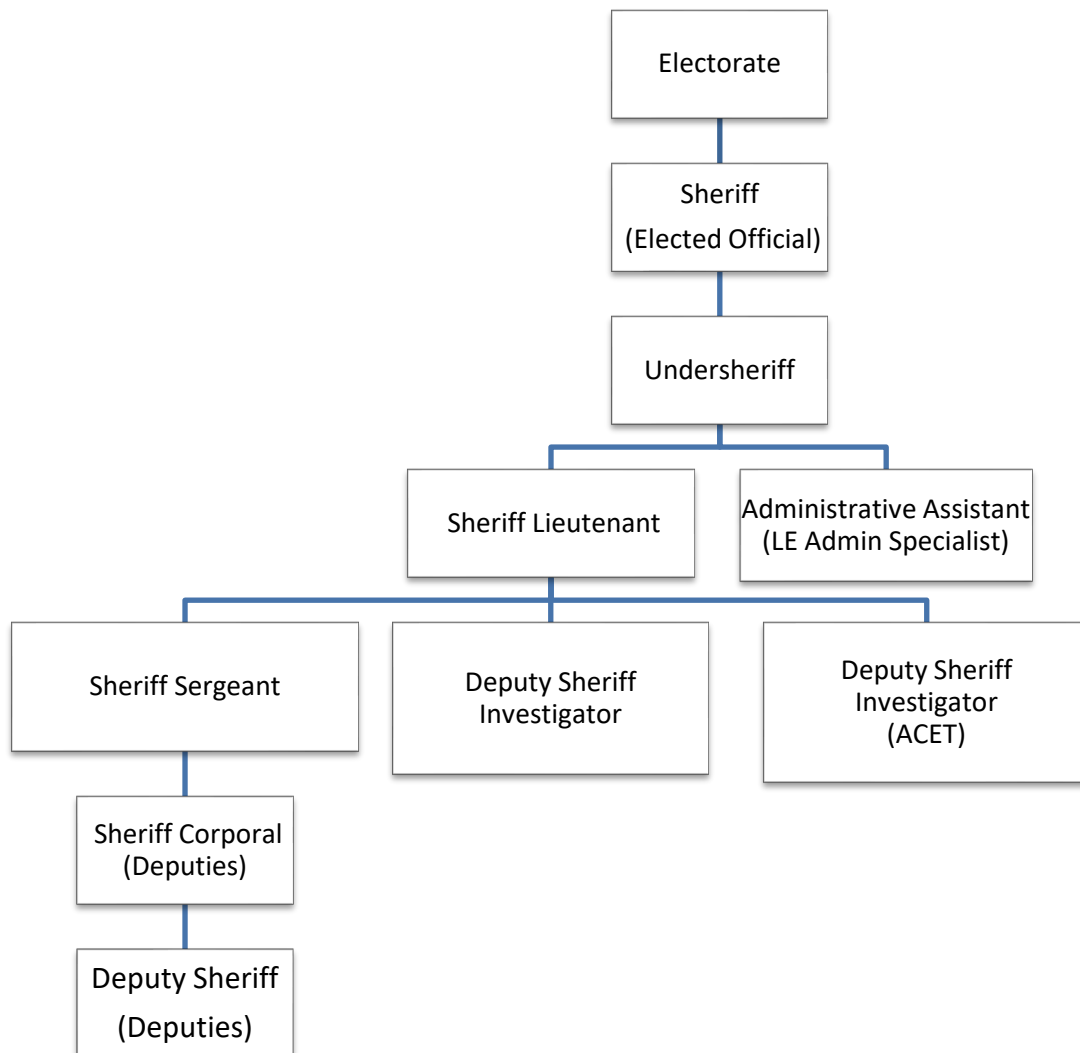
To develop strong community partnerships while collaborating with our fellow public safety colleagues to provide superior public safety to all individuals.

Purpose of Department:

- ✓ The function of the Sheriff's Office is to provide law enforcement to the unincorporated areas of Moffat County. Sheriff's deputies patrol 4,734 square miles, responding to calls for service, investigating crimes against persons and property, serving civil process, organizing command functions for Search and Rescue and wildland fire. Deterring violations of law, through proactive patrolling and enforcing applicable State laws and County resolutions is also an important function of the Sheriff's Office. The Sheriff's deputies also assist on transportation services for inmates and actively assist with wildland fire suppression operations.

Sheriff Personnel Schedule	
Position Title	FTE
Sheriff	1.00
Undersheriff	1.00
Sheriff Lieutenant	1.00
Administrative Assistant	1.00
Sheriff Sergeant	2.00
Investigator/GRAMNET	2.00
Sheriff Corporal	2.00
Deputy Sheriff	7.00
Total	17.00

Moffat County Sheriff Organizational Chart



Sheriff Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
20500002	43012	FEDERAL VEST GRANT	0	3,879	3,000	3,000
20500002	43414	STATE SEARCH & RESCUE	0	327	0	0
20500002	43416	STATE FINES	23,541	4,378	1,500	1,500
20500002	43418	STATE HOMELAND SEC EQUIPMENT	0	0	0	0
20500002	44024	PENALTY ASSESSMENT	7,488	0	8,000	8,000
20500002	44025	DEPARTMENT FEES	37,292	49,478	30,000	30,000
20500002	44045	FINGERPRINTS	180	0	0	0
20500002	45015	DUI LEAF	4,248	3,196	4,500	4,500
20500002	46001	INSURANCE REIMBURSEMENT	1,747	2,500	0	0
20500002	46002	TRAVEL REIMBURSEMENT	257	6,104	0	0
20500002	46004	REIMBURSEMENT	6,504	10,179	1,000	1,000
20500002	46008	OVERTIME REIMBURSEMENT	0	500	5,000	5,000
20500002	46009	TRAINING REIMBURSEMENT	15,182	49,416	4,000	4,000
Total Revenue:			14,530,754	14,764,763	15,361,773	14,830,880

Sheriff Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
20500002	50010	ELECTED OFFICIAL WAGES	105,696	105,293	104,894	114,654
20500002	50020	FULL TIME WAGES	923,427	848,539	1,006,990	1,097,366
20500002	50042	OVER TIME	19,729	20,574	27,946	30,000
20500002	50044	LONGEVITY	7,648	5,516	5,200	2,600
20500002	50046	LEAVE PAID OUT	11,339	14,879	0	0
20500002	50060	FRINGE BENEFITS	515,431	440,232	537,250	540,804
20500002	50080	RETIREMENT	59,168	51,645	68,702	70,508
Personnel Expenditures:			1,642,438	1,486,678	1,750,982	1,855,933
20500002	51015	LEGAL SERVICES	0	0	5,000	5,000
20500002	51030	EFORCE RMS LICENSING	0	0	6,018	6,490
20500002	51031	LEXIPOL POLICY MANAGEMENT	0	0	7,064	8,516
20500002	52029	MAINTENANCE CONTRACTS	1,738	1,000	12,025	13,025
20500002	53064	BODY CAMERA	0	0	7,528	7,528
20500002	52035	REPAIRS AUTO	25,137	13,731	12,330	12,330
20500002	52038	RADIO REPAIR/MAINTENANCE	3,811	5,380	7,308	7,308
20500002	53005	COMPUTER EXPENSE/SERVICES	6,054	71	5,000	5,000
20500002	53009	DUES & MEETINGS	3,587	7,344	4,080	4,080
20500002	53013	GRAMNET	18,849	18,024	20,523	20,523
20500002	53042	TELEPHONE	7,307	9,741	6,000	10,800
20500002	53046	TRAVEL	6,495	6,216	5,500	5,500
20500002	53049	USFS CONTRACT	904	11,885	0	0
20500002	53056	EMPLOYEE EDUCATION	30,050	69,913	6,000	6,000
20500002	54015	COPIES	677	37	600	600
20500002	54030	GAS & OIL	1,382	6,255	16,454	16,454
20500002	54037	MISC EQUIPMENT	21,519	5,286	2,000	2,000
20500002	54038	MISCELLANEOUS	1,399	0	2,800	2,800
20500002	54042	OFFICE SUPPLIES	2,074	1,391	3,000	3,000
20500002	54045	OPERATING SUPPLIES	12,076	16,421	10,000	10,000
20500002	54049	POSTAGE	969	836	1,000	1,000
20500002	54068	SPECIAL PROJECTS	2,548	7,559	10,000	15,000
20500002	54078	UNIFORMS	6,473	8,108	6,000	6,000
Operating Expenditures:			153,051	189,199	156,230	168,954
20500002	60005	CAPITAL OUTLAY	5,040	41,252	30,200	30,000
20500002	60011	EQUIPMENT MISCELLANEOUS	0	0	0	104,256
20500002	60014	EQUIPMENT VEHICLES	70,336	76,205	0	181,038
Capital Expenditures:			75,376	117,458	30,200	315,294
Expenditure Total:			1,870,865	1,793,335	1,937,412	2,340,181

Moffat County Coroner



Moffat County Coroner: Jesse Joe Arthurs

Phone: 970-326-3095

Email: coroner@moffatcounty.net

Mission Statement:

To serve the people of Moffat County in a responsible and compassionate manner.

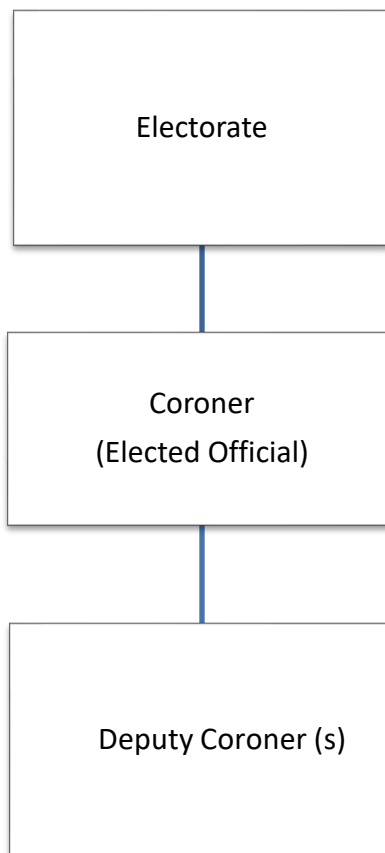
To Investigate all reportable deaths within the jurisdiction in a thorough manner in accordance with accepted standards in use today in this field while keeping in mind available resources of the County.

Purpose of Department:

- ✓ This is a statutory office pursuant to C.R.S. 30-10-518 and 30-10-601 through 30-10-621. The Coroner is elected to serve for a four-year term. The Coroner is authorized to appoint Deputies to serve in his absence.

Coroner Personnel Schedule	
Position Title	FTE
Coroner	1.00
Deputy Coroner	0.10
Total	1.10

Moffat County Coroner Organizational Chart



Coroner Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
20800002	46004	REIMBURSEMENT	450	0	0	0
Total Revenue:			450	0	0	0

Coroner Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
20800002	50010	ELECTED OFFICIAL WAGES	46,033	45,858	45,682	76,050
20800002	50030	PART TIME WAGES	2,121	2,142	5,624	21,500
20800002	50040	CALL OUT WAGES	0	0	6,700	6,700
20800002	50060	FRINGE BENEFITS	32,606	28,109	28,465	31,430
20800002	50080	RETIREMENT	2,678	2,751	2,741	4,563
Personnel Expenditures:			83,438	78,859	89,212	140,243
20800002	51002	AUTOPSIES	40,030	29,830	26,000	30,000
20800002	51013	INIDIGENT BURIAL	0	3,788	1,500	1,500
20800002	51014	INVESTIGATOR FEES	0	0	7,200	0
20800002	52018	FACILITY RENTAL	0	0	0	0
20800002	52019	FACILITY USE FEE	7,200	3,600	0	0
20800002	52035	REPAIRS AUTO	0	1,019	100	500
20800002	53009	DUES & MEETINGS	1,287	1,287	1,287	1,287
20800002	53042	TELEPHONE	268	338	650	650
20800002	53045	TOXICOLOGY	0	147	2,500	3,000
20800002	53046	TRAVEL	254	418	450	450
20800002	53047	TRANSPORTATION	7,000	3,250	5,000	6,000
20800002	53056	EMPLOYEE EDUCATION	450	912	400	475
20800002	54015	COPIES	0	0	0	0
20800002	54038	MISCELLANEOUS	167	796	0	0
20800002	54045	OPERATING SUPPLIES	1,495	1,550	1,900	2,500
Operating Expenditures:			58,151	46,936	46,987	46,362
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			141,589	125,795	136,199	186,605

Office of Emergency Management



Emergency Services Coordinator: Todd Wheeler
Phone: 970-826-2308

Mission Statement:

To enhance the safety of the residents of Moffat County and minimize the effects of natural and manmade disasters through coordinated planning and preparedness efforts conducted before, during, and after disasters.

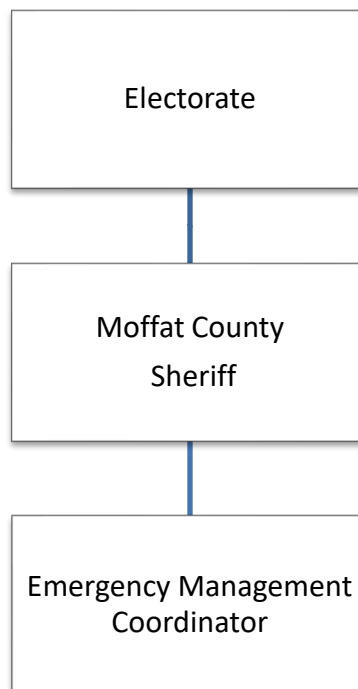
To assist all emergency response agencies in the county in fulfilling their mission through coordinated exercises.

Purpose of Department:

- ✓ Emergency management works to protect lives and property in Moffat County through effective emergency management practices and procedures. The office coordinates with local response agencies and elected officials to prevent, prepare for, mitigate, respond and recover from natural or human caused emergency situations. The emergency management coordinator remains active within the region and the state to ensure lines of communication and cooperation are maintained.
- ✓ Emergency management ensures that the county fulfills its statutorily required obligations to its citizens as it relates to disaster preparedness ensuring that emergency operations plan are updated as required. Funding for up to fifty percent of the costs for the emergency management program is eligible for reimbursement from the state. To ensure compliance with the grant guidance and ensure maximum reimbursement some special considerations are required.

Emergency Management Personnel Schedule	
Position Title	FTE
Emergency Management Coordinator	1.00
Total	1.00

Office of Emergency Management Organizational Chart



Emergency Management Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
21512302	43009	FEDERAL EMERGENCY MNGMNT	30,459	38,000	38,000	38,000
21512302	46004	REIMBURSEMENT	0	2,000	0	0
Total Revenue:			30,459	40,000	38,000	38,000

Emergency Management Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
21512302	50020	FULL TIME WAGES	41,428	62,380	70,034	72,176
21512302	50042	OVER TIME	335	5,044	0	0
21512302	50044	LONGEVITY	0	1,990	2,600	2,600
21512302	50060	FRINGE BENEFITS	26,512	33,304	35,745	38,169
21512302	50080	RETIREMENT	0	4,083	4,358	4,487
Personnel Expenditures:			68,275	106,801	112,737	117,432
21512302	52035	REPAIRS AUTO	0	500	500	500
21512302	53009	DUES & MEETINGS	85	870	200	200
21512302	53042	TELEPHONE	903	923	1,300	1,800
21512302	53046	TRAVEL	0	0	2,500	2,500
21512302	54030	GAS & OIL	0	0	1,000	1,000
21512302	54037	MISC EQUIPMENT	4,618	2,078	3,000	3,000
21512302	54042	OFFICE SUPPLIES	174	133	250	250
21512302	54045	OPERATING SUPPLIES	2,260	1,315	1,700	1,700
Operating Expenditures:			8,040	5,819	10,450	10,950
21512302	60011	EQUIPMENT MISCELLANEOUS	0	0	35,000	35,000
Capital Expenditures:			0	0	35,000	35,000
Expenditure Total:			76,315	112,620	158,187	163,382

Emergency Management Ambulance Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
21512312	43420	STATE PUB HEALTH & ENVIORNMENT	0	0	0	0
21512312	44019	EMERGENCY MNGMNT AMBULANCE	0	0	20,000	20,000
Total Revenue:			0	0	20,000	20,000

Emergency Management Ambulance Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
21512312	50050	CONTRACT LABOR	271	0	20,000	20,000
Personnel Expenditures:			271	0	20,000	20,000
21512312	52029	MAINTENANCE CONTRACTS	0	2,000	2,000	2,000
21512312	53009	DUES & MEETINGS	195	0	1,000	1,000
21512312	53046	TRAVEL	0	0	4,000	4,000
21512312	54030	GAS & OIL	0	0	2,400	2,400
21512312	54037	MISC EQUIPMENT	2,642	4,048	10,000	10,000
21512312	54042	OFFICE SUPPLIES	4	195	500	500
21512312	54045	OPERATING SUPPLIES	2,452	1,292	4,000	4,000
Operating Expenditures:			5,292	7,535	23,900	23,900
21512312	60011	EQUIPMENT MISCELLANEOUS	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			5,563	7,535	43,900	43,900

Fire Control



Moffat County Sheriff: KC Hume
Phone: 970-824-4495
Email: khume@sheriff.moffat.co.us

Mission Statement:

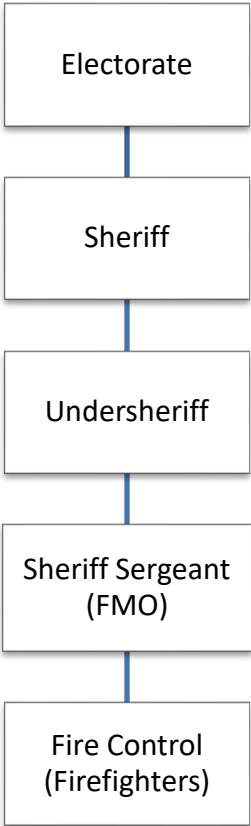
To provide for the public's safety and well-being as ordered by state statute. With financial assistance, have the ability to control and suppress wild-land fires on private and state owned property. With the assistance of the land owner, use fire as a resource to lower the number of fires that the Moffat County Sheriff's Office needs to respond to in the future. Help the citizens of Moffat County get a better understanding of the natural use of wild-land fires and the use of the 'Fire Wise Program' on their property. Maintain the equipment for a quick and reliable response to wild-land fires.

Purpose of Department:

Maintain current equipment and crew numbers in order to provide for protection of private and state lands. To suppress or control wild-land fires on private and state owned property in Moffat County. Assist the Bureau of Land Management, the National Park Service, National Wildlife Service and local Fire Districts with fire suppression on private, public and state lands.

Fire Control Personnel Schedule	
Position Title	FTE
Fire Control	0.00
Total	0.00

Fire Control Organizational Chart



Fire Control Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
22000002	43413	STATE FOREST SERVICE GRANT	5,198	5,555	0	0
22000002	43430	STATE FIRE RELIEF FUND	0	24,760	0	0
Total Revenue:			5,198	30,315	0	0

Fire Control Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
22000002	50040	CALL OUT WAGES	68,221	74,640	4,000	4,000
22000002	50042	OVER TIME	0	0	0	0
22000002	50060	FRINGE BENEFITS	31,603	24,038	306	306
22000002	50080	RETIREMENT	3,523	3,916	240	240
Personnel Expenditures:			103,347	102,594	4,546	4,546
22000002	52015	EMERGENCY FIRE FUND	14,003	76,198	97,000	97,000
22000002	52027	LEASING	400	400	600	600
22000002	53038	STATE FIRE FUND	0	7,473	8,000	8,000
22000002	54027	FOOD & MEALS	837	689	400	400
22000002	54030	GAS & OIL	189	58	0	0
22000002	54045	OPERATING SUPPLIES	11,834	10,687	1,000	1,000
Operating Expenditures:			27,263	95,505	107,000	107,000
CAPITAL OUTLAY			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			130,610	198,100	111,546	111,546

Community Safety

Finance Director: Cathy Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Purpose of Department

- ✓ Animal Control - This is for the care and disposal of animals taken to the animal shelter.
- ✓ Colorado State Patrol - The Colorado State Patrol provides emergency dispatch services to the residents of Moffat County. The purpose of this request is to pay for personnel services and operating costs for Moffat County's portion of the dispatch fee schedule.
- ✓ Moffat County Hazmat - Per the 1999 Intergovernmental Agreement between Moffat County, the City of Craig, and the Craig Rural Fire Protection District, in the event of any cash shortfall the County and City will each contribute one-half of these amounts to balance the Hazmat Team's Budget

Community Safety Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
22500002	51023	STATE PATROL	59,991	56,978	62,000	65,000
22500002	52001	ANIMAL CONTROL	1,898	1,720	2,500	2,500
22500002	52049	COMMUNITY SERVICE	0	0	0	0
22500002	53014	HAZMAT	0	2,500	12,166	7,500
Operating Expenditures:			61,889	61,198	76,666	75,000
Expenditure Total:			61,889	61,198	76,666	75,000

Facility Maintenance



Facilities Manager: Lennie Gillam
Phone: 970-824-9107
Email: lgillam@moffatcounty.net

Mission Statement:

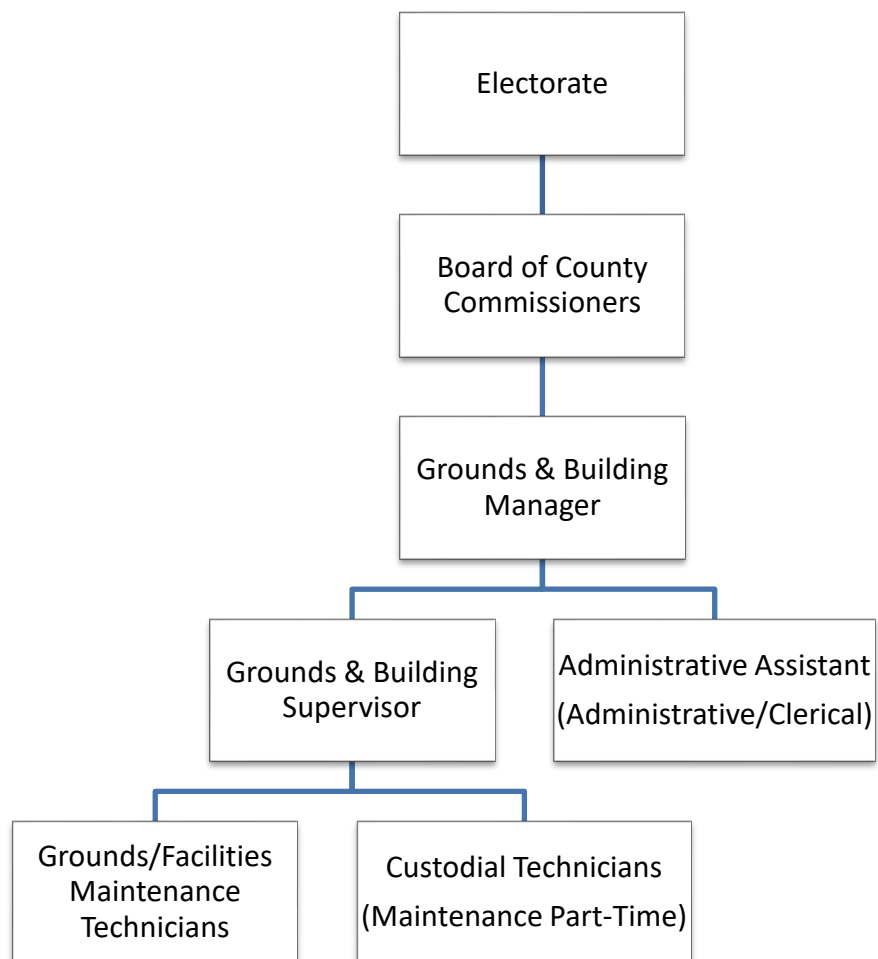
To provide a comfortable, safe and esthetically pleasing environment for staff and the citizens of Moffat County

Purpose of Department:

- ✓ This department is responsible for the repair and upkeep of the Courthouse, CSU Annex, Public Safety Center, Craig, Maybell and Dinosaur Libraries, Social Service buildings, Employee clinic and Dinosaur welcome center. Specific services provided include repair, replacement, and preventative maintenance of all mechanical, electrical and pneumatic equipment, oversee outside annual inspections (elevators, water black flow valves). We perform repairs on plumbing, HVAC, and general building repair. In addition, we maintain the grounds (lawns, flowerbeds, planters, sidewalks, parking lots) in a clean and professional manner.

Facilities Personnel Schedule	
Position Title	FTE
Grounds & Building Manager	1.00
Grounds & Building Supervisor	1.00
Grounds/Facility Maintenance Technician	5.00
Administrative Assistant	1.00
Custodial Technician	0.60
Total	8.60

Facilities Organizational Chart



Facility Maintenance Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
30000003	45013	BUILDING USE	97,741	92,521	84,000	84,000
30000003	46001	INSURANCE REIMBURSEMENT	467	2,360	0	0
30000003	46004	REIMBURSEMENT	98,441	109,860	82,631	82,631
Total Revenue:			196,649	204,742	166,631	166,631

Facility Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
30000003	50020	FULL TIME WAGES	303,398	266,440	323,939	433,800
30000003	50030	PART TIME WAGES	17,616	2,784	17,090	0
30000003	50042	OVER TIME	0	1,430	1,000	1,000
30000003	50046	LEAVE PAID OUT	0	5,896	0	
30000003	50044	LONGEVITY	2,584	2,610	2,600	2,600
30000003	50060	FRINGE BENEFITS	209,992	162,256	197,075	211,473
30000003	50080	RETIREMENT	16,395	13,214	19,652	23,188
Personnel Expenditures:			549,984	454,629	561,356	672,061
30000003	52010	DINOSAUR SHERIFF	0	0	0	0
30000003	52013	ELEVATOR MAINTENANCE	1,426	1,530	4,000	4,000
30000003	52016	EQUIPMENT RENTAL	109	0	5,000	5,000
30000003	52029	MAINTENANCE CONTRACTS	28,670	42,089	33,100	100,000
30000003	52036	REPAIRS BUILDING	6,571	614	10,000	10,000
30000003	52037	REPAIRS EQUIP/MAINT	6,509	11,703	10,000	10,000
30000003	52042	UTILITIES STREET LIGHTS	8,397	0	10,000	10,000
30000003	52043	UTILITIES	78,517	135,744	182,070	182,070
30000003	52045	UTILITIES NORTH ANNEX	2,374	2,875	3,000	3,000
30000003	53042	TELEPHONE	1,246	1,247	1,862	1,862
30000003	53046	TRAVEL	0	0	238	238
30000003	54019	DINOSAUR WELCOME CENTER	26,527	9,381	9,000	9,000
30000003	54030	GAS & OIL	0	0	3,252	3,252
30000003	54033	MAINTENANCE SUPPLIES	11,108	2,542	15,327	15,327
30000003	54037	MISC EQUIPMENT	5,919	3,983	7,200	7,200
30000003	54038	MISCELLANEOUS	1,574	0	6,000	6,000
30000003	54045	OPERATING SUPPLIES	11,444	21,446	20,042	20,042
30000003	54058	RUGS	0	0	600	600
30000003	54078	UNIFORMS	0	0	500	500
Operating Expenditures:			190,391	233,154	321,191	388,091
30000003	60007	COURTHOUSE BLDG	0	45,000	50,000	50,000
30000003	60014	EQUIPMENT VEHICLES	33,046	0	0	45,000
30000003	60033	PUB SAFETY CENTER BUILDINGS	0	0	0	0
Capital Expenditures:			33,046	45,000	50,000	95,000
Expenditure Total:			773,420	732,783	932,547	1,155,152

Weed & Pest Management



Weed & Pest Management Manager: Jesse Schroeder

Phone: 970-824-9184

Email: jschroeder@moffatcounty.net

Mission Statement:

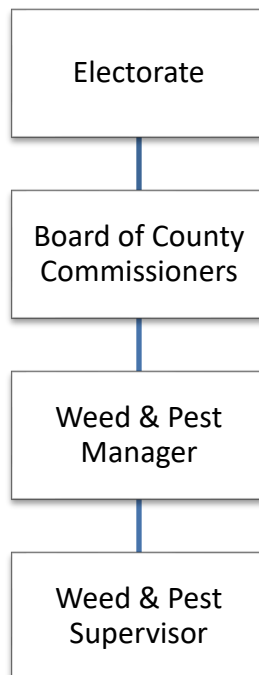
Work cooperatively with private individuals, State and Federal Agencies to implement a broad, efficient pest management program.

Purpose of Department:

- ✓ The Weed & Pest Management Department implements the State and County Undesirable Plant Management Plan including recommendations, physical assistance and herbicide applications. It directs broad based integrated plant management plans as part of the area's Coordinated Resource Management and other similar cooperative agreements. It assists cooperators in development and implementation of partnership agreements.
- ✓ It does mosquito abatement through a comprehensive integrated management plan with the focus being on larval control of mosquitoes in the Craig and Maybell recreational, residential, and surrounding areas. Including the trapping of adult mosquitoes and testing for vector borne diseases.
- ✓ Weed & Pest Management treats Mormon Crickets and Grasshopper infestations for members of the Pest District on a complaint basis.

Weed & Pest Management Personnel Schedule	
Position Title	FTE
Weed & Pest Manager	1.00
Weed & Pest Supervisor	0.74
Administrative Supervisor	0.05
Staff Assistant	0.05
Contract Labor	0.00
Total	1.84

Weed & Pest Management Organizational Chart



Weed & Pest Management Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
30500003	44025	DEPARTMENT FEES	16,598	11,960	15,000	15,000
Total Revenue:			16,598	11,960	15,000	15,000

Weed & Pest Management Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
30500003	50020	FULL TIME WAGES	56,980	59,613	59,978	69,500
30500003	50025	FULL TIME SHARED WAGES	2,400	2,415	2,430	2,700
30500003	50030	PART TIME WAGES	29,518	30,439	32,359	38,800
30500003	50035	PART TIME SHARED WAGES	1,004	1,049	1,150	1,189
30500003	50042	OVER TIME	124	826	0	0
30500003	50044	LONGEVITY	131	131	130	130
30500003	50050	CONTRACT LABOR	37,352	23,518	49,000	49,000
30500003	50060	FRINGE BENEFITS	25,055	21,949	23,897	23,636
30500003	50080	RETIREMENT	3,571	3,730	3,752	4,340
Personnel Expenditures:			156,134	143,669	172,696	189,295
30500003	52001	ANIMAL CONTROL	10,000	10,000	10,000	10,000
30500003	52036	REPAIRS BUILDING	68	68	1,000	1,000
30500003	52037	REPAIRS EQUIP/MAINT	3,094	4,997	10,000	10,000
30500003	52043	UTILITIES	4,180	4,464	5,722	5,722
30500003	53009	DUES & MEETINGS	1,333	822	1,500	1,500
30500003	53010	EDUCATION	510	247	2,500	2,500
30500003	53036	SPRAYING	14,948	15,322	16,000	16,000
30500003	53042	TELEPHONE	0	0	1,500	1,500
30500003	53046	TRAVEL	0	39	2,500	2,500
30500003	53060	RANGELAND PEST	4,850	6,435	5,000	5,000
30500003	54037	MISC EQUIPMENT	3,168	4,365	5,000	5,000
30500003	54038	MISCELLANEOUS	108	857	5,000	5,000
30500003	54039	MOSQUITO SUPPLIES	35,964	39,047	42,320	42,320
30500003	54042	OFFICE SUPPLIES	164	164	1,500	1,500
30500003	54045	OPERATING SUPPLIES	26,904	29,065	33,000	33,000
Operating Expenditures:			105,290	115,892	142,542	142,542
30500003	60011	EQUIPMENT MISCELLANEOUS	26,852	6,785	50,930	9,000
30500003	60014	EQUIPMENT VEHICLES	0	0	0	22,000
Capital Expenditures:			26,852	6,785	50,930	31,000
Expenditure Total:			288,276	266,346	366,168	362,837

Moffat County Fairgrounds



Fairgrounds Manager: Bill Sixkiller
Phone: (970)824-5708
Email: mocofair@moffatcounty.net

Mission Statement:

To maintain, operate and improve a safe high-quality facility for numerous uses by the general public and private sector.

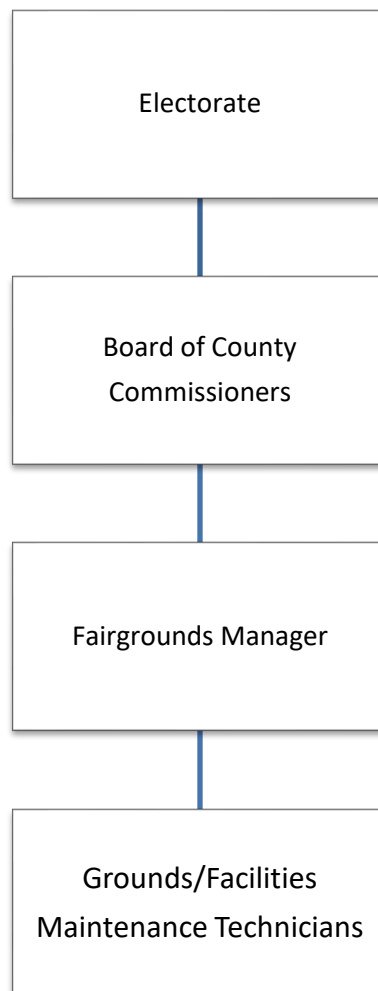
Purpose of Department:

The Moffat County Fairgrounds provides multiple areas for a variety of activities. A facility for livestock work and recreation, rodeos, roping, barrel racing, horse and livestock shows, horse racing, auctions, and the county fair. A pavilion with a full kitchen is used for many functions such as family gatherings, parties, dances, theater performances, concessions, etc. There is a large area under the grandstands, which contains a concession area facing the arenas. The center area of the grandstand building is used for meetings, wagering area in conjunction with the horse races, dances, dog classes, and public auctions. There is a large restroom in this building which is used during most arena activities. The indoor barn area is 240' X 100' has a heated office area and restrooms. The covered horse stall area is 120 12' x 12' that are used mostly in conjunction with scheduled events and overnight travelers. The covered picnic shelter area is 60' x 60 that is landscaped and has 4 Smoking Joe BBQ grills and 24 – 8' picnic tables. The picnic shelter provides a nice place for activities during the county fair and is also used for family gatherings and picnics. Along with the picnic shelter there is a restroom / shower house that provides added restrooms and showers for scheduled events, and picnics. RV hookups and a playground and have recently been added.

- ✓ Building cleaning / repair
- ✓ Arena ground preparation
- ✓ Trash pickup and removal
- ✓ Irrigation, mowing, and landscaping
- ✓ Cleanup and removal of manure
- ✓ Painting and repair of fences
- ✓ Planning and implementing improvement projects

Fairgrounds Personnel Schedule	
Position Title	FTE
Fairgrounds Manager	1.00
Grounds/Facility Maintenance Technician	1.00
Contract Labor	0.00
Total	2.00

Fairgrounds Organizational Chart



Fairground Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
31000003	43419	STATE AGNC GRANTS	5,000	0	0	0
31000003	44023	CAMPGROUND RENTAL	3,914	2,676	1,000	1,000
31000003	44025	DEPARTMENT FEES	9,713	22,380	15,000	15,000
31000003	44039	RV DUMP FEES	11,007	11,974	10,000	10,000
31000003	45001	MISCELLANEOUS		8		
31000003	46004	REIMBURSEMENT	730	822	0	0
Total Revenue:			30,364	37,852	26,000	26,000

Fairground Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
31000003	50020	FULL TIME WAGES	95,225	98,583	108,086	150,500
31000003	50042	OVER TIME	219	30	3,500	3,500
31000003	50044	LONGEVITY	2,620	2,610	2,600	2,600
31000003	50046	LEAVE PAID OUT	4,427	0	0	0
31000003	50050	CONTRACT LABOR	42,729	41,441	43,000	43,000
31000003	50060	FRINGE BENEFITS	44,755	46,790	47,516	52,314
31000003	50080	RETIREMENT	6,136	3,988	6,851	9,186
Personnel Expenditures:			196,111	193,441	211,553	261,100
31000003	52020	UTILITIES GARBAGE REMOVAL	1,044	588	1,500	1,500
31000003	52029	MAINTENANCE CONTRACTS	3,000	4,472	5,600	5,600
31000003	52036	REPAIRS BUILDING	1,190	866	1,500	1,500
31000003	52037	REPAIRS EQUIP/MAINT	4,321	3,494	7,500	7,500
31000003	52043	UTILITIES	40,232	45,056	44,370	46,000
31000003	53042	TELEPHONE	1,409	1,775	2,500	2,500
31000003	54030	GAS & OIL	85	75	400	400
31000003	54033	MAINTENANCE SUPPLIES	6,321	6,303	11,000	11,000
31000003	54038	MISCELLANEOUS	250	3,040	0	0
Operating Expenditures:			57,852	65,670	74,370	76,000
31000003	60004	CAPITAL IMPROVEMENTS	2,627	0	0	0
31000003	60005	CAPITAL OUTLAY	49,951	0	0	0
31000003	60011	EQUIPMENT MISCELLANEOUS	0	8,250	112,650	12,650
31000003	60014	EQUIPMENT VEHICLES	0	0	0	0
31000003	60016	FAIRGROUNDS BLDG	0	1,572	0	13,200
Capital Expenditures:			52,578	9,822	112,650	25,850
Expenditure Total:			306,541	268,934	398,573	362,950

Cemetery



Cemetery/Fairgrounds Manager: Bill Sixkiller
Phone: 970-824-5708
Email: mocofair@moffatcounty.net

Mission Statement:

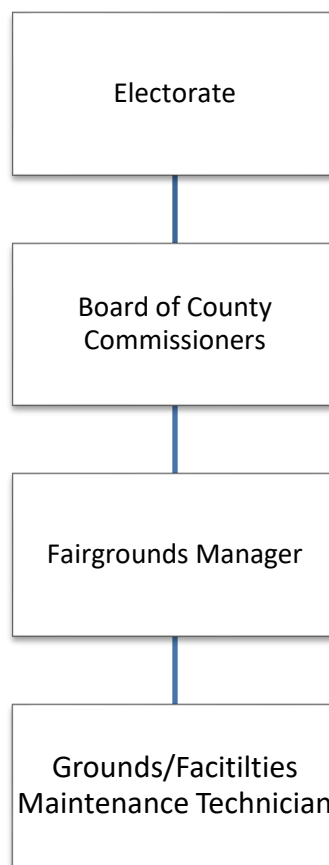
It is the mission of the Moffat County Cemetery to maintain burial records, the collection of monies from the sale of burial spaces, openings and maintain the cemetery grounds.

Purpose of Department:

- ✓ To operate and maintain the Cemetery Grounds
- ✓ Plan and implement future development projects
- ✓ Maintain burial records and collect fees from the sale of burial spaces and openings

Cemetery Personnel Schedule	
Position Title	FTE
Grounds/Facility Maintenance Technician	1.00
Total	1.00

Cemetery Organizational Chart



Cemetery Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
31500003	44029	CEMETERY OPENINGS	16,985	18,695	15,000	15,000
31500003	44030	CEMETERY SALE OF LOTS	9,275	19,765	8,000	8,000
31500003	44031	CEMETERY VASES FOUNDATION	551	137	300	300
31500003	46004	REIMBURSEMENT	37	52	0	0
Total Revenue:			26,848	38,649	23,300	23,300

Cemetery Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
31500003	50020	FULL TIME WAGES	43,740	44,015	44,285	52,000
31500003	50042	OVER TIME	0	632	0	0
31500003	50060	FRINGE BENEFITS	33,548	28,629	29,017	28,790
31500003	50080	RETIREMENT	2,624	2,679	2,657	3,120
Personnel Expenditures:			79,912	75,956	75,959	83,910
31500003	52006	CEMETERY OPENINGS	0	0	0	0
31500003	52020	UTILITIES GARBAGE REMOVAL	336	447	700	850
31500003	52036	REPAIRS BUILDING	2,346	0	0	0
31500003	52037	REPAIRS EQUIP/MAINT	622	2,247	2,500	2,500
31500003	52043	UTILITIES	28,997	40,737	40,240	40,240
31500003	54030	GAS & OIL	0	0	400	400
31500003	54038	MISCELLANEOUS	0	10	0	0
31500003	54045	OPERATING SUPPLIES	3,263	4,910	7,500	7,500
Operating Expenditures:			35,563	48,350	51,340	51,490
31500003	60005	CAPITAL OUTLAY	20,099	0	0	15,000
31500003	60011	EQUIPMENT MISCELLANEOUS	0	21,484	12,650	0
31500003	60014	EQUIPMENT VEHICLES	0	0	0	44,800
Capital Expenditures:			20,099	21,484	12,650	59,800
Expenditure Total:			135,574	145,790	139,949	195,200

Parks & Recreation



Grounds & Building Manager: Lennie Gillam

Phone: 970-824-9107

Email: lgillam@moffatcounty.net

The Mission of Moffat County Parks and Recreation Department provide clean and well-maintained recreational facilities for the residents of Moffat County and visitors.

Purpose of Department:

The Moffat County Parks and Recreation is currently managed by the Moffat County Facilities Department. The costs included in the Moffat County Parks and Recreation budget include park specific expenses.

Parks & Recreation Facilities include:

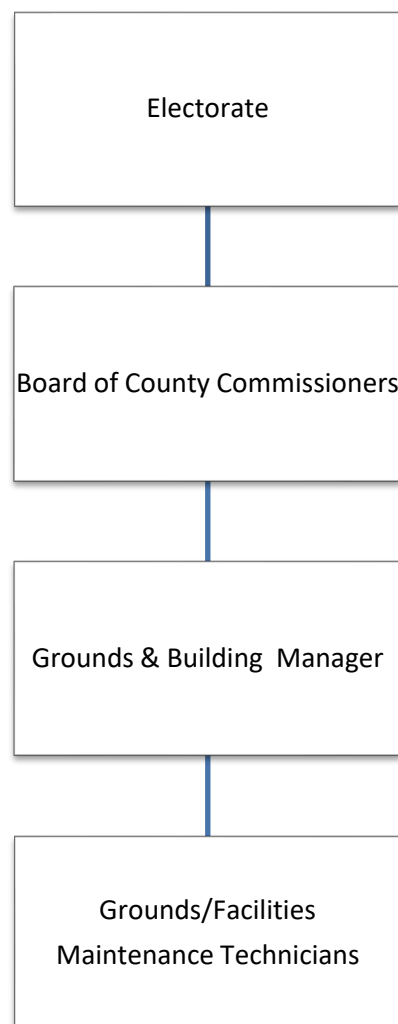
- ✓ Four-field Softball Complex
- ✓ Ice Arena; mid-October through March
- ✓ Roller Blade Field House and Community Building: used throughout the Summer
- ✓ Soccer Field
- ✓ 2 -Community Picnic Shelters, Picnic Area; with tables and playground equipment and restroom.
- ✓ There is also a Kiwanis Trail and other hiking trails, canoe launch area with picnic area, lakefront with handicapped access dock and fishing area with picnic tables, and a Disc Golf Course.
- ✓ Community stage and electrical system upgrade in surrounding field.

Events during the year include:

- ✓ 6-9 Softball and Baseball Tournaments
- ✓ Hockey Tournaments
- ✓ Several large Company Picnics
- ✓ Scouting Functions
- ✓ Mud Volleyball Games and other events
- ✓ There are many scheduled uses of the facilities such as family and business picnics, wedding receptions, graduation parties, class reunions, high school cross country practices and meets and some camping by permit.
- ✓ Whittle of the Woods and misc. festivals

Parks & Recreation Personnel Schedule	
Position Title	FTE
Grounds/Facility Maintenance Technician	2.00
Total	2.00

Parks & Recreation Organizational Chart



Parks & Recreation Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
32000003	44020	ICE RINK	24,246	56,286	40,000	40,000
32000003	44023	CAMPGROUND RENTAL	140	80	100	100
32000003	44025	DEPARTMENT FEES	3,400	6,800	5,000	5,000
32000003	44026	CONCESSIONS	267	599	400	400
32000003	45012	HAY LEASE	9,358	10,858	9,000	9,000
32000003	46001	INSURANCE REIMBURSEMENT		3,191		
32000003	46004	REIMBURSEMENT	1,382	1,506	0	0
Total Revenue:			38,793	76,130	54,500	54,500

Parks & Recreation Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
32000003	50020	FULL TIME WAGES	67,845	71,529	78,691	91,400
32000003	50042	OVER TIME	0	73	500	500
32000003	50050	CONTRACT LABOR	0	0	0	0
32000003	50060	FRINGE BENEFITS	48,340	38,046	46,670	20,025
32000003	50080	RETIREMENT	2,657	3,940	2,788	5,484
Personnel Expenditures:			118,842	113,588	128,649	117,409
32000003	52023	ICE ARENA COMPRESSOR	5,895	6,960	8,000	8,000
32000003	52036	REPAIRS BUILDING	1,862	4,172	3,197	3,517
32000003	52037	REPAIRS EQUIP/MAINT	6,233	1,438	5,682	5,682
32000003	52043	UTILITIES	29,773	37,204	41,304	41,304
32000003	53006	DEEP CUT DITCH	544	1,088	545	545
32000003	53042	TELEPHONE	426	438	440	440
32000003	54012	CONCESSIONS	1,232	599	1,500	1,500
32000003	54030	GAS & OIL	87	187	6,396	6,396
32000003	54037	MISC EQUIPMENT	3,572	0	3,162	3,162
32000003	54038	MISCELLANEOUS	942	0	2,222	2,222
32000003	54045	OPERATING SUPPLIES	9,583	13,132	16,519	17,345
32000003	54078	UNIFORMS	0	0	500	500
Operating Expenditures:			60,150	65,218	89,467	90,613
32000003	60011	EQUIPMENT MISCELLANEOUS	9,399	0	120,580	0
Capital Expenditures:			9,399	0	120,580	0
Expenditure Total:			188,391	178,805	338,696	208,022

Sherman Youth Camp



Grounds & Building Manager: Lennie Gillam

Phone: 970-824-9107

Email: lgillam@moffatcounty.net

Purpose of Department:

The Sherman Youth Camp is currently managed by the Moffat County Grounds & Building Department.

The major use of camping facilities at Sherman Youth Camp occurs at the end of May through middle of November.

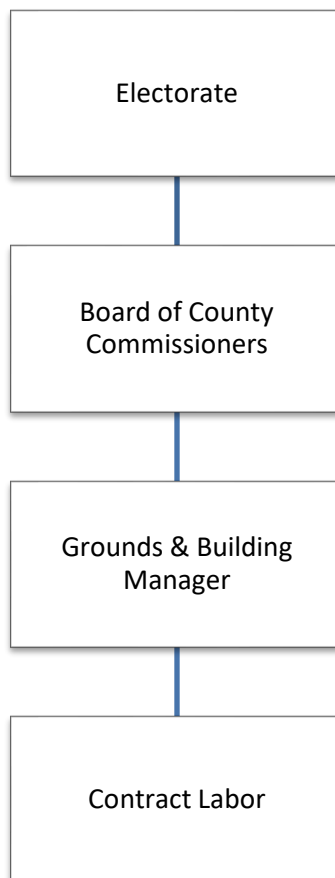
The Services at Sherman Youth Camp are provided for Youth Groups; Boy and Girl Scouts, School Groups, 4-H Groups, family camping and other groups.

Services Include:

- ✓ Camp sites with drinking water, pavilion with stove, refrigerators, sinks, tables, some utensils for cooking meals, and another room that can be used for meetings, games and/or sleeping.
- ✓ There is a playground area with volleyball court, horseshoe pits, hiking trails, and campfire area and restroom facilities. A generator is on site for electrical service and well water pump operation. The County also maintains Freeman Reservoir.

Sherman Youth Camp Personnel Schedule	
Contract Labor	FTE
Sherman Youth Camp	0.00
Total	0.00

Sherman Youth Camp Organizational Chart



Sherman Youth Camp Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
32500003	44023	CAMPGROUND RENTAL	13,472	5,835	10,000	10,000
32500003	44041	DAY USE FEE	2,725	62	2,000	2,000
32500003	45001	MISCELLANEOUS		5		
32500003	46001	INSURANCE REIMBURSEMENT	11,187	0	0	0
32500003	45008	DONATIONS	0	0	0	0
Total Revenue:			27,384	5,902	12,000	12,000

Sherman Youth Camp Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
32500003	50050	CONTRACT LABOR	7,845	7,613	13,710	13,710
Personnel Expenditures:			7,845	7,613	13,710	13,710
32500003	52017	FACILITY EXPENSE	379	644	0	0
32500003	52036	REPAIRS BUILDING	164	896	186	186
32500003	52037	REPAIRS EQUIP/MAINT	243	847	588	588
32500003	54045	OPERATING SUPPLIES	345	5,139	3,987	4,466
32500003	54038	MISCELLANEOUS	0	0	450	450
325FRMN3	54045	OPERATING SUPPLIES	209	0	650	650
Operating Expenditures:			1,339	7,525	5,860	6,340
32500003	60004	CAPITAL IMPROVEMENTS	0	0	0	9,000
32500003	60040	SYC LODGE	0	0	30,000	41,187
Capital Expenditures:			0	0	30,000	41,187
Expenditure Total:			9,185	15,138	49,570	61,237

Maybell Ambulance



Mission Statement:

To provide exemplary EMTB pre-hospital care to all in need of ambulance services within the MVA district as outlined by the Moffat County Board of County Commissioners

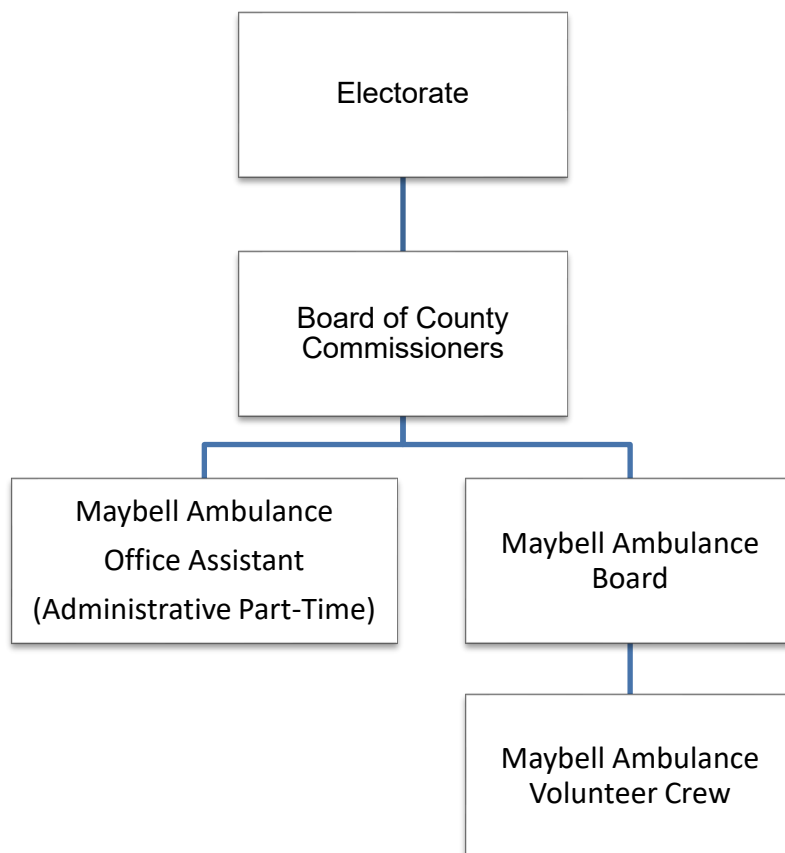
Purpose of Department:

Maybell Ambulance Provides to its community:

- ✓ 2 Full service ambulances (licensed)
- ✓ 6 EMT Basics
- ✓ Assistance available from Maybell Volunteer Fire Department, TMH Ambulance ALS services, and other agencies

Maybell Ambulance Personnel Schedule	
Position Title	FTE
Maybell Ambulance Office Assistant	0.25
Maybell Ambulance Call-Out	n/a
Total	0.25

Maybell Ambulance Organizational Chart



Maybell Ambulance Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
40000004	44025	DEPARTMENT FEES	5,104	3,281	5,000	5,000
40000004	46004	REIMBURSEMENT	342	3,616	0	0
40000004	45008	DONATIONS		1,000		
Total Revenue:			5,446	7,897	5,000	5,000

Maybell Ambulance Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
40000004	50030	PART TIME WAGES	8,311	7,974	7,542	8,542
40000004	50040	CALL OUT WAGES	4,840	3,660	4,752	10,000
40000004	50060	FRINGE BENEFITS	2,457	1,855	2,401	4,600
Personnel Expenditures:			15,609	13,489	14,695	23,142
40000004	52029	MAINTENANCE CONTRACTS	0	0	1,500	1,500
40000004	52035	REPAIRS AUTO	0	0	200	200
40000004	52036	REPAIRS BUILDING	0	13,043	0	0
40000004	52043	UTILITIES	2,500	3,129	7,680	7,680
40000004	53042	TELEPHONE	1,425	1,484	900	1,500
40000004	53046	TRAVEL	1,365	204	1,000	1,000
40000004	53056	EMPLOYEE EDUCATION	802	1,817	2,500	2,500
40000004	54030	GAS & OIL	1,242	973	1,000	1,500
40000004	54037	MISC EQUIPMENT	26,685	0	0	0
40000004	54038	MISCELLANEOUS	83	317	0	1,000
40000004	54042	OFFICE SUPPLIES	436	341	200	200
40000004	54045	OPERATING SUPPLIES	4,956	2,473	4,500	4,500
40000004	58008	FEES	1,749	166	1,000	1,000
Operating Expenditures:			41,243	23,947	20,480	22,580
40000004	60014	EQUIPMENT VEHICLES	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			56,851	37,436	35,175	45,722

Maybell Volunteer Fire



Maybell Volunteer Fire Department Board
Maybell Volunteer Department Garage Address:
121 Fellows
Maybell, CO 81640

Mission Statement:

To ensure prompt, safe and secure coverage of all structure and wild land fires in and around Maybell as directed in our by-laws. Also to provide assistance to Maybell volunteer ambulance through our rescue truck and extrication operations

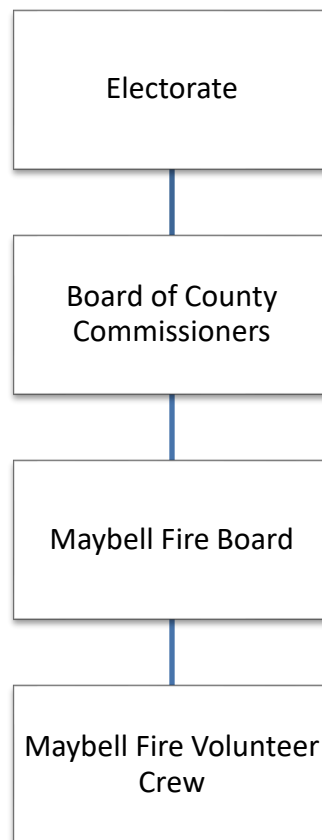
Purpose of Department:

To provide emergency services on a volunteer basis to the Maybell area with:

- ✓ One Rescue Truck
- ✓ One Brush Truck
- ✓ One 3,000 Gallon Fire Tender
- ✓ One FWD Fire Truck (to be replaced)
- ✓ Twelve Volunteer Fire Fighters
- ✓ Approximately twenty other fire department members volunteer (support services)
- ✓ One five member fire board appointed by Moffat County BOCC
- ✓ Volunteers trained on equipment, CPR, extrication, medical assistance and first strike wild land and structure fire assistance.

Maybell Fire Department Personnel Schedule	
Position Title	FTE
Maybell Fire Call-Out	n/a
Total	0.00

Maybell Fire Organizational Chart



Maybell Fire Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
40500004	45001	MISCELLANEOUS	3,727	9,804	0	0
Total Revenue:			3,727	9,804	0	0

Maybell Fire Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
40500004	50030	PART TIME WAGES	0	0	0	0
40500004	50040	CALL OUT WAGES	2,170	2,305	6,000	6,000
40500004	50042	OVER TIME	100	51	0	0
40500004	50060	FRINGE BENEFITS	839	801	2,292	2,292
Personnel Expenditures:			3,110	3,158	8,292	8,292
40500004	52035	REPAIRS AUTO	201	0	0	0
40500004	52038	RADIO REPAIR/MAINTENANCE	0	0	0	0
40500004	52043	UTILITIES	5,154	2,504	7,650	7,650
40500004	53009	DUES & MEETINGS	361	0	0	0
40500004	53056	EMPLOYEE EDUCATION	219	0	0	0
40500004	54030	GAS & OIL	5,950	400	0	0
40500004	54037	MISC EQUIPMENT	0	13,962	0	0
40500004	54038	MISCELLANEOUS	0	1,207	0	0
40500004	54045	OPERATING SUPPLIES	2,257	109	9,000	9,000
Operating Expenditures:			14,143	18,181	16,650	16,650
40500004	60014	EQUIPMENT VEHICLES	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			17,252	21,339	24,942	24,942

Veteran's Officer



Veteran's Officer: Ed Wilkinson

Phone: 970-824-0384

Email: veterans@moffatcounty.net

Mission Statement:

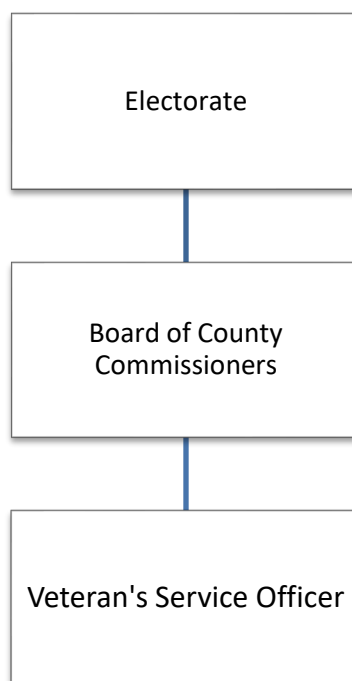
To Put the Veteran First" Offering veterans, their families and dependents in the State of Colorado, especially residents of Moffat and surrounding counties, support and assistance in filing claims they may be entitled and offering transportation to and from veteran medical facilities.

Purpose of Department:

- ✓ It is the duty of the Veteran's Service Officer and assistant to assist residents of the State of Colorado, especially residents of Moffat and surrounding counties, who served honorably in the United States Armed Services or Merchant Marines and their surviving spouses and dependents, administrators, executors, guardians, conservators, and or heirs of any such veteran: or any other person who may have proper claim, by assisting and filing claims for insurance, health care enrollment, pensions, disability compensations, hospitalization (including transport to local or Veteran Medical Facilities: employment and vocational rehabilitation i.e. educational, burial, home loans, etc.) or any other benefits that they may be entitled.

Veteran's Officer Personnel Schedule	
Position Title	FTE
Veteran's Service Officer	0.50
Total	0.50

Veteran's Officer Organizational Chart



Veteran's Officer Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
41000004	43412	STATE VETERANS OFFICER	14,700	13,328	14,700	14,700
Total Revenue:			14,700	13,328	14,700	14,700

Veteran's Officer Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
41000004	50030	PART TIME WAGES	17,104	17,447	17,826	19,400
41000004	50060	FRINGE BENEFITS	1,338	1,354	1,383	1,505
Personnel Expenditures:			18,441	18,801	19,209	20,905
41000004	52027	LEASING	2,432	2,432	2,432	2,432
41000004	52035	REPAIRS AUTO	0	639	1,000	1,000
41000004	53002	ADVERTISING/LEGAL NOTICES	0	0	500	500
41000004	53042	TELEPHONE	808	1,300	800	800
41000004	53046	TRAVEL	0	642	1,000	1,000
41000004	54042	OFFICE SUPPLIES	455	567	500	500
41000004	54049	POSTAGE	26	0	150	150
Operating Expenditures:			3,721	5,581	6,382	6,382
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			22,162	24,381	25,591	27,287

Youth Services



**Youth Services Director/Colorado Youth Detention Continuum (CYDC) Case Manager
Tara Wojtkiewicz**

Phone: 970-824-9150

Email: diversion@moffatcounty.net

Mission Statement

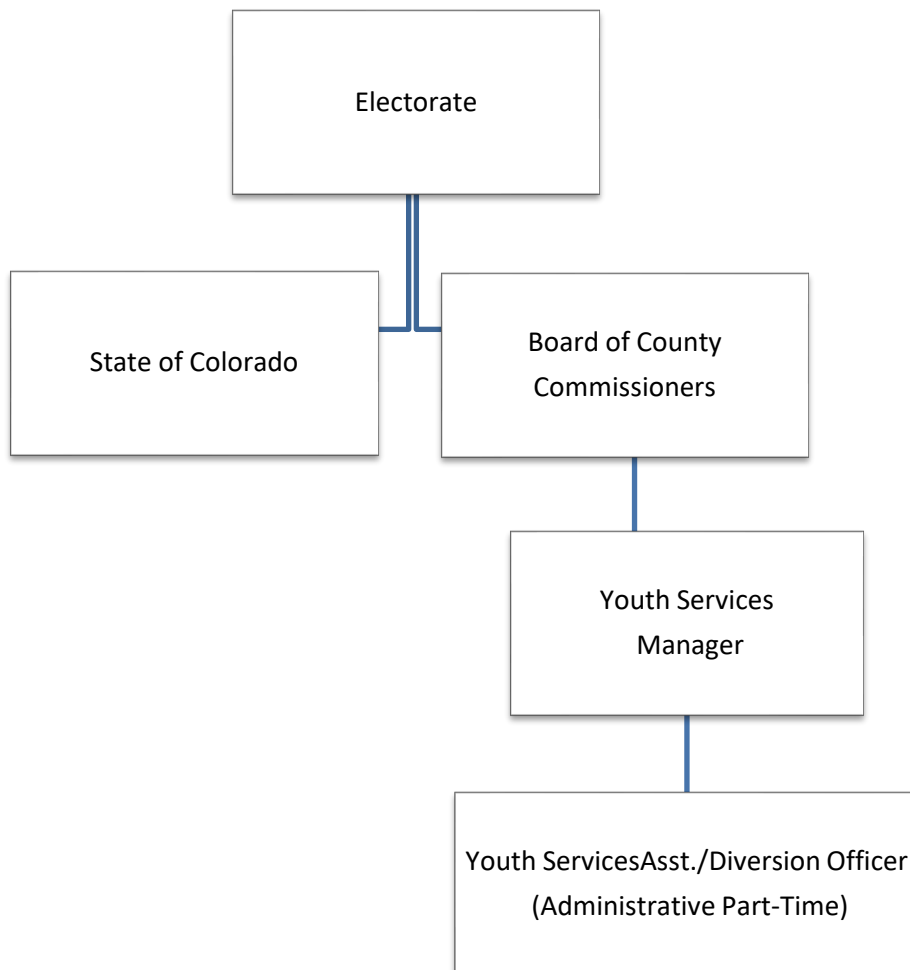
The mission of the Youth Services Department is to collaboratively design, implement, and uniformly monitor a continuum of care for youth in crisis in the Juvenile Justice System.

Purpose of Department

- ✓ The Youth Services Department (YSD) is a unique department that serves the youth of Moffat County. Programs that comprise the department include; CYDC Juvenile Screenings; CYDC Pre-Adjudicated Release Supervision; Juvenile Diversion Program; and the Crisis Intervention Team.
- ✓ These programs cover a wide range of services: screening youth who have allegedly committed a delinquent act as guided by State mandate; from providing mediation services to youth in conflict; to monitoring youth that are participating in the Diversion Program or being supervised on a Pre-Adjudicated Release Plan (PRP); or helping to find resources within our community to prevent youth from being homeless or a runaway.
- ✓ Seventy- two (72) youth were provided services through the YSD in 2022. An estimate of one hundred and fifty (150) to two hundred (200) youth will be provided services in 2023.

Youth Services Personnel Schedule	
Position Title	FTE
Youth Services Manager	0.50
Youth Services Manager	0.50
Youth Services Asst/Div Officer	1.40
Total	2.40

Youth Services Organizational Chart



Youth Services Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
41500004	43411	STATE CORRECTIONAL TREATMENT	4,351	0	0	0
41500004	43418	STATE HOMELAND SEC EQUIPMENT	0	0	0	0
41500004	43433	STATE JUDICIAL DIVERSION	11,791	21,617	23,582	23,582
415SB944	43409	STATE SB94 CASE MANAGEMENT	34,486	28,774	35,419	35,419
415SB944	43410	STATE SB94 MISCELLANEOUS	2,756	2,290	10,000	10,000
41500004	43900	CITY OF CRAIG	12,000	12,000	12,000	12,000
41500004	44040	SB215 FEES	4,518	2,732	9,000	9,000
41500004	45001	MISCELLANEOUS	210	125	1,000	1,000
41500004	45002	UNITED WAY	298	191	500	500
41500004	46004	REIMBURSEMENT	75	0	500	500
Total Revenue:			70,484	67,729	92,001	92,001

Youth Services Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	20201 Actual	2022 Estimate	2023 Budget
41500004	50025	FULL TIME SHARED WAGES	29,626	29,806	29,989	31,000
415SB944	50025	FULL TIME SHARED WAGES	29,626	29,807	29,989	31,000
41500004	50030	PART TIME WAGES	53,535	51,175	69,518	80,000
41500004	50060	FRINGE BENEFITS	40,195	34,542	36,581	43,659
41500004	50080	RETIREMENT	3,555	3,577	3,599	3,720
Personnel Expenditures:			156,537	148,907	169,676	189,379
41500004	51018	OTHER PROFESSIONAL SERVICES	2,214	0	0	0
41500004	53046	TRAVEL	3,185	0	2,394	2,394
41500004	53054	WRAPAROUND SERVICES	2,653	347	4,500	4,500
41500004	54042	OFFICE SUPPLIES	622	2,349	1,250	1,250
41500004	54070	SUBSTANCE CLASS FEES	85	170	500	500
Operating Expenditures:			8,759	2,866	8,644	8,644
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			165,296	151,773	178,320	198,023

Health Allotments

Finance Director: Cathy Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Purpose of Department

- ✓ Medical Director
Medical Director to help guide the Public Health Department.

Health Allotment Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
42000004	51008	DETOX	0	0	0	0
42000004	51017	NW COLORADO HEALTH	0	0	0	0
42000004	51028	MEDICAL DIRECTOR	0	2,000	2,000	2,000
Operating Expenditures:			0	2,000	2,000	2,000
Expenditure Total:			0	2,000	2,000	2,000

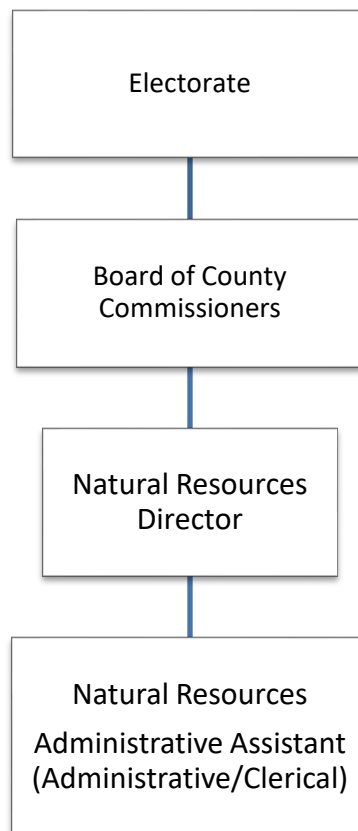
Email: jcomstock@moffatcounty.net

To provide background knowledge, council, and implement projects and solutions on behalf of the Moffat County Commissioners, to protect economic and social values of the County as those values are impacted from public land decisions, policy, and new legislation.

The Natural Resources Department is actively participating in the development and revision of several federal and state land management plans, policy, and legislation which affect the socio-economics of the County. The Department represents Moffat County and the Commissioners in dozens of active water, wildlife, land management, real estate, agriculture, recreation, and energy policy discussions that directly impact our economy and culture. The Moffat County Natural Resources Department also co-manages the Moffat County Minerals Program which 60,000 acres of mineral rights are leased and managed.

Natural Resources Personnel Schedule	
Position Title	FTE
Natural Resources Director	1.00
Natural Resources Administrative Assistant	0.33
Total	1.33

Natural Resources Organizational Chart



Natural Resources Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
50000005	46004	REIMBURSEMENT	0	0	0	0
Total Revenue:			0	0	0	0

Natural Resources Expenditures

ORG	OBJ	DESCRIPTION	2,020 Actual	2,021 Actual	2022 Estimate	2023 Budget
50000005	50020	FULL TIME WAGES	87,438	87,989	88,528	92,500
50000005	50025	FULL TIME SHARED WAGES	14,434	14,548	17,149	19,140
50000005	50044	LONGEVITY	2,364	2,620	2,600	2,956
50000005	50060	FRINGE BENEFITS	44,580	39,233	43,484	39,391
50000005	50080	RETIREMENT	6,254	6,309	6,497	6,876
Personnel Expenditures:			155,070	150,698	158,258	160,863
50000005	51015	LEGAL SERVICES	10,000	8,483	10,000	10,000
50000005	51021	RANGELAND/WATER ISSUES	0	411	3,000	3,000
50000005	53002	ADVERTISING/LEGAL NOTICES	0	0	150	150
50000005	53009	DUES & MEETINGS	2,514	2,065	3,400	3,400
50000005	53016	GIS MAPPING	0	0	2,000	2,000
50000005	53046	TRAVEL	1,100	889	5,037	5,037
50000005	54042	OFFICE SUPPLIES	731	1,216	650	650
50000005	54038	MISCELLANEOUS	0	0	150	150
50000005	54049	POSTAGE	55	12	100	100
Operating Expenditures:			14,400	13,076	24,487	24,487
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			169,470	163,774	182,745	185,350

Development Services



Development Services Director: Roy Tipton

Phone: 970-824-9160

Email: rtipton@moffatcounty.net

Mission Statement:

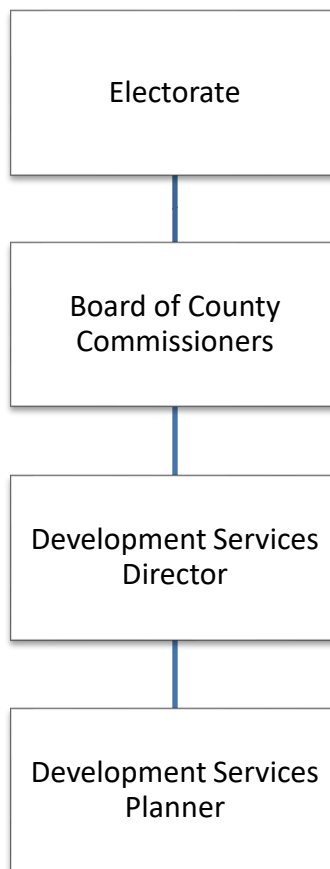
To provide solution oriented services to the citizens of Moffat County through the application of professional skills, adopted plans, standards, and building codes which facilitate the growth of the local economy, enhance the quality of life and preserve the natural environment for current and future generations

Purpose of Department:

- ✓ Development Services encompasses project management of capital projects, procurement of capital assets, grant writing and administration, and the Planning Department.

Development Services Personnel Schedule	
Position Title	FTE
Development Services Director	1.00
Development Services Planner	0.80
Total	1.80

Development Services Organizational Chart



Development Services Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
50500005	42001	BUILDING PERMITS	40,474	52,311	0	0
50500005	44021	PLANNING FEES	3,050	3,125	2,000	2,000
50500005	44022	CONTRACTOR REVENUE	0	0	0	0
50500005	46004	REIMBURSEMENT	0	45	0	0
Total Revenue:			43,524	55,481	2,000	2,000

Development Services Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
50500005	50020	FULL TIME WAGES	76,180	76,651	77,121	92,500
50500005	50025	FULL TIME SHARED WAGES	32,442	32,646	32,846	47,280
50500005	50044	LONGEVITY	1,310	1,305	1,300	0
50500005	50060	FRINGE BENEFITS	53,147	49,547	49,528	61,175
50500005	50080	RETIREMENT	6,596	6,636	6,676	8,387
Personnel Expenditures:			169,675	166,786	167,471	209,342
50500005	51018	OTHER PROFESSIONAL SERVICES	87,565	85,564	63,000	80,000
50500005	52035	REPAIRS AUTO	0	0	1,000	1,000
50500005	53002	ADVERTISING/LEGAL NOTICES	740	788	2,200	2,200
50500005	53009	DUES & MEETINGS	0	0	310	310
50500005	53042	TELEPHONE	0	1,444	337	337
50500005	53046	TRAVEL	47	0	2,604	2,604
50500005	53048	UNEMPLOYMENT	0	0	0	0
50500005	54037	MISC EQUIPMENT	0	0	582	582
50500005	54042	OFFICE SUPPLIES	335	1,407	1,396	1,396
50500005	54049	POSTAGE	0	44	65	65
Operating Expenditures:			88,687	89,246	71,494	88,494
			0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			258,362	256,032	238,965	297,836

Hamilton Community



Hamilton Community Center

Mission Statement:

This mission of the Hamilton Community Center is to provide the public with a meeting place for functions, activities and meetings. It is used by clubs, groups and organizations as well as individuals for meetings, dinners, parties, and get-togethers.

Purpose of Department:

- ✓ The Hamilton Community Center exists to provide the public with a place to meet. (See mission statement). Approximately 100 people use the building monthly and approximately 400 people have used it in the last budget year for Christmas parties, receptions, DOW information meetings, fund-raisers, outfitters organizational meetings and other parties. Approximately 95% of those attending functions at the Hamilton Community Center are Moffat County residents. The age groups range from children in the local 4-H club to recreational associations, community and family groups for get-togethers, local governmental informational meetings including DOW and trash dumpster meetings, political caucuses, etc. The center is also a voting precinct.
- ✓ The Hamilton Community Center has no regular revenue. We encourage donations by the users of the Center and have had excellent cooperation from those using the building. In addition, we continue to use memorial funds given in memory of long time board/community member Ethel Jordan. We have been able to use some of those funds for special needs and projects for the Center. The daily needs of the building, i.e. paper supplies and cleaning supplies is totally provided through donations. Since donations are difficult to project, we must continue to budget for needed items; however if donated monies are available we have been able to purchase larger items with those donated funds, allowing budgeted monies to stay with the County. Since donations help defray the costs of both supplies and larger items, the cost of maintaining the building is kept to a minimum. Usage of this building can also take the pressure off meeting places in Craig.

Hamilton Community Center Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
51000005	45008	DONATIONS	0	0	0	0
51000005	46004	REIMBURSEMENT	20	22	0	0
Total Revenue:			20	22	0	0

Hamilton Community Center Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
51000005	52028	MAINTENANCE	1,539	920	750	750
51000005	52043	UTILITIES	1,689	1,783	2,965	2,965
51000005	54038	MISCELLANEOUS	0	0	3,010	3,010
Operating Expenditures:			3,228	2,703	6,725	6,725
51000005	60004	CAPITAL IMPROVEMENTS	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			3,228	2,703	6,725	6,725

Maybell



Maybell Community Center:

The purpose of the Maybell Community Center is to provide a clean, well-lighted, environmentally sound meeting place for the community organizational, social, and educational activities and events.

Maybell Senior Citizens Bus:

This bus provides weekly transportation to Craig for doctor and dentist appointments, grocery shopping and picking up medications. The bus is also used for organized senior outings. This bus is handicapped accessible.

Maybell Park:

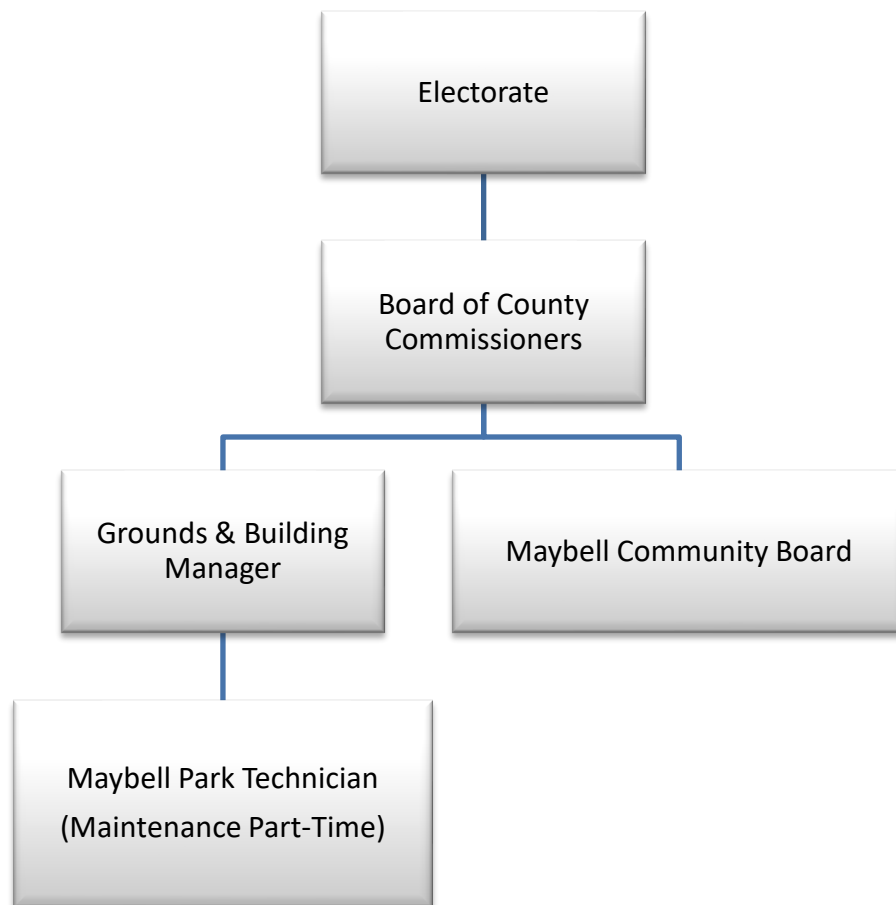
The Park has multiple uses from Family Reunions to Weddings. The main focus is camping, for visitors to Brown's Park, Sand Wash, rafters, school groups, Boy Scouts, Fire Crews, and of course, hunters. It provides travelers with a clean rest stop and playground for children. The park partners with Maybell Women's Club for improvements such as a shared mower and new fencing.

Maybell Women's Club:

The main purpose of the Maybell Women's Club is to promote citizenship and community pride through the club's involvement with the Maybell Library, "Adopt a Highway Program," publishing of the Maybell Gazette. It furnishes meals for funerals when needed and assists in fund-raisers for the ill and/or needy in the community. The club also owns and maintains the Maybell Cemetery by mowing, watering, spraying for noxious weeds, repairs fences and gates, planting and maintaining new vegetation, and arranging for new burials. Maybell Women's Club partners with the Maybell Park, and has recently purchased 6 Metal Picnic Tables and continues to contribute to the replacement trees as needed.

Maybell Personnel Schedule	
Position Title	FTE
Maybell Park Technician	0.38
Total	0.38

Maybell Organizational Chart



Maybell Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
51500005	43406	STATE EIAF GRANT	0	0	0	0
51500005	43438	STATE DEPARTMENT OF AGRICULTUR	0	36,109	0	0
51500005	44023	CAMPGROUND RENTAL	25,744	38,717	0	0
51500005	44025	DEPARTMENT FEES	0	0	0	0
51500005	44038	SHOWER FEES	3,898	2,349	0	0
51500005	44039	RV DUMP FEES	2,540	2,195	0	0
51500005	45008	DONATIONS	4,568	1,135	0	0
51500005	45026	OTHER REVENUE	1,033	10,000	0	0
51500005	46004	REIMBURSEMENT	55	62	0	0
Total Revenue:			37,838	90,567	0	0

Maybell Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
51500005	50030	PART TIME WAGES	11,376	10,310	12,218	13,100
51500005	50060	FRINGE BENEFITS	1,297	1,024	1,459	1,298
Personnel Expenditures:			12,673	11,334	13,677	14,398
51500005	52008	COMMUNITY CENTER	2,392	2,532	1,000	1,000
51500005	52032	PARK	14,001	10,566	5,700	5,700
51500005	52043	UTILITIES	9,890	11,257	0	12,000
51500005	52047	WOMEN'S CLUB	1,000	0	3,500	3,500
51500005	53009	DUES & MEETINGS	0	0	0	0
51500005	54033	MAINTENANCE SUPPLIES	357	263	0	0
51500005	54045	OPERATING SUPPLIES	0	0	0	0
51500005	54074	TAXES	2,758	4,150	0	0
Operating Expenditures:			30,399	28,769	10,200	22,200
51500005	60004	CAPITAL IMPROVEMENTS	0	22,213	0	0
Capital Expenditures:			0	22,213	0	0
Expenditure Total:			43,072	62,317	23,877	36,598

Moffat County Fair



Administrative Supervisor: Jackie Goodnow

Phone: 970-824-9180

Email: jgoodnow@moffatcounty.net

Mission Statement:

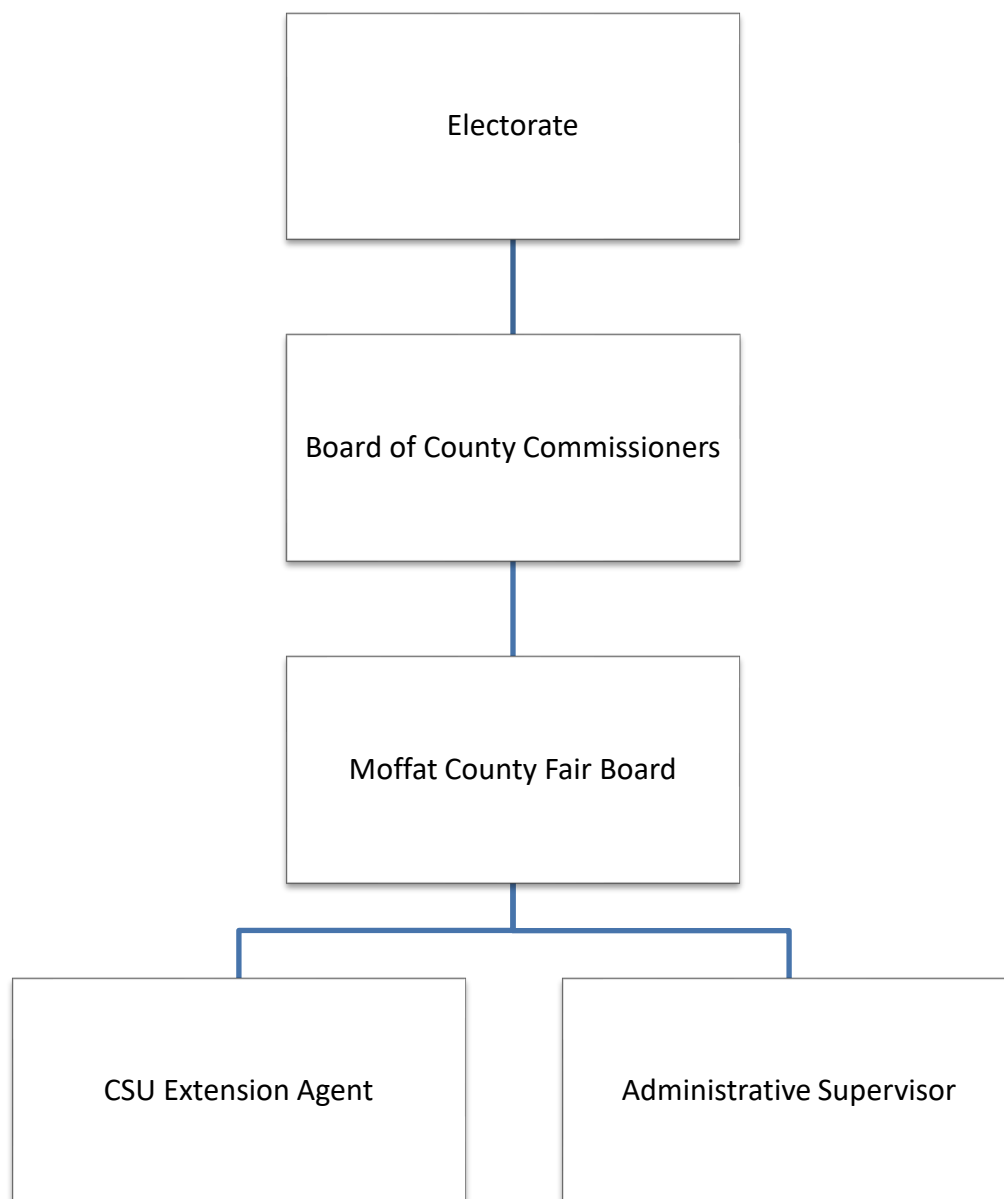
The Moffat County Fair provides an opportunity for all residents of Moffat County to exhibit, encourage and promote their agricultural heritage as well as skills and accomplishments in the mechanical, industrial, horticulture, home economics and livestock industries in the County. This follows statute CRS 35-65-111. The County Fair also provides the opportunity and means for all 4-H and FFA projects to be completed, exhibited and judged for the youth in Moffat County.

Purpose of Department:

- ✓ Livestock and Horse Shows
- ✓ Indoor Projects - Horticulture, Garden, Hobby, Mechanical, Family & Consumer Sciences
- ✓ Entertainment – Variety that provides for all audiences
- ✓ Hall of Education – An event for all educational and non-profit organizations to showcase functions and benefits for Moffat County Resident
- ✓ Events for Community and Families of Moffat County and surrounding counties to participate and enjoy the celebration of Moffat County and its heritage.

County Fair Personnel Schedule	
Position Title	FTE
Administrative Supervisor	0.48
Staff Assistant	0.25
Contract Labor(Security/Temps)	0.00
Contract Labor(Judges)	0.00
Total	0.72

County Fair Organizational Chart



County Fair Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
52100005	45008	DONATIONS	18,437	51,972	6,000	6,000
Total Revenue:			18,437	51,972	6,000	6,000

County Fair Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
52100005	50025	FULL TIME SHARED WAGES	22,797	22,941	23,081	25,650
52100005	50035	PART TIME SHARED WAGES	7,024	7,345	8,050	8,313
52100005	50040	CALL OUT WAGES	0	5,000	5,500	5,500
52100005	50042	OVER TIME	4,040	4,169	5,000	5,000
52100005	50044	LONGEVITY	1,245	1,240	1,235	1,235
52100005	50050	CONTRACT LABOR	1,649	1,652	1,762	1,762
52100005	50054	JUDGES	5,668	8,341	7,062	7,062
52100005	50060	FRINGE BENEFITS	17,180	16,601	16,181	15,548
52100005	50080	RETIREMENT	1,685	1,701	1,759	1,613
Personnel Expenditures:			61,287	68,990	69,630	71,683
52100005	51026	ENTERTAINMENT	12,896	43,394	10,907	10,907
52100005	53002	ADVERTISING/LEGAL NOTICES	2,769	6,337	2,562	2,562
52100005	53027	PREMIUMS	2,323	2,323	2,323	2,323
52100005	53032	SECURITY	250	600	600	600
52100005	53058	PRINTING	383	800	400	400
52100005	54005	AWARDS & RIBBONS	8,707	8,116	6,062	6,062
52100005	54015	COPIES	185	281	500	500
52100005	54024	FAIR BOOK	1,961	4,000	4,000	4,000
52100005	54025	FAIR QUEEN EXPENSE	0	309	0	0
52100005	54038	MISCELLANEOUS	4,502	5,227	3,000	3,000
52100005	54042	OFFICE SUPPLIES	776	797	900	900
52100005	54044	OPEN HORSE SHOW	2,163	1,945	1,000	1,000
52100005	54045	OPERATING SUPPLIES	267	20	1,500	1,500
52100005	54049	POSTAGE	30	372	400	400
Operating Expenditures:			37,213	74,522	34,154	34,154
52100005	60004	CAPITAL IMPROVEMENTS	1,300	0	0	0
Capital Expenditures:			1,300	0	0	0
Expenditure Total:			99,800	143,512	103,784	105,837

Colorado State University Extension



CSU Extension Agent: Megan Stetson

Phone: 970-826-3402

Email: megan.stetson@colostate.edu

Mission Statement:

The Mission of Colorado State University Extension is:

“To provide information and education, and encourage the application of research-based knowledge in response to local, state and national issues affecting individuals, youth, families, agricultural enterprises and communities of Colorado.”

Our vision is to:

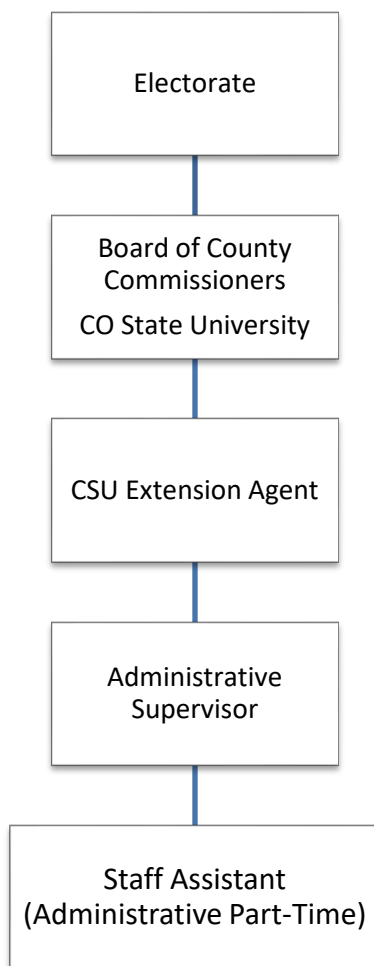
“Lead the University in helping the people of Colorado put knowledge to work.”

Purpose of Department:

As the major off-campus educational arm of Colorado State University, Extension is a partnership of Colorado State University, Moffat County, and the United States Department of Agriculture. Extension is the informal, non-credit educational system that links education and research with the needs of Moffat County citizens. The office provides unbiased, research-based information and encourages the application of this information in response to local, state and national issues affecting individuals, youth, ***families and agriculture enterprises in Moffat County.***

Extension Personnel Schedule	
Position Title	FTE
CSU Extension Agent	0.00
Administrative Supervisor	0.48
Staff Assistant	0.42
Total	0.90

Extension Organizational Chart



Extension Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimated	2023 Budget
52500005	44025	DEPARTMENT FEES	0	0	4,500	4,500
52500005	46004	REIMBURSEMENT	734	0	0	0
Total Revenue:			734	0	4,500	4,500

Extension Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
52500005	50025	FULL TIME SHARED WAGES	22,797	22,941	23,081	25,650
52500005	50035	PART TIME SHARED WAGES	12,042	12,591	13,800	14,250
52500005	50042	OVER TIME	0	0	0	0
52500005	50044	LONGEVITY	1,245	1,240	1,235	1,235
52500005	50052	CSU AGENT	14,700	11,228	14,700	15,000
52500005	50060	FRINGE BENEFITS	15,409	15,337	15,823	16,008
52500005	50080	RETIREMENT	1,442	1,451	1,459	1,613
Personnel Expenditures:			67,635	64,788	70,098	73,756
52500005	52037	REPAIRS EQUIP/MAINT	102	68	300	300
52500005	53009	DUES & MEETINGS	206	260	1,000	1,000
52500005	53042	TELEPHONE	1,200	600	1,200	1,200
52500005	53046	TRAVEL	307	1,214	3,565	3,565
52500005	54015	COPIES	3,710	4,363	5,500	5,500
52500005	54038	MISCELLANEOUS	616	875	1,614	1,614
52500005	54042	OFFICE SUPPLIES	1,984	1,859	2,150	2,150
52500005	54049	POSTAGE	1,278	363	1,000	1,000
52500005	54055	REFERENCE & PROGRAM SUPPORT	3,774	13,098	10,000	10,000
Operating Expenditures:			13,176	22,700	26,329	26,329
52500005	60014	EQUIPMENT VEHICLES	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			80,811	87,488	96,427	100,085

Road & Bridge



Road & Bridge Director: Dan Miller
Phone: 970-824-3211 x 1015
Email: dmiller@moffatcounty.net

Mission Statement:

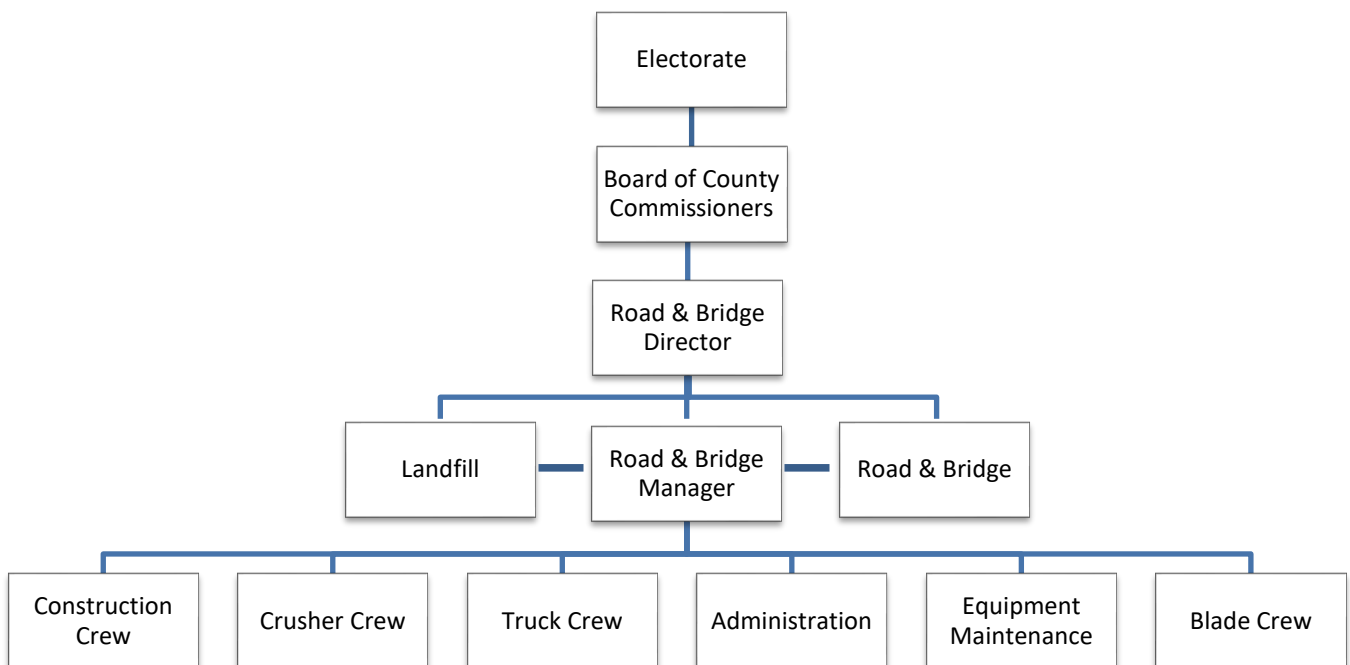
To provide a safe and well maintained road and bridge system for the traveling public as effectively and efficiently as possible

Purpose of Department:

- ✓ The Moffat County Road & Bridge Department maintains approximately 1,700 miles of county roads and 57 bridges covering 4,734 square miles.
- ✓ The maintenance of roads includes plowing of snow in the wintertime; blading and graveling roads; cleaning, repairing and replacing approximately 480 cattle guards, culverts and bridges; repairing and replacing signs and the maintenance of asphalt. The maintenance of equipment and buildings includes maintaining approximately 450 pieces of equipment and seven county shops.

Road & Bridge Personnel Schedule	
Position Title	FTE
Road & Bridge Director	1.00
Road & Bridge Manager	1.00
Road & Bridge Supervisor	5.00
Heavy Equipment Operators	31.00
Equipment Maintenance Supervisor	1.00
Senior Mechanic	1.00
Mechanic	4.00
Accounting Technician	2.00
Safety Coordinator	1.00
Parts Technician	1.00
Total	48.00

Road and Bridge Organizational Chart



Road and Bridge Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	440,000	440,000	440,000	440,000
Specific Ownership Taxes	937,736	987,335	800,000	800,000
Licenses & Permits	29,808	41,793	30,000	30,000
Intergovernmental	4,745,733	5,340,696	4,952,347	4,952,347
Charges for Services	42,078	16,434	40,000	40,000
Miscellaneous	115,753	66,688	295,373	295,373
Interest	98,913	17,737	18,285	18,285
Transfer In	-	-	-	-
Fund Balance Used	1,528,752	-	1,549,358	2,914,915
Total Sources of Funds	\$ 7,938,773	\$ 6,910,682	\$ 8,125,363	\$ 9,490,920
Uses of Funds:				
Personnel	\$ 4,029,777	\$ 3,974,927	\$ 4,179,442	\$ 4,712,920
Operating	2,217,374	1,804,969	2,758,163	2,958,921
Capital Outlay	1,691,622	270,529	155,932	1,819,079
Transfers Out	-	-	-	-
Total Uses of Funds	\$ 7,938,773	\$ 6,050,427	\$ 7,093,537	\$ 9,490,920
Annual Net Activity	\$ (0)	\$ 860,255	0	0
Cumulative Balance:				
Beginning Fund Balance	\$ 14,906,998	\$ 13,378,245	\$ 14,238,497	\$ 12,689,139
Change in Fund Balance	(1,528,752)	860,255	(1,549,358)	(2,914,915)
Ending Fund Balance	\$ 13,378,245	\$ 14,238,497	\$ 12,689,139	\$ 9,774,224
Fund Balance Designations:				
Nonspendable				
Inventory	\$ 1,540,931	\$ 1,540,931	\$ 1,750,000	\$ 1,600,000
Committed				
60 Days Operating*	\$ 1,041,400	\$ 963,509	\$ 1,156,499	\$ 1,278,896
Countercyclical Reserve	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Assigned				
Capital Reserve	\$ 967,006	\$ 967,006	\$ 967,006	\$ 75,000
Subsequent Year's Expendit	\$ 9,528,907	\$ 10,467,051	\$ 8,515,634	\$ 6,520,328

Road & Bridge Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
36000003	40001	PROPERTY TAX	0	0	0	0
		Property Taxes:	0	0	0	0
					0	0
36000003	41500	SPECIFIC OWNERSHIP TAX	937,736	987,335	800,000	800,000
		Specific Ownership Taxes:	937,736	987,335	800,000	800,000
36000003	41001	SALES TAX	440,000	440,000	440,000	440,000
36000003	41003	SEVERANCE TAX	0	0	0	0
		Sales Taxes:	440,000	440,000	440,000	440,000
36000003	43001	FEDERAL PILT	600,000	600,000	600,000	600,000
36000003	43004	FEDERAL MINERAL LEASE	0	0	0	0
36000003	43005	FEDERAL FOREST SERVICE	18,509	16,659	10,000	10,000
36000003	43011	FEDERAL MAINTENACE CONTRACT	24,177	13,783	15,000	15,000
36000003	43021	FEDERAL MISCELLANEOUS	73	30,000	0	0
36000003	43402	STATE MV REGISTRATION FEES	28,426	28,900	30,000	30,000
36000003	43408	STATE MISCELLANEOUS	0	2,651	5,000	5,000
36000003	43430	STATE FIRE RELIEF FUND	0	17,088	0	0
36000003	43437	STATE HWY USERS FUND	4,073,937	4,631,614	4,291,847	4,291,847
36000003	43900	CITY OF CRAIG	611	0	500	500
		Intergovernmental:	4,745,733	5,340,696	4,952,347	4,952,347
36000003	42202	ROAD PERMITS	29,808	40,490	30,000	30,000
36000003	42203	UTILITY PERMITS		1,303		
		License & Permits:	29,808	41,793	30,000	30,000
36000003	44043	OTHER COUNTY DEPARTMENTS	42,078	16,434	40,000	40,000
		Charges for Services:	42,078	16,434	40,000	40,000
36000003	45022	SALE OF ASSETS	0	8,180	0	0
36000003	45004	TAXABLE SALES	13,629	12,279	15	15
36000003	45001	MISCELLANEOUS	4,129	6,272	5,000	5,000
36000003	46004	REIMBURSEMENT	1,063	1,405	0	0
36000003	46010	LANDFILL REIMBURSEMENT	92,733	29,298	288,358	288,358
36000003	46001	INSURANCE REIMBURSEMENT	4,021	8,655	0	0
36000003	46011	FEDERAL REIMBURSEMENT	0	0	2,000	2,000
36000003	46012	MISC SALES REIMBURSEMENT	178	600	0	0
		Miscellaneous:	115,753	66,688	295,373	295,373
36000003	47001	INTEREST EARNED	98,913	17,737	18,285	18,285
		Interest:	98,913	17,737	18,285	18,285
		Revenue Total:	6,410,021	6,910,682	6,576,005	6,576,005

Road & Bridge Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
36036103	50020	FULL TIME WAGES	1,854,955	1,964,817	1,997,741	2,433,720
36036103	50042	OVER TIME	48,554	45,479	50,000	50,000
36036103	50044	LONGEVITY	25,661	24,202	26,520	23,000
36036103	50046	LEAVE PAID OUT	29,931	9,342	0	0
36036103	50050	CONTRACT LABOR	10,967	0	5,000	5,000
36036103	50060	FRINGE BENEFITS	1,149,747	1,083,335	1,157,893	1,125,000
36036103	50080	RETIREMENT	106,560	113,327	124,456	148,000
Personnel Expenditures:			3,226,375	3,240,503	3,361,610	3,784,720
36036103	51018	OTHER PROFESSIONAL SERVICES	10,831	17,706	22,000	22,000
36036103	51020	PHYSICALS	3,162	1,869	3,000	3,000
36036103	52016	EQUIPMENT RENTAL	4,751	9,609	15,000	15,000
36036103	52021	GRAVEL LEASE	3,763	4,825	7,000	7,000
36036103	52022	HIGHWAY PAINT	51,402	48,936	50,000	100,000
36036103	54002	ASPHALT	3,051	918	15,000	15,000
36036103	54008	BRIDGE REPAIR	31,588	4,147	40,000	40,000
36036103	54009	CATTLEGAURDS	(1,427)	639	0	0
36036103	54017	CRACK SEALER	(4,128)	4,282	22,000	22,000
36036103	54018	CULVERTS	2,632	830	25,000	25,000
36036103	54021	DUST CONTROL	481,180	495,060	500,000	500,000
36036103	54026	FENCING	0	0	100	100
36036103	54038	MISCELLANEOUS	2,672	3,264	4,000	4,000
36036103	54060	SAFETY SUPPLIES	5,347	3,144	4,000	4,000
36036103	54061	SAND & GRAVEL	390,700	(233,087)	70,000	70,000
36036103	54066	SIGNS	5,918	5,768	10,000	10,000
36036103	54071	STEEL & IRON	21,277	28,590	50,000	50,000
36036103	54082	WOOD	0	0	500	500
36036103	55022	OTHER SUPPLIES	8,794	12,448	15,000	15,000
36036103	58015	PERMITS	12,097	13,932	15,500	15,500
Operating Expenditures:			1,033,609	422,881	868,100	918,100
Expenditure Total:			4,259,983	3,663,383	4,229,710	4,702,820

Road & Bridge Equipment Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
36036203	50020	FULL TIME WAGES	314,429	293,329	332,812	385,000
36036203	50042	OVER TIME	606	241	3,000	3,000
36036203	50044	LONGEVITY	2,620	2,610	2,600	2,600
36036203	50046	LEAVE PAID OUT	2,331	710	0	0
36036203	50060	FRINGE BENEFITS	204,130	163,642	195,155	180,000
36036203	50080	RETIREMENT	16,546	16,602	20,305	24,000
Personnel Expenditures:			540,661	477,134	553,872	594,600
36036203	52020	UTILITIES GARBAGE REMOVAL	432	302	650	650
36036203	52036	REPAIRS BUILDING	21,585	11,798	25,000	25,000
36036203	52038	RADIO REPAIR/MAINTENANCE	626	552	4,500	4,500
36036203	52043	UTILITIES	49,664	63,182	53,000	53,000
36036203	54029	GAS & DIESEL	296,636	453,020	700,000	700,000
36036203	54031	GRADER BLADES	73,023	55,595	75,000	100,000
36036203	54038	MISCELLANEOUS	220	106	100	100
36036203	54043	OIL & ANTIFREEZE	40,988	56,705	45,000	45,000
36036203	54053	PROPANE	24,872	22,698	54,950	54,950
36036203	54056	REPAIR PARTS	242,470	271,957	355,000	400,000
36036203	54063	SHOP SUPPLIES	66,192	62,180	65,000	65,000
36036203	54064	SHOP TOOLS	6,655	4,854	7,000	7,000
36036203	54075	TIRES & TUBES	92,075	55,809	100,000	100,000
Operating Expenditures:			915,438	1,058,758	1,485,200	1,555,200
Expenditure Total:			1,456,099	1,535,892	2,039,072	2,149,800

Road & Bridge Capital Outlay Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
36036303	60010	EQUIPMENT LOADER/BACKHOE	0	0	0	449,978
36036303	60011	EQUIPMENT MISCELLANEOUS	66,054	0	0	0
36036303	60012	EQUIPMENT MOTOR GRADERS	1,089,761	270,529	0	0
36036303	60013	EQUIPMENT TRACTOR TRUCKS	0	0	115,399	534,601
36036303	60014	EQUIPMENT VEHICLES	105,075	0	0	499,500
36036303	60025	ROAD & BRIDGE BUILDINGS	19,870	0	35,000	35,000
36036303	60034	RADIOS	187,241	0	0	0
36036303	60035	EQUIPMENT CRUSHER	0	0	0	0
Capital Expenditures:			1,468,000	270,529	150,399	1,519,079
Expenditure Total:			1,468,000	270,529	150,399	1,519,079

Road & Bridge Administration Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
36036403	50020	FULL TIME WAGES	177,349	180,484	184,997	205,000
36036403	50042	OVER TIME	1,674	1,937	2,000	2,000
36036403	50044	LONGEVITY	2,620	2,610	2,600	2,600
36036403	50046	LEAVE PAID OUT	0	2,131	0	0
36036403	50060	FRINGE BENEFITS	70,200	59,750	62,987	114,000
36036403	50080	RETIREMENT	10,899	10,379	11,376	10,000
Personnel Expenditures:			262,741	257,291	263,960	333,600
36036403	52029	MAINTENANCE CONTRACTS	1,435	5,670	11,800	11,800
36036403	53002	ADVERTISING/LEGAL NOTICES	464	211	800	800
36036403	53009	DUES & MEETINGS	0	408	300	300
36036403	53018	INSURANCE	127,907	164,783	164,783	239,041
36036403	53042	TELEPHONE	8,759	10,522	9,500	9,500
36036403	53046	TRAVEL	0	2,262	4,780	4,780
36036403	53048	UNEMPLOYMENT	6,316	5,281	0	0
36036403	53058	PRINTING	1,488	878	700	700
36036403	54034	MAPS	0	0	300	300
36036403	54037	MISC EQUIPMENT	919	780	2,000	2,000
36036403	54038	MISCELLANEOUS	110	362	400	400
36036403	54042	OFFICE SUPPLIES	2,057	1,673	2,500	2,500
36036403	54049	POSTAGE	327	331	400	400
Operating Expenditures:			149,782	193,161	198,263	272,521
Expenditure Total:			412,524	450,452	462,223	606,121

Road & Bridge Fee Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
36036503	54077	TREASURER FEES	40,739	46,316	40,000	40,000
Operating Expenditures:			40,739	46,316	40,000	40,000
Expenditure Total:			40,739	46,316	40,000	40,000

Road & Bridge Capital Projects Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
36036603	54038	MISCELLANEOUS	0	0	0	0
36036603	60024	PAVING	222,446	0	5,533	300,000
36036603	60039	FUEL PUMPS	1,176	0	0	0
Capital Expenditures:			223,622	-	5,533	300,000
Expenditure Total:			223,622	-	5,533	300,000

Road & Bridge Other Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
36036703	53042	TELEPHONE	0	0	100	100
36036703	54021	DUST CONTROL	4,269	3,373	5,000	5,000
36036703	54029	GAS & DIESEL	47,778	66,727	140,000	140,000
36036703	54043	OIL & ANTIFREEZE	1,960	1,377	3,500	10,000
36036703	54056	REPAIR PARTS	23,800	12,376	18,000	18,000
Operating Expenditures:			77,806	83,854	166,600	173,100
Expenditure Total:			77,806	83,854	166,600	173,100

Landfill



Road & Bridge Director: Dan Miller
Phone: 970-824-3211 x 1015
Email: dmiller@moffatcounty.net

Mission Statement:

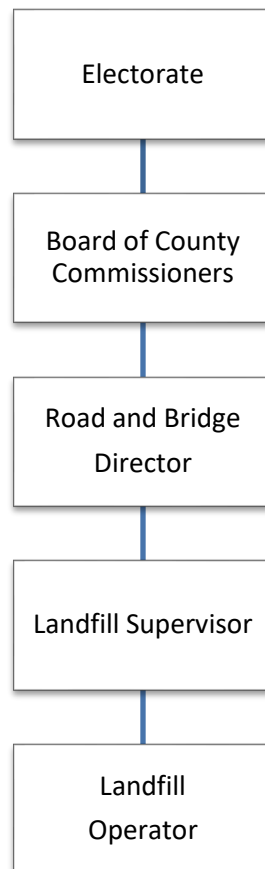
To provide a safe and sanitary landfill meeting state requirements for the public as effectively and efficiently as possible.

Purpose of Department:

- ✓ The Moffat County Landfill operates a 40-acre sanitary landfill serving approximately 13,000 residents of Moffat County. The Landfill accepts approximately 13,000 tons of solid waste and 5,000 tires per year.
- ✓ The Moffat County Landfill is regulated by the State of Colorado Department of Public Health and Environment and is inspected yearly to ensure compliance

Landfill Personnel Schedule	
Position Title	FTE
Landfill Supervisor	1.00
Landfill Operator	3.00
Total	4.00

Landfill Organizational Chart



Landfill Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ 0	\$ 0	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	657,009	823,891	616,500	616,500
Miscellaneous	1,182	3,067	1,400	1,400
Interest	7,674	1,512	1,506	1,506
Transfer In	-	-	-	-
Fund Balance Used	48,968	-	-	524,463
Total Sources of Funds	\$ 714,833	\$ 828,471	\$ 619,406	\$ 1,143,869
<u>Uses of Funds:</u>				
Personnel	\$ 431,626	\$ 358,614	\$ 370,081	\$ 425,611
Operating	\$ 255,576	\$ 189,269	\$ 292,450	294,853
Capital Outlay	\$ 27,633	\$ -	\$ -	\$ 416,275
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 714,833	\$ 547,883	\$ 662,531	\$ 1,136,739
Annual Net Activity	\$ 0	\$ 280,588	\$ (43,125)	\$ 7,130
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 1,245,996	\$ 1,197,028	\$ 1,477,616	\$ 1,434,491
Change in Fund Balance	(48,968)	280,588	(43,125)	(524,463)
Ending Fund Balance	\$ 1,197,028	\$ 1,477,616	\$ 1,434,491	\$ 910,028
<u>Fund Balance Designations:</u>				
Restricted				
Closure	\$ 218,000	\$ 218,000	\$ 218,000	\$ 218,000
New Cell Reserve	\$ 16,000	\$ 16,000	\$ 16,000	\$ 8,000
Committed				
60 Days Operating*	\$ 114,557	\$ 91,332	\$ 110,444	\$ 120,101
Assigned				
Tire Disposal	\$ -	\$ -	\$ -	\$ -
Capital Reserve	\$ 304,217	\$ 304,217	\$ 304,217	\$ 25,000
Subsequent Year's Expenditures	\$ 544,254	\$ 848,067	\$ 785,830	\$ 538,927

Landfill Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
33500003	44002	USER FEES	652,899	815,124	615,000	615,000
33500003	44003	TIRES	4,110	8,767	1,500	1,500
Charges for Services:			657,009	823,891	616,500	616,500
33500003	47001	INTEREST EARNED	7,674	1,512	1,506	1,506
Interest:			7,674	1,512	1,506	1,506
33500003	45001	MISCELLANEOUS	51	3,033	200	200
33500003	45003	SALES & LEASES	1,100	0	1,200	1,200
33500003	46004	REIMBURSEMENT	31	35	0	0
Miscellaneous:			1,182	3,067	1,400	1,400
Total Revenue:			665,865	828,471	619,406	619,406

Landfill Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
33500003	50020	FULL TIME WAGES	247,045	208,118	212,745	260,000
33500003	50042	OVER TIME	7,723	4,761	10,000	10,000
33500003	50044	LONGEVITY	652	1,174	2,080	2,220
33500003	50046	LEAVE PAID OUT	12,026	0	0	0
33500003	50050	CONTRACT LABOR	208	14,880	0	0
33500003	50060	FRINGE BENEFITS	151,501	117,186	132,367	137,658
33500003	50080	RETIREMENT	12,470	12,495	12,889	15,733
Personnel Expenditures:			431,626	358,614	370,081	425,611
33500003	51018	OTHER PROFESSIONAL SERVICES	26,070	21,497	43,600	43,600
33500003	52020	UTILITIES GARBAGE REMOVAL	13,125	10,000	8,300	8,300
33500003	52028	MAINTENANCE	89,963	29,298	45,000	45,000
33500003	52036	REPAIRS BUILDING	451	56	700	700
33500003	52043	UTILITIES	2,187	2,575	3,500	3,500
33500003	53018	INSURANCE	8,445	9,228	10,500	12,903
33500003	53029	RECYCLING FEE	14,475	13,216	15,000	15,000
33500003	53042	TELEPHONE	524	476	500	500
33500003	53044	TOWN OF DINOSAUR	12,000	12,000	0	0
33500003	53046	TRAVEL	0	1,900	2,000	2,000
33500003	53048	UNEMPLOYMENT	10,273	152	0	0
33500003	54021	DUST CONTROL	4,194	4,643	5,500	5,500
33500003	54029	GAS & DIESEL	20,217	25,975	72,000	72,000
33500003	54031	GRADER BLADES	939	872	2,000	2,000
33500003	54037	MISC EQUIPMENT	0	259	600	600
33500003	54038	MISCELLANEOUS	673	754	1,400	1,400
33500003	54042	OFFICE SUPPLIES	616	790	800	800
33500003	54043	OIL & ANTIFREEZE	3,764	1,264	7,040	7,040
33500003	54053	PROPANE	896	542	4,710	4,710
33500003	54056	REPAIR PARTS	19,078	25,034	15,000	15,000
33500003	54061	SAND & GRAVEL	0	0	500	500
33500003	54063	SHOP SUPPLIES	1,209	835	1,000	1,000
33500003	54071	STEEL & IRON	0	0	800	800
33500003	54075	TIRES & TUBES	0	221	5,000	5,000
33500003	54077	TREASURER FEES	6,550	7,824	5,800	5,800
33500003	55022	OTHER SUPPLIES	65	992	1,000	1,000
33500003	58001	BAD DEPT	0	0	200	200
33500003	58008	FEES	19,866	18,867	40,000	40,000
Operating Expenditures:			255,576	189,269	292,450	294,853
33500003	60011	EQUIPMENT MISCELLANEOUS	27,633	0	0	0
33500003	60028	CONSTRUCTION	0	0	0	416,275
Capital Expenditures:			27,633	0	0	416,275
Total Expenditures:			714,835	547,883	662,531	1,136,739



Airport

Craig-Moffat County Airport



Airport Manager: Candace Miller
Phone: 970-824-9148
Email: cmiller@moffatcounty.net

Mission Statement:

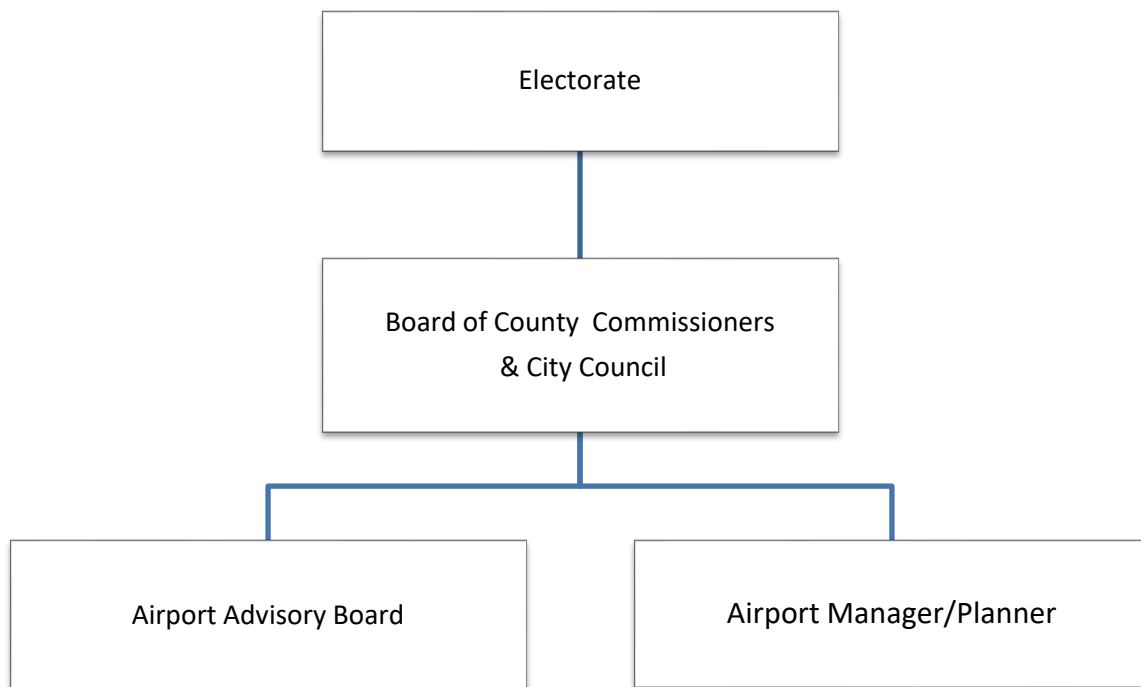
The mission of the Craig-Moffat County Airport is to plan, direct and provide high quality aviation services and facilities for Craig and Moffat County in a safe, secure and efficient manner.

Purpose of Department:

- ✓ Provide for aircraft landings and takeoffs.
- ✓ Provide an upgraded terminal building with phone and internet access.
- ✓ Work with the Bureau of Land Management and National Forest Service to provide facilities for the fire season.
- ✓ Provide rental land for the building of hangars for storage of small aircraft.

Airport Personnel Schedule	
Position Title	FTE
Development Services Airport Manager	0.20
Total	0.20

Airport Organizational Chart



Airport Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -		\$ -
Sales Tax	9,527	6,687	6,500	6,500
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	93,311	40,116	53,250	202,118
Charges for Services	16,189	16,883	17,000	17,000
Miscellaneous	426	534	-	-
Interest	880	274	284	284
Transfer In	58,072	40,116	53,250	202,118
Fund Balance Used				
Total Sources of Funds	\$ 178,405	\$ 104,610	\$ 130,284	\$ 428,020
Uses of Funds:				
Personnel	\$ 52,554	52,554.40	\$ 50,757	\$ 18,913
Operating	\$ 58,069	58,068.98	\$ 55,743	\$ 52,143
Capital Outlay	\$ 8,020	\$ -	\$ 5,000	\$ 330,000
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 118,643	\$ 110,623	\$ 111,500	\$ 401,056
Annual Net Activity	\$ 59,762	\$ (6,013)	\$ 18,784	\$ 26,964
Cumulative Balance:				
Beginning Fund Balance	\$ 137,375	\$ 197,137	\$ 221,366	\$ 240,150
Change in Fund Balance	59,762	24,229	18,784	-
Ending Fund Balance	\$ 197,137	\$ 221,366	\$ 240,150	\$ 240,150
Fund Balance Designations:				
Committed				
60 Days Operating	\$ 18,441	\$ 18,441	\$ 17,754	\$ 11,845
Assigned				
Subsequent Year's Expenditures	\$ 178,696	\$ 202,925	\$ 222,396	\$ 228,305

Airport Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
34000003	41001	SALES TAX	3,322	2,276	1,500	1,500
34000003	41007	EXCISE TAX	6,205	4,411	5,000	5,000
Sales Taxes:			9,527	6,687	6,500	6,500
34000003	43023	FEDERAL BUREAU OF LAND MANGMNT	0	0	0	0
34000003	43024	FEDERAL FAA	13,251	0	0	0
34000003	43432	STATE CO DEPT OF TRANSPORT	21,988	0	0	0
34000003	43900	CITY OF CRAIG	58,072	40,116	53,250	202,118
Intergovenmental:			93,311	40,116	53,250	202,118
34000003	44037	RENTS	16,189	16,883	17,000	17,000
Charges for Services:			16,189	16,883	17,000	17,000
34000003	45001	MISCELLANEOUS	218	300	0	0
34000003	45022	SALE OF ASSETS	0	0	0	0
34000003	46004	REIMBURSEMENT	208	234	0	0
Miscellaneous:			426	534	0	0
34000003	47001	INTEREST EARNED	880	274	284	284
Interest:			880	274	284	284
34000003	48110	TRANSFER IN FROM GENERAL	58,072	0	53,250	202,118
Transfer In:			58,072	40,116	53,250	202,118
Total Revenue:			178,405	104,610	130,284	428,020

Airport Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
34000003	50025	FULL TIME SHARED WAGES	32,442	32,646	32,846	11,820
34000003	50044	LONGEVITY	1,310	1,305	1,300	0
34000003	50060	FRINGE BENEFITS	16,777	14,618	14,562	6,384
34000003	50080	RETIREMENT	2,025	2,037	2,049	709
Personnel Expenditures:			52,554	50,607	50,757	18,913
34000003	51018	OTHER PROFESSIONAL SERVICES	40,809	15,352	36,000	36,000
34000003	52029	MAINTENANCE CONTRACTS	2,505	1,950	3,600	0
34000003	52037	REPAIRS EQUIP/MAINT	1,598	2,786	2,000	2,000
34000003	52043	UTILITIES	5,074	5,527	6,763	6,763
34000003	53018	INSURANCE	1,450	1,780	1,780	1,780
34000003	53036	SPRAYING	2,500	0	2,500	2,500
34000003	53042	TELEPHONE	368	589	1,000	1,000
34000003	54038	MISCELLANEOUS	24	298	300	300
34000003	54045	OPERATING SUPPLIES	1,864	459	1,000	1,000
34000003	54077	TREASURER FEES	1,876	1,036	800	800
Operating Expenditures:			58,069	29,776	55,743	52,143
34000003	60004	CAPITAL IMPROVEMENTS	8,020	0	5,000	330,000
Capital Expenditures:			8,020	0	5,000	330,000
Total Expenditures:			118,643	80,381	111,500	401,056



Emergency 911



Regional Coordinator: Elaine Moe
Phone: 970-824-6501
Email: elaine.moe@state.co.us

Mission Statement:

As the communications agent for Moffat County Public Safety, the Craig Regional Communication Center (CRCC) will provide the citizens of Moffat County with effective emergency telephone service for the purpose of implementing rapid emergency services response for public protection and safety.

Purpose of Department:

- ✓ The Craig Regional Communications Center (CRCC) provides public safety communications for the law enforcement, fire and emergency medical service (EMS) agencies within Moffat County. CRCC serves as the Public Safety Answering Point (PSAP...the 911 answer point) for Moffat County. The staff members of CRCC are trained extensively and hold numerous certifications for access to criminal justice records and Emergency Medical Dispatch (EMD). On average, CRCC receives 4000 911 calls annually with 98% answered within ten seconds.
- ✓ While CRCC provides 911 services for Moffat County alone, the center is responsible for communication services for numerous state and federal agencies in the following counties: Routt, Grand, Jackson, Summit, Lake, Eagle, Pitkin, Garfield, and Rio Blanco. On average, CRCC records 120,000 calls for service annually. CRCC also serves as the custodian of all computer aided dispatch(CAD) and audio (telephone and radio) records associated with the operational service area; supervisory staff members provide material for an average of 450 requests annually.

Emergency 911 Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	104,291	145,161	100,000	100,000
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	67	51,186	-	-
Interest	3,346	607	6,000	6,000
Transfer In	-	-	-	-
Fund Balance Used	69,781	-	-	-
Total Sources of Funds	\$ 177,485	\$ 196,955	\$ 106,000	\$ 106,000
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 177,485	\$ 79,233	\$ 105,550	\$ 105,550
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 177,485	\$ 79,233	\$ 105,550	\$ 105,550
Annual Net Activity	\$ (69,781)	\$ 117,721	\$ 450	\$ 450
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 448,936	\$ 379,155	\$ 496,876	\$ 497,326
Change in Fund Balance	(69,781)	117,721	450	450
Ending Fund Balance	\$ 379,155	\$ 496,876	\$ 497,326	\$ 497,776
<u>Fund Balance Designations:</u>				
Restricted				
911 Services	\$ 379,155	\$ 496,876	\$ 497,326	\$ 497,776

E911 Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
23000002	41004	EMERGENCY 911 TAX	104,291	145,161	100,000	100,000
		Sales Taxes:	104,291	145,161	100,000	100,000
23000002	43436	STATE E911 GRAND				
23000002	45001	MISCELLANEOUS	31	51,146	0	0
23000002	46004	REIMBURSEMENT	36	40	0	0
		Miscellaneous:	67	51,186	0	0
23000002	47001	INTEREST EARNED	3,346	607	6,000	6,000
		Interest:	3,346	607	6,000	6,000
		Total Revenue:	107,704	196,954	106,000	106,000

E911 Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
23000002	52043	UTILITIES	573	591	550	550
23000002	53010	EDUCATION	1,368	2,191	8,000	8,000
23000002	53042	TELEPHONE	5,641	4,435	10,000	10,000
23000002	54045	OPERATING SUPPLIES	2,538	3,060	12,000	12,000
23000002	54068	SPECIAL PROJECTS	167,364	68,956	75,000	75,000
		Operating Expenditures:	177,485	79,233	105,550	105,550
		Total Expenditure:	177,485	79,233	105,550	105,550



Capital Projects



Finance Director: Cathy Nielson

Phone: 970-824-9106

Email: cnielson@moffatcounty.net

Purpose of Department:

This fund is used to account for major capital projects, which are funded, by an assigned revenue source, i.e. County owned mineral revenue. The County owned mineral revenue is being designated as follows per Resolution 2006-137 Designation of Revenue in Capital Projects Fund:

- ✓ 15% of the revenue for Courthouse Expansion/Major Renovations
- ✓ 15% of the revenue for Senior Housing Improvements/Addition
- ✓ 25% of the revenue for a multiuse building at the Fairgrounds
- ✓ 45% of the revenue for yet to be determined capital improvements

Capital Projects Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	254,843	134,400	-	-
Charges for Services	-	-	-	-
Miscellaneous	265,724	166,851	50,000	50,000
Interest	36,531	3,585	3,280	3,280
Transfer In	-	-	-	-
Fund Balance Used			734,233	-
Total Sources of Funds	\$ 557,097	\$ 304,836	\$ 787,513	\$ 53,280
Uses of Funds:				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ -	\$ -	\$ -	0
Capital Outlay	\$ 2,979,174	\$ 1,559,532	\$ 329,500	\$ 7,166,660
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 2,979,174	\$ 1,559,532	\$ 329,500	\$ 7,166,660
Annual Net Activity	\$ (2,422,076)	\$ (1,254,696)	\$ 458,013	\$ (7,113,380)
Other Financing Sources:				
Bonds	\$ -	\$ 24,559,261		
Transfers (out)	\$ -	\$ (1,280,666)		
Total Other Financing Sources	\$ -	\$ 23,278,595		
Cumulative Balance:				
Beginning Fund Balance	\$ 4,759,983	\$ 2,337,907	\$ 24,361,807	\$ 23,627,574
Change in Fund Balance	(2,422,076)	22,023,899	(734,233)	(7,113,380)
Ending Fund Balance	\$ 2,337,907	\$ 24,361,807	\$ 23,627,574	\$ 16,514,194
Fund Balance Designations:				
Committed				
Courthouse Improvements	\$ 524,636	\$ 524,636	\$ -	\$ 9,546
Fairground Improvements	\$ 810,010	\$ 810,010	\$ 773,047	\$ 775,957
Senior Housing Improvements	\$ 489,344	\$ 489,344	\$ 497,336	\$ 493,882
County-wide Improvements	\$ 513,917	\$ 513,917	\$ 333,292	\$ 58,430

Capital Projects – Courthouse and Solar Revenue

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
345CTLS3	47003	INTEREST INCOME ACCRUED	0	704	0	0
		Interest:	0	704	0	0
190CTLS1	45028	PROCEEDS FROM BONDS	0	314,864	0	0
190JLSR1	45028	PROCEEDS FROM BONDS	0	(314,864)	0	0
		Miscellaneous:	0	0	0	0
		Total Revenue:	0	704	0	0

Capital Projects – Courthouse and Solar Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
		COURTHOUSE				
345CTLS3	58011	INTEREST ON BONDS	0	0	0	0
345CTLS3	58019	PRINCIPAL ON BOND	0	0	0	0
345CTLS3	58014	PAYING AGENTS FEE	0	307,125	0	0
		SOLAR				
345JLSR3	58011	INTEREST ON BONDS	0	0	0	0
345JLSR3	58019	PRINCIPAL ON BOND	0	0	0	0
17000000	59010	TRANSFER TO LEASE PURCHASE	0	1,280,666	0	0
		Capital Expenditures:	0	1,587,791	0	0
		Total Expenditures:	0	1,587,791	0	0

Capital Projects – Courthouse other Funding Sources

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
		CAPITAL PURCHASE COURTHOUSE 2021 ISSUANCE				
345CTLS3	45028	BOND PROCEEDS	0	21,635,000	0	0
345CTLS3	48000	PREMIUM ON BONDS	0	2,916,522	0	0
345CTLS3	45029	LEASE PROCEEDS	0	314,864	0	0
		CAPITAL PURCHASE UTILITY PUBLIC SAFETY CENTER SOLAR				
345JLSR	60041	SOLAR	0	0	0	0
		Total Other Financing Sources	0	24,866,386	0	0
		CAPITAL EXPENDITURES				
345CTLS3	60007	COURTHOUSE BLDG	0	347,367	0	6,939,160
345JLSR3	60041	SOLAR	0	336,281	0	0
		Capital Expenditures:	0	683,648	0	6,939,160

Capital Projects Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
34500003	45006	MISC GRANT	0	150,000	0	0
34500003	45003	SALES & LEASES	10,804	16,851	50,000	50,000
34500003	45001	MISCELLANEOUS	254,920	0	0	0
		Miscellaneous:	265,724	166,851	50,000	50,000
34500003	43408	STATE MISCELLANEOUS	254,843	134,400	0	0
		Intergovenmental:	254,843	134,400	0	0
34500003	47001	INTEREST EARNED	36,531	2,881	3,280	3,280
		Interest:	36,531	2,881	3,280	3,280
		Total Revenue	557,097	304,132	53,280	53,280

Capital Projects Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
34500003	60005	CAPITAL OUTLAY	2,375,511	94,515	261,000	200,000
34500003	60007	COURTHOUSE BLDG	106,550	731,086	0	0
34500003	60016	FAIRGROUNDS BLDG	9,507	50,283	13,000	0
34500003	60017	HUMAN SERVICES BLD	0	0	0	0
34500003	60021	LOUDY SIMPSON	487,445	0	7,500	7,500
34500003	60025	ROAD & BRIDGE BLDG	0	0	0	0
34500003	60026	WEED & PEST BLDG	160	0	0	0
34500003	60033	PUB SAFETY CENTER BLDG	0	0	0	0
34500003	60036	CEMETERY	0	0	35,000	20,000
34500003	60038	SENIORS KITCHEN	0	0	13,000	0
		Capital Expenditures:	2,979,174	875,884	329,500	227,500
		Total Expenditures:	2,979,174	875,884	329,500	227,500
		Expenditure Total:	2,979,174	875,884	329,500	227,500

Conservation Trust



Grounds & Building Manager: Lennie Gillam

Phone: 970-824-9107

Email: lgillam@moffatcounty.net

Purpose of Department:

- ✓ To use the Conservation Trust to improve Loudy Simpson Park, Maybell Park and Sherman Youth Camp.
- ✓ The Conservation Trust Fund was established in conjunction with the Colorado State Lottery.
- ✓ The County received a share back of lottery proceeds, which is based on a per capita formula that is established by the state. The funds may be expended for the acquisition, development and maintenance of new conservation sites for capital improvements or maintenance for recreational purposes on any public site.

**Conservation Trust
Fund Summary**

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	40,080	57,610	36,000	36,000
Charges for Services	-	-	-	-
Miscellaneous	161,571	-	-	-
Interest	1,059	292	186	186
Transfer In	-	-	-	-
Fund Balance Used	5,016	-	10,534	48,264
Total Sources of Funds	\$ 207,725	\$ 57,902	\$ 46,720	\$ 84,450
<u>Uses of Funds:</u>				
Personnel	\$ 9,377	\$ 9,078	\$ 18,000	\$ 18,000
Operating	\$ 2,283	\$ 1,026	\$ 450	\$ 450
Capital Outlay	\$ 196,065	\$ 35,532	\$ 66,000	\$ 66,000
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 207,725	\$ 45,637	\$ 84,450	\$ 84,450
Annual Net Activity	\$ (5,016)	\$ 12,265	\$ (37,730)	\$ -
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 135,880	\$ 130,864	\$ 143,129	\$ 132,595
Change in Fund Balance	(5,016)	12,265	(10,534)	(48,264)
Ending Fund Balance	\$ 130,864	\$ 143,129	\$ 132,595	\$ 84,331
<u>Fund Balance Designations:</u>				
Restricted				
Outdoor Recreational Improvements	\$ 130,864	\$ 143,129	\$ 132,595	\$ 84,331

CONSERVATION TRUST REVENUE

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
35000003	43401	STATE LOTTERY CONSERV TRUST	40,080	47,610	36,000	36,000
35000003	43406	STATE EIAF GRANT	-	10,000		
		Intergovernmental:	40,080	57,610	36,000	36,000
35000003	45001	MISCELLANEOUS	161,571	0	0	0
		Miscellaneous:	161,571	0	0	0
35000003	47001	INTEREST EARNED	1,059	292	186	186
		Interest :	1,059	292	186	186
		Total Revenue:	202,709	57,902	36,186	36,186

CONSERVATION TRUST EXPENDITURE

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
35000003	50050	CONTRACT LABOR	9,377	9,078	18,000	18,000
		Personnel Expenditures:	9,377	9,078	18,000	18,000
35000003	54077	TREASURER FEES	2,284	1,027	450	450
		Operating Expenditures:	2,284	1,027	450	450
35000003	60005	CAPITAL OUTLAY	196,065	35,532	66,000	66,000
		Capital Expenditures:	196,065	35,532	66,000	66,000
		Total Expenditures:	207,726	45,637	84,450	84,450



Moffat County Library



Library Manager: Keisha Bickford
Phone: 970-824-7550 x 404
Email: kbickford@moffat.lib.co.us

Mission Statement:

To provide an environment where patrons can meet their educational, informational and recreational needs.

Vision:

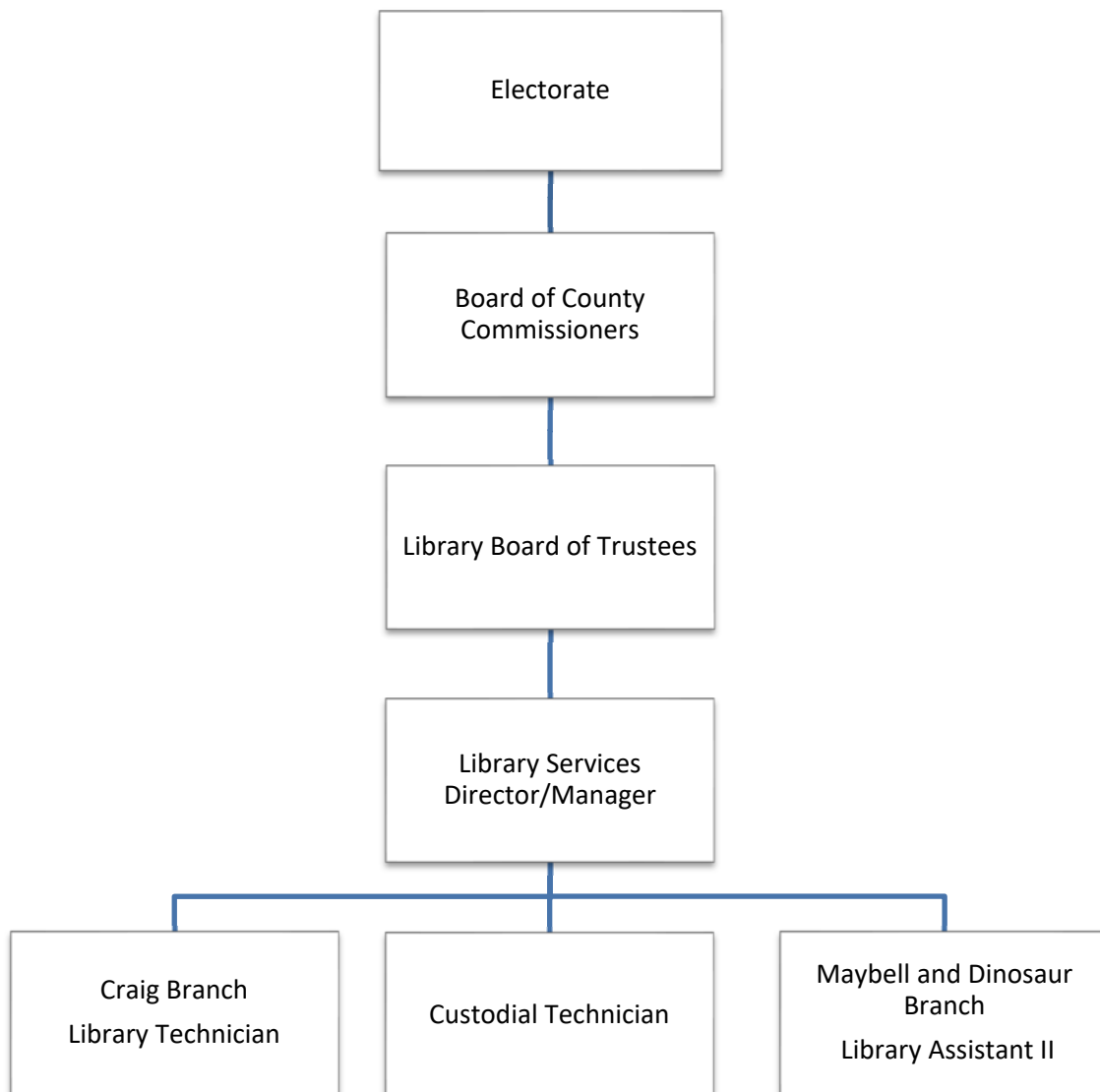
To provide an environment where lifelong habits of learning, self-improvement and self-expression are encouraged.

Purpose of Department:

- ✓ The purpose of the public library is to ensure access to information through various formats for all. Libraries provide free public computer and Internet access. Other services may include a variety of programs to encourage early literacy free of charge.
- ✓ The public library will continue to provide outreach services for the community with the intention of developing literacy skills.
- ✓ *"The best reading, for the largest number, at the least cost." - American Library Association*

Library Personnel Schedule	
Position Title	FTE
Library Manager	1.00
Library Supervisor	1.00
Library Technician	1.13
Library Assistant II	1.34
Custodial Technician	0.58
Total	5.05

Moffat County Library Organizational Chart



Library Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Sources of Funds:				
Property Taxes	\$ 470	\$ 5	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	6,262	5,177	5,000	5,000
Charges for Services	1,972	3,326	5,500	5,500
Miscellaneous	7,471	19,486	19,400	19,400
Interest	4,160	529	557	557
Transfer In	345,857	345,857	360,857	369,977
Fund Balance Used	-	-	-	-
Total Sources of Funds	\$ 366,192	\$ 374,380	\$ 391,314	\$ 400,434
Uses of Funds:				
Personnel	\$ 239,016	236,716	\$ 263,382	\$ 280,863
Operating	\$ 64,440	84,230	\$ 90,490	156,377
Capital Outlay	\$ -	\$ 42,386	\$ 13,741	\$ 27,029
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 303,456	\$ 363,332	\$ 367,613	\$ 464,269
Annual Net Activity	\$ 62,734	\$ 11,048	\$ 23,701	\$ (63,835)
Cumulative Balance:				
Beginning Fund Balance	\$ 295,136	\$ 357,877	\$ 368,925	\$ 392,627
Change in Fund Balance	62,734	11,048	23,701	-
Ending Fund Balance	\$ 357,877	\$ 368,925	\$ 392,627	\$ 392,627
Fund Balance Designations:				
Committed				
Memorial Funds	\$ 116,383	\$ 116,383	\$ 113,232	\$ 113,232
60 Days Operating	\$ 39,844	\$ 39,461	\$ 43,906	\$ 46,820
Assigned				
Subsequent Year's Expenditures	\$ 201,650	\$ 213,082	\$ 235,489	\$ 232,575

Library Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
53500005	40001	PROPERTY TAX	467	5	0	0
53500005	40003	INTEREST & PENALTY PROP TAX	3	1	0	0
		Property Taxes:	470	5	0	0
53500005	43403	STATE LIBRARY GRANT	6,262	5,177	5,000	5,000
		Intergovernmental:	6,262	5,177	5,000	5,000
53500005	44011	FINES AND COLLECTIONS	1,972	3,326	5,500	5,500
		Charges for Services:	1,972	3,326	5,500	5,500
53500005	43901	TOWN OF DINOSAUR	0	15,000	15,000	15,000
53500005	45001	MISCELLANEOUS	995	9	500	500
53500005	45003	SALES & LEASES	2,400	2,400	2,400	2,400
53500005	45004	TAXABLE SALES	908	1,414	1,500	1,500
53500005	45005	MEMORIAL FUND	337	233	0	0
53500005	45022	SALE OF ASSETS	2,450	0	0	0
53500005	46004	REIMBURSEMENT	382	430	0	0
		Miscellaneous:	7,471	19,486	19,400	19,400
53500005	47001	INTEREST EARNED	4,160	529	557	557
		Interest:	4,160	529	557	557
53500005	48110	TRANSFER IN FROM GENERAL	345,857	345,857	360,857	345,857
		Transfer In:	345,857	345,857	360,857	345,857
		Total Revenue:	366,192	374,380	391,314	376,314

Library Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
53500005	50020	FULL TIME WAGES	50,906	90,517	95,024	80,100
53500005	50030	PART TIME WAGES	126,344	88,303	109,488	99,200
53500005	50044	LONGEVITY	0	0	0	0
53500005	50046	LEAVE PAID OUT	0	0	0	0
53500005	50060	FRINGE BENEFITS	56,512	52,465	53,169	46,545
53500005	50080	RETIREMENT	5,254	5,431	5,701	4,806
Personnel Expenditures:			239,016	236,716	263,382	230,651
53500005	52027	LEASING	1,063	1,339	1,800	1,800
53500005	52031	OUTSIDE BLDG MAINTENANCE	25	1,001	2,000	2,000
53500005	52036	REPAIRS BUILDING	451	3,195	2,000	2,000
53500005	52037	REPAIRS EQUIP/MAINT	1,095	1,312	1,200	1,200
53500005	52043	UTILITIES	8,182	12,272	10,200	10,200
53500005	52052	SPECIAL PROGRAMS	1,124	1,454	1,500	1,500
53500005	53018	INSURANCE	5,499	3,965	6,300	21,975
53500005	53042	TELEPHONE	2,155	2,040	3,700	3,700
53500005	53046	TRAVEL	463	418	2,600	2,600
53500005	53048	UNEMPLOYMENT	0	1,700	0	0
53500005	53050	VEHICLE MAINT & REPAIR	0	0	0	0
53500005	54003	AUDIO	3,349	3,388	3,500	3,500
53500005	54004	AUTOMATION	1,219	5,015	1,500	1,500
53500005	54006	BOARD EXPENSE	1,030	1,668	2,000	2,000
53500005	54007	BOOKS	21,262	21,825	25,000	25,000
53500005	54042	OFFICE SUPPLIES	1,261	2,338	1,500	1,500
53500005	54049	POSTAGE	64	1,817	0	0
53500005	54069	SUBSCRIPTIONS	3,708	4,078	4,000	4,000
53500005	54077	TREASURER FEES	183	135	300	300
53500005	54083	E MATERIALS	1,467	4,510	4,500	4,500
53500005	58601	INTER LIBRARY LOAN	0	0	1,000	1,000
53501705	50020	FULL TIME WAGES-MAYBELL	0	0	0	19,400
53501705	50060	FRINGE BENEFITS-MAYBELL	0	0	0	6,588
53501706	50080	RETIREMENT-MAYBELL	0	0	0	1,164
53501705	52043	UTILITIES - MAYBELL	654	3,624	7,090	7,090
53501705	53042	TELEPHONE - MAYBELL	5,488	842	1,000	1,000
53501805	50030	PART TIME WAGES-DINOSAUR	0	0	0	21,400
535010805	50060	FRINGE BENEFITS-DINOSAUR	0	0	0	1,660
53501805	52043	UTILITIES - DINOSAUR	2,389	3,323	5,100	5,100
53501805	53042	TELEPHONE - DINOSAUR	2,308	2,973	2,700	2,700
Operating Expenditures:			64,440	84,230	90,490	156,377
53500005	60032	LIBRARY BUILDINGS	0	38,000	0	0
53500005	60004	CAPITAL IMPROVEMENTS	0	4,386		
53500005	60005	CAPITAL OUTLAY	0	0	13,741	27,029
Capital Expenditures:			0	42,386	13,741	27,029
Total Expenditures:			303,456	363,332	367,613	414,057



Maybell Waste Water Treatment Facility



Maybell Waste Water Treatment Facility
475 County Road 19
Maybell, CO 81640

Mission Statement:

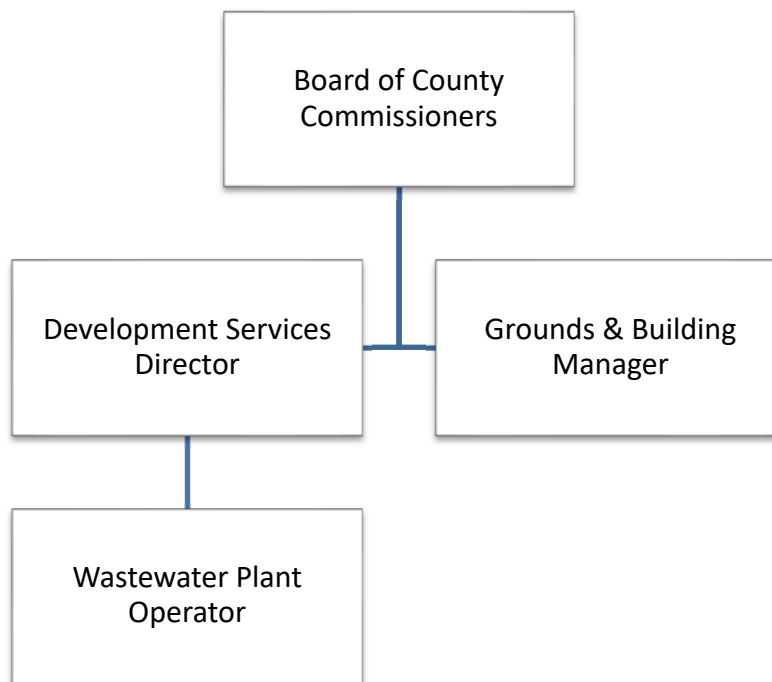
Maybell Waste Water Treatment Facility serving the community of Maybell, Colorado.

Purpose of Department:

This Department oversees the operation and maintenance of the Maybell Waste Water Treatment Facility.

Maybell Waste Water Treatment Facility Personnel Schedule	
Positon Title	FTE
Contract Labor (Wasterwater Plant Operator)	0.00
Total	0.00

Maybell Waste Water Treatment Facility Organizational Chart



**Maybell Waste Water Treatment Facility
Fund Summary**

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	41,665	38,805	36,960	36,960
Miscellaneous	269	(179)	-	-
Interest	640	141	142	142
Transfer In	-	-	-	-
Fund Balance Used	8,951	4,856	15,743	13,111
Total Sources of Funds	\$ 51,525	\$ 43,623	\$ 52,845	\$ 50,213
<u>Uses of Funds:</u>				
Personnel	\$ 4,190	\$ 311	\$ 16,400	\$ 16,400
Operating	\$ 47,335	\$ 43,313	\$ 33,813	\$ 33,813
Capital Outlay	\$ -	\$ -	\$ 5,000	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 51,525	\$ 43,623	\$ 55,213	\$ 50,213
Annual Net Activity	\$ (8,951)	\$ (4,856)	\$ (2,368)	\$ (0)
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 369,768	\$ 360,816	\$ 355,960	\$ 340,217
Change in Fund Balance	(8,951)	(4,856)	(15,743)	(13,111)
Ending Fund Balance	\$ 360,816	\$ 355,960	\$ 340,217	\$ 327,106
<u>Fund Balance Designations:</u>				
Nonspendable				
Property, Plant, & Equipment	257,769	257,769	240,274	222,815
Assigned				
Subsequent Year's Expenditures	103,047	98,191	99,943	104,291

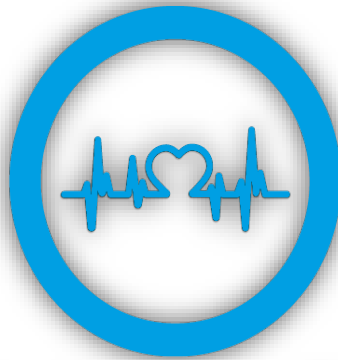
Maybell Waste Water Treatment Facility Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
35500003	44002	USER FEES	41,665	38,805	36,960	36,960
Charges for Services:			41,665	38,805	36,960	36,960
35500003	45001	MISCELLANEOUS	123	(343)	0	0
35500003	45022	SALE OF ASSETS	0	0	0	0
35500003	46001	REIMBURSEMENT	146	164	0	0
Miscellaneous:			269	(179)	0	0
35500003	47001	INTEREST EARNED	640	141	142	142
Interest:			640	141	142	142
Total Revenue:			42,574	38,767	37,102	37,102

Maybell Waste Water Treatment Facility Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
35500003	50030	PART TIME WAGES	3,436	151	0	0
35500003	50050	CONTRACT LABOR	0	0	16,400	16,400
35500003	50042	OVER TIME	334	0	0	0
35500003	50060	FRINGE BENEFITS	420	160	0	0
Personnel Expenditures:			4,190	311	16,400	16,400
35500003	51018	OTHER PROFESSIONAL SERVICES	6,160	14,880	0	0
35500003	52037	REPAIRS EQUIP/MAINT	13,204	337	6,500	6,500
35500003	52043	UTILITIES	4,720	5,058	4,004	4,004
35500003	53043	TESTING	0	0	1,200	1,200
35500003	54030	GAS & OIL	0	0	64	64
35500003	54038	MISCELLANEOUS	0	0	0	0
35500003	54077	TREASURER FEES	616	398	275	275
35500003	58002	DEPRECIATION	20,952	20,953	20,161	20,161
35500003	58009	FILING FEES	684	689	609	609
35500003	58015	PERMITS	999	999	1,000	1,000
Operating Expenditures:			47,335	43,313	33,813	33,813
35500003	60004	CAPITAL IMPROVEMENTS	0	0	5,000	0
Capital Expenditures:			0	0	5,000	0
Total Expenditures:			51,525	43,624	55,213	50,213

Health & Welfare



Health benefits

Human Resources Director: Vacant

Phone: 970-824-9108

Email:

Mission Statement:

The Health & Welfare Board will continue to work towards minimal changes in benefits while offering the best benefits possible for our employees at an equitable cost to Moffat County and at a minimal cost to our employees. Offering our on-site Employee Health & Wellness Center to our employees and their eligible dependents is a means of offering prevention and wellness based healthcare to control our healthcare costs. Our goal is to focus on prevention and wellness in hopes of catching illness in the early stages in order to prevent the cost of higher claims in the future.

Purpose of Department:

- Monitors and maintains all financial records concerning the County's benefit plans. The plan includes major medical, dental, vision, life, and COBRA. Each department contributes to this fund and the monies are paid out as required. This fund is guided and monitored by the Moffat County Health and Welfare Board.
- Oversees and assists in the successful operation of the Employee Health & Wellness Center.
- Moffat County currently is self-funded, which gives the Health and Welfare Board more control over our plan. The benefits of being self-insured include paying only claims that are incurred rather than anticipated claims, keeping the savings of lower-than-expected claims instead of forfeiting it to the insurance company, only paying up to our stop-loss limit of \$85,000 per claim or \$2,500,000 total per year if claims are higher than expected, and having greater flexibility in determining which benefits to offer.

Health and Welfare Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	4,117,394	3,645,742	3,823,924	3,823,924
Miscellaneous	87,507	299,352	220,000	220,000
Interest	12,660	4,255	4,048	4,048
Transfer In	-	-	-	-
Fund Balance Used	-	-	-	-
Total Sources of Funds	\$ 4,217,562	\$ 3,949,348	\$ 4,047,972	\$ 4,047,972
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 2,971,223	\$ 3,283,898	\$ 4,495,908	4,504,826
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 2,971,223	\$ 3,283,898	\$ 4,495,908	\$ 4,504,826
Annual Net Activity	\$ 1,246,338	\$ 665,450	\$ (447,936)	\$ (456,854)
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 1,253,073	\$ 2,499,412	\$ 3,164,864	\$ 2,716,927
Change in Fund Balance	1,246,338	665,450	(447,936)	(456,854)
Ending Fund Balance*	\$ 2,499,412	\$ 3,164,864	\$ 2,716,927	\$ 2,260,073
<u>Fund Balance Designations:</u>				
Restricted				
	110,000	110,000	-	-
Assigned				
Subsequent Year's Expenditures	2,389,412	3,054,864	2,716,927	2,260,073

Health & Welfare Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	20223 Budget
18000001	44012	PREMIUMS/MEDICAL COUNTY	3,606,970	3,258,309	3,400,685	3,400,685
18000001	44013	PREMIUMS/MEDICAL COBRA	806	14,083	8,000	8,000
18000001	44014	PREMIUMS/DENTAL COUNTY	220,431	118,685	131,190	131,190
18000001	44015	PREMIUMS/VISON COUNTY	47,579	44,306	47,856	47,856
18000001	44016	PREMIUMS/LIFE	14,378	11,950	13,990	13,990
18000001	44017	PREMIUMS LONG TERM DISABILITY	31,393	34,969	37,595	37,595
18000001	44018	EMPLOYEE CONTRIBUTIONS	195,836	163,440	184,608	184,608
Charges for Services:			4,117,394	3,645,742	3,823,924	3,823,924
18000001	45001	MISCELLANEOUS	8,599	32,495	20,000	20,000
18000001	45007	INSURANCE CAP PROCEEDS	78,908	266,857	200,000	200,000
Miscellaneous:			87,507	299,352	220,000	220,000
18000001	47001	INTEREST EARNED	12,644	4,156	4,048	4,048
18000001	47002	INTEREST OTHER	16	99	0	0
Interest:			12,660	4,255	4,048	4,048
Total Revenue:			4,217,562	3,949,348	4,047,972	4,047,972

Health & Welfare Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
EMPLOYEE BENEFIT PLANS						
18000001	51010	EMPLOYEE HEALTH & WELLNESS CTR	269,377	0	0	0
18000001	52043	UTILITIES	2,988	0	0	0
18000001	53007	DENTAL ADMIN FEE	12,755	10,489	11,973	11,973
18000001	53008	DENTAL CLAIMS	107,215	131,286	137,616	137,616
18000001	53022	LIFE INS PREMIUM	31,893	26,060	38,891	38,891
18000001	53023	LONG TERM DISABILITY PREMIUM	27,762	28,150	36,766	36,766
18000001	53024	MEDICAL ADMIN FEE	167,267	164,211	130,954	130,954
18000001	53040	STOP LOSS	354,146	383,244	496,633	496,633
18000001	53042	TELEPHONE	537	0	0	0
18000001	53051	VISION PREMIUM	0	0	0	0
18000001	53051	VISION PREMIUM	44,795	48,564	48,564	46,075
18000001	53053	WELLNESS	1,779	400	5,000	5,000
18000001	53061	TRANS REINSURANCE	851	867	820	820
18000001	53062	MEDICAL CLAIMS	1,350,088	1,292,744	2,497,269	2,497,269
18000001	54038	MISCELLANEOUS	0	0	0	0
18000001	54045	OPERATING SUPPLIES	1,404	0	0	0
18000001	54046	OTHER ADMIN EXPENSE	32,891	16,000	36,100	36,100
18000001	54050	PRESCRIPTIONS	562,147	680,920	497,048	497,048
18000001	58002	DEPRECIATION	3,329	3,329	0	0
EMPLOYEE BENEFIT PLANS Subtotal			2,971,223	2,786,264	3,937,634	3,935,145
EMPLOYEE HEALTH & WELLNESS CLINIC						
180EHC1	51010	CONTRACT	0	310,869	380,245	391,652
180EHC1	51029	LAB CLAIMS	0	111,128	117,000	117,000
180EHC1	52017	FACILITY EXPENSE	0	222	200	200
180EHC1	52043	UTILITIES	0	3,530	3,403	3,403
180EHC1	53042	TELEPHONE	0	593	758	758
180EHC1	54038	MISCELLANEOUS	0	16,000	0	0
180EHC1	54045	OPERATING SUPPLIES	0	1,275	2,000	2,000
180EHC1	54050	PRESCRIPTIONS	0	54,017	52,000	52,000
180EHC1	58002	DEPRECIATION	0	0	2,668	2,668
EMPLOYEE HEALTH & WELLNESS CLINIC Subtotal			0	497,634	558,274	569,681
Operating Expenditures:			2,971,223	3,283,898	4,495,908	4,504,826
18000001	60005	CAPITAL OUTLAY	0	0	0	0
Capital Expenditures:			0	0	0	0
Transfer Expenditures:						
ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
18000001	59005	TRANSFER OUT GENERAL	0	0	25,000	0
Transfer Expenditures:			0	0	25,000	0
Total Expenditures:			2,971,223	3,283,898	4,520,908	4,504,826

Moffat County Senior Citizens



Housing Authority Director: Suzanne Hope

Phone: 970-824-3660 x 5

Email: shope@moffatcounty.net

Mission Statement

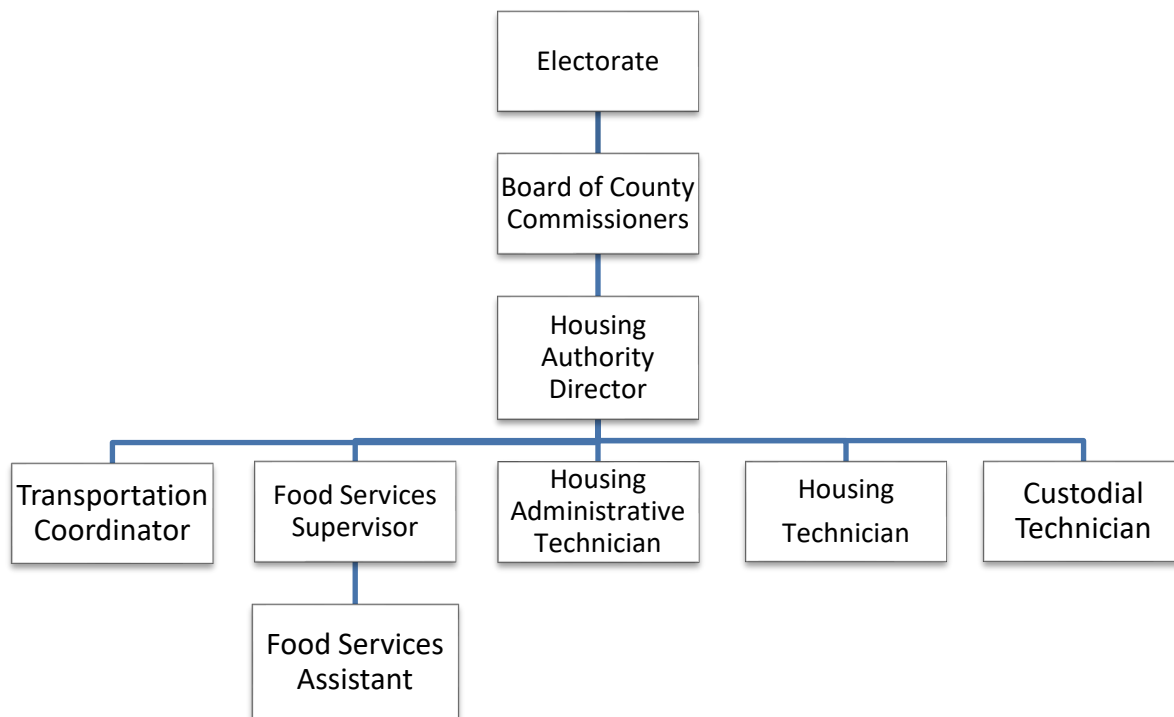
The mission of the Craig Senior Citizens Department is to enable Moffat County Senior Citizens to remain actively involved in our community and to support their independence by providing them with nutritious lunch-time meals and safe transportation.

Purpose of Department

- ✓ The Senior Citizens Department provides congregate lunch-time meals and Meals-on-Wheels for senior citizens in our community.
- ✓ The Department also provides safe transportation for senior citizens in the Craig, Maybell and Dinosaur areas.

Senior Citizens Personnel Schedule	
Position Title	FTE
Housing Authority Director	0.25
Housing Administrative Technician	0.08
Transportation Coordinator	1.00
Food Services Supervisor	1.00
Food Services Assistant	0.70
Housing Technician	0.07
Custodial Technician	0.03
Assistant Night Manager	n/a
Total	3.13

Senior Citizens Organizational Chart



Senior Citizen Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	\$ -	\$ -	\$ -	\$ -
Specific Ownership Taxes	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 38,666	\$ 57,992	\$ 39,744	\$ 42,054
Charges for Services	\$ 40,827	\$ 36,235	\$ 37,750	\$ 35,000
Miscellaneous	\$ 1,637	\$ 1,715	\$ 1,500	\$ 1,200
Interest	\$ 1,030	\$ 155	\$ 100	\$ 100
Transfer In	\$ 147,855	\$ 106,292	\$ 154,133	\$ 168,401
Fund Balance Used	\$ -	\$ -	\$ 4,572	\$ -
Total Sources of Funds	\$ 230,015	\$ 202,390	\$ 237,799	\$ 246,755
Uses of Funds:				
Personnel	\$ 185,816	\$ 175,527	\$ 194,149	\$ 204,107
Operating	\$ 25,660	\$ 31,404	\$ 43,650	\$ 42,648
Capital Outlay	\$ -	\$ 22,224	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 211,479	\$ 229,159	\$ 237,799	\$ 246,755
Annual Net Activity	\$ 18,539	\$ (26,766)	\$ -	\$ 0
Cumulative Balance:				
Beginning Fund Balance	\$ 67,382	\$ 85,921	\$ 59,155	\$ 54,583
Change in Fund Balance	18,539	(26,766)	(4,572)	-
Ending Fund Balance	\$ 85,921	\$ 59,155	\$ 54,583	\$ 54,583
Fund Balance Designations:				
Committed				
60 Days Operating	\$ 35,253	\$ 34,496	\$ 39,641	\$ 41,134
Assigned				
Subsequent Year's Expenditures	\$ 50,668	\$ 24,659	\$ 14,942	\$ 13,449

Senior Citizens Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
54000005	43404	STATE AREA AGENCY AGING GRANT	38,666	57,992	39,744	42,054
		Intergovernmental:	38,666	57,992	39,744	42,054
54000005	44036	MEAL PROGRAM	40,827	36,235	37,750	35,000
		Charges for Services:	40,827	36,235	37,750	35,000
54000005	45008	DONATIONS	1,637	1,315	1,500	1,200
		Miscellaneous:	1,637	1,315	1,500	1,200
54000005	45022	SALE OF ASSETS	0	400	0	0
		Miscellaneous:	0	400	0	0
54000005	47001	INTEREST EARNED	1,030	155	100	100
		Interest:	1,030	155	100	100
54000005	48110	TRANSFER IN FROM GENERAL	147,855	106,292	154,133	168,401
		Transfer In:	147,855	106,292	154,133	168,401
		Total Revenue	230,015	202,390	233,227	246,755

Senior Citizen Admin Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
54054105	50025	FULL TIME SHARED WAGES	10,150	9,680	9,636	10,425
54054105	50035	PART TIME SHARED WAGES	0	0	895	0
54054105	50042	OVERTIME	1	0	0	0
54054105	50060	FRINGE BENEFITS	7,465	5,682	4,435	4,367
54054105	50080	RETIREMENT	558	575	578	626
Personnel Expenditures:			18,174	15,936	15,544	15,417
54054105	54037	MISC EQUIPMENT	0	0	50	50
54054105	53046	TRAVEL	0	0	200	100
Operating Expenditures:			0	0	250	150
Expenditure Total:			18,174	15,936	15,794	15,567

Senior Citizen Bus Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
54054205	50020	FULL TIME WAGES	32,442	35,437	35,714	36,816
54054205	50025	FULL TIME SHARED WAGES	3,099	3,192	3,212	0
54054205	50030	PART TIME WAGES	0	0	0	0
54054205	50035	PART TIME SHARED WAGES	3,790	1,935	5,801	3,750
54054205	50042	OVERTIME	138	0	0	0
54054205	50046	LEAVE PAID OUT	8,511	0	0	0
54054205	50060	FRINGE BENEFITS	27,232	34,335	34,213	34,098
54054205	50080	RETIREMENT	2,651	2,318	2,336	2,555
Personnel Expenditures:			77,864	77,217	81,276	77,219
54054205	52037	REPAIRS EQUIP/MAINT	3,094	4,273	2,000	2,000
54054205	53018	INSURANCE	1,350	1,737	1,975	1,963
54054205	53042	TELEPHONE	493	584	750	250
54054205	53046	TRAVEL	10	0	200	200
54054205	54042	OFFICE SUPPLIES	223	83	100	100
54054205	54049	POSTAGE	11	18	50	60
54054205	54038	MISCELLANEOUS	0	0	0	0
54054205	54084	DINOSAUR	0	0	900	500
54054205	54085	MAYBELL	324	410	1,000	1,000
Operating Expenditures:			5,505	7,106	6,975	6,073
54054205	60005	CAPITAL OUTLAY	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			83,369	84,324	88,251	83,292

Senior Citizen Meal Program Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
54054305	50020	FULL TIME WAGES	32,902	34,186	34,866	38,200
54054305	50025	FULL TIME SHARED WAGES	3,100	3,244	4,130	14,513
54054305	50035	PART TIME SHARED WAGES	12,629	7,167	19,560	4,100
54054305	50042	OVER TIME	1	0	0	0
54054305	50046	LEAVE PAID OUT	0	0	0	0
54054305	50060	FRINGE BENEFITS	38,948	35,523	36,433	24,473
54054305	50080	RETIREMENT	2,200	2,254	2,340	3,051
Personnel Expenditures:			89,779	82,374	97,329	84,337
54054305	52037	REPAIRS EQUIP/MAINT	0	1,957	2,000	2,000
54054305	52043	UTILITIES	28	1,843	6,500	6,500
54054305	53042	TELEPHONE	600	615	650	650
54054305	53048	UNEMPLOYMENT	1,123	0	0	0
54054305	54027	FOOD & MEALS	12,022	12,100	17,500	17,500
54054305	54035	MEALS ON WHEELS SUPPLIES	2,050	3,299	3,475	3,475
54054305	54036	MEAT	3,577	3,804	5,200	5,200
54054305	54042	OFFICE SUPPLIES	21	14	100	100
54054305	54045	OPERATING SUPPLIES	733	667	1,000	1,000
Operating Expenditures:			20,155	24,298	36,425	36,425
54054305	60014	EQUIPMENT VEHICLES	0	22,224	0	0
54054305	60038	SENIORS KITCHEN	0	0	0	0
Capital Expenditures:			0	22,224	0	0
Expenditure Total:			109,934	128,896	133,754	120,762

Internal Services

Finance Director: Cathy Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Purpose of Department:

This department saves county money by bulk purchasing options and reducing individual budgets. Expense paid out of this department is replenished by the other departments utilizing bulk purchases such as paper, telephone, maps, and copies depending on actual use. This department is an internal service fund.

Internal Service Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	10,324	10,953	10,350	10,350
Miscellaneous	-	-	-	-
Interest	-	-	-	-
Transfer In	-	-	-	-
Fund Balance Used	276	-	1,750	1,750
Total Sources of Funds	\$ 10,600	\$ 10,953	\$ 12,100	\$ 12,100
Uses of Funds:				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 10,600	\$ 10,846	\$ 12,100	12,100
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 10,600	\$ 10,846	\$ 12,100	\$ 12,100
Annual Net Activity	\$ 0	\$ 107	\$ -	\$ -
Cumulative Balance:				
Beginning Fund Balance	\$ 92,647	\$ 92,373	\$ 92,480	\$ 90,730
Change in Fund Balance	(276)	107	(1,750)	(1,750)
Ending Fund Balance	\$ 92,373	\$ 92,480	\$ 90,730	\$ 88,980
Fund Balance Designations:				
Nonspendable				
Inventory	\$ 66,637	\$ 66,637	\$ 66,637	\$ 66,637
Assigned				
Subsequent Year's Expenditures	\$ 25,736	\$ 25,843	\$ 24,093	\$ 22,343

Internal Service Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	20 Bud
18500001	44032	PLAT MAPS	855	680	100	
18500001	44033	OPEN RECORDS	4	185	0	
18500001	44034	WAREHOUSE	1,384	1,516	2,150	
18500001	44035	TELEPHONE REIMBURSEMENT	8,081	8,564	8,100	
18500001	46005	POSTAGE REIMBURSEMENT	0	9		
Charges for Services:			10,324	10,953	10,350	
Total Revenue:			10,324	10,953	10,350	

Internal Service Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	20 Bud
18500001	52029	MAINTENANCE CONTRACTS	0	0	0	
18500001	53059	PSC PHONE & REIMB	7,156	7,148	8,100	
18500001	54073	SUPPLIES	3,444	3,698	4,000	
18500001	54045	OPERATING SUPPLIES	0	0	0	
Operating Expenditures:			10,600	10,846	12,100	
Total Expenditures:			10,600	10,846	12,100	



Lease Purchase

Finance Director: Cathy Nielson
Phone: 970-824-9106
Email: cnielson@moffatcounty.net

Purpose of Fund:

This fund accounts for the resources used to make the lease-purchase payments on the certificates of participation for the Public Safety Center:

- ✓ Complete all transactions required to make necessary payments
- ✓ Reconciliation of Certificate of Participation monthly statements

Lease Purchase Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
Sources of Funds:				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	-	-	-	-
Interest	1,945	44	-	-
Transfer In	726,431	3,194,109	1,284,136	1,261,399
Fund Balance Used	6,728			-
Total Sources of Funds	\$ 735,104	\$ 3,194,153	\$ 1,284,136	\$ 1,261,399
Uses of Funds:				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 735,105	\$ 2,521,128	\$ 1,284,136	1,261,399
Capital Outlay	\$ -	\$ -	\$ 15,144,497	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 735,105	\$ 2,521,128	\$ 16,428,633	\$ 1,261,399
Annual Net Activity	\$ (0)	\$ 673,026	\$ (15,144,497)	\$ -
Cumulative Balance:				
Beginning Fund Balance	\$ 566,740	\$ 560,011	\$ 1,233,036	\$ -
Change in Fund Balance	(6,728)	673,026	(15,144,497)	-
Ending Fund Balance	\$ 560,011	\$ 1,233,036	\$ (13,911,462)	\$ -
Fund Balance Designations:				
Restricted				
Certificates of Participation	\$ 560,011	\$ 1,233,036	\$ (13,911,462)	\$ -

Lease Purchase Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
19000001	47003	INTEREST INCOME ACCRUED	1,945	44	0	0
190CTLS1	47003	INTEREST INCOME ACCRUED	0	0	0	0
		Interest:	1,945	44	0	0
190CTLS1	45028	PROCEEDS FROM BONDS	0	314,864	0	0
190JLSR1	45028	PROCEEDS FROM BONDS	0	(314,864)	0	0
		Miscellaneous:	0	0	0	0
19000001	48110	TRANSFER IN FROM GENERAL	0	1,242,210	1,229,206	1,233,000
19000001	48510	TRANSFER IN CAPITAL PROJECTS	0	1,233,036	0	0
19000001	48210	TRANSFER IN FROM JAIL	726,431	718,863	54,930	28,399
		Transfer In:	726,431	3,194,109	1,284,136	1,261,399
		Total Revenue:	728,376	3,194,153	1,284,136	1,261,399

Lease Purchase Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
LEASE PURCHASE PUBLIC SAFETY CENTER 2014 & 2015 ISSUANCE						
19000001	58011	INTEREST BONDS	92,025	34,128	0	0
19000001	58014	PAYING AGENT FEES	8,750	2,000	0	0
19000001	58019	PRINCIPAL ON BOND	634,330	2,485,000	0	0
LEASE PURCHASE COURTHOUSE 2021 ISSUANCE						
190CTLS1	58011	INTEREST BONDS	0	0	1,069,206	833,000
190CTLS1	58014	PAYING AGENT FEES	0	0	0	0
190CTLS1	58019	PRINCIPAL ON BOND	0	0	160,000	400,000
LEASE PURCHASE UTILITY PUBLIC SAFETY CENTER SOLAR						
190JLSR1	58011	INTEREST BONDS	0	0	7,069	6,611
190JLSR1	58019	PRINCIPAL ON BOND	0	0	20,396	21,788
190JLSR1	58021	BOND RENTAL PAYMENT	0	0	27,465	0
		Operating Expenditures:	735,105	2,521,128	1,284,136	1,261,399
190CTLS1	60007	COURTHOUSE BUILDING	0	0	15,144,497	0
190JLSR1	60041	JAIL SOLAR	0	0	0	0
		Capital Expenditures:	0	0	15,144,497	0
		Total Expenditures:	735,105	2,521,128	16,428,633	1,261,399

Courthouse/Solar moved to Capital Projects-Courthouse



Telecommunications

IT Director: Mason Siedschlaw

Phone: 970-826-3403

Email: msiedschlaw@moffatcounty.net

Purpose of Fund:

This fund accounts for the Networks prepaid services.

Telecommunications Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	-	-	-	-
Interest	2,317	400	-	-
Transfer In	-	-	-	-
Fund Balance Used	29,501	10,571	26,650	17,000
Total Sources of Funds	\$ 31,819	\$ 10,971	\$ 26,650	\$ 17,000
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 31,819	\$ 10,971	\$ 26,650	17,000
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 31,819	\$ 10,971	\$ 26,650	\$ 17,000
Annual Net Activity	\$ 0	\$ (0)	\$ -	\$ -
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 305,657	\$ 276,156	\$ 265,585	\$ 238,935
Change in Fund Balance	(29,501)	(10,571)	(26,650)	(17,000)
Ending Fund Balance	\$ 276,156	\$ 265,585	\$ 238,935	\$ 221,935
<u>Fund Balance Designations:</u>				
Restricted				
Telecommunications	\$ 276,156	\$ 265,585	\$ 238,935	\$ 221,935

Telecommunications Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
19500001	47001	INTEREST EARNED	3	0	0	0
19500001	47002	INTEREST OTHER	2,314	400	0	0
Interest:			2,317	400	0	0
Total Revenue:			2,317	400	0	0

Telecommunications Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
19500001	53019	INTERNET	31,819	10,971	26,650	17,000
Operating Expenditures:			31,819	10,971	26,650	17,000
Total Expenditures:			31,819	10,971	26,650	17,000



Moffat County Tourism Association



MCTA Director: Tom Kleinschnitz

Phone: 970-824-2335

Email: mcta@moffatcounty.net

Mission Statement:

The Moffat County Tourism Association enhances and markets tourism in an effort to enrich the lives of the visitors and the residents of Moffat County.

Vision Statement:

Moffat County is a premier tourism destination for people to live, work, and play in Colorado's Great Northwest.

Purpose of Department

The Moffat County Tourism Association's duties and service to the public includes:

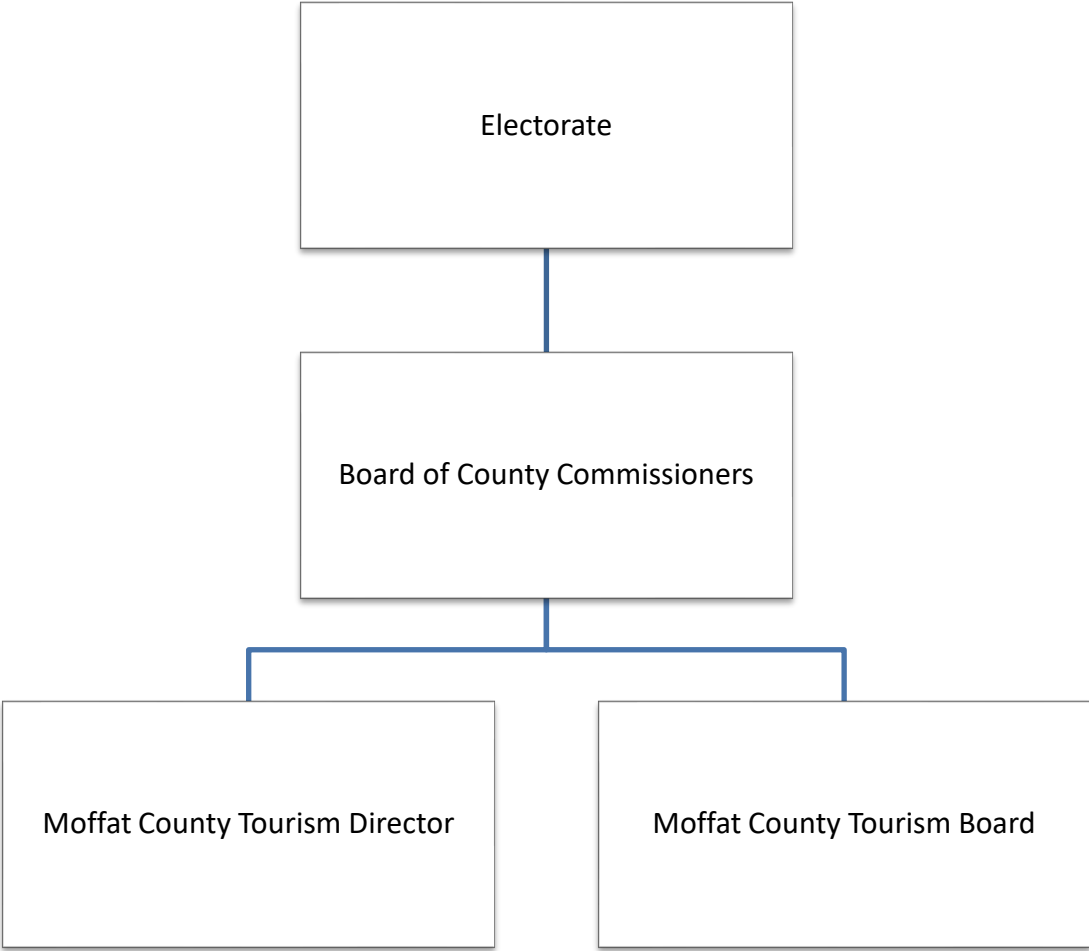
- Development and distribution of tourism-related materials
- Maintenance of website geared toward getting meaningful information to the visiting public
- Promotion of Moffat County at regional, state and national events
- Advertising through a variety of formats and venues to effectively disseminate information on the tourism related businesses in Moffat County and well as its natural wonders
- Marketing of Moffat County events that draw visitor activity
- Interacting with visitors to engage them to extend their stay in Moffat County

The purpose of the Moffat County Tourism Association is to market, promote and enhance countywide tourism.



Moffat County Tourism Association Personnel Schedule	
Positon Title	FTE
MCTA Director	1.00
Total	1.00

Moffat County Tourism Organizational Chart



**Moffat County Tourism Association
Fund Summary**

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	132,697	169,211	144,502	144,502
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	7,500	17,796	-	-
Charges for Services	-	-	-	-
Miscellaneous	7,730	200	-	-
Interest	810	162	165	165
Transfer In	-	-	-	-
Fund Balance Used	-	-	-	34,179
Total Sources of Funds	\$ 148,737	\$ 187,369	\$ 144,667	\$ 178,846
<u>Uses of Funds:</u>				
Personnel	\$ 69,296	\$ 70,831	\$ 70,355	\$ 84,646
Operating	\$ 76,950	\$ 62,154	\$ 73,700	94,200
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 146,246	\$ 132,985	\$ 144,055	\$ 178,846
Annual Net Activity	\$ 2,493	\$ 54,383	612	0
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 140,173	\$ 142,664	\$ 197,045	\$ 197,656
Change in Fund Balance	2,493	54,383	612	(34,179)
Ending Fund Balance	\$ 142,664	\$ 197,045	\$ 197,656	\$ 163,477
<u>Fund Balance Designations:</u>				
Restricted				
Tourism Promotion	\$ 142,664	\$ 197,045	\$ 197,656	\$ 163,477

MOFFAT COUNTY TOURISM FUND REVENUES

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
54500005	41005	LODGING TAX	132,697	169,211	144,502	144,502
		Sales Taxes:	132,697	169,211	144,502	144,502
54500005	43407	STATE ECONOMIC ASST GRANT	7,500	0	0	0
54500005	43902	LMD FUNDING	0	17,796	0	0
		Intergovernmental:	7,500	17,796	0	0
54500005	45008	DONATIONS	5,000	0	0	0
54500005	45001	MISCELLANEOUS	2,730	200	0	0
		Miscellaneous:	7,730	200	0	0
54500005	47001	INTEREST EARNED	810	162	165	165
		Interest:	810	162	165	165
		Total Revenue:	148,737	187,369	144,667	144,667

MOFFAT COUNTY TOURISM FUND EXPENDITURES

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
54500005	50020	FULL TIME WAGES	50,003	52,425	52,835	54,000
54500005	50042	OVER TIME	54	0	0	0
54500005	50060	FRINGE BENEFITS	16,235	15,261	14,350	27,406
54500005	50080	RETIREMENT	3,003	3,146	3,170	3,240
Personnel Expenditures:			69,296	70,831	70,355	84,646
54500005	51025	WEB PAGE MAINTENANCE	700	405	2,000	2,000
54500005	52034	RENT	7,200	6,000	6,000	6,000
54500005	53002	ADVERTISING/LEGAL NOTICES	36,079	27,875	40,000	40,000
54500005	53009	DUES & MEETINGS	1,000	291	1,200	1,200
54500005	53042	TELEPHONE	1,305	784	500	1,000
54500005	53046	TRAVEL	291	1,049	2,000	3,000
54500005	53056	EMPLOYEE EDUCATION	346	25	250	250
54500005	54006	BOARD EXPENSE	187	89	250	250
54500005	54013	CONTINGENCY	0	2,102	5,000	5,000
54500005	54042	OFFICE SUPPLIES	2,307	1,369	1,500	1,500
54500005	54045	OPERATING SUPPLIES	417	0	0	0
54500005	54049	POSTAGE	5,834	6,665	4,500	9,000
54500005	54051	PROJECTS & DEVELOPMENT	9,764	4,600	10,000	10,000
54500005	54052	PROMOTIONAL MATERIAL	2,534	459	500	15,000
54500005	56001	ECONOMIC ASST GRANT	7500	0	0	0
54500005	56005	LMD FUNDING EXPENSE	0	9,956	0	0
54500005	58007	EVENT FUNDING	1,486	487	0	0
Operating Expenditures:			76,950	62,154	73,700	94,200
00-6220	CAP	OUTLAY OFFICE EQUIP	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			146,246	132,986	144,055	178,846



Public Safety Center (Moffat County Jail)



Moffat County Public Safety Center

Jail Administrator: Tim Jantz
Phone: 970-824-4495
Email: timjantz@sheriff.moffat.co.us

Mission:

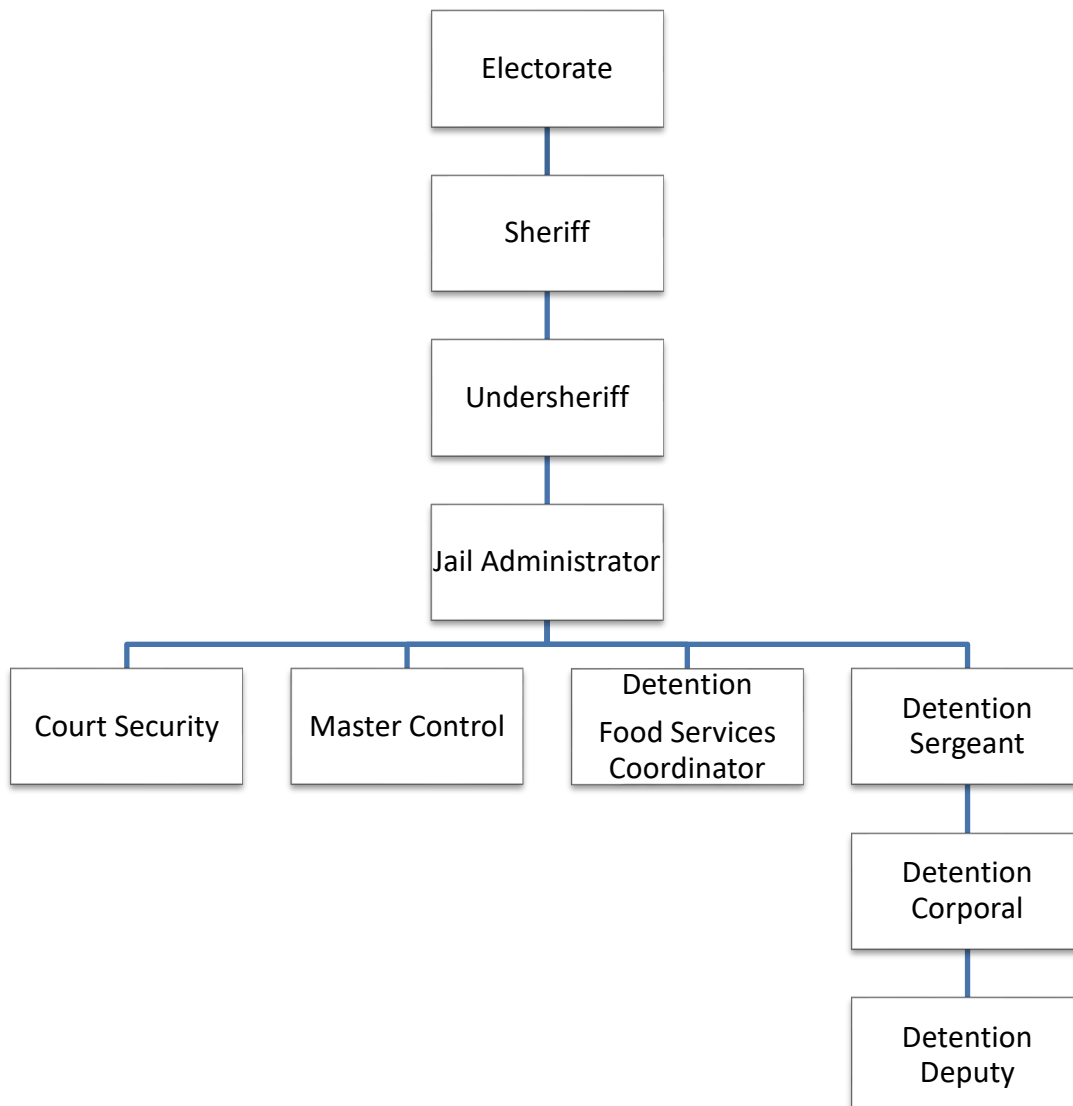
To develop strong community partnerships while collaborating with our fellow public safety colleagues to provide superior public safety to all individuals.

Purpose of Department:

The function of the Moffat County Detention Facility is to provide a safe, wholesome and secure environment to inmates detained at the facility. This includes housing, safekeeping, adequate diet and necessary medical care for all inmates held at the Moffat County Detention Facility. The Moffat County Detention Facility is also responsible for temporary housing of juvenile offenders, transporting inmates to and from other facilities, and providing court security to the Moffat County District and County Courts and their staff.

Public Safety Center (Jail) Personnel Schedule	
Positon Title	FTE
Jail Lieutenant	1.00
JBBS MH Clinician/Prog Admin	1.00
Administrative Assistant	1.00
Non-Certified Detention Sergeant	2.00
Non-Certified Detention Corporal	2.00
Detention Food Services Supervisor	1.00
Post Certified Detention Deputy	2.00
Non-Certified Detention Deputy	9.00
Court Security	1.50
Master Control Operator	2.80
Total	23.30

Public Safety Center (Jail) Organizational Chart



**Public Safety Center - Jail
Fund Summary**

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	1,322,963	1,194,442	589,431	516,977
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	440,734	444,679	770,800	770,800
Charges for Services	63,703	90,193	155,000	155,000
Miscellaneous	14,214	5,918	1,000	1,000
Interest	7,555	1,010	1,451	1,451
Transfer In	1,714,321	1,270,795	915,900	1,367,767
Fund Balance Used			340,184	
Total Sources of Funds	\$ 3,563,491	\$ 3,007,036	\$ 2,773,766	\$ 2,812,995
<u>Uses of Funds:</u>				
Personnel	\$ 1,788,864	\$ 1,680,565	\$ 1,918,062	\$ 1,925,051
Operating	409,663	529,797	612,382	676,545
Capital Outlay	164,679	392,581	298,000	183,000
Transfers Out	726,431	718,863	54,930	28,399
Total Uses of Funds	\$ 3,089,637	\$ 3,321,806	\$ 2,883,374	\$ 2,812,995
Annual Net Activity	\$ 473,852	\$ (314,769)	\$ (109,608)	\$ (0)
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 737,947	\$ 1,211,800	\$ 897,032	\$ 556,848
Change in Fund Balance	473,852	(314,769)	(340,184)	(0)
Ending Fund Balance	\$ 1,211,800	\$ 897,032	\$ 556,848	\$ 556,848
<u>Fund Balance Designations:</u>				
Committed				
60 Days Operating	\$ 366,494	\$ 368,467	\$ 421,825	\$ 433,686
Assigned				
Subsequent Year's Expenditures	\$ 845,307	\$ 528,565	\$ 135,023	\$ 123,162

Public Safety Center- Jail Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
23500002	41001	SALES TAX	1,322,963	1,194,442	589,431	516,977
Sales Tax:			1,322,963	1,194,442	589,431	516,977
23500002	43002	FEDERAL PSC-JAIL INS	4,143	54	5,000	5,000
23500002	43003	FEDERAL US MARSHALL SERVICES	0	0	0	0
23500002	43007	FEDERAL BUREAU OF INDIAN AFRS	244,365	159,555	275,000	275,000
23500002	43013	FEDERAL JBBS & MAT GRANT	73,240	160,675	364,000	364,000
23500002	43014	FEDERAL DEPT OF JUSTICE GRANT	118,986	124,396	126,800	126,800
Intergovernmental:			440,734	444,679	770,800	770,800
235RIOB2	43903	COST OF CARE OTHER COUNTY	0	23,530	110,000	110,000
23500002	44001	WORK RELEASE	1,094	1,267	5,000	5,000
23500002	44009	JAIL FEES	8,259	6,336	15,000	15,000
23500002	44010	COST OF CARE/COUNTY INMATE	54,350	55,159	25,000	25,000
24000002	44037	FACILITY RENTS	0	3,900	0	0
Charges for Services:			63,703	90,193	155,000	155,000
23500002	45001	MISCELLANEOUS	11,366	1,544	1,000	1,000
23500002	46004	REIMBURSEMENT	2,848	3,208	0	0
24000002	46004	FACILITY REIMBURSEMENT	0	0	0	0
23500002	46008	OVERTIME REIMBURSEMENT	0	1,165	0	0
Miscellaneous:			14,214	5,918	1,000	1,000
23500002	47001	INTEREST EARNED	7,555	1,010	1,451	1,451
Interest:			7,555	1,010	1,451	1,451
23500002	48110	TRANSFER IN FROM GENERAL	1,714,321	1,270,795	915,900	1,367,767
Transfer In:			1,714,321	1,270,795	915,900	1,367,767
Total Revenue:			3,563,491	3,007,036	2,433,582	2,812,995

Public Safety Center- Jail Expenses

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
23500002	50020	FULL TIME WAGES	1,021,735	975,729	1,129,697	1,129,697
23500002	50030	PART TIME WAGES	85,663	92,079	143,998	145,987
23500002	50042	OVER TIME	13,354	33,252	30,000	35,000
23500002	50044	LONGEVITY	0	370	2,080	2,080
23500002	50046	LEAVE PAID OUT	0	33,904	0	0
23500002	50060	FRINGE BENEFITS	619,430	500,111	558,337	558,337
23500002	50080	RETIREMENT	48,681	45,119	53,950	53,950
Personnel Expenditures:			1,788,864	1,680,565	1,918,062	1,925,051
23500002	51016	MENTAL HEALTH SERVICES	13,401	4,600	10,000	10,000
23500002	51018	OTHER PROFESSIONAL SERVICES	73,960	106,290	98,000	98,000
23500002	51030	EFORCE RMS LICENSING	0	0	6,018	6,490
23500002	51031	LEXIPOL POLICY MANAGEMENT	0	0	9,613	11,758
23500002	52029	MAINTENANCE CONTRACTS	1,951	2,990	3,000	12,000
23500002	52035	REPAIRS AUTO	421	1,338	2,000	2,000
23500002	53005	COMPUTER EXPENSE/SERVICES	3,235	1,421	6,000	6,000
23500002	53018	INSURANCE	0	0	800	800
23500002	53042	TELEPHONE	1,238	1,238	3,000	3,000
23500002	53046	TRAVEL	4,662	2,181	5,500	5,500
23500002	53056	EMPLOYEE EDUCATION	1,798	1,560	5,000	5,000
23500002	53064	BODY CAMERA	0	0	3,520	3,520
23500002	54027	FOOD & MEALS	52,244	74,836	80,000	90,000
23500002	54030	GAS & OIL	1,658	1,292	8,000	8,000
23500002	54037	MISC EQUIPMENT	7,848	6,304	6,000	6,000
23500002	54038	MISCELLANEOUS	3,924	2,007	3,000	3,000
23500002	54042	OFFICE SUPPLIES	0	2,862	2,800	2,800
23500002	54045	OPERATING SUPPLIES	29,207	36,301	35,000	35,000
23500002	53048	UNEMPLOYMENT	0	0	0	0
23500002	54049	POSTAGE	204	0	700	700
23500002	54078	UNIFORMS	3,764	1,126	5,000	5,000
23500002	56003	JAIL BASED BEHAVIORAL SERVICES	14,180	30,216	28,000	28,000
Operating Expenditures:			213,696	276,562	320,951	342,568
23500002	60014	EQUIPMENT VEHICLES	246,455	0	0	0
Capital Expenditures:			246,455	0	0	0
Expenditure Total:			2,249,015	1,957,126	2,239,013	2,267,619

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
24000002	52017	FACILITY EXPENSE	30,166	27,118	30,000	30,000
24000002	52029	MAINTENANCE CONTRACT	2,946	11,052	24,000	24,000
24000002	52037	REPAIRS EQUIP/MAINT	5,365	14,595	5,000	5,250
24000002	52043	UTILITIES	95,686	108,703	130,154	130,154
24000002	53018	INSURANCE	41,880	72,277	72,277	107,073
24000002	54045	OPERATING SUPPLIES	19,924	19,489	30,000	37,500
Operating Expenditures:			195,967	253,235	291,431	333,977
24000002	60033	PUB SAFETY CENTER BUILDINGS	128,840	372,538	158,000	163,000
24000002	60046	SECURITY UPGRADE	0	0	140,000	0
24000002	60005	CAPITAL OUTLAY	35,839	20,043	0	20,000
Capital Expenditures:			164,679	392,581	298,000	183,000
Expenditure Total:			360,646	645,817	589,431	516,977

Moffat County Department of Human Services



Moffat County Department of Human Services Director: Kristin Grajeda
Phone: 970-824-8282 ex 2027
Email: Kristin.Grajeda@state.co.us

Mission Statement:

Partner with community organizations to collaborate and offer services, tools and resources to Moffat County residents that encourage stability through social, emotional and financial health.

Vision:

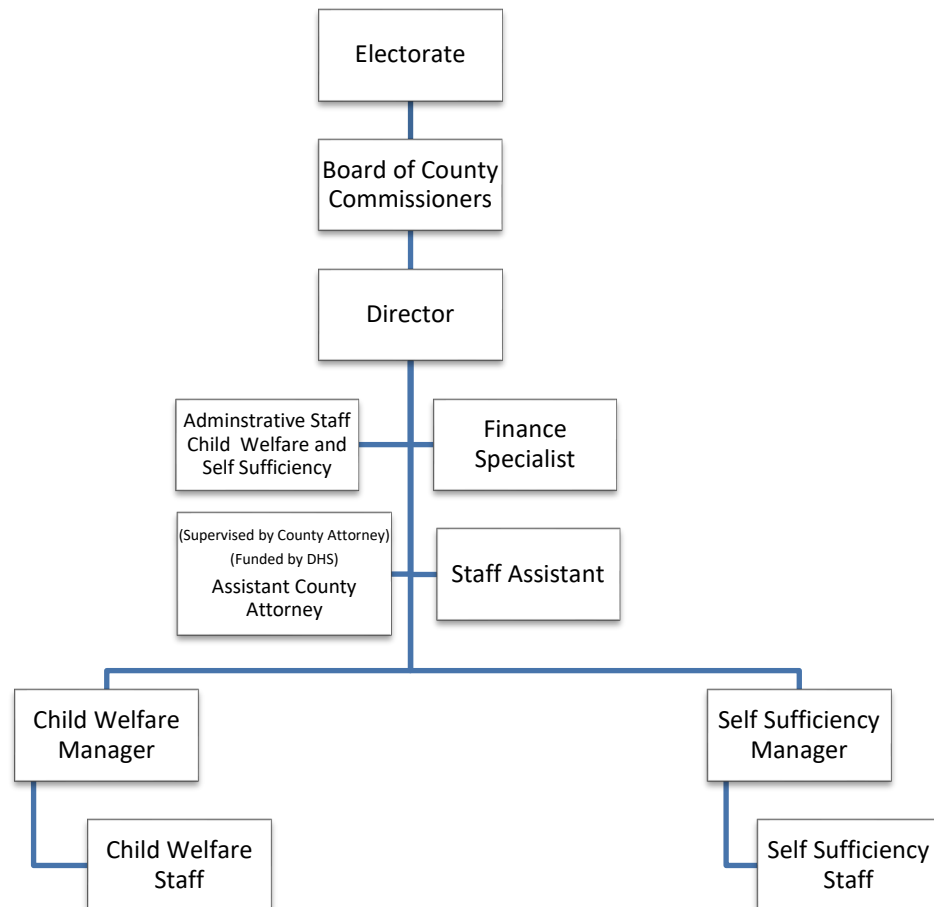
Providing excellence in customer service by promoting stability to the residents of Moffat County.

Purpose of Department:

- ✓ Our commitment is to maximize and leverage funding and services to assist individuals and families in reaching goals.
- ✓ Our services promote safety and self-sufficiency by strengthening family functions and encouraging personal growth to build a stronger community.

Human Services Personnel Schedule	
Position Title	FTE
Human Services Director	1.00
Child Welfare Manager	1.00
Self Sufficiency Manager	1.00
Lead Caseworker	1.00
Special County Attorney	1.00
Administrative Assistant	3.00
Finance Specialist	1.00
Case Services Aide	2.00
Staff Assistant	1.00
Social Caseworker I	2.00
Social Caseworker II	2.00
Social Caseworker III	1.00
Self Sufficiency Case Manager	5.00
Senior Self Sufficiency Case Manager	3.00
Lead Self Sufficiency Case Manager	2.00
Total	27.0

Human Services Organizational Chart



Human Services Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ 462,477	\$ 485,510	\$ 482,812	\$ 467,908
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	6,224,521	7,472,496	7,393,837	8,398,913
Charges for Services	-	-	-	-
Miscellaneous	(7,346)	954	2,500	7,000
Interest	8,232	1,925	1,925	1,925
Transfer In	-	-	-	-
Fund Balance Used	36,654	43,981	368,959	-
Total Sources of Funds	\$ 6,724,538	\$ 8,004,867	\$ 8,250,033	\$ 8,875,746
<u>Uses of Funds:</u>				
Personnel	\$ 1,951,646	\$ 1,796,731	\$ 2,269,414	\$ 2,040,415
Operating	\$ 4,774,971	\$ 6,208,135	\$ 5,948,624	6,262,722
Capital Outlay	\$ -	\$ -	\$ -	\$ 36,300
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 6,726,617	\$ 8,004,867	\$ 8,218,038	\$ 8,339,437
Annual Net Activity	\$ (2,074)	\$ 5	\$ 31,995	\$ 536,310
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 1,259,355	\$ 1,222,691	\$ 1,178,710	\$ 809,751
Change in Fund Balance	(36,654)	(43,981)	(368,959)	536,310
Ending Fund Balance	\$ 1,222,691	\$ 1,178,710	\$ 809,751	\$ 1,346,061
<u>Fund Balance Designations:</u>				
Restricted				
Incentives	\$ 653,329	\$ 653,329	\$ 284,370	\$ 956,724
60 Days Operating*	\$ 224,265	\$ 266,882	\$ 273,989	\$ 278,037
Countercyclical Reserve			\$ 75,000	\$ 75,000
Subsequent Year's Expenditures	\$ 345,097	\$ 258,499	\$ 176,392	\$ 36,300

Human Service Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
42500004	40001	PROPERTY TAX	461,258	481,429	477,797	467,308
42500004	40002	DELIQUENT PROPERTY TAX	491	3,678	100	100
42500004	40003	INTEREST & PENALTY PROP TAX	727	403	500	500
Property Taxes:			462,477	485,510	478,397	467,908
23500002	48110	TRANSFER IN FROM GENERAL	0	0	0	0
Transfer In:			-	-	-	-
425P9054	43800	MEDICAID TRANSPORTATION	22,530	0	0	0
42515054	43800	CW EDUCATION STABILITY	0	0	8,152	9,058
42518884	43800	CORE SERVICES	59,895	26,818	145,646	216,868
42518454	43800	MENTAL HEALTH & SUB ABUSE	61,718	71,984	87,500	87,500
42523004	43800	CHILD CARE	165,733	148,092	281,217	702,814
42526854	43800	COLO COMMUNITY RESPONSE	15,778	0	0	0
42528104	43800	DEPT OF HUMAN SERVICES	0		0	0
42512004	43800	CHILD WELFARE	1,265,785	910,652	1,318,921	1,520,906
42540504	43800	OLD AGE PENSION	183,704	138,410	188,826	189,826
42542004	43800	COLORADO WORKS	233,112	159,787	318,122	358,984
42544004	43800	FRAUD INCENTIVES	2,737	3,415	0	0
42548754	43800	AID TO THE NEEDY DISABLED	43,967	29,169	44,902	56,127
42550004	43800	LOW INCOME ENERGY ASST	304,707	210,198	302,468	304,936
42554004	43800	HS CONNECT	1,659	0	0	0
42560004	43800	FOOD STAMPS	3,047,462	5,055,858	3,952,000	4,100,000
42561554	43800	EMPLOYMENT 1ST	10,314	0	0	0
425CALL4	43008	FEDERAL COST ALLOCATION	926	750	750	750
42569004	43800	COLO REFUGEE & IMMIGRATION	0	0	200	0
42570004	43800	REGULAR ADMIN	623,988	470,190	376,456	479,016
42580004	43800	CHILD SUPPORT	108,136	102,782	190,932	194,199
42580204	43800	IVD FEDERAL INCENTIVES	21,015	19,598	25,000	25,000
42580304	43800	IVD STATE INCENTIVES	17,371	20,927	36,300	36,300
42585004	43800	AFDC RTND-CO PORTION	7,528	9,196	8,000	8,000
42592774	43800	FOSTER CARE RETENTION GRANT	0	0	100	100
42585054	43800	CHILD SUPPORT ENFORCE PASSTHRU	0	0	0	0
425EICN4	43800	EMPLOYMENT 1ST INCENTIVES	1,217	0	0	0
425X2604	43800	ADULT PROTECTIVE SERVICES	0	45,871	46,545	108,529
42500004	45023	CLAIM INTEREST	239	1,176	0	0
425CVID4	43435	COVID19 RELIEF GRANT	25,000	0	0	0
42500004	43912	RIO BLANCO COUNTY	0	47,624	61,800	0
Intergovernmental:			6,224,521	7,472,496	7,393,837	8,398,913

Human Service Revenues (Continued)

42500004	45003	SALES & LEASES	611	954	2,500	2,500
42500004	45009	PRIOR PERIOD ADJ	(5,386)	(0)	0	0
42500004	45001	MISCELLANEOUS	(2,571)	0	0	4,500
Miscellaneous:			(7,346)	954	2,500	7,000
42500004	47001	INTEREST EARNED	8,232	1,925	1,925	1,925
Interest:			8,232	1,925	1,925	1,925
Total Revenue:			6,687,884	7,960,886	7,876,659	8,876,105

Human Service Expenses

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
42500014		MISCELLANEOUS	-	102,657	-	-
42512104		CHILD WELFARE	1,549,009	1,089,112	1,807,527	1,777,481
42515054		CW EDUCATION STABILITY	0	0	9,058	0
42515454		CASEY FOUNDATION	0		0	500
42518454		MENTAL HEALTH & SUB ABUSE	63,120	73,280	87,500	90,747
42518880		CORE SERVICES	57,107	26,649	160,099	154,181
42523004		CHILD CARE	189,738	178,113	333,989	329,247
42526854		COLORADO COMMUNITY RESPONSE	15,778	0	0	0
42540504		OAP	184,634	155,642	189,826	209,973
42542004		COLORADO WORKS	311,633	229,827	395,016	387,854
42548754		AID TO THE NEEDY DISABLED	53,649	34,516	56,127	56,127
42550004		LEAP	304,707	210,198	302,468	302,098
42554004		HS CONNECT	2,786	0	0	0
42560004		FOOD STAMPS	3,047,462	5,055,858	3,952,000	4,100,000
42561554		EMPLOYMENT 1ST	12,817	0	0	0
42562004		WORKFARE	342	0	0	0
42569004		COLO REFUGEE & IMMIGRATION	0	0	200	200
42570004		REGULAR ADMIN	742,088	586,822	548,355	504,509
42580004		CHILD SUPPORT	188,124	155,225	314,291	294,241
42580304		IVD STATE INCENTIVES	1,359	19,598	36,300	36,300
42585004		AFDC RTND-CO PORTION	(37,642)	(45,980)	(35,000)	(35,000)
42592774		FOSTER CARE RETENTION GRANT	0	0	100	100
42599004		GENERAL ASSISTANCE	1,344	1,206	4,500	4,500
42599304		FRAUD INCENTIVES	0	0	0	0
425CSBG4		CSBG	0		0	0
42515054		CW EDUCATION STABILITY	0		0	0
42528104		CHAFEE PROGRAM	0		0	0
425CVID4		COVID 19 RELIEF FUND	16,030	3,461	0	0
42515024		PATHWAYS TO SUCESS	0		0	0
42515904		PARENTAL FEE INC	0		0	0
425E8924		IVE WAIVER FAMILY ENGAGEMENT	0	0	0	0
425P9054		MEDICAID TRANSPORTATION	22,530	0	0	0
425RIOB4		RIO BLANCO	0	71,392	0	0
425X2604		ADULT PROTECTIVE SERVICES	0	57,290	55,682	126,380
Expenditure Total:			6,726,616	8,004,865	8,218,038	8,339,437

Public Health



Public Health Director – Sarah (Becky) Copeland, BSN, RN

Phone: 970-291-8742

Email: sarahcopeland@moffatcounty.net

Mission Statement

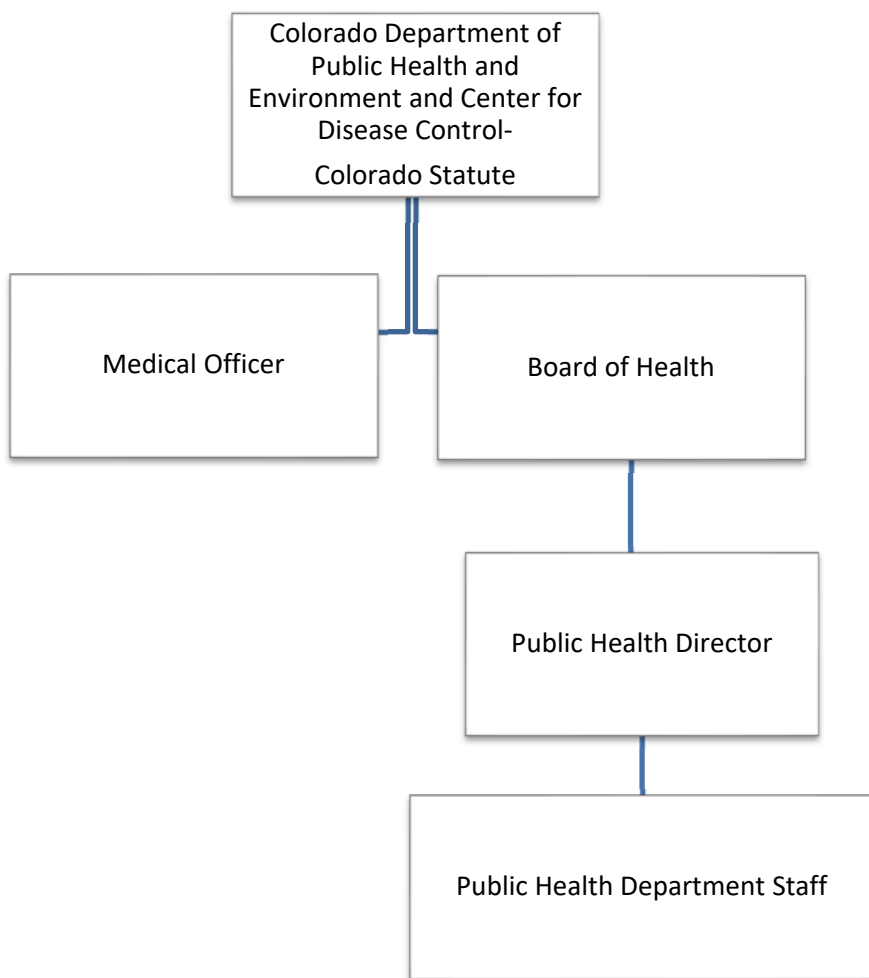
Maintain and improve health of Moffat County residents through the assessment of community health status, policy development to support effective programs, and assurance of high-quality effective education and services in compliance with Colorado Revised Statutes of the Department of Public Health and Environment 2017 Title 25.

Purpose of Department

- ✓ The Moffat County Public Health Department is a unique department that serves the residents of Moffat County. Programs that comprise the Health Department include: Communicable Disease Surveillance and Prevention, Maternal Child Health, Emergency Preparedness for Medical and Health Services, Child Fatality Reviews, Community Health Assessment Planning, Birth and Death Record Issuance and Immunizations.
- ✓ The Health Department work is prevention, not healthcare. In collaboration with the Board of Health and Medical Officer, the intent of the department is the utilization of data to inform best practices to impact Social Determinants of Health and the safety and wellness of the residents of Moffat County.

Public Health Personnel Schedule	
Position Title	FTE
Public Health Director	1.00
Public Health Nurse	2.00
Public Health Finance Specialist	0.50
Public Health Admin Assistant	1.00
Total	4.50

Public Health Organizational Chart



Public Health Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ 164,391	\$ 172,894	\$ 166,476	\$ 162,948
Sales Tax	-	-	-	-
Specific Ownership Taxes	\$ -	-	-	-
Licenses & Permits	\$ -	-	-	-
Intergovernmental	\$ 231,961	\$ 499,721	\$ 770,826	\$ 1,015,834
Charges for Services	\$ -	-	-	-
Miscellaneous	\$ 33,679	\$ 1,628	\$ 5,000	\$ 5,000
Interest	\$ -	-	-	-
Transfer In	\$ -	-	-	-
Fund Balance Used	\$ -	-	-	-
Total Sources of Funds	\$ 430,031	\$ 674,243	\$ 942,302	\$ 1,183,782
<u>Uses of Funds:</u>				
Personnel	\$ 172,602	\$ 379,764	\$ 380,450	\$ 468,129
Operating	\$ 48,614	\$ 101,594	\$ 100,502	\$ 312,875
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 221,216	\$ 481,357	\$ 480,952	\$ 781,003
Annual Net Activity	208,815	192,886	461,350	402,779
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 124,544	\$ 333,359	\$ 526,245	\$ 987,595
Change in Fund Balance	208,815	192,886	461,350	402,779
Ending Fund Balance	\$ 333,359	\$ 526,245	\$ 987,595	\$ 1,390,374
<u>Fund Balance Designations:</u>				
Restricted				
60 Days Operating	\$ 36,877	\$ 80,242	\$ 80,175	\$ 130,193
Public Health	\$ 296,482	\$ 446,003	\$ 907,420	\$ 1,260,180

Public Health Revenues

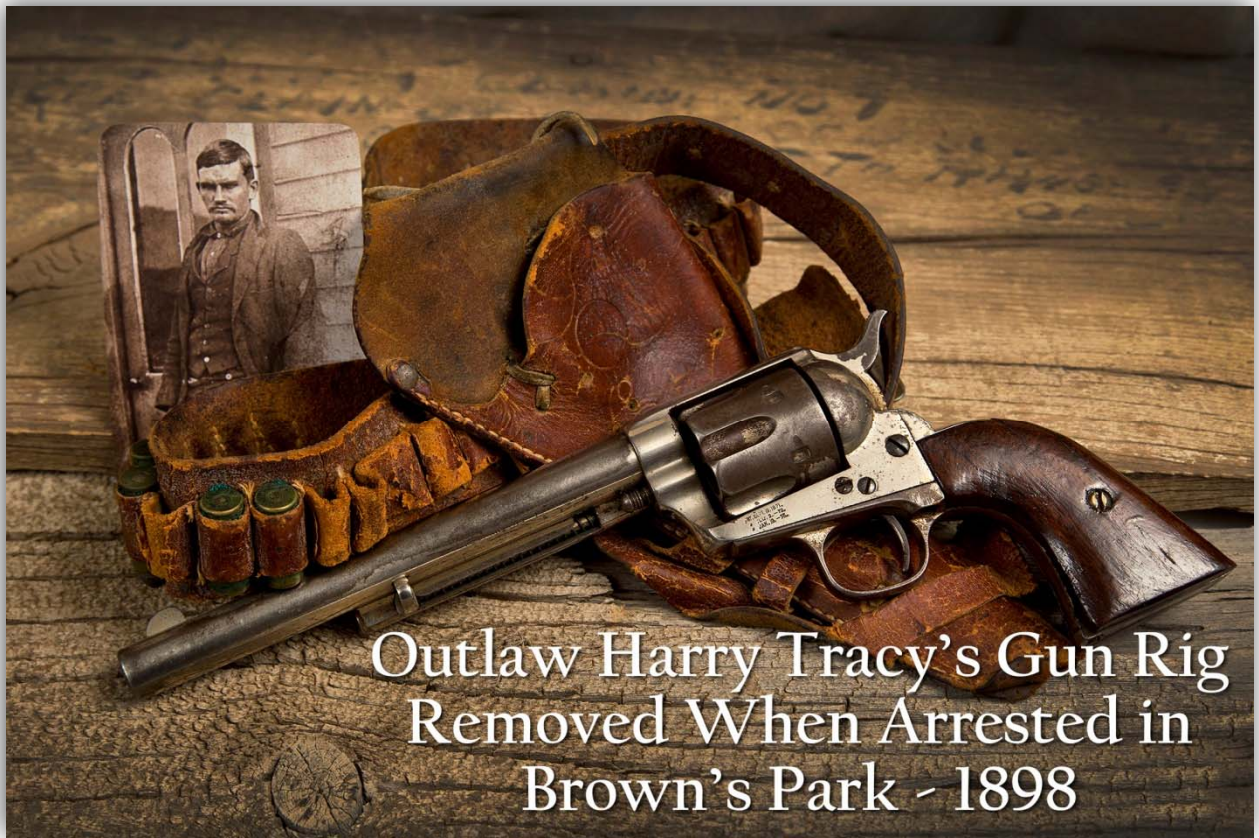
ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
43000004	40001	PROPERTY TAX	164,130	172,680	166,376	162,848
43000004	40003	INTEREST & PENALTY PROP TAX	260	213	100	100
Property Taxes:			164,391	172,894	166,476	162,948
430CARE4	43027	FEDERAL - CARES ACT	43,708	0	0	0
430CVID4	43025	FEDERAL-LPHA EPR COVID19	18,479	0	0	0
430ELC_4	43026	FEDERAL-ELC & EPI	15,477	121,792	398,025	0
430ELC24	43026	FEDERAL-ELC & EPI R2	0	0	0	500,000
430IMCV4	43016	IMMUN COVID19	0	105,322	48,500	0
430IMM34	43016	IMMUNIZATIONS #3	0	0	131,069	120,000
430IMMN4	43016	FEDERAL PUBLIC HEALTH & ENVIRN	37,229	63,276	29,825	30,161
430LEPR4	43017	FED EMRGNCY PREPARED&RESPONSE	20,817	30,312	20,830	20,830
430LPHA4	43015	FEDERAL STATE PUBLIC HEALTH	34,403	36,249	28,576	143,405
430LPHC4	43015	FEDERAL STATE PUBLIC HEALTH	0	4,469	4,200	3,250
430LPHM4	43015	FEDERAL STATE PUBLIC HEALTH	0	19,110	15,180	15,180
430NACF4	43029	FEDERL NACHHO FRONTIER	522	34,478	0	0
430NACV4	43029	FEDERAL NACCHO VACCINE	0	16,512	0	0
430PON_4	43208	FEDERAL PROTECT OUR NEIGHBORS	25,611	0	0	0
430RURL4	43209	FEDERAL CVRF RURAL & FRONTIER	35,714	0	0	0
430VULN4	43208	FEDERAL VULNERABLE POPULATIONS	0	60,000	0	0
430ARP_4	43030	FEDERAL ARP ACT	0	0	44,055	0
430LDP24	43016	FEDERAL STATE PUBLIC HEALTH	0	0	2,000	0
430WKFE4	43031	FEDERAL STATE PUBLIC HEALTH	0	0	0	100,000
430IMM44	43016	FEDERAL STATE PUBLIC HEALTH	0	0	0	34,442
430CBAF4	43800	STATE DEPT OF HUMAN SERVICES	0	8,201	48,566	48,566
Intergovernmental:			231,961	499,721	770,826	1,015,834
43000004	45013	BUILDING USE	4,950	0	0	0
43000004	45008	DONATIONS	28,500	0	0	0
43000004	45001	MISCELLANEOUS	(494)	0	0	0
43000004	46004	REIMBURSEMENT	723	0	0	0
430RROE4	46004	RURAL RESPONSE OPIOID EPEDEMIC	0	1,628	5,000	5,000
Miscellaneous:			33,679	1,628	5,000	5,000
Total Revenue:			430,031	674,243	942,302	1,183,782

Public Health Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
43000004		PUBLIC HEALTH	11,822	11,985	44,200	52,100
43000014		MISCELLANEOUS	0	6,081	0	0
430CARE4		PUBLIC HEALTH CARES ACT	43,708	0	0	0
430COVID4		LOCAL EMERGENCY PREP COVID19	17,539	0	0	0
430CBAF4		COLORADO BABIES AND FAMILIES	0	8,201	48,566	48,566
430ELC_4		ELC & EPI	15,477	104,021	398,025	0
430ELC24		ELC & EPI #2	0	0	0	500,000
430IMCV4		IMMUN COVID19	1,567	91,150	63,421	0
430IMM34		IMMUNIZATIONS #3	0	0	76,442	59,398
430IMMN4		IMMUNIZATIONS	25,482	63,276	29,825	40,308
430LEPR4		EMERGENCY PREPARDNESS	18,893	26,816	20,830	22,351
430LPHA4		LOCAL PLANNING	21,434	36,249	28,576	75,000
430LPHC4		CHILD FATALITY	1,890	4,469	6,505	6,505
430LPHM4		MATERNAL CHILD HEALTH	1,557	19,110	17,303	17,212
430NACF4		NACCHO FRONTIER	522	34,478	0	0
430NACV4		NACCHO VACCINE	0	14,004	0	0
430PON_4		PROTECT OUR NEIGHBORS	25,611	0	0	0
430RROE4		RURAL RESPONSE OPIOID EPEDEMIC	0	1,517	5,000	5,000
430RURL4		CVRF RURAL & FRONTIER	35,714	0	0	0
430WKFE4		OPHP WORKFORCE	0	0	0	100,000
430LDP24		LEAD PHASE 2	0	0	2,000	0
430ARP_4		AMERICAN RESCUE PLAN ACT	0	0	44,050	0
430VULN4		VULNERABLE POPULATIONS	0	60,000	0	0
Expenditure Total:			221,216	481,357	784,743	926,440



Museum of Northwest Colorado



Outlaw Harry Tracy's Gun Rig
Removed When Arrested in
Brown's Park - 1898

The City of Craig has taken over the budget of the Museum of Northwest Colorado. Inclusion of the Museum of Northwest Colorado within the County's budget reflects the fiscal impact on Moffat County's budget during the transition between government entities.

Museum Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	303	-	-	-
Interest	0 -	-	-	-
Transfer In	-	-	-	-
Fund Balance Used	175,467	-	-	-
Total Sources of Funds	\$ 175,770	\$ -	\$ -	\$ -
<u>Uses of Funds:</u>				
Personnel	\$ 28,370	\$ -	\$ -	\$ -
Operating	\$ 147,400	\$ -	\$ -	\$ -
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 175,770	\$ -	\$ -	\$ -
Annual Net Activity	(0)	0	0	0
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 187,081	\$ -		
Change in Fund Balance	(175,467)	-	-	-
Ending Fund Balance	\$ 11,602	\$ -	\$ -	\$ -
<u>Fund Balance Designations:</u>				
Nonspendable				
Inventory	\$ -			
Inventory Transferred to City	\$ 10,758	\$ -		
Restricted				
Museum Minerals	\$ 40	\$ -	\$ -	
Museum Gift Shop to City	\$ 401	\$ -		
Museum Petty Cash to City	\$ 403	\$ -	\$ -	

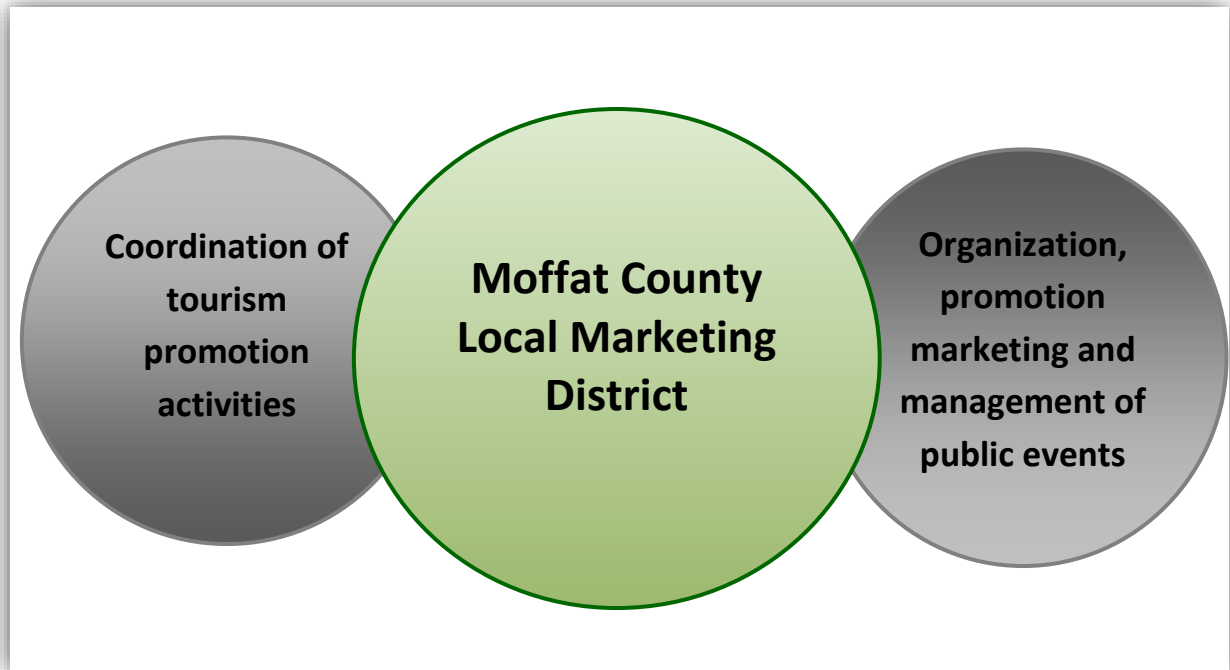
Museum Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
55000005	43405	STATE MUSEUM GRANT	0	0	0	0
		Intergovernmental:	0	0	0	0
55000005	45018	MINERAL ROYALTIES	0	0	0	0
55000005	45022	SALE OF ASSETS	0	0	0	0
55000005	45020	WALK IN DONATIONS	0	0	0	0
55000005	45021	GIFT SHOP	0	0	0	0
55000005	45008	DONATIONS	0	0	0	0
55000005	45001	MISCELLANEOUS	255	0	0	0
55000005	46004	REIMBURSEMENT	49	0	0	0
		Miscellaneous:	303	0	0	0
55000005	47001	INTEREST EARNED	0	0	0	0
		Interest:	0	0	0	0
		Total Revenue:	303	0	0	0

Museum Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
55000005	50020	FULL TIME WAGES	477	0	0	0
55000005	50025	FULL TIME SHARED WAGES	940	0	0	0
55000005	50030	PART TIME WAGES	208	0	0	0
55000005	50042	OVER TIME	1,600	0	0	0
55000005	50044	LONGEVITY	80	0	0	0
55000005	50046	LEAVE PAID OUT	20,341	0	0	0
55000005	50060	FRINGE BENEFITS	3,318	0	0	0
55000005	50080	RETIREMENT	1,406	0	0	0
Personnel Expenditures:			28,370	0	0	0
55000005	54015	COPIES	438	0	0	0
55000005	54020	DISPLAY SUPPLIES	10	0	0	0
55000005	54045	OPERATING SUPPLIES	20	0	0	0
55000005	53042	TELEPHONE	2,266	0	0	0
55000005	52043	UTILITIES	1,667	0	0	0
55000005	53046	TRAVEL	0	0	0	0
55000005	58012	INVENTORY	0	0	0	0
55000005	52036	REPAIRS BUILDING	0	0	0	0
55000005	54074	TAXES	0	0	0	0
55000005	54054	PUBLICATIONS	42	0	0	0
55000005	58020	CITY OF CRAIG	142,956	0	0	0
55000005	54023	ELECTRONIC RECORDING	0	0	0	0
Operating Expenditures:			147,400	0	0	0
55000005	60005	CAPITAL OUTLAY	0	0	0	0
Capital Expenditures:			0	0	0	0
Expenditure Total:			175,770	0	0	0

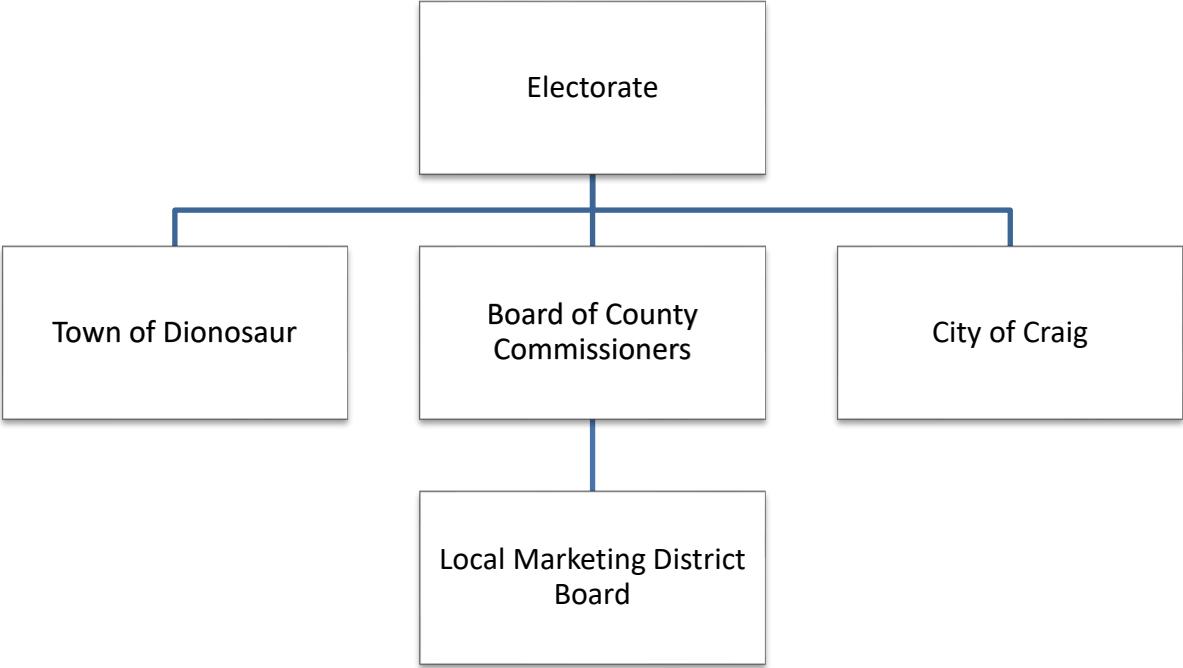
Moffat County Local Marketing District



Purpose of Department:

- The Moffat County Local Marketing District (MCLMD) is a combination district consisting of City of Craig, Town of Dinosaur and Moffat County and will be authorized but not limited to:
 - ✓ Coordination of tourism promotion activities
 - ✓ Coordination and support of activities in support of business recruitment, management and development
 - ✓ Organization, promotion, marketing and management of public events
 - ✓ Overseeing collection and disbursement of four percent marketing and promotion tax for rooms and accommodations sold in the City of Craig, Town of Dinosaur and Moffat County.

Moffat County Local Marketing District Organizational Chart





Resolution 2022-01

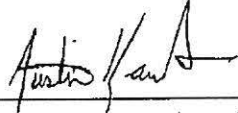
A RESOLUTION APPROVING THE 2023 STRATEGIC PLAN AND BUDGET FOR THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS OUR OPERATING PLAN FOR THE YEAR 2023.

WHEREAS, No later than October 1 of each calendar year, the Board shall submit an updated Viable Business Plan, which will be the Operating Plan, and accompanying budget for the next calendar year. The final version shall be submitted by October 1st to the City Council of Craig, the Moffat County Board of County Commissioners, and the Town Council of Dinosaur.


NOW, THEREFORE, BE IT RESOLVED BY THE MOFFAT COUNTY LOCAL MARKETING DISTRICT BOARD OF DIRECTORS:

The Operating Plan and Proposed Budget, as presented in the 2023 Moffat County Local Marketing District Strategic Plan, for 2023 is hereby APPROVED and ADOPTED.

READ AND APPROVED THIS 19TH DAY OF OCTOBER 2023, BY THE MOFFAT COUNTY LOCAL MARKETING DISTRICT BOARD OF DIRECTORS.


Justin Kawcak, MCLMD President

ATTEST:


Chris Jones, MCLMD Vice President

RESOLUTION NO. 25 (2022)

**A RESOLUTION APPROVING THE 2023 STRATEGIC PLAN AND BUDGET FROM
THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS ITS
OPERATING PLAN FOR THE YEAR 2023.**

WHEREAS, pursuant to Colorado Revised Statutes 29-25-110, an operating plan for the Moffat County Local Marketing District (henceforth called MCLMD) is required to be approved or disapproved by December 5, 2022 for the next fiscal year, which will be for the year commencing January 1, 2023 and ending on December 31, 2023; and

WHEREAS, the current Board of Directors of the MCLMD has been appointed pursuant to C.R.S. Section 29-25-108(1)(b), and also pursuant to Resolutions passed by the City Council of Craig, the Moffat County Board of County Commissioners, and the Town Council of Dinosaur; and

WHEREAS, the Board of Directors of the MCLMD has filed an operating plan and its proposed budget for the next fiscal year with the clerks of the three entities consisting of the City Council of Craig, the Moffat County Board of County Commissioners, and the Town Council of Dinosaur as required by C.R.S. Section 29-25-110; and

WHEREAS, the Operating Plan of the MCLMD for 2023, shall be approved or disapproved by the City of Craig, the Town of Dinosaur and by Moffat County within thirty (30) days after receipt of such operating plan and all requested documentation relating thereto, but not later than December 5, of the year in which the documents are filed; and

WHEREAS, the City of Craig City Council is acting as a member of the combination of local governments required to approve or disapprove the Operating Plan and proposed budget of the MCLMD for 2023.

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL FOR THE
CITY OF CRAIG, COLORADO:**

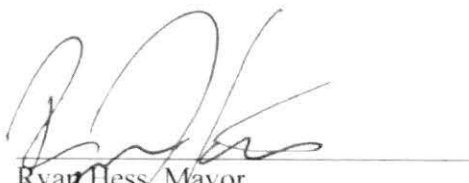
The Operating Plan and proposed budget of the Moffat County Local Marketing District for 2023 is hereby APPROVED and ADOPTED.

READ AND APPROVED THIS 25th DAY OF OCTOBER 2022, BY THE CITY COUNCIL
FOR THE CITY OF CRAIG, COLORADO.

ATTEST:


Liz White, City Clerk




Ryan Hess, Mayor

RESOLUTION 2022-120

A RESOLUTION APPROVING THE 2023 STRATEGIC PLAN AND BUDGET FROM THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS ITS OPERATING PLAN FOR THE YEAR 2023

WHEREAS, pursuant to C.R.S. §29-25-110, an Operating Plan for the Moffat County Local Marketing District (henceforth called "MCLMD") is required to be approved or disapproved by December 5, 2022 for the next fiscal year, which is the year commencing January 1, 2023 and ending on December 31, 2023; and

WHEREAS, the current Board of Directors of the MCLMD has been appointed pursuant to C.R.S. §29-25-108 (1)(b), and also pursuant to Resolutions passed by the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur; and

WHEREAS, the Board of Directors of the MCLMD has filed a document called "2023 Strategic Plan", setting forth its operating plan and proposed budget for the next fiscal year with the clerks of the three entities consisting of the City Council of Craig, the Board of County Commissioners of Moffat County, and the Town Council of Dinosaur as required by C.R.S. §29-25-110; and

WHEREAS, the Operating Plan of the MCLMD for 2023, must be approved or disapproved by the governing bodies of the City of Craig, the Town of Dinosaur and by Moffat County within thirty (30) days after receipt of such operating plan and all requested documentation relating thereto, and

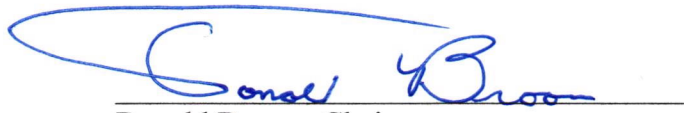
WHEREAS, the Board of County Commissioners of Moffat County is acting as a member of the combination of local governments required to approve or disapprove the Operating Plan and proposed budget of the MCLMD for 2023.

NOW, THEREFORE, BE IT RESOLVED BY THE MOFFAT COUNTY BOARD OF COUNTY COMMISSIONERS, MOFFAT COUNTY, COLORADO:

The Operating Plan and proposed budget of the Moffat County Local Marketing District for 2023 as presented by the Moffat County Local Marketing District on October 19, 2022, and delivered electronically in final format on October 26, 2022, is hereby APPROVED and ADOPTED.

READ and APPROVED this 26th day of October, 2022, by the Moffat County Board of County Commissioners, Moffat County, Colorado.

MOFFAT COUNTY BOARD OF COUNTY COMMISSIONERS



Donald Broom, Chair

STATE OF COLORADO)
)ss.
COUNTY OF MOFFAT)

I, Erin Miller, Ex-Officio to the Board of County Commissioners, do hereby certify that the above and forgoing is a true and complete copy of the Resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and seal of the County this 26th day of October, 2022.




Erin Miller, Ex-Officio to the Board of County Commissioners, Moffat County, State of Colorado



Resolution 2022-01

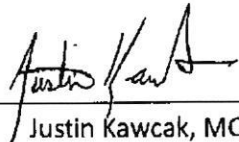
A RESOLUTION APPROVING THE 2023 STRATEGIC PLAN AND BUDGET FOR THE MOFFAT COUNTY LOCAL MARKETING DISTRICT ("MCLMD") AS OUR OPERATING PLAN FOR THE YEAR 2023.

WHEREAS, No later than October 1 of each calendar year, the Board shall submit an updated Viable Business Plan, which will be the Operating Plan, and accompanying budget for the next calendar year. The final version shall be submitted by October 1st to the City Council of Craig, the Moffat County Board of County Commissioners, and the Town Council of Dinosaur.


NOW, THEREFORE, BE IT RESOLVED BY THE MOFFAT COUNTY LOCAL MARKETING DISTRICT BOARD OF DIRECTORS:

The Operating Plan and Proposed Budget, as presented in the 2023 Moffat County Local Marketing District Strategic Plan, for 2023 is hereby APPROVED and ADOPTED.

READ AND APPROVED THIS 19TH DAY OF OCTOBER 2023, BY THE MOFFAT COUNTY LOCAL MARKETING DISTRICT BOARD OF DIRECTORS.


Justin Kawcak, MCLMD President

ATTEST:


Chris Jones, MCLMD Vice President

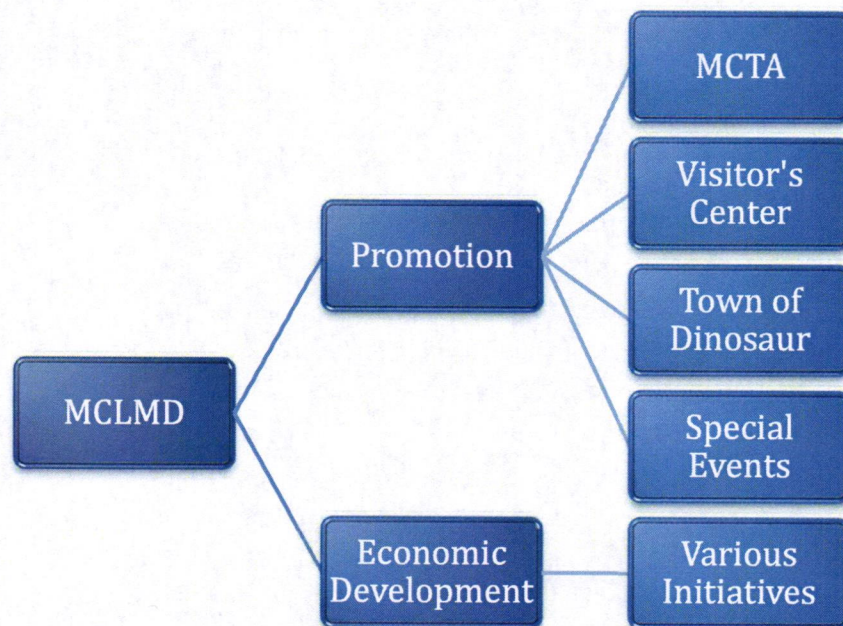
MCLMD

2023 Strategic Plan

Moffat County Local Marketing District

Mission

The Moffat County Local Marketing District (MCLMD) will support, enhance and encourage initiatives that create economic diversification, development, and stability for Moffat County. This will include, but is not limited to, the promotion of Moffat County as a premier recreation and tourism destination.



Background

The MCLMD board continues to maintain our key stakeholder partnerships with Moffat County Tourism Association (MCTA), Craig Chamber of Commerce, City of Craig, Moffat County, and the Town of Dinosaur.

All of these entities are vested in the future success of Moffat County. As the reality of a reduced presence of coal generated energy rapidly approaches; it is imperative that the aforementioned entities recognize the urgency of creating and sustaining a diverse economy and expedite efforts to achieve this paradigm shift. As MCLMD plans for 2023 and beyond, we understand the urgency and plan to aggressively pursue those strategies and initiatives that will strengthen our economy and tourism industry.

MCLMD's revenue stream for 2021 rebounded from the 2020 COVID impacted revenue stream. Revenue collected for calendar year 2021 was \$338,729.89, up from \$263,226.91 collected in 2020. As of financial information provided as of August 31, 2022, YTD lodging tax collected through June 30, 2022, is \$137,253.10. This trended to 22% YOY v. June 2021. MCLMD expects to meet its \$255,000 budget revenue estimate for 2022. The lodging tax environment has changed in the past twelve months with several hotels converting to housing units. This impact has allowed existing hotels to increase their room rates. Demand remains high due to various construction projects in the region. During 2022, MCLMD continued to fund various events, contributed matching funds for the Riverpark project, funded design costs for a new distillery and other initiatives to help diversify Moffat County's economic base. MCLMD must continue to leverage past reserves and future revenues streams to fund projects and strategies that will provide long term tangible results. MCLMD will continue to be a primary source to fund initiatives that align with our strategic plan. It is imperative that the community stakeholders continue to focus on strengthening, diversifying, recruiting, and stabilizing our tourism industries and economic profile.

MCLMD continues to be limited in how tax revenue can be used to further our strategic plan. This limitation illustrates the need for all municipal entities working together to steward economic development into projects that are tangible and deliverable to the citizens of Moffat County.

2023 Strategic Plan

The 2023 Strategic Plan will focus on our Cornerstone Projects while continuing to assist with funding events to draw tourists to Moffat County. The MCLMD will continue to uphold the will of the voters to implement a plan to diversify and develop the Moffat County economy, and to effectively promote its physical attributes. We expect that the Ex Officio Board be constructive and critical in its review of this plan. The MCLMD will use this feedback to evaluate the strengths and weaknesses of this plan.

For 2023, the MCLMD strategic plan will be focused on four areas. Those areas include, 1.) Economic Development; 2.) Community Marketing / Promotion; 3.) Cornerstone Projects; and 4.) Signature Event Support. This plan will be governed by C.R.S. 29-25-101. This plan will also be governed by collaboration between MCLMD, MCTA, and the Visitor's Center (both Craig and Dinosaur) and other governmental entities as necessary. Input will also be solicited from the Craig Chamber of Commerce, Downtown Business Association, and concerned community members to collaborate on other projects that will promote Moffat County and develop its economy.

Economic Development

1. Moffat County faces the reality that three major employers will have shut down operations or significantly scaled back their operations starting within the next three years. MCLMD will support any efforts to identify alternative uses for our natural resources or industries that can capitalize on the infrastructure already created by such entities. MCLMD will also assist in other strategies designed to diversify and stabilize our local economy.

Community Marketing

1. MCLMD sees the need for an effective promotion of Moffat County, not only for recreation but also to attract businesses. The opportunity to promote various economic opportunity zones is time sensitive and MCLMD wants to assist in any way possible to expedite a prospectus for investors.
2. MCLMD will begin a campaign to gain recognition for the contributions we make to economic expansion and diversification; support for local events; and other programs promoting tourism and our community. This includes but is not limited to 'Big Check' presentations for project supports; creating an Annual Report; quarterly ads (either print or on social media); consistent updates to stakeholder partners; and overall marketing. MCLMD receives its funding from visitors to our community, this revenue source is set to sunset in 2025. If the community wants to continue to reinvest after 2025, MCLMD needs to showcase its accomplishments to gain community awareness.
3. MCLMD will allocate funds to support community events. Funds will also be allocated to events, initiatives, and organizations that capitalize on the natural resources existing in Moffat County. These funds will be allocated with stipulations that each event, initiative, and organization will be evaluated based on its role in community development, number of visitors attracted, depth of business plan, financial viability, and how the event correlates to Moffat County's future vision. Special events should enhance community development. These events should also utilize data to evaluate their event's ability to draw outside visitors and how to determine how to increase participation through focused marketing efforts.
4. Provide financial support to the Moffat County Visitor's Center subject to a review of a detailed and complete financial information regarding operating expenses and revenues.

5. Utilize existing tracking mechanisms to measure impact of special events in increasing visitor traffic to Moffat County and other demographics for economic analysis and development. This includes expanding access to this data to private businesses and entrepreneurs. MCLMD will explore partnering with local high school or college students to assist in analyzing the data (to provide real life learning experience); or contracting with a third party to analyze the data to best suit the needs of MCLMD's strategic partners and stakeholders.
6. Provide a consistent and predictable funding process for event funding. This entails having one grant request session for existing events. The deadline for funding requests will be December 31, 2022. MCLMD will entertain requests for new events as they are received.

Cornerstone Projects for 2023

1. **Economic Development** – Provide financial support for economic development initiatives as presented by various local organizations and community individuals focused on looking forward to the economic diversification of Moffat County. Also, providing resources and tools for those seeking funding to properly develop viable business plans and budgets to create sustainable local business.
2. **Community Marketing / Attraction**– Financially support efforts to advertise key partners, events, initiatives, and organizations.
3. **Town of Dinosaur Project Development and Strategic Support** – Set aside line item reserve to fund any projects or support any activities that fulfill the 2023 LMD objectives as previously mentioned.
4. **Annual Report** – MCLMD will provide an annual report to key partners and the community highlighting board accomplishments through the utilization of Lodging Tax Revenue.
5. **Support of Recreational Opportunities** – Place an emphasis on events, initiatives, and organizations that capitalize on Moffat County's natural resources.

2023 Budget Strategy

Based on the 2022 strategic plan and objectives listed above, the LMD Board proposes to amend the budget to reflect the following allocation strategy.

- Estimated 2023 Lodging Tax Revenue: \$275,000
- Financial support up to \$70,000 for existing events
- Financial support up to \$15,000 for MCLMD operational expenses
- Financial support up to \$30,000 for new events
- Financial support up to \$16,000 for Colorado High School Finals Rodeo
- Financial support up to \$60,000 for Strategic Partners
- MCLMD earmarks \$462,743.73 of historical, present, and future revenue for cornerstone projects, and new / emerging initiatives and/or projects emerging in 2022 and requesting MCLMD funds (subject to MCLMD's statutory funding guidelines)
- This creates total possible budget expenditures of \$658,743.73

The LMD Board hopes the 2023 commitment to the Moffat County Visitor's Center and MCTA will allow other stakeholders (e.g. the County and City) to partner with LMD to address the capital components of projects supporting the LMD vision. By offering these commitments, it is not LMD's intent or expectation that Moffat County, the City of Craig, and the Town of Dinosaur abandon past support for economic development, tourism, and promotion. To rely solely on LMD to support these activities would be short-sighted for a community aggressively pursuing future strategies to improve and stabilize economic conditions and the quality of life.

**Moffat County Local Marketing District
Fund Summary**

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	263,227	338,730	250,000	275,000
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	-	-	-	-
Miscellaneous	-	-	-	-
Interest	-	-	-	-
Transfer In	-	-	-	-
Fund Balance Used	-	-	266,000	281,000
Total Sources of Funds	\$ 263,227	\$ 338,730	\$ 516,000	\$ 556,000
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	0
Operating	\$ 392,971	\$ 345,774	\$ 516,000	658,744
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 392,971	\$ 345,774	\$ 516,000	\$ 658,744
Annual Net Activity	\$ (129,744)	\$ (7,044)	0	(102,744)
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 739,727	\$ 609,983	\$ 602,939	\$ 336,939
Change in Fund Balance	(129,744)	(7,044)	(266,000)	(281,000)
Ending Fund Balance	\$ 609,983	\$ 602,939	\$ 336,939	\$ 55,939
<u>Fund Balance Designations:</u>				
Restricted				
Marketing Promotion	\$ 609,983	\$ 602,939	\$ 336,939	\$ 55,939

MOFFAT COUNTY LOCAL MARKETING DISTRICT REVENUES

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
55500005	41006	LOCAL MARKETING DISTRICT TAX	263,227	338,730	250,000	275,000
		Sales Taxes:	263,227	338,730	250,000	275,000
55500005	45001	MISCELLANEOUS	0	0	0	0
		Miscellaneous:	0	0	0	0
		Total Revenue:	263,227	338,730	250,000	275,000

MOFFAT COUNTY LOCAL MARKETING DISTRICT EXPENDITURES

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Budget	2023 Budget
55500005	50050	CONTRACT LABOR	0	0	0	0
		Personnel Expenditures:	0	0	0	0
55500005	54049	POSTAGE	0	0	0	0
55500005	53046	TRAVEL	0	0	0	0
55500005	53018	INSURANCE	1,823	1,875	0	0
55500005	54051	PROJECTS & DEVELOPMENT	53,271	12,370	60,000	60,000
55500005	51027	MARKETING	0	41,618	0	0
55500005	58007	EVENT FUNDING	19,546	78,731	86,000	136,000
55500005	54038	MISCELLANEOUS	22,000	40,455	0	0
55500005	54022	ECON DEVELOP/DIVERSE PROJECTS	296,331	170,725	370,000	462,744
		Operating Expenditures:	392,971	345,774	516,000	658,744
		Expenditure Total:	392,971	345,774	516,000	658,744



ACET

All Crimes Enforcement Team



Moffat County Sheriff: KC Hume

Phone: 970-824-4495

Email: khume@sheriff.moffat.co.us

All Crimes Enforcement Team, Board of Executive Directors

- Moffat County Sheriff
- Routt County Sheriff
- Steamboat Springs Police Chief
- Craig Police Chief
- Hayden Police Chief
- 14th Judicial District Attorney

Mission Statement:

ACET will work collaboratively with agencies across our area of operation in an effort to minimize and impacts of narcotics and crime on the citizens we serve.

Purpose of Department:

The multi-jurisdictional team, ACET, was formed to combat the availability of street level narcotics across Moffat and Routt county. Investigators assigned to ACET commit themselves to identifying and dismantling drug trafficking organizations as well as identifying street level distributors. ACET will assist the participating agencies by providing them with intelligence concerning drug trafficking as well as secondary crimes that are commonly associated with drug use.

**All Crimes Enforcement Teams
Fund Summary**

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	74,499	16,000	16,000
Charges for Services	-	1,122	300	300
Miscellaneous	-	680	-	-
Interest	# -	-	400	400
Transfer In	-	-	-	-
Fund Balance Used	-	-	-	-
Total Sources of Funds	\$ -	\$ 76,301	\$ 16,700	\$ 16,700
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	-
Operating	\$ -	\$ 48,209	\$ 500	500
Capital Outlay	\$ -	\$ 160	\$ 3,000	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ -	\$ 48,369	\$ 3,500	\$ 500
Annual Net Activity	\$ -	\$ 27,932	13,200	16,200
<u>Cumulative Balance:</u>				
Beginning Fund Balance*	\$ -	\$ 113,635	\$ 141,567	\$ 154,767
Change in Fund Balance	-	27,932	13,200	16,200
Ending Fund Balance	\$ -	\$ 141,567	\$ 154,767	\$ 170,967
<u>Fund Balance Designations:</u>				
Restricted	\$ -	\$ 141,568	\$ 154,767	\$ 170,967

*Fund Balance forwarded from current fiscal agent to County as fiscal agent for ACET Board.

All Crime Enforcement Teams Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
24500002	43900	CITY OF CRAIG	0	113,635	8,000	0
24500002	43904	MOFFAT CO DISTRICT ATTORNY	0	0	8,000	8,000
24500002	43905	ROUTT COUNTY	0	8,000	8,000	8,000
24500002	43906	HAYDEN POLICE DEPT	0	2,500	2,500	2,500
24500002	43907	STEAMBOAT SPGS POLICE DEPT	0	16,000	16,000	16,000
24500002	43908	CRAIG POLICE DEPT	0	16,000	16,000	16,000
24500002	43909	MOFFAT CO SHERIFF OFFICE	0	16,000	16,000	16,000
24500002	43910	ROUTT CO SHERIFF OFFICE	0	16,000	16,000	16,000
Intergovernmental:			0	188,135	90,500	82,500
Sales Taxes:			0	0	0	0
24500002	44011	FINES AND COLLECTIONS	0	1,122	300	300
Charges for Services:			0	1,122	300	300
24500002	45001	MISCELLANEOUS	0	680	0	0
Miscellaneous:			0	680	0	0
24500002	47001	INTEREST EARNED	0	0	400	400
Interest:			0	0	400	400
Total Revenue:			0	189,937	91,200	83,200

All Crime Enforcement Team Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
55500005	50050	CONTRACT LABOR	0	0	0	0
Personnel Expenditures:			0	0	0	0
24500002	51018	OTHER PROFESSIONAL SERVICES	0	0	1,080	1,080
24500002	52027	LEASING	0	10,000	12,000	12,000
24500002	52035	REPAIRS AUTO	0	70	1,500	1,500
24500002	52037	REPAIRS EQUIP/MAINT	0	135	3,500	3,500
24500002	52043	UTILITIES	0	1,830	2,340	2,340
24500002	53009	DUES & MEETINGS	0	8,113	8,000	8,000
24500002	53010	EDUCATION	0	1,487	7,500	7,500
24500002	53042	TELEPHONE	0	8,122	5,700	5,700
24500002	53046	TRAVEL	0	17,215	25,000	25,000
24500002	54037	MISC EQUIPMENT	0	82	10,000	10,000
24500002	54038	MISCELLANEOUS	0	136	0	0
24500002	54042	OFFICE SUPPLIES	0	45	2,000	2,000
24500002	54045	OPERATING SUPPLIES	0	704	5,000	5,000
24500002	54049	POSTAGE	0	270	500	500
Operating Expenditures:			0	48,209	84,120	84,120
24500002	60014	EQUIPMENT VEHICLES	0	160	3,000	0
Capital Expenditures:			0	160	3,000	0
Expenditure Total:			0	48,369	87,120	84,120



Capital Improvement Program

The Capital Improvement Program (CIP) is a multi-year planning tool to identify and implement the County's short-term and long-term capital needs.

The CIP is the result of significant collaboration between the following departments: Development Services, Facility Maintenance, Fairgrounds, Landfill, Parks & Recreation, Road and Bridge, Weed & Pest, Information Technology Department and the Finance Department and also reflects input from other County departments. The commendable work of all parties is reflected in the CIP.

2023 Capital Improvement Plan

The 2023 CIP includes improvements in five categories of projects:

- Equipment/Vehicle Replacement \$1,804,421
- Facility Improvements \$1,343,047
- Airport Maintenance \$330,000
- Road Maintenance \$300,000
- Technology Improvements \$25,700

The County's 2023 CIP includes a total of \$3,803,168 million. This amount is a decrease of \$14,277,042 from the 2022 budget figure of \$18,080,210. Courthouse Capital Project \$6,939,160 .

Category	2022 Rollover	2023	2024-2025	2026-2028	
EQUIPMENT/VEHICLE REPLACEMENT	\$ 1,057,629	\$ 746,792	\$ 3,215,341	\$ 3,655,720	\$
FACILITY IMPROVEMENTS	\$ 417,216	\$ 925,831	\$ 80,000	\$ -	\$
AIRPORT MAINTENANCE	\$	\$ 330,000	\$	\$	\$
ROAD MAINTENANCE	\$	\$	\$	\$	\$
Preventative Maintenance	\$	\$ 300,000	\$	\$	\$
TOTAL ROAD MAINTENANCE	\$ -	\$ 300,000	\$	\$	\$
TECHNOLOGY IMPROVEMENTS	\$	\$	\$	\$	\$
Computer Rotation	\$	\$ 25,700	\$ 36,000	\$ 54,000	\$
TOTAL TECHNOLOGY IMPROVEMENTS	\$ -	\$ 25,700	\$	\$	\$
GRAND TOTALS	\$ 1,474,845	\$ 2,328,323	\$ 3,295,341	\$ 3,655,720	\$

Road Maintenance

The objective of the Road and Bridge Department is to provide and maintain a safe and adequate road system for the unincorporated areas of Moffat County. In addition to general maintenance, this budget includes the cost of engineering, construction, and maintenance of the 1,700 miles of the County Road system. The Departments activities include: street overlays, replacement of signs, culverts and cattle guards, road surface maintenance, chip seals, patching, shoulder repairs, removal of roadside debris, storm patrol, storm cleanup, and providing requested service to other County departments.

Overview of the 2023 CIP

The County's Capital Improvement Program (CIP) is a multi-year planning tool to identify and implement short-term and long-term capital needs. Capital projects included in the CIP include acquisitions, additions, improvements, and non-routine maintenance to County-owned facilities, and roads that generally equal or exceed \$25,000 and have a useful life of at least five years. In addition, the plan also includes capital equipment and vehicle replacements that equal or exceed \$5,000 and have a useful life of at least two years.

In order to maintain assets at a level adequate to protect the county's capital investment and to minimize future maintenance and replacement costs, the CIP plan provides guidance in the capital replacement rotation and capital improvement needs according to 10-year projections and will be updated and adopted on an annual basis.

Facility Improvements Projects

These capital investments help ensure safe and appropriate facilities for County employees and the public. These facilities include the Courthouse, Public Safety Center, Road and Bridge Offices and Shops, Human Service Building, Libraries, Community Centers, and parks and open space facilities. The 2023 CIP shows funding for facilities from county funds or from Conservation Trust Funds. The County owned mineral revenue is being designated as follows per Resolution 2006-137 Designation of Revenue in Capital Projects Fund:

- 15% of the revenue for Courthouse Expansion/Major Renovations
- 15% of the revenue for Senior Housing Improvements/Addition
- 25% of the revenue for a multiuse building at the Fairgrounds
- 45% of the revenue for yet to be determined capital improvements
-

As of the end of 2023 these categories have the following estimated balances:

- Courthouse Expansion/Major Renovations \$9,546
- Senior Housing Improvements/Addition \$493,882
- Multiuse Building at Fairgrounds \$775,957
- Yet to be Determined Capital Improvements \$58,430

Equipment/Vehicle Replacement

Equipment/Vehicle Replacement

It is Moffat County's goal to continue to maintain our equipment and vehicles to ensure employee safety as well as improved efficiency. The replacement schedule for equipment and vehicles varies by department, types of equipment, and the usage. Developmental Services also works with Departments to research best value for Equipment Purchases and, if needed, prepares the bid process.

Due to the struggles with revenue shortfalls and capital improvement needs, a 10-year Capital Improvement Plan (CIP) has been developed to address vehicle and equipment rotation along with building improvements. Typically, a CIP is built on a rotation basis such as vehicles rotate every 5 years or 100,000 miles. The CIP for Moffat County is based off of scoring mechanisms to identify the highest replacement need from usage. For example: an older vehicle that may have low miles due to in town use may not be a high need of replacement and will stay on the rotation until the mileage and condition of the vehicle is scored for highest replacement need.

Summary of Proposed Equipment/Vehicle Replacements

Equipment/Vehicle Description	2022 Rollover	2023	2024-2025	2026-2028
Airport Utility Vehicle	\$	\$	\$ 9,900	\$
Airport Fund Sub-Total	\$ -	\$ -	\$ 9,900	\$ -
Assessor Vehicles	\$	\$	\$	\$ 36,300
Cemetery Pickups	\$	44,800	\$	\$
Cemetery Utility Vehicles	\$	\$	\$	12,650
Cemetery Tractor	\$	\$	31,613	\$
Commissioners Vehicles	\$	\$	36,473	89,633
Development Services Vehicles	\$	\$	76,980	\$
Emergency Management Vehicle	\$	\$	\$	37,400
Extension Vehicle	\$	\$	\$	36,300
Fairgrounds Mower	\$	\$	\$	21,790
Fairgrounds Pickups	\$	\$	36,300	\$
Fairgrounds Toolcats	\$	\$	\$	52,874
Fairgrounds Tractors	\$	\$	100,000	36,902
Fairgrounds Utility Vehicle	12,650	\$	\$	\$
Facilities Pickups	\$	\$	\$	72,600
Facilities Miscellaneous Equip	\$	\$	6,409	8,552
IT Vehicle	\$	\$	55,542	\$
Maybell Ambulance	\$	\$	93,500	93,500
Maybell Fire Fire Truck	\$	\$	165,000	224,459
Parks & Rec Ice Resurfacer	\$	\$	\$	\$
Parks & Rec Mower	\$	45,000	50,023	25,773
Parks & Rec Tractor	\$	\$	50,484	\$
Parks & Rec Striper	\$	\$	5,300	\$
Parks & Rec Utility Vehicle	\$	\$	\$	22,085
Pest Management Foggers	\$	\$	17,600	\$
Pest Management ATVs	\$	\$	48,950	\$
Pest Management Mixing/Loading Equip	\$	\$	1,621	\$
Pest Management Pickups	22,000	\$	181,500	181,500
Pest Management Sprayers	\$	\$	19,745	10,133
Pest Management Utility Vehicles	\$	\$	25,926	42,118
Pest Management Tracks for Argo	\$	\$	\$	28,217
Sheriff Vehicles	38,900	120,692	408,100	157,850
Sherman Youth Camp Generator	\$	\$	9,186	\$
Sherman Youth Camp Pickup	\$	\$	36,300	\$
General Fund Sub-Total	\$ 73,550	\$ 210,492	\$ 1,456,553	\$ 1,190,637
Pickups and Vans	499,500	\$	368,038	160,000
Tractor Trucks	\$	500,000	300,000	530,000
Motor Graders	\$	\$	685,860	740,000
Loaders & Backhoes	449,978	\$	\$	600,000
Trailers	\$	\$	200,000	180,000
Misc. Equipment	34,601	\$	23,390	70,000
Road & Bridge Fund Sub-Total	\$ 984,079	\$ 500,000	\$ 1,577,288	\$ 2,280,000
	\$	\$	\$	\$

Summary of Proposed Equipment/Vehicle Replacements (Continued)

Equipment/Vehicle Description	2022 Rollover	2023	2024-2025	2026-2028
Passenger Van	\$	\$	\$ 99,000	\$ 99,000
Seniors Fund Sub-Total	\$ -	\$ -	\$ 99,000	\$ 99,000
Transport Vehicle	\$	\$	\$ 72,600	\$ 39,333
Jail Fund Sub-Total	\$ -	\$ -	\$ 72,600	\$ 39,333
Vehicle(s) Replacement	\$	\$ 36,300	\$	\$ 46,750
Human Service Fund Sub-Total	\$ -	\$ 36,300	\$ -	\$ 46,750
ACET Vehicle	\$	\$	\$	\$
ACET Fund Sub-Total	\$ -	\$ -	\$ -	\$ -
	1057629	746,792	3,215,341	3,655,720

Facility Improvements

FACILITY IMPROVEMENTS

The County Grounds & Building Department is responsible for all building and space maintenance for County buildings. In total, the department maintains 39,625 sq. ft. of buildings. The Development Services Department examines facilities throughout the county, determines requirements for improvements, and makes recommendations to Department Heads and Commissioners for upcoming needs. Funding in future fiscal years is indicated for planning purposes only and subject to available funding and approval by the Board of County Commissioners.

Summary of Proposed Facility Improvements

Facility Improvement Description	2022 Rollover	2023	2024-2025	2026-2028
Craig-Moffat Airport Improvements	\$	\$	\$	\$
Airport Fund Sub-Total	\$ -	\$ -	\$ -	\$ -
Cemetery Memorial Wall	\$	\$ 15,000	\$	\$
Weed & Pest Storage Building Repair	\$	\$ 9,000	\$	\$
Weed & Pest Storage Building Lighting	\$	\$	\$	\$
Loudy Simpson Siding and Roof Repair	\$	\$	\$	\$
Sheriff Equipment	\$	\$ 30,000	\$	\$ -
County Fair Improvements	\$	\$	\$	\$
County Fairgrounds Improvements	\$	\$ 13,200	\$	\$
Courthouse Upgrades	\$	\$ 75,700	\$	\$
Emergency Management AEDs	\$	\$ 35,000	\$	\$
Sheriff Records Management System	\$	\$ 104,256	\$	\$
Sherman Youth Camp Generator	\$	\$ 9,000	\$	\$
Sherman Youth Camp Building Siding Repair	\$ 41,187	\$	\$	\$
Loudy Simpson Electric Improvements	\$	\$	\$	\$
General Fund Sub-Total	\$ 41,187	\$ 291,156	\$ -	\$ -

Summary of Proposed Facility Improvements (Continued)

Facility Improvement Description	2022 Rollover	2023	2024-2025	2026-2028
Craig Cold Storage Lighting	\$	\$	\$	\$
Craig Shop Office & Lighting Upgrades	\$	\$	\$	\$
Craig Shop HVAC	\$	\$	\$	\$
Craig Paint Bay Lighting	\$	\$	\$	\$
Dinosaur House	\$	\$	\$	\$
Great Divide House	\$	\$	\$	\$
Hamilton Shop Replacement	\$	\$	\$	\$
Maybell Shop Painting	\$	\$	\$	\$
Vermillion Creek Shop, House and Water System	\$	\$	\$	\$
Road & Bridge Fund Sub-Total	\$ -	\$ -	\$ -	\$ -
Landfill Fence Repair	\$	\$	\$	\$
Landfill Pitt Construction	\$	\$	\$	\$
Landfill New Cell	\$	\$	\$	\$
Landfill Sub-Total	\$ -	\$ -	\$ -	\$ -
Landfill Cell Construction	\$	416,275	\$	\$
Landfill Fund Sub-Total	\$ -	\$ 416,275	\$ -	\$ -
Social Services HVAC	\$	\$	\$	\$
Social Services Paint	\$	\$	\$	\$
Luttrell Barn Structural Improvements	\$	\$	\$	\$
Cemetery Storage Building	\$	\$	\$	\$
Senior Citizen Interior Improvements	\$	\$	\$	\$
Capital Fund Sub-Total	\$ -	\$ -	\$ -	\$ -
Sherman Youth Camp Refurbish Cabin	\$	\$	\$	\$
Loudy Simpson Improvements	\$	\$	\$	\$
Maybell Park Improvements	\$	\$	\$	\$
Conservation Trust Fund Sub-Total	\$ -	\$ -	\$ -	\$ -
Cemetery Sprinkler System	\$	\$	\$	\$
Cemetery Fence	\$ 20,000	\$	\$	\$
Fairground Arena Upgrades	\$	\$	\$	\$
Finance Accounting System Upgrade	\$ 200,000	\$	\$	\$
Loudy Simpson Caretaker House	\$	7,500	\$	\$
Seniors Kitchen Fire Suppression System	\$	16,800	\$	\$
Capital Fund Sub-Total	\$ 220,000	\$ 24,300	\$ -	\$ -
Loudy Simpson Reskin Shelters	\$ 25,000	\$	\$	\$
Loudy Simpson New Pump House	\$ 26,000	\$	\$	\$
Loudy Simpson Tree Replacement	\$	15,000	15,000	\$
Conservation Trust Fund Sub-Total	\$ 51,000	\$ 15,000	15,000	\$ -
New Courthouse Remodel	\$	\$	\$	\$
Lease Purchase Fund Sub-Total	\$ -	\$ -	\$ -	\$ -
Craig Library Carpets	\$ 27,029	\$	\$	\$
Library Fund Sub-Total	\$ 27,029	\$ -	\$ -	\$ -
MWWTF Pump Replacement	\$	\$	\$	\$
Maybell Waste Water Treatment Fund Sub-Tot	\$ -	\$ -	\$ -	\$ -

Summary of Proposed Facility Improvements (Continued)

Facility Improvement Description	2022 Rollover	2023	2024-2025	2026-2028
Fencing	\$	\$	\$	\$
Parking Lot Repair	\$ 30,000	\$	\$ 65,000	\$
Fire Control	\$	\$ 65,000	\$	\$
Scanner	\$	\$ 20,000	\$	\$
Roof Top Units	\$ 48,000	\$ 40,000	\$	\$
Jail Fund Sub-Total	\$ 78,000	\$ 125,000	\$ 65,000	\$ -
Component Unit Various Projects	\$	\$ 54,100	\$	\$
Component Unit Sub-Total	\$ -	\$ 54,100	\$ -	\$ -
	\$	\$	\$	\$
	417,216	925,831	80,000	-

Memorial Regional Health



Memorial Regional Health
Memorial Regional Health Board of Trustees
750 Hospital Loop
Craig, CO 81625
970-824-9411
info@memorialrh.org

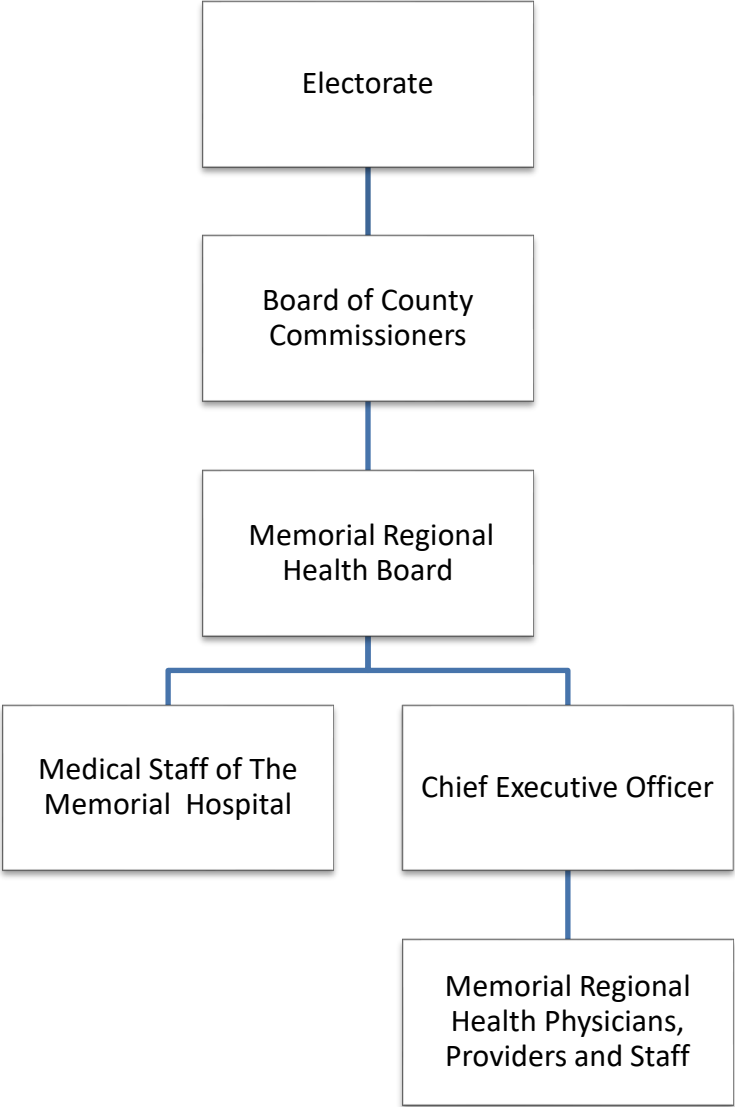
Purpose of Department:

Memorial Regional Health includes a 25-bed hospital, multi-specialty medical clinics located in Craig and Steamboat and a rehabilitation center located in and focused on caring for the residents of Northwest Colorado.

Following a vote of the people to support a new hospital, MRH opened a new 25-bed hospital in 2009. In September of 2019, MRH consolidated most of the medical practices, providers and services into the newly constructed medical office building located adjacent to the hospital.

At MRH, we pride ourselves in taking care of you like family. Many of you know our staff not only as healthcare experts, but as friends and neighbors as well. We are dedicated to helping you, personally, reach optimum health, and to increasing the health of our community as a whole. Together, we're stronger. When you choose MRH, you choose Craig.

The Memorial Regional Health Organizational Chart



The Memorial Hospital Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ 1,235,544	\$ 1,303,076	\$ 1,279,814	\$ 1,251,719
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	60,804,480	66,599,775	65,759,400	63,930,600
Miscellaneous	8,027,790	5,723,170	1,321,025	2,085,333
Interest	-	-	-	280
Transfer In	-	-	-	-
Fund Balance Used	320,491	-	-	-
Total Sources of Funds	\$ 70,388,305	\$ 73,626,021	\$ 68,360,239	\$ 67,267,932
<u>Uses of Funds:</u>				
Personnel	\$ 34,335,506	\$ 32,649,377	\$ 31,316,064	\$ 30,335,234
Operating	\$ 36,052,799	\$ 38,346,052	\$ 36,064,367	36,339,340
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 70,388,305	\$ 70,995,429	\$ 67,380,431	\$ 66,674,574
Annual Net Activity	\$ -	\$ 2,630,592	\$ 979,809	\$ 593,358
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 3,594,275	\$ 3,273,784	\$ 5,904,376	\$ 6,884,185
Change in Fund Balance	(320,491)	2,630,592	979,809	593,358
Ending Fund Balance	\$ 3,273,784	\$ 5,904,376	\$ 6,884,185	\$ 7,477,543
<u>Fund Balance Designations:</u>				
Assigned				
County Hospital	3,273,784	5,904,376	6,884,185	7,477,543

THE MEMORIAL HOSPITAL REVENUES

Account Number & Title	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
TAXES CURRENT PROPERTY	1,235,544	1,303,076	1,279,814	1,251,719
Property Taxes:	1,235,544	1,303,076	1,279,814	1,251,719
COUNTY SALES & LEASE			-	-
Intergovernmental:	-	-	-	-
CHARGES - PATIENT	60,804,480	66,599,775	126,012,600	119,316,200
DEDUCTIONS	-	-	(60,253,200)	(55,385,600)
Charges for Services:	60,804,480	66,599,775	65,759,400	63,930,600
OTHER FEDERAL GRANTS	5,692,508	3,413,696	-	-
OTHER	1,498,802	1,239,215	1,321,025	2,083,133
CONTRIBUTIONS	836,480	1,070,259	-	2,200
ADJUST INVESTMENTS TO MARKET	-	-	-	-
Miscellaneous:	8,027,790	5,723,170	1,321,025	2,085,333
INTEREST	-	-	-	280
Interest:	-	-	-	280
Total Revenue:	70,067,814	73,626,021	68,360,239	67,267,932

THE MEMORIAL HOSPITAL EXPENDITURES

Account Number & Title	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
SALARIES & FRINGE	34,335,506	32,649,377	31,316,064	30,335,234
Personnel Expenditures:	34,335,506	32,649,377	31,316,064	30,335,234
OPERATING	29,643,864	32,347,458	28,529,606	28,631,592
INTEREST & AMORITIZATION	1,678,779	1,957,597	1,951,000	1,823,315
DEPRECIATION	3,780,215	4,007,008	3,913,900	4,340,600
LOSS ON INVESTMENT	684,852	33,989	1,669,861	1,543,833
COST OF ISSUANCE	265,089	0	0	0
Operating Expenditures:	36,052,799	38,346,052	36,064,367	36,339,340
CAPITAL OUTLAY	0	0	0	0
Capital Expenditures:	0	0	0	0
Expenditure Total:	70,388,305	70,995,429	67,380,431	66,674,574

Housing Authority



Sunset Meadows I

Sunset Meadows II



**Housing Authority
The Housing Authority Board
Sunset Meadows I
633 Ledford Street
Phone: 970-824-3660
Craig, CO 81625**

Mission Statement:

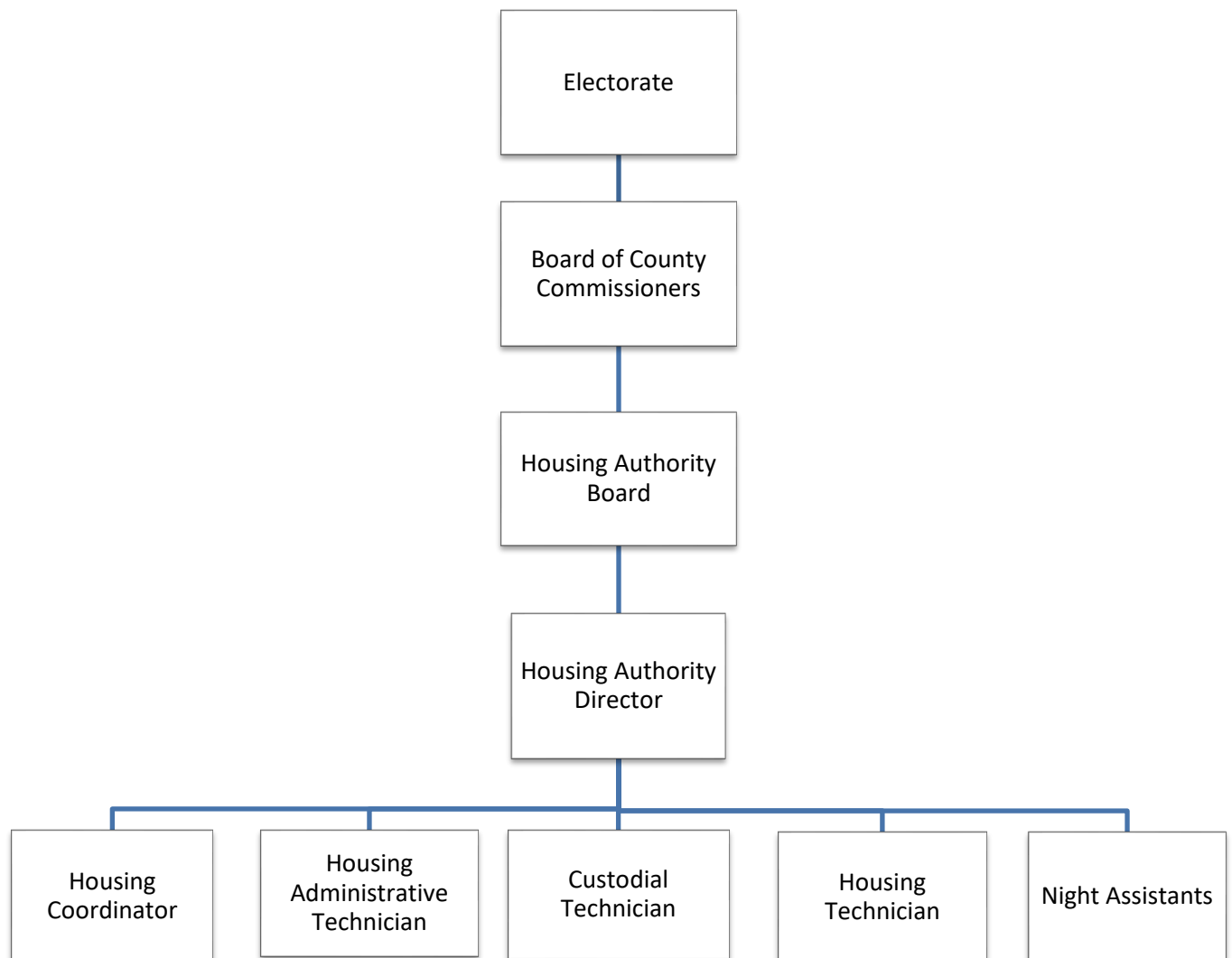
It is the mission of the Moffat County Housing Authority and its staff to provide a safe, clean, well-maintained, comfortable and pleasant environment in which senior citizens may actively live while providing quick and conscientious response to tenant needs.

Purpose of Department:

The function of the Moffat County Housing Authority is to provide safe, decent and sanitary rental housing for primarily low-income senior citizens. In addition, Sunset Meadows serves as a senior center and meeting place for all of Moffat County's senior citizens. Many structured in-house and community activities take place at Sunset Meadows; numerous aimed at enhancing the lives of senior citizens. Additional services include a handicapped accessible bus that provides transportation for seniors in our community. This service is an important link for seniors to vital services such as doctors, hospitals and grocery stores. Sunset Meadows also provides noon meals for seniors and Meals-on-Wheels for homebound seniors in the community.

Housing Authority Personnel Schedule	
Position Title	FTE
Housing Authority Director	0.75
Housing Administrative Coordinator	1.00
Housing Administrative Technician	0.62
Housing Technician	0.63
Custodial Technician	0.97
Assistant Night Manager	0.36
Total	4.33

Housing Authority Organizational Chart



Housing Authority Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	677,864	602,221	436,857	521,568
Charges for Services	370,956	373,111	410,609	424,773
Miscellaneous	11,871	18,593	9,950	8,475
Interest	4,761	1,564	1,455	1,068
Transfer In	-	-	-	-
Fund Balance Used				
Total Sources of Funds	\$ 1,065,452	\$ 995,488	\$ 858,871	\$ 955,884
<u>Uses of Funds:</u>				
Personnel	\$ 217,168	\$ 219,955	\$ 248,127	\$ 269,148
Operating	445,113	492,223	537,657	584,094
Capital Outlay	11,234	107	41,800	98,500
Transfers Out	-	-	-	-
Total Uses of Funds	\$ 673,515	\$ 712,284	\$ 827,584	\$ 951,742
Annual Net Activity	\$ 391,938	\$ 283,206	\$ 31,287	\$ 4,141
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 1,159,000	\$ 1,550,938	\$ 1,834,144	\$ 1,865,431
Change in Fund Balance	391,938	283,206	31,287	4,141
Ending Fund Balance	\$ 1,550,938	\$ 1,834,144	\$ 1,865,431	\$ 1,869,572
<u>Fund Balance Designations:</u>				
Restricted				
Emergency	-	-	20,000	20,000
Committed				
60 Days Operating*	291,368	302,008	130,990	142,235
Assigned				
Subsequent Year's Expenditures	1,259,569	1,532,135	1,714,440	1,707,336

Sunset Meadows I Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60000006	43018	FED HUD TENANT ASSIST PAYMENTS	207,892	211,822	219,819	216,336
60000006	43019	FED CAPITAL/INCENT PERFORMANCE	14,828	0	5,000	20,000
Intergovernmental:			222,720	211,822	224,819	236,336
60000006	44004	TENANT RENT	226,916	184,530	214,607	234,364
60000006	44005	VACANCIES	(36,535)	0	0	0
60000006	44006	TENANT AIR CONDITIONER	2,683	2,675	2,745	2,830
60000006	44007	TENANT CABLE	6,959	6,429	6,772	7,062
60000006	44008	BEAUTY SHOP RENT	2,100	0	3,600	3,600
Charges for Services:			202,123	193,633	227,724	247,856
60000006	45001	MISCELLANEOUS	4,156	3,066	3,350	2,400
60000006	45010	UNCATEGORIZED INCOME	1,909	1,819	2,400	2,100
60000006	46004	REIMBURSEMENT	1,017	1,146	0	0
60000006	46013	DAMAGE REIMBURSEMENT	223	1,479	300	300
Miscellaneous:			7,305	7,510	6,050	4,800
60000006	47001	INTEREST EARNED	3,075	793	700	700
60000006	47005	INTEREST EDWARD JONES	47	3	5	8
60000006	47006	INTEREST LPL FINANCIAL	853	227	400	10
Interest:			3,974	1,022	1,105	718
Total Revenue			436,122	413,988	459,698	489,710

Sunset Meadows I Admin Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60061006	50025	FULL TIME SHARED WAGES	47,450	40,994	40,951	46,793
60061006	50035	PART TIME SHARED WAGES	0	190	16,229	0
60061006	50042	OVER TIME	33	0	0	0
60061006	50046	LEAVE PAID OUT	1,649	1,650	0	0
60061006	50060	FRINGE BENEFITS	14,279	21,591	13,100	20,444
60061006	50080	RETIREMENT	2,297	1,437	1,446	2,528
Personnel Expenditures:			65,707	65,862	71,726	69,765
60061006	51001	AUDIT SERVICES	3,826	3,529	3,769	4,380
60061006	52009	COPIER LEASE	1,812	1,523	1,630	1,630
60061006	53001	ADVERTISING	1,418	2,109	2,750	2,750
60061006	53003	BACKGROUND CHECKS	953	1,020	1,250	1,500
60061006	53005	COMPUTER EXPENSE/SERVICES	2,948	3,209	6,252	6,000
60061006	53009	DUES & MEETINGS	290	356	500	600
60061006	53018	INSURANCE	0	1,503	4,000	17,250
60061006	53042	TELEPHONE	1,132	1,151	1,300	1,300
60061006	53057	CONTINUING EDUCATION	293	424	3,000	3,000
60061006	54001	ACTIVITIES	118	55	200	1,500
60061006	54006	BOARD EXPENSE	27	10	100	100
60061006	54038	MISCELLANEOUS	0	1,451	1,100	2,150
60061006	54042	OFFICE SUPPLIES	622	633	1,100	1,100
60061006	54046	OTHER ADMIN EXPENSE	13,713	9,174	3,000	3,000
60061006	54049	POSTAGE	86	67	100	100
60061006	57005	INTEREST	24	19	10	10
60061006	58017	RENT REFUND	0	0	0	300
Operating Expenditures:			27,262	26,233	30,061	46,670
Expenditure Total:			92,969	92,095	101,787	116,435

Sunset Meadows I Utilities Expenditure

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60062006	52011	UTILITIES ELECTRIC	30,039	30,910	32,000	35,000
60062006	52030	UTILITIES NATURAL GAS	8,437	5,533	12,000	12,000
60062006	52040	UTILITIES SEWER	17,398	17,899	18,450	16,000
60062006	52046	UTILITIES WATER	21,046	21,035	21,600	19,000
Operating Expenditures:			76,919	75,377	84,050	82,000
Expenditure Total:			76,919	75,377	84,050	82,000

Sunset Meadows I Operating & Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60063006	50025	FULL TIME SHARED WAGES	9,886	14,008	14,833	26,800
60063006	50030	PART TIME WAGES	0	289	4,753	5,200
60063006	50035	PART TIME SHARED WAGES	13,205	7,143	9,073	0
60063006	50046	LEAVE PAID OUT	0	14	0	0
60063006	50060	FRINGE BENEFITS	14,139	15,289	16,504	22,609
60063006	50080	RETIREMENT	637	183	890	620
Personnel Expenditures:			37,867	36,925	46,053	55,229
60063006	51011	EXTERMINATING	5,193	770	3,000	2,000
60063006	52004	CABLE TV TENANT	11,136	12,557	13,000	11,000
60063006	52007	CLEANING SERVICES	4,058	3	800	1,200
60063006	52012	ELECTRICAL REPAIR	0	0	1,500	1,500
60063006	52013	ELEVATOR MAINTENANCE	1,250	2,307	2,650	3,250
60063006	52014	ELEVATOR PHONE	749	870	1,250	1,250
60063006	52017	FACILITY EXPENSE	19,211	46,430	27,100	27,100
60063006	52020	UTILITIES GARBAGE REMOVAL	1,960	2,079	2,550	2,000
60063006	52037	REPAIRS EQUIP/MAINT	11,504	14,810	13,220	18,000
60063006	53032	SECURITY	826	1,405	1,600	3,000
60063006	53048	UNEMPLOYMENT	0	0	0	0
60063006	54010	CLEANING SUPPLIES	1,551	1,531	1,750	1,750
60063006	54028	FURNISHINGS	0	117	300	300
60063006	54065	SIGNAGE	5	0	0	0
60063006	54072	STOVES & REFRIDGERATOR	0	440	750	750
60063006	54080	WASHER/DRYER	0	0	5,000	3,000
60063006	54081	WINDOW COVERINGS	0	0	300	300
Operating Expenditures:			57,442	83,320	74,770	76,400
60063006	60001	AIR CONDITIONERS	1,312	0	1,200	1,500
60063006	60005	CAPITAL OUTLAY	0	0	0	25,000
60063006	60006	CARPET REPLACEMENT	0	24	4,500	6,000
60063006	60018	INTERIOR BLDG IMPROVEMENT	0	0	1,000	16,800
60063006	60020	LINOLEUM REPLACEMENT	0	83	1,500	1,500
60063006	60023	PARKING LOT REPLACE/OVERLAY	0	0	500	100
60063006	60046	SECURITY UPGRADE	0	0	12,000	20,000
Capital Expenditures:			1,312	107	20,700	70,900
Expenditure Total:			96,621	120,352	141,523	202,529

Sunset Meadows I Financial Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60064006	58002	DEPRECIATION	62,132	62,285	38,945	62,750
Operating Expenditures:			62,132	62,285	38,945	62,750
Expenditure Total:			62,132	62,285	38,945	62,750

Sunset Meadows II Revenues

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60500006	43020	FED CHFA TENANT ASST PAYMENTS	255,829	248,462	212,038	285,232
60500006	43406	STATE EIAF GRANT	199,315	141,937	0	0
Intergovernmental:			455,144	390,399	212,038	285,232
60500006	44004	TENANT RENT	181,707	198,578	173,485	167,517
60500006	44005	VACANCIES	(22,435)	(28,505)	0	0
60500006	44006	TENANT AIR CONDITIONER	2,598	2,482	2,500	2,500
60500006	44007	TENANT CABLE	6,963	6,922	6,900	6,900
Charges for Services:			168,833	179,478	182,885	176,917
60500006	45001	MISCELLANEOUS	950	7,863	1,000	125
60500006	45010	UNCATEGORIZED INCOME	1,804	1,684	2,100	2,100
60500006	46004	REIMBURSEMENT	1,023	1,153	800	1,200
60500006	46013	DAMAGE REIMBURSEMENT	789	383	0	250
Miscellaneous:			4,566	11,083	3,900	3,675
60500006	45025	REPLACEMENT RESERVE	0	0	0	0
60500006	47001	INTEREST EARNED	788	542	350	350
Interest:			788	542	350	350
Total Revenue			629,330	581,501	399,173	466,174

Sunset Meadows II Admin Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60561006	50025	FULL TIME SHARED WAGES	54,818	48,952	49,382	55,978
60561006	50030	PART TIME SHARED WAGES	0	190	9,960	0
60561006	50042	OVER TIME	43	0	0	0
60561006	50046	LEAVE PAID OUT	1,876	1,369	0	0
60561006	50060	FRINGE BENEFITS	15,070	27,024	21,491	29,595
60561006	50080	RETIREMENT	2,748	1,437	2,963	3,079
Personnel Expenditures:			74,555	78,971	83,796	88,653
60561006	51001	AUDIT SERVICES	6,627	6,924	6,999	8,134
60561006	52009	COPIER LEASE	1,812	1,467	1,630	1,630
60561006	53001	ADVERTISING	1,418	2,109	2,750	2,750
60561006	53003	BACKGROUND CHECKS	874	1,067	1,424	1,200
60561006	53005	COMPUTER EXPENSE/SERVICES	2,944	3,209	6,252	6,252
60561006	53009	DUES & MEETINGS	290	356	500	600
60561006	53018	INSURANCE	0	1,503	4,000	17,250
60561006	53042	TELEPHONE	1,963	2,026	2,215	2,215
60561006	53057	CONTINUING EDUCATION	234	424	3,000	3,000
60561006	54001	ACTIVITIES	118	46	200	1,500
60561006	54006	BOARD EXPENSE	27	10	100	100
60561006	54042	OFFICE SUPPLIES	630	633	1,100	1,100
60561006	54046	OTHER ADMIN EXPENSE	13,932	2,731	3,000	3,000
60561006	54049	POSTAGE	11	60	100	100
60561006	57005	INTEREST	22	20	0	10
60561006	58017	RENT REFUND	24	2,544	0	100
Operating Expenditures:			30,926	25,130	33,270	48,941
Expenditure Total:			105,481	104,101	117,066	137,594

Sunset Meadows II Utilities Expenditure

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60562006	52011	UTILITIES ELECTRIC	23,159	21,740	21,900	24,875
60562006	52030	UTILITIES NATURAL GAS	5,412	5,482	8,308	9,000
60562006	52040	UTILITIES SEWER	17,398	17,899	18,500	18,500
60562006	52046	UTILITIES WATER	20,794	20,239	19,725	19,725
Operating Expenditures:			66,762	65,359	68,433	72,100
Expenditure Total:			66,762	65,359	68,433	72,100

Sunset Meadows II Operating & Maintenance Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60563006	50025	FULL TIME SHARED WAGES	13,205	14,008	14,833	26,800
60563006	50030	PART TIME WAGES	0	0	5,206	5,450
60563006	50035	PART TIME SHARED WAGES	10,967	8,623	9,073	0
60563006	50060	FRINGE BENEFITS	14,229	15,384	16,550	22,632
60563006	50080	RETIREMENT	637	183	890	620
Personnel Expenditures:			39,039	38,197	46,552	55,502
60563006	51011	EXTERMINATING	3,821	786	3,000	2,000
60563006	52004	CABLE TV TENANT	11,448	13,063	16,190	12,500
60563006	52007	CLEANING SERVICES	1,024	2	800	1,750
60563006	52012	ELECTRICAL REPAIR	0	40	1,500	1,500
60563006	52013	ELEVATOR MAINTENANCE	1,250	1,667	1,995	2,750
60563006	52014	ELEVATOR PHONE	749	830	1,130	1,130
60563006	52017	FACILITY EXPENSE	12,992	20,646	19,160	22,000
60563006	52020	UTILITIES GARBAGE REMOVAL	3,060	2,079	2,250	2,250
60063006	52033	PLUMBING	0	165	0	0
60563006	52037	REPAIRS EQUIP/MAINT	9,468	8,003	11,000	15,000
60563006	53012	HAZARD INSURANCE	3,788	6,060	0	0
60563006	53032	SECURITY	614	795	1,000	3,000
60563006	53048	UNEMPLOYMENT	0	0	0	0
60563006	54010	CLEANING SUPPLIES	1,491	1,554	2,000	2,000
60563006	54028	FURNISHINGS	0	90	0	0
60563006	54047	PAINT	0	0	30,000	0
60563006	54065	SIGNAGE	5	0	0	0
60563006	54072	STOVES & REFRIDGERATOR	0	0	750	750
60563006	54080	WASHER/DRYER	0	0	4,500	2,250
60563006	54081	WINDOW COVERINGS	0	66	300	300
Operating Expenditures:			49,709	55,848	95,575	69,180
60563006	60001	AIR CONDITIONERS	0	0	1,500	1,500
60563006	60008	ELEVATOR UPGRADE	0	0	0	0
60563006	60006	CARPET REPLACEMENT	0	0	6,000	4,500
60563006	60018	INTERIOR BLDG IMPROVEMENT	9,922	0	0	0
60563006	60020	LINOLEUM REPLACEMENT	0	0	1,500	1,500
60563006	60023	PARKING LOT REPLACE/OVERLAY	0	0	100	100
60563006	60046	SECURITY UPGRADE	0	0	12,000	20,000
Capital Expenditures:			9,922	-	21,100	27,600
Expenditure Total:			98,670	94,045	163,227	152,282

Sunset Meadows II Financial Expenditures

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
60564006	57001	CASH SURPLUS TO OWNER	2,129	0	3,250	10,000
60564006	57002	INCENTIVE PERFMORANCE FEE	0	17,204	8,500	10,000
60564006	57003	INT MORTGAGE RESTRUCTURE NOTE	8,710	6,524	10,000	10,000
60564006	57004	INT ON CONTIGENT MORTGAGES	1,491	1,490	1,490	1,490
60564006	57007	MORTGAGE PAYMENT	10,697	8,991	20,500	25,750
60564006	57008	SURPLUS/RESIDUAL RECEIPTS	0	0	18,500	18,500
60564006	58002	DEPRECIATION	50,935	64,460	50,313	50,313
Operating Expenditures:			73,961	98,670	112,553	126,053
Expenditure Total:			73,961	98,670	112,553	126,053

Shadow Mountain Local Improvement District

Roy Tipton, Development Services Director

Phone: 970-824-9160

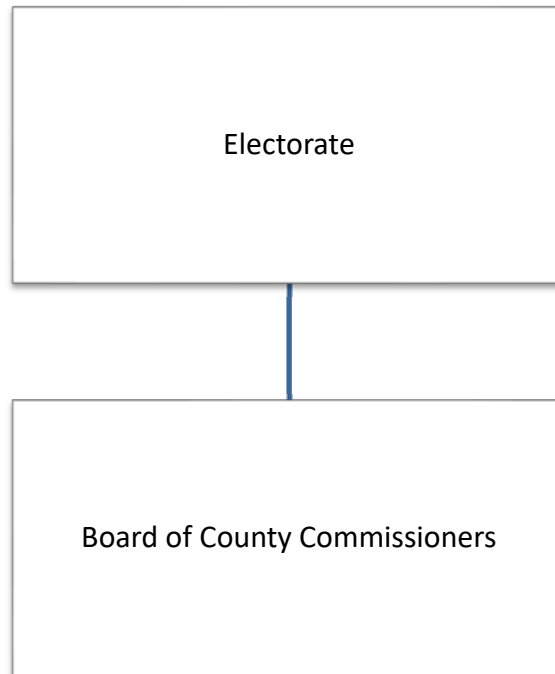
Email: rtipton@moffatcounty.net



Purpose of Department:

- The Shadow Mountain Village Local Improvement District (SMVLID) was approved by the voters within the district area on November 4, 2013 election to apply for loans and grants for water and sewer development. SMVLID obtained and administers a loan through the Water Pollution Control Revolving Fund for the installation of sewer service lines to each resident in the subdivision. The redevelopment project consisted of new water and sewer mains; new water and sewer service lines to homes; and reconstruction of the streets and sidewalks. The project started June 2014 and was completed in December 2016. Both Moffat County and the City of Craig contributed funds towards the project.

Shadow Mountain Local Improvement District Chart



Shadow Mountain Local Improvement District Fund Summary

	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
<u>Sources of Funds:</u>				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Sales Tax	-	-	-	-
Specific Ownership Taxes	-	-	-	-
Licenses & Permits	-	-	-	-
Intergovernmental	-	-	-	-
Charges for Services	33,469	28,944	31,000	31,000
Miscellaneous	-	(294)	-	-
Interest	-	-	-	-
Transfer In	-	-	-	-
Fund Balance Used				
Total Sources of Funds	\$ 33,469	\$ 28,650	\$ 31,000	\$ 31,000
<u>Uses of Funds:</u>				
Personnel	\$ -	\$ -	\$ -	\$ -
Operating	\$ 18,857	\$ 18,755	\$ 27,806	\$ 27,806
Capital Outlay	\$ 1,917	\$ -	\$ -	\$ -
Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Uses of Funds	\$ 20,774	\$ 18,755	\$ 27,806	\$ 27,806
Annual Net Activity	\$ 12,695	\$ 9,895	\$ 3,194	\$ 3,194
<u>Cumulative Balance:</u>				
Beginning Fund Balance	\$ 154,676	\$ 167,371	\$ 177,265	\$ 180,459
Change in Fund Balance	12,695	9,895	3,194	3,194
Ending Fund Balance	\$ 167,371	\$ 177,265	\$ 180,459	\$ 183,653
<u>Fund Balance Designations:</u>				
Restricted				
Shadow Mountain LID	167,371	177,265	180,459	183,653

SHADOW MOUNTAIN LOCAL IMPROVEMENT DISTRICT REVENUES

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
61000006	44002	USER FEES	33,469	28,944	31,000	31,000
		Charges for Services:	33,469	28,944	31,000	31,000
61000006	45001	MISCELLANEOUS	0	(294)	0	0
		Miscellaneous:	0	(294)	0	0
61000006	48110	TRANSFER IN FROM GENERAL	0	0	0	0
		Transfer In:	0	0	0	0
		Total Revenue:	33,469	28,650	31,000	31,000

SHADOW MOUNTAIN LOCAL IMPROVEMENT DISTRICT EXPENDITURE

ORG	OBJ	DESCRIPTION	2020 Actual	2021 Actual	2022 Estimate	2023 Budget
61000006	53002	ADVERTISING/LEGAL NOTICES	17	13	0	0
61000006	58009	FILING FEES	241	143	1,223	1,223
61000006	58013	INTEREST PAYMENT	2,625	2,464	3,793	3,793
61000006	58018	WPCRF PRINCIPAL	15,974	16,135	22,790	22,790
		Operating Expenditures:	18,857	18,755	27,806	27,806
61000006	52044	UTILITIES CONTSTRUCTION	1,352	0	0	0
61000006	52053	SEWER SERVICE LINES	565	0	0	0
		Capital Expenditures:	1,917	0	0	0
		Total Expenditures:	20,774	18,755	27,806	27,806

Appendix

**LEASE-PURCHASE SUPPLEMENTAL SCHEDULE TO THE ADOPTED BUDGET
(C.R.S. (29-1-103(3)(D)))**

Budget Year 2023

The Supplemental Schedule must present information **separately** for all lease-purchase agreements involving real property and all lease-purchase agreements for non-real property.

1. REAL PROPERTY LEASE-PURCHASE AGREEMENTS:

Description of Real Property Lease-Purchase(s):

In 2020, Moffat County purchased a vacant building to remodel into a new County Courthouse and other County offices. In 2021, Moffat County issued certificates to finance the project. The net proceeds of the 2021 certificates are being used to remodel the property for the County Courthouse project through the 2021 lease purchase agreement.

Date of Lease-Purchase Agreement(s):

	<u>Year</u>	<u>Amount</u>
Total amount to be expected for all Real Property Lease-Purchase Agreements in Budget Year:	2023	\$1,233,000
Total maximum payment liability for all Real Property Lease-Purchase Agreements over the entire terms of all such agreements, including all optional renewal terms:		\$35,667,963

2. ALL LEASE-PURCHASE AGREEMENTS NOT INVOLVING REAL PROPERTY:

Description of Lease-Purchase Agreement(s):

In 2021, Moffat County entered into an equipment lease as an energy savings project. The net proceeds of the lease agreement are being used for the purchase and installation of a solar system at the Moffat County Safety Center. The energy savings from the solar system is to repay the lease agreement for the project.

	<u>Year</u>	<u>Amount</u>
Total amount to be expected for all Real Property Lease-Purchase Agreements in Budget Year:	2023	\$28,960
Total maximum payment liability for all Real Property Lease-Purchase Agreements over the entire terms of all such agreements, including all optional renewal terms:		\$336,359

MOFFAT COUNTY LEASE AGREEMENTS FOR THE YEAR 2023

LEASES	BALANCE 12/31/2021	MATURITY	2022	2023	2024	2025	2026
REAL PROPERTY							
2021 COPS ISSUE		3/1/2051					
Principal	21,635,000		160,000	400,000	415,000	440,000	460,000
Interest	15,262,168		1,069,206	833,000	812,625	791,250	768,750
2021 COPS ISSUE TOTAL	36,897,168		1,229,206	1,233,000	1,227,625	1,231,250	1,228,750
LEASES	BALANCE 12/31/2021	MATURITY	2022	2023	2024	2025	2026
NON REAL PROPERTY EQUIPMENT LEASE							
		4/8/2033					
Principal	314,864		20,396	21,788	22,838	24,766	25,930
Rental	362,824		27,465	28,399	28,960	30,375	30,983
Interest	48,960		7,069	6,611	6,122	5,609	5,053
EQUIPMENT LEASE TOTAL	726,648		54,930	56,798	57,920	60,750	61,966
TOTAL	37,623,816		1,284,136	1,289,798	1,285,545	1,292,000	1,290,716

Glossary

Adopted Budget-Refers to the budget amounts originally approved by the Board of County Commissioners at the beginning of the year and the budget document which consolidates all beginning-of-the-year operating appropriations and new capital project appropriations.

Agency-A governmental or community-based unit outside County Government receiving County funding (e.g. mental health agencies, Council on Aging, etc.).

Appropriation-The legal authorization made by the Board of County Commissioners to the departments, offices and agencies of the County which approves their budgets and allows them to make expenditures and incur obligations for specific purposes within the amounts approved.

Assessed Valuation-The total value of all real and personal property in the County which is based for levying taxes. Tax-exempt property is excluded from the assessable base.

Bond-An interest-bearing note issued to borrow monies on a long-term basis.

Budget-The financial plan for the operation of a program or organization for the year.

Budget Preparation Manual-The set of instructions and forms sent by the Finance Department to the departments and agencies of the County for preparation of their budget requests.

Capital Expenditure or Outlay-The use of resources to acquire or construct a capital asset.

Capital Improvements or Equipment-Public facilities and infrastructure (buildings, bridges, roads) and major shared equipment resources (computer systems, telephone systems).

Colorado Revised Statutes or C.R.S.-A body of laws governing conduct within the State of Colorado.

Conservation Trust Fund-State of Colorado lottery funds remitted to the County for Parks and Recreation use.

Debt Service-The annual payment of principal and interest on the County's indebtedness.

Emergency Supplemental Appropriation-The governing body of a local government may authorize the expenditures of funds in excess of the budget. An "emergency" is defined as an act of God or public enemy or something which could not be reasonably foreseen at the time of the adoption of the budget.

Encumbrance-An amount of money committed and set aside, but not yet expended, for the purchase of a specific good or service.

Expenditure-An actual payment made by the County warrant (check) or by interfund transfer.

Fees-Any charge levied by government associated with providing a service or imposing a fine or penalty. Major types of fees include planning fees, user charges, building permits and vehicle registrations.

Fiscal Policy-The County Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides a consistent set of principles for planning and programming government budgets.

Full-time Equivalent (FTE)-The conversion of staff time into the decimal equivalent. One full-time position (1.0 FTE) is defined as containing 2,080 work hours; a half-time position (.50 FTE) requires 1,040 work hours, and etc.

Fund Balance (Budget Basis)-The year-end cash balance of a fund less outstanding encumbrances. The unencumbered balance at year-end in a fund together with the estimated revenues for the upcoming year determines the maximum amount available for the appropriation in the following year's budget.

GAAP-Generally Accepted Accounting Principles

Goal-A long-range desirable development attained by time-phased objectives designed to implement a strategy.

Infrastructure-Public domain fixed assets such as roads, bridges, curbs, gutters, streets, sidewalk drainage systems, lighting, and similar immovable assets.

Intergovernmental Agreement (IGA)-A concord between two or more governmental units to jointly identify, plan, and/or implement a task for their mutual benefit.

Intergovernmental Revenues-Revenue from other governments, primarily Federal and State grants, but also other local governments.

Internal Service Charges-These account for goods or services provided to other departments of agencies on a cost-reimbursement basis. They are generally referred to as "charge-back" agencies and include funds for medical benefits.

Net Budget-The net budget eliminates double-counting in the budget, such as fund transfers and internal service "charge-backs," thus represents the true level of programmed spending in the budget.

Objective-The planned attainment of a certain condition or specific accomplishment, which is an integral part or phase of a strategy that contributes to accomplishing a goal. An objective should be stated in terms of results, not processes or activities, and should reflect a reasonable estimate of what is practical.

Operating Equipment Capital-Equipment items typically costing less than \$1,000 or being used to repair or maintain existing operating equipment.

Operating Expense-These costs, other than capital improvements and debt service, are necessary to support the primary services of the organization.

Operating Budget-A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a) the services, activities and sub-activities comprising the County's operation; b) the resultant expenditure requirement; and c) the resources available for their support.

Operating Fund-A Fund which supports normal County operations and has regular operating expenditures (payroll, supplies, etc.). Included are the: General, Road and Bridge, Social Services, Landfill and Airport funds.

PILT-Payment In Lieu of Taxes.

Personal Services-The cost of wages and benefits for elected officials and county employees, as well as the cost for labor acquired by contract.

Policy-The County's official position relative to a specific need, problem, or issue.

Program-A specific set of activities directed at attaining specific objectives. The means through which a long-range strategy is achieved.

Resolution-A special order issued by the Board of County Commissioners.

Revenue-Income received by the County Government in support of the government's programs of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.

Strategy-The approach or method for implementing policy.

Statutory Property Tax Revenue Limit-The statutes prohibit the levying of a greater amount of property tax revenue than was levied in the preceding year plus 5.5%. Exempt from this limit are property tax revenues generated from new construction and that are used for certain expenditures: a) bonds and interest, b) contractual obligations approved at election, and c) one-time capital expenditures approved by the Board of Commissioners at a publicized public meeting.

Supplemental Appropriation-An act by the County Commissioners to transfer budgeted and appropriated moneys from one spending agency to another, whether the agencies are in the same or different fund. Also, if the County receives revenues that were not anticipated or assured at the time of budget adoption, those revenues can be used in the current fiscal year only after being approved for use via supplemental appropriation.

Supplies-The cost of goods acquired for consumption or resale.

Tabor Amendment-An amendment to the Constitution of the State of Colorado which basically limits annual increases in revenues and expenditures and requires voter approval for any tax rate increase or multi-year debt or financial obligation. The increase in spending and revenue is limited to an index based on the regional consumer price index plus a local growth factor determined by percentage change in actual value of all real property.

TANF-Temporary Aid to Needy Families program.

Transfers-The movement of monies from one fund to another. The monies are considered a revenue source for receiving fund and a revenue for the originating fund.

User Charges-The amount the government receives for the provision of services and commodities or the performance of specific services benefiting the person charged. Citizens only pay user charges when a specific service is received.

Working Capital-The amount of fund balance required at year-end to meet cash flow needs until tax revenues are received. This generally equates to the largest cumulative cash flow deficit incurred (usually by April) by an operating fund which is heavily property tax dependent.

Resolutions

RESOLUTION 2022-148
RESOLUTION TO APPROPRIATE SUMS OF MONEY

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES IN THE AMOUNT AND FOR THE PURPOSES AS SET FORTH BELOW FOR MOFFAT COUNTY, COLORADO FOR THE 2023 BUDGET YEAR.

WHEREAS, the Board of Commissioners has adopted the annual budget in accordance with the local Government Budget Law on December 15, 2022, and;

WHEREAS, the Board of Commissioners has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purposes described below, so as not to impair the operations of the County.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF MOFFAT COUNTY, COLORADO:

Section 1. That the following sums are hereby appropriated from the revenue of each fund, to each fund:

General Fund	18,350,377
Road & Bridge Fund	9,490,920
Landfill Fund	1,136,739
Airport Fund	401,056
Emergency 911 Fund	105,550
Capital Projects Fund	7,166,660
Conservation Trust Fund	84,450
Library Fund	464,269
Maybell Waste Water Treatment Facility Fund	50,213
Health & Welfare Fund	4,504,826
Senior Citizens Fund	246,755
Internal Service Fund	12,100
Lease-Purchase Fund	1,261,399
Telecommunications Fund	17,000
Moffat County Tourism Association	178,846
Jail Fund	2,812,995
Human Services Fund	8,339,437
Public Health Fund	781,003
Moffat County Local Marketing Dist Fund	658,744
All Crimes Enforcement Team Fund	500
The Memorial Hospital Fund	66,674,574
Housing Authority Fund	951,742
Shadow Mtn Local Improvement Dist Fund	27,806
TOTAL	\$ 123,717,961

Section 2. That the total appropriations for the General Fund is further designated to the various departments of that fund as itemized on the expenditure department summary in the attached General Fund budget.

ADOPTED THIS 15TH DAY OF DECEMBER, A.D., 2022.



Donald Broom
Chair, Board of County Commissioners

State of Colorado)
)§
County of Moffat)

I, Tammy Raschke, County Clerk and Ex-officio to the Board of Commissioners, do hereby certify that the above and foregoing is a true and complete copy of the resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and the seal of said County this 15th day of December 2022.



(Deputy) Clerk and Ex-officio to
County Commissioners, Moffat County
State of Colorado; Tammy Raschke



CERTIFICATION OF TAX LEVIES

TO: County Commissioners of Moffat County, Colorado.

The Moffat County Board of Commissioners of the County of Moffat hereby certifies the following mill levies to be extended upon the **GROSS** assessed valuation of \$417,239,516. Submitted this date: December 15, 2022.

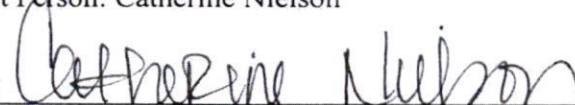
The levies and revenues are for the following purposes:

	<u>LEVY</u>	<u>REVENUE</u>
1. General Operating Expenses	<u>20.872</u> mills	\$8,708,623
2. (MINUS) Temporary property tax credit/ Temporary mill levy rate reduction Section 39-1-111.5 C.R.S	<u>(0)</u> mills	(\$ 0)
SUBTOTAL	<u>20.872</u> mills	\$8,708,623
3. General Obligation bonds and interest	<u>0</u> mills	\$0
4. Contractual Obligations Approved at Election	<u>0</u> mills	\$0
5. Capital Expenditures Levied Pursuant to 29-1-301(1.2) CRS (Counties and Municipalities Only) or 29-1-302(1.5) CRS (Special Districts Only)	<u>0</u> mills	\$0
6. Refunds/Abatement	<u>0.109</u> mills	\$45,479
7. Other (County Hospital)	<u>3.000</u> mills	\$1,251,719
8. (MINUS) Temporary property tax credit/ Temporary mill levy rate reduction Section 39-1-111.5 C.R.S	<u>(0.000)</u> mills	(\$0)
TOTAL	<u>23.981</u> mills	\$10,005,821

Contact Person: Catherine Nielson

Daytime Phone # (970) 824-9106

Signed



Title: Finance Director

RESOLUTION 2022-146
RESOLUTION TO SET MILL LEVIES

RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR 2022, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR MOFFAT COUNTY, COLORADO, FOR THE 2023 BUDGET YEAR.

WHEREAS, the Board of Commissioners of Moffat County has adopted the annual budget in accordance with the Local Government Budget Law, on December 15, 2022, and

WHEREAS, the amount of money necessary to balance the budget for general operating expenses is \$8,754,102 and;

WHEREAS, the amount of money necessary to balance the budget for general operating expenses is itemized by funds as follows:

General Fund	\$8,078,592
Human Service Fund	\$467,308
Public Health Fund	\$162,723
Abatement	<u>\$45,479</u>
Total	\$8,754,102

WHEREAS, the amount of money necessary to balance the budget for the County Hospital operating and capital expenses is \$1,251,719 and;

WHEREAS, the amount of money necessary to balance the budget for Capital Expenditure is NONE, and;

WHEREAS, the amount of money necessary to balance the budget for bonds and interest is NONE, and;

WHEREAS, the 2022 valuation for assessment for Moffat County as certified by the County Assessor is \$417,239,516.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF MOFFAT COUNTY, COLORADO:

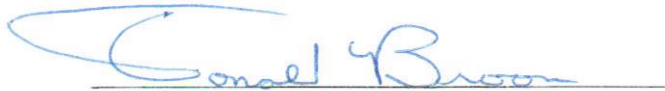
Section 1. That for the purpose of meeting all general operating expenses of Moffat County during the 2023 budget year, there is hereby levied a gross tax of 23.981 mills upon each dollar of the total valuation for assessment of all taxable property within the County for the year 2022.

Section 2. That for the purpose of meeting all general operating expenses of Moffat County during the 2023 budget, the above listed tax levy is hereby allocated among the various funds as follows:

General Fund	19.362 mills
Human Services Fund	1.120 mills
Public Health Fund	.390 mills
Hospital Fund	3.000 mills
Abatement – General Fund	<u>.109 mills</u>
Total Levy	23.981 mills

Section 3. That Catherine Nielson, Finance Director is hereby authorized and directed to immediately certify to the Property Tax Administrator, the mill levies for Moffat County as hereinabove determined and set.

Adopted this 15th day of December, A.D. 2022.

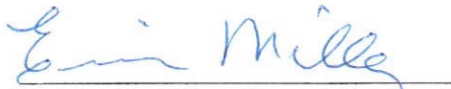


Donald Broom
Chair, Board of County Commissioners

State of Colorado)
)§
County of Moffat)

I, Tammy Raschke, County Clerk and Ex-officio to the Board of Commissioners, do hereby certify that the above and foregoing is a true and complete copy of the resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and the seal of said County this 15th day of December 2022.



(Deputy) Clerk and Ex-officio to
County Commissioners, Moffat County
State of Colorado; Tammy Raschke



A RESOLUTION DELEGATING THE ADMINISTRATIVE DUTY TO CERTIFY MILL LEVIES TO THE
MOFFAT COUNTY FINANCE DIRECTOR

WHEREAS, pursuant to Colorado Revised Statutes §22-54-112 and §39-1-111 *et seq.*, after receipt of the amounts to be levied against taxable property in the county, the Board of County Commissioners or other taxing authority, is required to hold a formal hearing and to certify such levies to the County Assessor; and

WHEREAS, House Bill 21-1267 gives the Board of County Commissioners the option to authorize the levies by written approval rather than by formal hearing and to delegate the certification process to staff or other authorized parties; and

WHEREAS, the Moffat County Board of County Commissioners wishes to delegate the administrative duty to certify its mill levy to the Moffat County Finance Director pursuant to Colorado Revised Statutes §22-54-112 and §39-1-111 *et seq.*, as amended.

NOW THEREFORE BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF
MOFFAT COUNTY, COLORADO THAT:

1. Moffat County authorizes the levies to be certified by written approval rather than by formal hearing.
2. The administrative duty to certify the Moffat County mill levy is hereby delegated to the Moffat County Finance Director, as authorized in Colorado Revised Statutes §22-54-112 and §3-1-111 *et seq.*, as amended.

ADOPTED this 15th day of December 2022

MOFFAT COUNTY BOARD OF COUNTY
COMMISSIONERS



Donald Broom, Chair



STATE OF COLORADO)
)§
COUNTY OF MOFFAT)

I, Erin Miller, (Deputy) County Clerk and Ex-officio to the Board of Commissioners, do hereby certify that the above and forgoing is a true and complete copy of the resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and the seal of said County this 15th day of December, 2022



(Deputy) Clerk and Ex-officio to the County Commissioners of Moffat
County, State of Colorado

RESOLUTION 2022-145

RESOLUTION TO ADOPT 2023 BUDGET

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR MOFFAT COUNTY, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2023, AND ENDING ON THE LAST DAY OF DECEMBER 2023.

WHEREAS, the Board of Commissioners of Moffat County has appointed Catherine Nielson to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, Catherine Nielson has submitted a proposed budget to this governing body on October 11, 2022, for its consideration; and

WHEREAS, upon due and proper notice, published in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on October 11, 2022, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget; and

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF MOFFAT COUNTY, COLORADO:

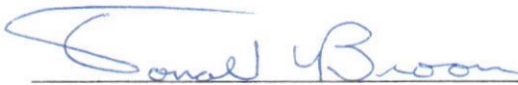
Section 1. That estimated expenditures for each fund are as listed on the summary sheet of the attached budget.

Section 2. That estimated revenues for each fund are as listed on the summary sheets of the attached budget.

Section 3. That the budget as submitted, amended, and hereinabove summarized by fund, hereby is approved and adopted as the budget of Moffat County for the year stated above.

Section 4. That the budget hereby approved and adopted shall be signed by the Commissioners and made a part of the public records of the County.


ADOPTED this 15th day of December, A.D., 2022.


Donald Broom
Chair, Board of County Commissioners

State of Colorado)
)§
County of Moffat)

I, Tammy Raschke, County Clerk and Ex-officio to the Board of Commissioners, do hereby certify that the above and foregoing is a true and complete copy of the resolution as adopted by the Board of County Commissioners on the date stated.

Witness my hand and the seal of said County this 15th day of December 2022.


(Deputy) Clerk and Ex-officio to
County Commissioners, Moffat County
State of Colorado; Tammy Raschke





Moffat County's Old Courthouse

Thank you Moffat County Employees for all you do.